



City of Modesto
Fiscal Year 2021-22
Adopted Operating Budget



CITY OF
MODESTO
CALIFORNIA

In accordance with the requirements of Title II of the Americans with Disabilities Act (“ADA”) of 1990, the Fair Employment & Housing Act (“FEHA”), the Rehabilitation Act of 1973 (as amended), Government Code section 11135 and other applicable codes, the City of Modesto (“City”) will not discriminate against individuals on the basis of disability in the City’s services, programs, or activities. For more information, please visit the City of Modesto website at <https://www.modestogov.com/865/Americans-with-Disabilities-Act-ADA>

Fiscal Year 2021-22

Operating Budget

City Council

Sue Zwahlen, Mayor

Rosa Escutia-Braaton, Council Member - District 1

Tony Madrigal, Council Member - District 2

Chris Ricci, Council Member - District 3

Bill Zoslocki, Council Member - District 4

Jenny Kenoyer, Council Member - District 5

David Wright, Council Member - District 6

Council Appointees

Joseph Lopez, City Manager

Jose Sanchez, City Attorney

Stephanie Lopez, City Clerk

Vacant, City Auditor

Executive Team

Caluha Barnes, Deputy City Manager

Scotty Douglass, Deputy City Manager

Vacant, Community & Media Relations Officer

Jaylen French, Community & Economic Development Director

DeAnna Christensen, Finance Director

Christina Alger, Human Resources Director

Charlie Haase, Chief Information Officer

Laurie Smith, Parks, Recreation, and Neighborhoods Director

Brandon Gillespie, Interim Chief of Police

Alan Ernst, Fire Chief

Bill Sandhu, Public Works Director

Will Wong, Utilities Director

Budget Team

Stephan Christensen, Budget Manager

Kacey Culbertson

Paul Couchman

Marvin Chan

Wilson Chalabi

Maria Garnica

Nicole Hensley

Calogero (Cal) Maniscalco

Stacey Pratt

MISSION



A mission is a statement of the purpose of the organization. It fundamentally defines what the organization stands for and what it will do.

We are committed to the delivery of exceptional public services and building partnerships that promote economic prosperity and engaged neighborhoods.



CITY OF MODESTO ORGANIZATIONAL CHART



Legend

- Elected
- Council Appointed
- City Manager Appointed

CITIZENS OF MODESTO

CITY COUNCIL
 Sue Zwahlen, Mayor
 Rosa Escrutia-Bratton, District 1
 Tony Madrigal, District 2
 Chris Ricci, District 3
 Bill Zoslocki, District 4
 Jenny Kenoyer, District 5
 David Wright, District 6

CITY ATTORNEY
Jose Sanchez

CITY AUDITOR
Vacant

CITY CLERK
Stephanie Lopez

MODESTO CITY MANAGER
Joseph P. Lopez

DEPUTY CITY MANAGER OPERATIONS

PUBLIC WORKS

UTILITIES

PARKS, RECREATION & NEIGHBORHOODS

COMMUNITY & ECONOMIC DEVELOPMENT

Healthy Economy, Vibrant Infrastructure & Sustainable Environment

Neighborhood Engagement, Utility and Infrastructure Maintenance and Repair, Recycling and Waste Removal, Community Programming and Neighborhood Development, Environmental Compliance, Construction Management, Economic Development, Transportation Management, Land Acquisition and Development

City of Modesto
FY2021-22 Adopted Operating Budget

POLICE DEPARTMENT

FIRE DEPARTMENT

PUBLIC RELATIONS

Safe Neighborhoods

Emergency Service Calls, Dispatch, Rescue, Hazardous Materials Control, Fire Prevention, Safety Education, Crime Prevention and Mapping, Patrols, Traffic Enforcement, Gang Enforcement

DEPUTY CITY MANAGER SUPPORT

BUDGET

FINANCE

HUMAN RESOURCES

INFORMATION TECHNOLOGY

INNOVATION & PERFORMANCE MANAGEMENT

Effective Responsive & Transparent Government

Driving Performance and Innovation, Recruitment and Testing, Customer Service Delivery, Innovation in Service delivery, Accessible Technology Implementation, Information Dissemination, Community Outreach

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City of Modesto

Community Profile

Mission Statement:

- We are committed to the delivery of exceptional public services and building partnerships that promote economic prosperity and engaged neighborhoods

City Profile:

History: Modesto was founded as one of the San Joaquin Valley's railroad towns in 1870.

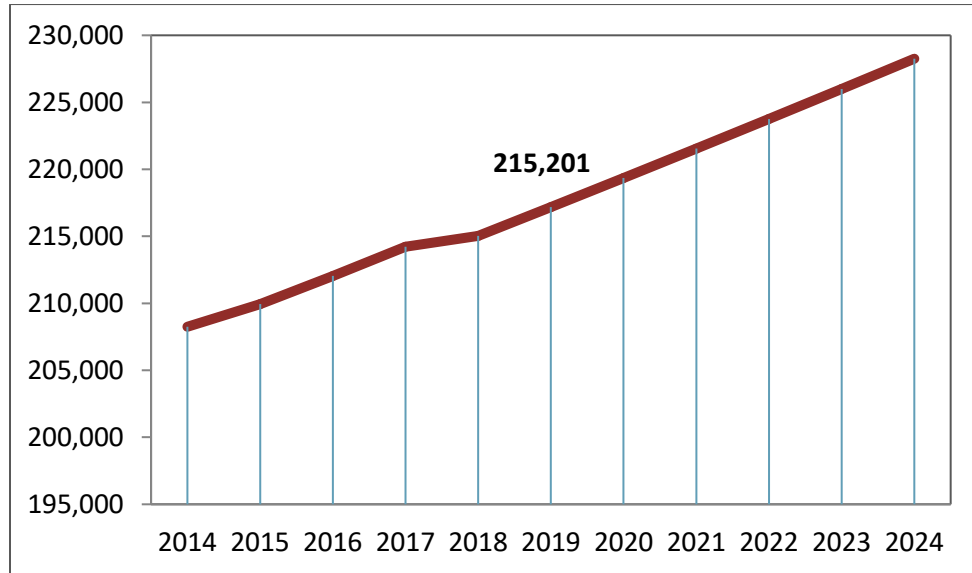
Today, Modesto is home to more than 220,000 residents and 13,000 businesses. Featuring a classic one-square-mile downtown center, Modesto encompasses a total incorporated area of 37 square miles and a total General Plan area of 66.7 square miles. Modesto is a relatively young and diverse community with the average age under 35 years. From 2012 to 2017 Modesto has grown about 5%; a healthy manageable rate. The city's population growth has been accommodated with faster job growth; between 2012 and 2017 the percentage of the population employed rose from 82% to over 90%. Businesses are prospering with commercial and industrial vacancy rates at historic lows. Modesto is an amazing community that has something to offer everyone: a vibrant downtown and unique neighborhoods, historic architecture, wonderful family-friendly parks, and abundant trees.

- City Government: The Modesto City Council is the City's legislative body. It sets policies, approves budgets, determines tax rates and passes ordinances and resolutions to govern the City. The Council also appoints citizen volunteers to more than 26 City advisory boards, committees, and commissions; and appoints and supervises the performance of the City Manager, City Attorney, City Auditor, and City Clerk.

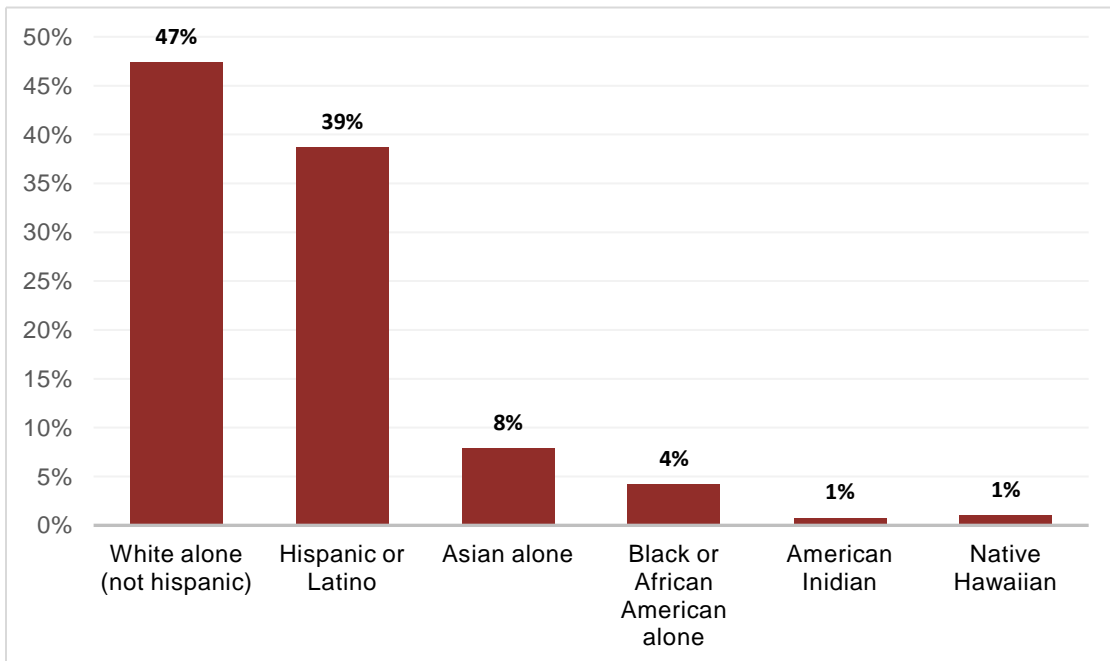
The Modesto City Council is made up of 7 elected officials. The Mayor is elected at-large by the entire City, while the Council members are elected by residents in each of the six districts. The Mayor of Modesto is the presiding officer of all City Council meetings and is authorized to sign legal documents on behalf of the City. He represents the City on local, state and national levels. In his absence, his duties are performed by the Vice Mayor. Members of the City Council hold office for 4-year terms and are limited to 2 terms. Their terms of office expire in alternate odd numbered years, with a maximum of 4 Council seats up for election at any one time.

Key Data Points:

- City at a Glance:
 - Population: 215,201



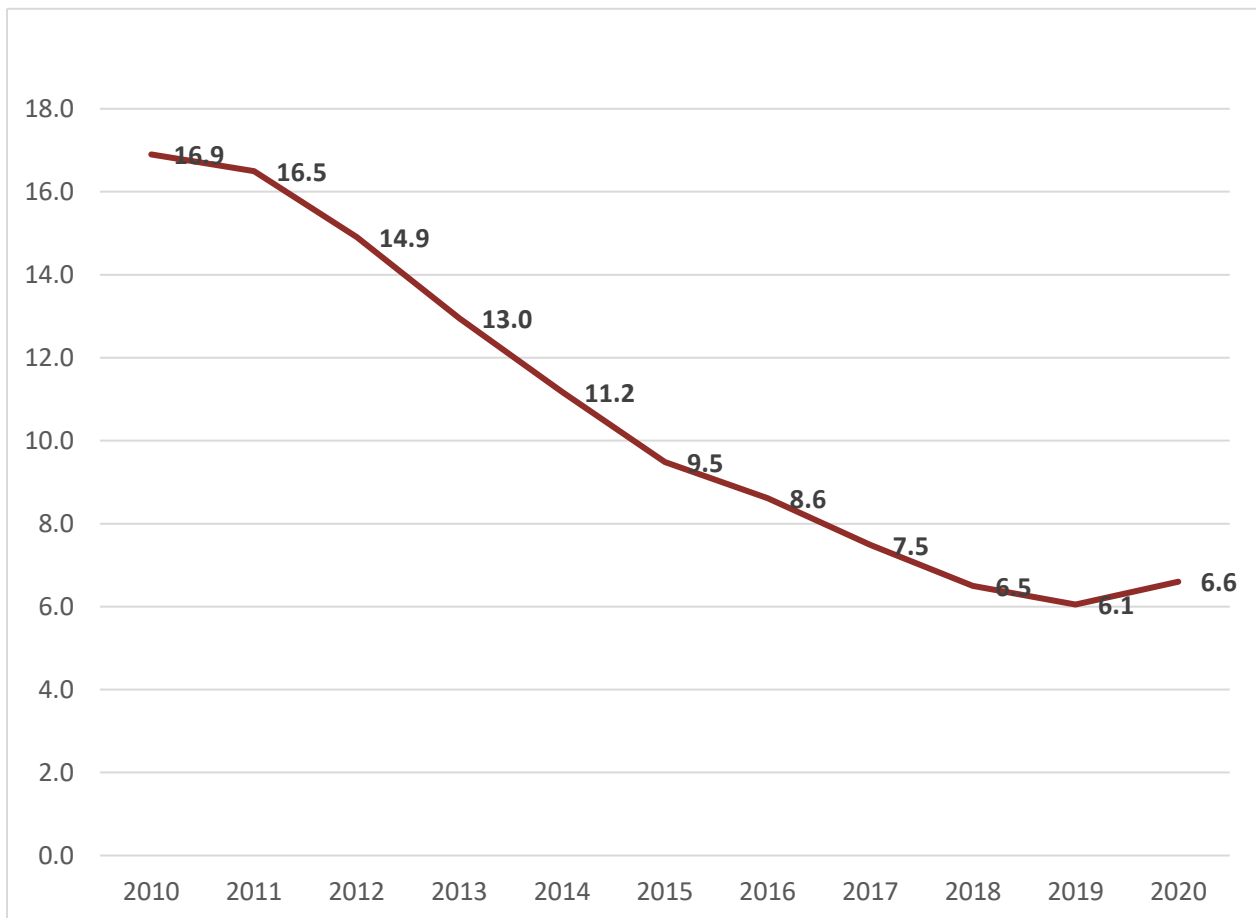
Ethnic Distribution:



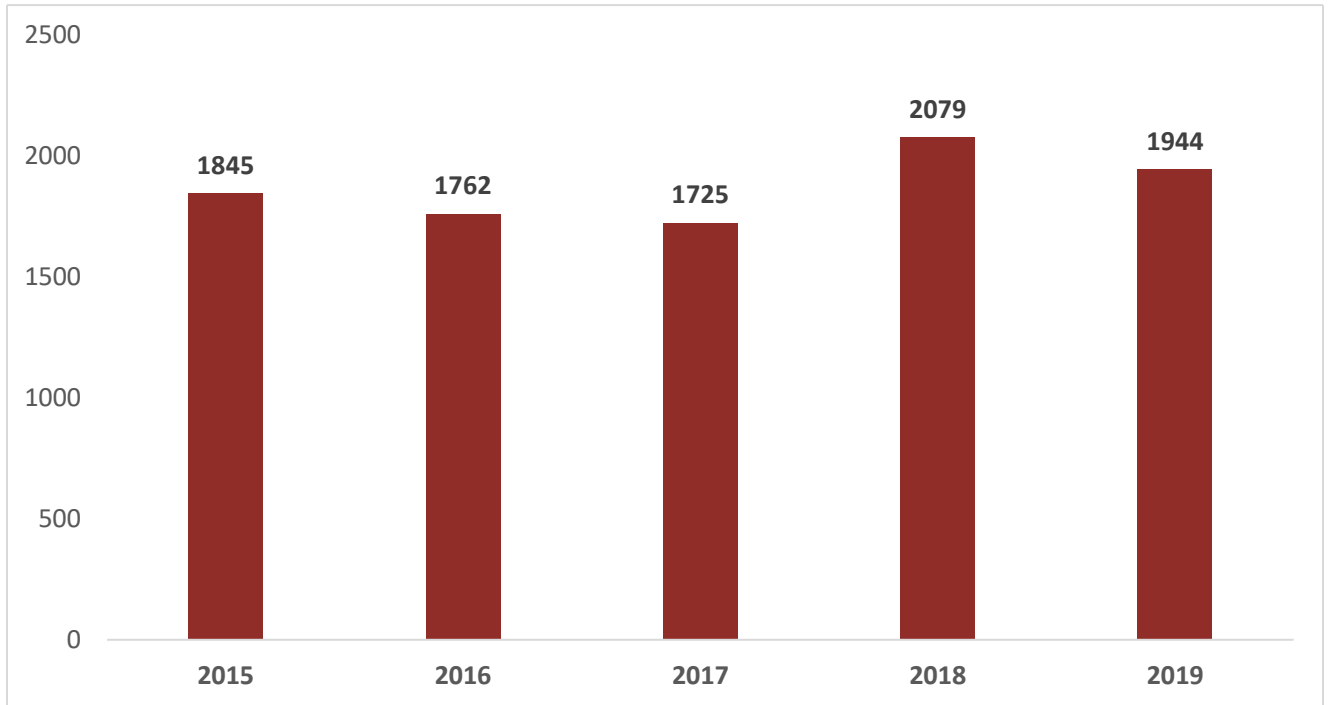
- Median Household Income: Based on the U.S. Census Bureau, the median household income in Modesto is \$57,233. The table below shows the median household income for Modesto and its comparable cities:

2018	Household Income	Per Person Income
Modesto	\$57,233	\$26,458
Turlock	\$56,639	\$26,852
Stockton	\$51,318	\$22,904
Merced	\$42,637	\$20,363
Fresno	\$47,189	\$22,277
Sacramento	\$58,456	\$30,487
Tracy	\$88,390	\$29,910

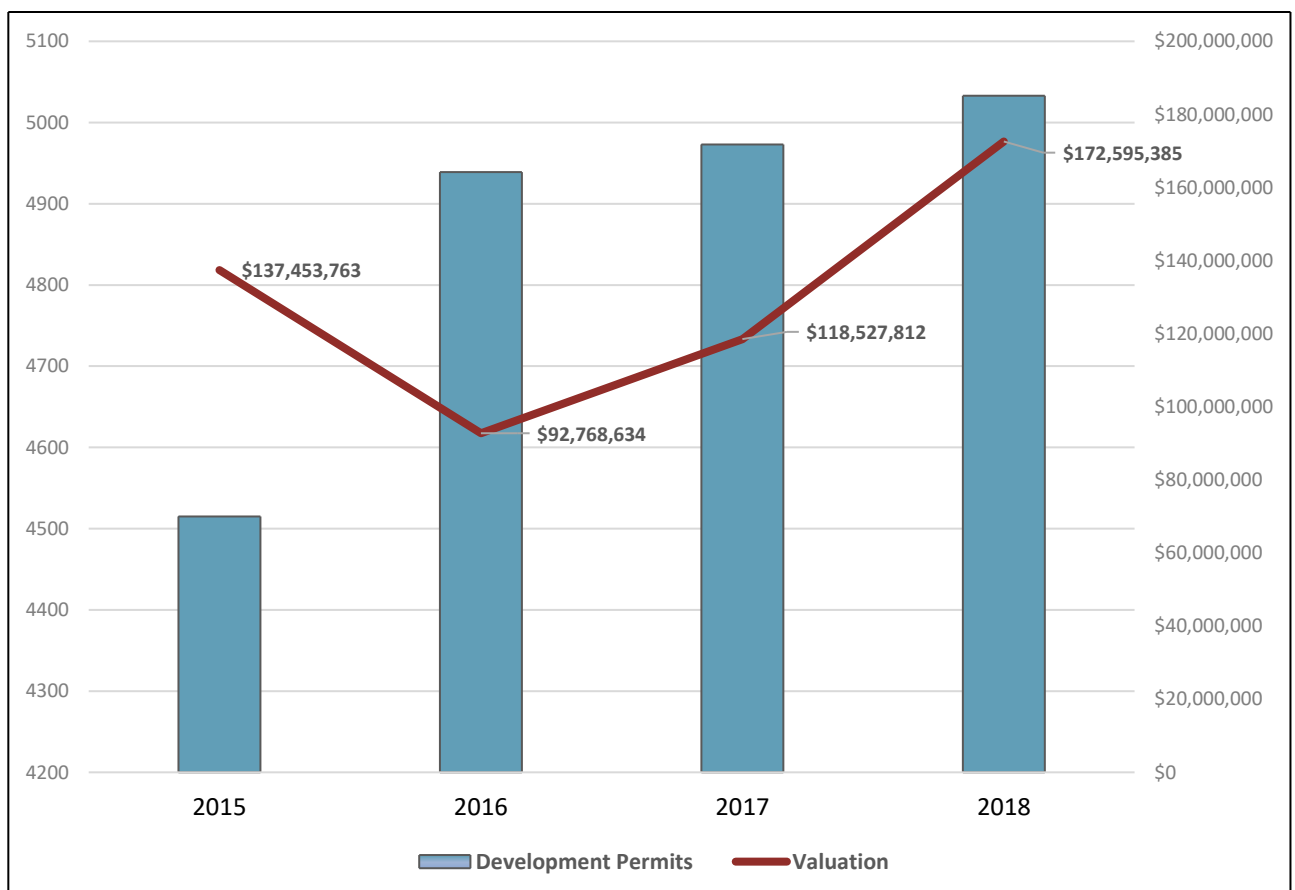
- Unemployment Rate: Unemployment in the city of Modesto has been steadily decreasing. However, as expected we are beginning to see very slight increases beginning based on the availability of data in 2020.



- Business licenses: The graph below shows the amount of new business licenses.



- Development Activity in Modesto: The graph below depicts the amount of development permits that were issued between 2015 and 2018 with the value of the development included in red.

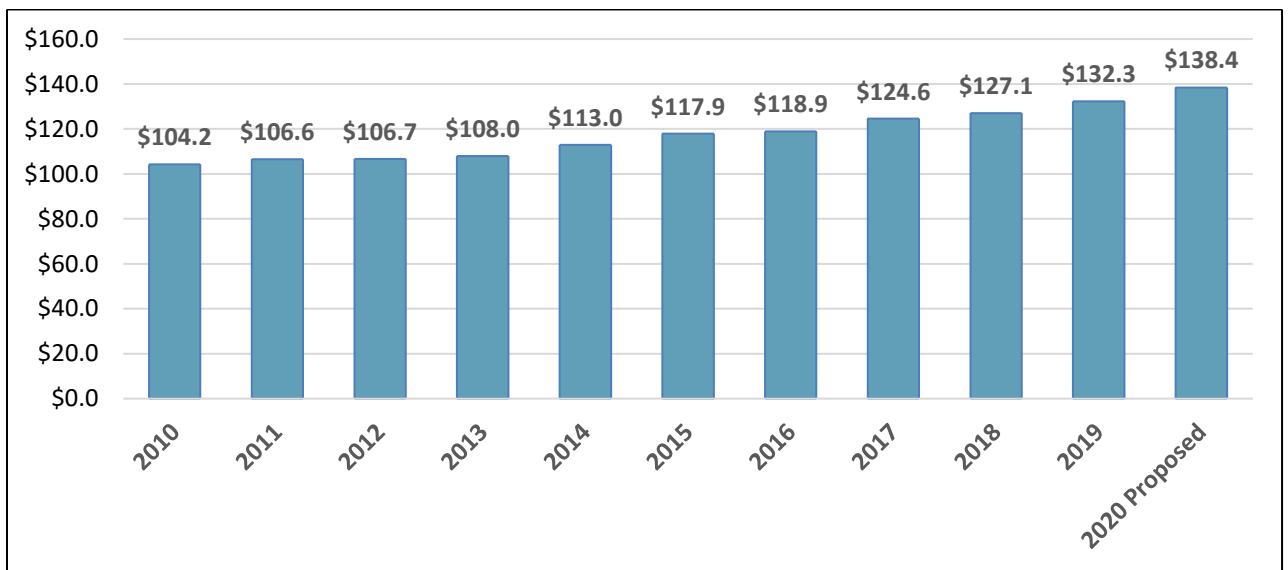


- Major Employers:

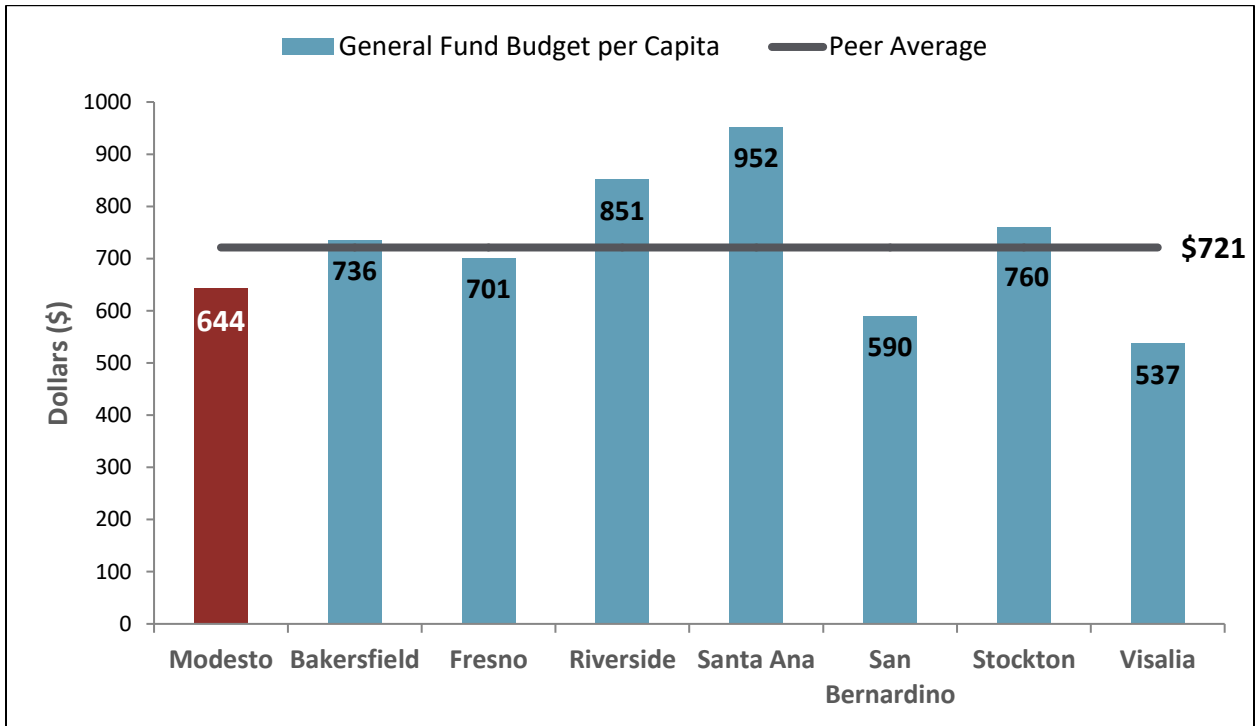
Company/ Organization Name	Number of Employees
E & J Gallo	6700
County of Stanislaus	4480
Modesto City Schools	3556
Doctors Medical Center	2600
Memorial Medical Center	2400
Del Monte Foods	2010
Stanislaus Foods	1875
Save Mart Supermarkets	1650
City of Modesto	1500
Stanislaus County Office of Education	1300

- Financial Status

- General Fund Comparison: This graphic provides a 10-year history of the City’s General Fund revenue that includes sales tax, property tax, transient occupancy tax, utility user tax, mill tax, and other revenue sources.



- General Fund Per Capita Comparison (2019): This graphic provides a point of reference for the City's General Fund revenue on a per person basis compared to peer organizations. The peer average is \$721, and the City of Modesto is \$77 below average on a per person basis.





Linking Community Priorities to Department Workplans and the Budgeting Process

City Strategic Plan

The City of Modesto Strategic Plan (2020-2025) is the foundation of the City's efforts and investments for the community. The Plan defines the City's mission, vision, values, goals, objectives, and key performance indicators. The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance. The current City Strategic Plan focuses on Fiscal Years 2020-2025. With a five-year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

The City's Strategic Plan included robust engagement with key stakeholders to ensure the goals and priorities of the plan were reflective of the community's interests. The engagement included meetings with the senior executive team, interviews with the Mayor and Council, focus groups with the Chairs and Vice Chairs of the City's various committees and commissions, focus groups with community leaders, a community survey, citywide townhall meetings in each of the council districts, and workgroups with the senior executive team and Mayor and Council.

From these engagement activities, staff identified the following priorities and goals for the City:

Quality of Life:

Engage partners across the community to ensure the safety, resilience, and attractiveness of Modesto.

- Goal 1: Improve community safety and quality of life through a combination of prevention and intervention efforts that address safety and its underlying issues.
- Goal 2: Increase pride in Modesto's diverse neighborhoods and business districts through beautification efforts and investing in community assets and amenities
- Goal 3: In partnership with public agencies and other key stakeholders, develop and implement a comprehensive housing and homelessness action plan.
- Goal 4: Provide safe, efficient, and reliable infrastructure through proactive community investment, maintenance and sustainability efforts.

Economic Vitality:

Retain and attract residential, commercial, and industrial development to meet the community's needs today and for the next generation.

- Goal 5: Drive the success of vibrant and economically sustainable business climate.
- Goal 6: Build and promote a recognizable and desirable identity for the City of Modesto.
- Goal 7: Make downtown Modesto a regional destination

Governance and Service Delivery:

Build community trust in City government through responsive, transparent and efficient service delivery.

- Goal 8: Achieve long-term financial sustainability.
- Goal 9: Promote trust and engagement between the community and the City.
- Goal 10: Build a high-performance organization.

Performance Management and Budgeting

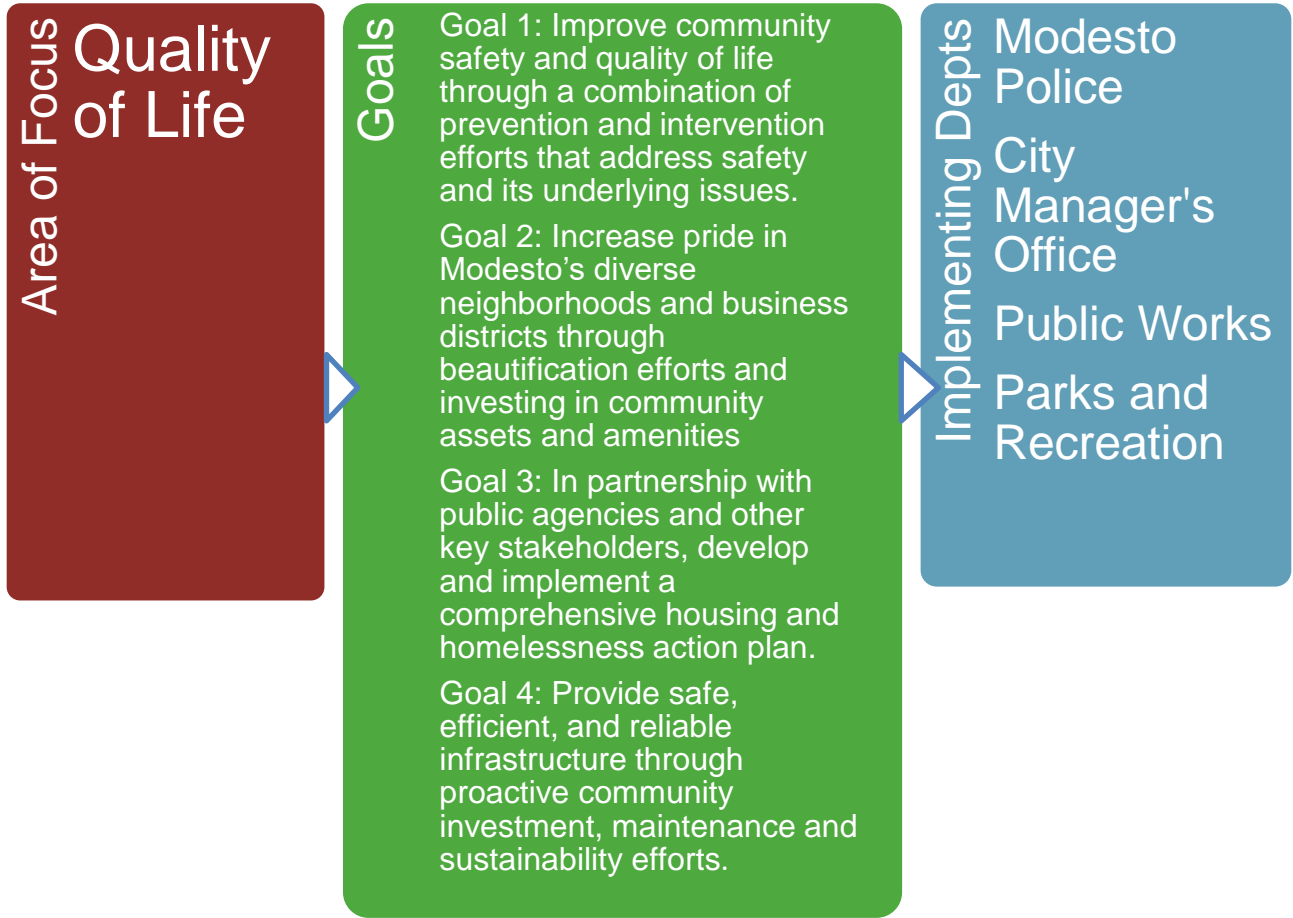
The City of Modesto has adopted CityView as its internal initiative to become a more data-driven organization. The goal of CityView is to create a more strategically oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. CityView has supported the City with managing performance of various programs and processes – while also infusing accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

The City has also infused these performance management efforts with these strategic priorities and the budgeting process. Successful programs and initiatives require the strategic allocation of resources through the budgeting process, and to ensure that they are successful they also require careful performance management as shown below:

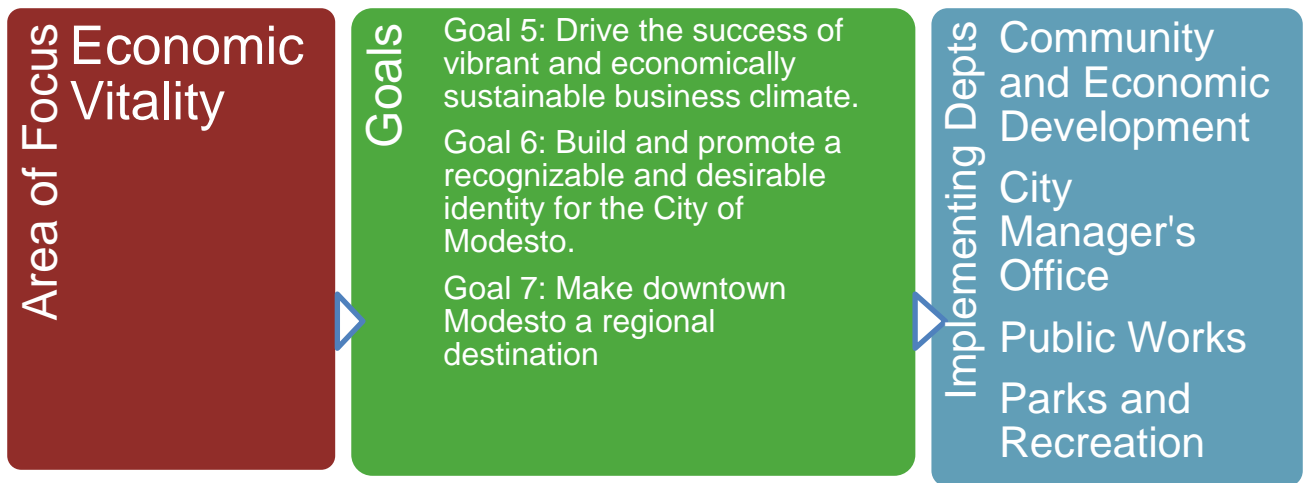


Linking Community Priorities to Department Workplans

Quality of Life



Economic Vitality



Governance and Service Delivery



Please see the below link for the City's Strategic Plan 2020 - 2025:
<https://www.modestogov.com/315/Strategic-Plan-2020---2025>



Sue Zwahlen, Mayor
City of Modesto
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Modesto, CA 95354
szwahlen@modestogov.com

MAYOR'S BUDGET MESSAGE - FY 2021-2022
MAY 17, 2021

To the Citizens of Modesto and the Members of the City Council:

It is with great honor and respect that I present for your consideration the Proposed FY 2021-22 Operating and Multi-Year Budget for the City of Modesto.

This budget reflects a coordinated effort between the City Manager, City staff, and myself, and is guided by the policies and priorities set forth in the City's Strategic Plan.

Modesto is in a period of transition as it moves out of the economic downturn and the challenges brought on by the COVID-19 pandemic. While this health emergency and economic decline is not yet over, the City is making its way towards recovery.

The Operating Budget presented here is balanced through a number of revenue increases, discretionary reductions, position reductions, and the use of American Rescue Plan Act (ARPA) funds. The total proposed Operating Budget is \$478 million. Of this, \$153.2 million is allocated to the General Fund.

In the proposed budget, the City's General Fund was facing a shortfall, with expenditures exceeding revenues by \$11.36 million. Throughout the budget building process, departments were faced with analyzing current staffing and expenditure budgets while maintaining levels of service – a challenging task under any circumstances and made only more so with the financial stresses our City has faced this past year.

The amounts set forth in the Proposed Budget include freezing and/or eliminating 20 vacant General Fund positions, which continues the City's efforts to strategically reduce the workforce wherever efficiencies can be gained. Staffing continues to be an area of focus as we move to effectively deliver services while also balancing the future impact of pension costs.

In March, President Biden signed into law the American Rescue Plan Act (ARPA). This will provide \$45.9 million in funds to the City of Modesto. This will be critical funding that will assist the City as it moves out of the economic downturn of the pandemic. A comprehensive plan for the use of these funds is being developed with Council and community input to ensure that the City will make the best use of the money, not only for immediate needs, but to have the greatest lasting impact.

As Mayor, the Charter dictates that I prepare and deliver to the Council any Final Budget Modifications to the Draft Budget. At this time, I have no modifications and recommend that the



Sue Zwahlen, Mayor
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Draft Budget be moved forward for consideration by the Council in June as the Proposed Budget.

The Proposed Budget is a fresh start and a new beginning for the City of Modesto. I look forward to a continued successful collaboration with my Council colleagues, and to the continued partnerships with individuals and organizations throughout the city to address issues like homelessness, blight, economic development, affordable housing and Forward Together.

Thank you to our Council, staff and community for the support I have received as Mayor of our City. I sincerely appreciate you all.

Sue Zwahlen, Mayor

June 22, 2021

Honorable Mayor and Members of the City Council:

I consider it a privilege to submit to the residents of the City of Modesto the Final Proposed Fiscal Year 2021-22 city budget. Each year, the City's budget reflects an optimism that staff will have the resources required to provide essential services, and the realism that balancing revenues and expenses has become more difficult.

As the City continues to rise out of the depths of a global pandemic that has hit the local economy hard, your leadership team has worked together to prepare a conservative budget that contains some signs of revenue growth that are being outgained by the increases to expenditures. While the pandemic has triggered additional funding sources from the Federal Government in the form of the American Rescue Plan Act of 2021, the City will continue to work diligently in addressing the structural imbalance that persists.

The American Rescue Plan Act of 2021 (ARPA) will provide a large source of funding for the City to use to provide relief to address the impact of COVID-19. The City of Modesto is set to receive \$45.89 million in ARPA funding through allocations from the Federal Government. The allocations will be received in two apportionments of \$22.95 million. Council recently approved the first allocation of the Modesto Forward spending plan which contained a number of projects and programs designed to advance the organization and community. The Modesto Forward program provides three themes that each of the approved projects will fall under:

- **Economic Vitality** – initiatives that are intended to improve the economic vitality of the community through strategic investments and programs to bolster our economy
- **Governance and Service Delivery** – initiatives are intended to improve the organization and service delivery for residents
- **Quality of Life** – initiatives are intended to improve the quality of life for residents by addressing our most pressing needs including homelessness, mental health concerns, and forestry landscape

This pandemic has acted as a catalyst for a much-needed restructuring and rebalancing of the City's budget. History has proven that we cannot survive with our allocation of resources given our current stream of tax revenues. The budget set forth continues the City's effort at reducing the position count through strategic elimination/freezing of vacant positions. During the Fiscal Year 2020-21 budget, the City eliminated or froze a net of 66.0 General Fund positions. The proposed budget contains another planned elimination/freezing of a net of 19.0 General Fund positions. Although our full-time employee count has been reduced to around 1,194 in the proposed budget, our employee-related expenses continue to grow considerably. Quite simply, this City's expenses have outpaced its revenues, and we need to make considerable progress in creating a more sustainable budget for the future.

In pursuit of this goal, thoughtful reductions will continue to be made and there will be impacts to public safety and quality of life services, including our recreation program, streets program, and parks maintenance. While there has been a large influx of funding from the ARPA funding that is being received, this funding is one-time only in nature. It will not provide any ongoing funding for operations. Without additional ongoing revenue or potential reductions in expenditures, there will be changes to the way in which we provide essential services to our constituents, and we will redefine our operations according to the most pressing priorities. Make no mistake, our residents, businesses, and visitors may notice a reduction in the services we're able to offer, though I'm confident our resilient City will thrive and even excel in the extraordinary times in which we find ourselves.

A few consistent themes you will notice in the upcoming fiscal year:

- *Public safety will remain our priority, and we will redirect resources toward technology and non-sworn work while also looking at ways to address mental health calls.*
- *We will align technology resources to be an innovative and solutions-oriented organization.*
- *We will now engage year-two goals of the adopted Strategic Plan as the priority.*
- *We will continue to look for additional opportunities in Fire regionalization that benefit our community and the neighboring communities while providing substantial cost-savings.*

Modesto's Budget and the Strategic Plan

City staff has worked to ensure an apportionment of resources to align with Council's priorities and vision for the city, all while aligning the budget to realistic expectations based on conservative assumptions. The Strategic Plan provides the basic framework for resource allocation, and the City has set forth a vision and associated General Fund budget that focuses on three core focus areas:

1. *Quality of Life:* Engaging partners across the community to ensure the safety, resilience, and attractiveness of Modesto by: Improving community safety and quality of life through a combination of prevention and intervention efforts that address safety and its underlying issues; Increasing pride in Modesto's diverse neighborhoods and business districts through beautification efforts and by investing in community assets and amenities; In partnership with public agencies and other key stakeholders, develop and implement a comprehensive housing and homelessness action plan; Providing safe, efficient, and reliable infrastructure through proactive community investment, maintenance and sustainability efforts.
GENERAL FUND - \$133.1 MILLION (87% OF TOTAL GENERAL FUND BUDGET)
2. *Economic Vitality:* Retaining and attracting residential, commercial and industrial development to meet the community's needs today and for the next generation by: Driving the success of a vibrant and economically sustainable business climate; Building and promoting a recognizable and desirable identity for the City of Modesto; Making downtown Modesto a regional destination. **GENERAL FUND - \$6.7 MILLION (4% OF TOTAL GENERAL FUND BUDGET); WATER FUND - \$67.9 MILLION; WASTEWATER FUND - \$58.9 MILLION; SURFACE TRANSPORTATION FUND - \$23.1 MILLION; STORM DRAIN FUND - \$7.5 MILLION**
3. *Governance and Service Delivery:* Building community trust in City government through responsive, transparent and efficient service delivery by: Achieving long-term financial sustainability; Promoting trust and engagement between the community and the City; and Building a high-performance organization. **GENERAL FUND - \$14.1MILLION (9% OF TOTAL GENERAL FUND BUDGET)**

Overview of the FY21/22 Proposed Budget

The total city operating expense budget for all funds, including certain Joint Power Authorities, for FY21/22 is \$477.96 million. There are four major funds within the city’s budget: General, Water, Wastewater, and Internal Services. There are also a number of smaller funds, including Golf, Modesto Centre Plaza, Storm Drainage, Surface Transportation, and Airport Funds. The information in the following table summarizes the city’s primary funds:

Fund Name	Amount
General Fund	\$ 153,205,193
Internal Service Funds	\$ 73,087,376
Water Fund	\$ 67,959,893
Wastewater Fund	\$ 58,918,287
Transit Fund*	\$ 27,445,444
Other Funds	\$ 26,086,924
Surface Transportation Fund	\$ 23,078,171
Insurance Funds	\$ 22,170,148
Solid Waste Funds	\$ 12,074,887
Storm Drain Fund	\$ 7,493,550
Golf Fund	\$ 3,551,898
Centre Plaza Fund	\$ 1,677,001
Airport Fund	\$ 1,213,531
TOTAL ALL FUNDS	\$ 477,962,303

General Fund

As the City moves out of the COVID-19 pandemic, initial budget projections continue to show a shortfall between revenue and expenses for the General Fund. The initial projected gap for the FY21/22 General Fund Operating Budget is approximately \$11.36 million. Staff is determined to stay true to Council’s intention of putting aside money for future contingencies and not to withdraw funds from General Fund Emergency Reserves. This gap has been closed through permanent reductions, with the use of some one-time strategies in the form of ARPA funding covering a portion of the public safety related expenditures incurred due to the COVID-19 pandemic.

The table below summarizes the strategies used to close the shortfall. After all reduction strategies were taken into consideration, the General Fund FY21/22 Proposed Budget is balanced with the following strategies:

Reduction/Adjustment Description	Amount
Additional Revenue Increases	\$2.14M
Freezing/Eliminating Vacant Positions (20.0 Positions)	\$2.31M
Discretionary Budget Reductions across Departments	\$0.80M
Workers Compensation Internal Service Fund Rate Reduction	\$1.41M
Employee Benefits Internal Service Fund Rate Reduction	\$0.62M
Finance Committee Approved Adjustments	(\$0.11M)
American Rescue Plan Funds (Public Safety Expenditures/Revenue Losses)	\$4.19M
Total General Fund Reductions/Adjustments	\$11.36M

In FY21/22, it is projected that General Fund revenues (including transfers in from other funds) will be \$153.2 million. The City has experienced slowly-increasing revenues in its General Fund over the last 7 years, but with the onset of the COVID-19 pandemic, revenues had declined sharply since mid-March of FY 19/20. As the City moves out of the pandemic, current revenues show steady increases in the city’s Property Tax (both the property and Vehicle License Fee Swap portions), Sales Tax, Transient Occupancy Tax, and Business License/Mill Tax. Property Tax revenue is estimated to increase 6% from FY20/21 to FY21/22. Sales Tax revenues show an increase of 8% over FY20/21. Sales Transient Occupancy Tax and Business License/Mill Tax are also projected to show positive growth in FY21/22. Cannabis Tax revenues

continue to grow in terms of actual revenues received from this relatively new source. These are conservatively estimated at \$5.2 million for FY 21/22. Below is a chart that shows the details for all General Fund revenues that are being budgeted in the new budget year:

Revenue Category	Amount (in millions)
Property Tax (Property & VLF Swap)	\$ 39.2
Sales Tax	\$ 33.1
Utility Users Tax	\$ 20.5
Transient Occupancy Tax	\$ 2.9
Business License/Mill Tax	\$ 13.4
Franchise Fees	\$ 4.9
Motor Vehicle Fees	\$ 0.3
Construction Revenues	\$ 2.4
Departmental Revenues	\$ 26.2
Cannabis Tax	\$ 5.2
Cannabis Admin Fee	\$ 0.4
American Rescue Plan Reimbursement Funds	\$ 4.1
Transfers In	\$ 0.6
TOTAL REVENUE	\$ 153.2

Total General Fund expenditures, including transfers out, in the Proposed Budget are \$153.2 million, inclusive of a variance factor of 5% which equates to savings of \$6.1 million. Public Safety (Police and Fire) continues to be the primary spending priority of the General Fund with \$118.7 million or 78% of its resources being allocated to support this function.

Fund Name	Amount
General Fund	\$ 153,205,193
Internal Service Funds	\$ 73,087,376
Water Fund	\$ 67,959,893
Wastewater Fund	\$ 58,918,287
Transit Fund*	\$ 27,445,444
Other Funds	\$ 26,086,924
Surface Transportation Fund	\$ 23,078,171
Insurance Funds	\$ 22,170,148
Solid Waste Funds	\$ 12,074,887
Storm Drain Fund	\$ 7,493,550
Golf Fund	\$ 3,551,898
Centre Plaza Fund	\$ 1,677,001
Airport Fund	\$ 1,213,531
TOTAL ALL FUNDS	\$ 477,962,303

Water Fund

The City provides drinking water to residents in the areas of Modesto, Empire, Salida, Grayson, Del Rio, parts of Ceres and Turlock, and County areas adjacent to the city system equating to approximately 260,000 residents. The City provides drinking water from its 92 groundwater wells and purchased treated surface water from the Modesto Irrigation District, and has over 900 miles of pipe and 11 storage tanks. The City collects monthly service charges from the residents within the service area, which represent the primary source of revenues for the Fund. Beginning in FY16/17, the City embarked on water conservation efforts in response to the drought. Governor Brown mandated a statewide 25% reduction in urban water use, based on 2013 levels. The City

established a 25% reduction goal and was successful in achieving a 27% cumulative savings.

In addition, during FY16/17, the City successfully increased water rates with proposed increases scheduled until FY 20/21. With its annual review of the rates, the City has adjusted its rates and re-prioritized its projects, within the Proposition 218 requirements, which has generated \$104 million of revenues over the 5 past years, which equipped the Fund to meet its commitment to bond holders, construct several

necessary capital improvement projects, and support day-to-day operations of the water system. Total revenue for FY21/22 is estimated to be \$86.6 million. The City is currently in the process of updating its Water Rates, which will be effective from FY 21/22 through FY 25/26.

Fund Name	Amount
General Fund	\$ 153,205,193
Internal Service Funds	\$ 73,087,376
Water Fund	\$ 67,959,893
Wastewater Fund	\$ 58,918,287
Transit Fund*	\$ 27,445,444
Other Funds	\$ 26,086,924
Surface Transportation Fund	\$ 23,078,171
Insurance Funds	\$ 22,170,148
Solid Waste Funds	\$ 12,074,887
Storm Drain Fund	\$ 7,493,550
Golf Fund	\$ 3,551,898
Centre Plaza Fund	\$ 1,677,001
Airport Fund	\$ 1,213,531
TOTAL ALL FUNDS	\$ 477,962,303

Wastewater Fund

The Wastewater Fund provides wastewater services to customers in the City of Modesto, the community of Empire, a portion North of Ceres and unincorporated County "Islands" within the City Limits. This service area equates to over 200,000 residents. The system consists of approximately 70 miles of trunk lines, over 670 miles of sanitary lines and 40 wastewater lift stations. The City's treatment facilities consist of two treatment plants, the Sutter Plant and the Jennings Plant, which operate in series to provide increasing levels of treatment, up to tertiary levels. Recognizing the value of the high-quality water produced from tertiary treatment, the City developed a program to recycle the water and since December 2017, has been selling recycled water to an irrigation

district for agricultural use instead of discharging it to the river.

Wastewater Fund revenues come from monthly service charges to residents at rates established by the Council. During FY16/17, the City successfully increased wastewater rates with proposed increases scheduled until FY 20/21. With its annual review of the rates, the City has adjusted its rates and re-prioritized its projects, within the Proposition 218 requirements, which has generated \$35.5 million of revenues over the 5 past years, which equipped the Fund to meet its commitment to bond holders, construct several necessary capital improvement projects, and support day-to-day operations of the wastewater system. Total revenue for FY21/22 is estimated to be \$63.9 million. The City is currently in the process of updating its Wastewater Rates, which will be effective from FY 21/22 through FY 25/26.

Fund Name	Amount
General Fund	\$ 153,205,193
Internal Service Funds	\$ 73,087,376
Water Fund	\$ 67,959,893
Wastewater Fund	\$ 58,918,287
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Golf Fund	\$ 3,551,898
Centre Plaza Fund	\$ 1,677,001
Airport Fund	\$ 1,213,531
TOTAL ALL FUNDS	\$ 477,962,303

Internal Service Fund

Internal Service Funds (ISF) are used to contain revenues and expenditures for services that are provided between departments. Types of internal service funds include Fleet services, Information Technology services, Building services, Mail services, and Employee Benefit services. City departments bill out for the various services they provide, and collect back those fees as revenues to pay for the cost of providing said services.

This has become more critical as the city has moved onward and outward from the Great Recession and through the COVID-19 pandemic.

The City will continue to closely monitor the expenses and fund balances of each Internal Service Fund and ensure that appropriate levels are maintained. When balances begin to grow beyond necessity, those funds will be considered for return back to the original contributing fund.

In Closing

The Fiscal Year 2021-2022 budget brought about an arduous and thorough exercise in providing for the health and well-being of this organization. The City is showing signs of recovery as we move on from the unprecedented COVID-19 pandemic and its lingering effects on the health, safety, and economic stability of Modesto. The City's leadership team and I are committed to being innovative, with a laser focus on service delivery and recovery as we navigate the impactful use of the American Rescue Plan funding allocated to Modesto.

As we begin to emerge from the pandemic, we can confidently say that our lives may truly never be the same. This change has been distressing, but it has given us an opportunity to evaluate our service delivery model across the organization. In the words of Albert Einstein, "in the midst of every crisis lies great opportunity." We can now look ahead and see these opportunities before us ready to be seized. It is incumbent upon us to deliver these successes for the betterment of our community.

In accordance with MMC Section 1302.2 of the city's Charter, I submit the FY21/22 Final Proposed Budget to Council for consideration.

My thanks to those responsible for the preparation of this year's Proposed Budget. This document represents a tremendous amount of time and talent by the city's budget team, department directors and key members of their staff. I wish to extend my gratitude to the City Council for its support of our workforce.

Joseph P. Lopez

City Manager

FY 2021-22 Budget Reductions and Adjustments - General Fund

Description of Reduction Strategy	Department	Category	Ongoing/One-Time	Type	FTE	Filled/Vacant	Amount
Additional Permit Building Revenue	CEDD	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 47,000
Additional Permit Building Revenue	CEDD	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 47,000
Additional Permit Building Revenue	CEDD	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 47,000
Direct Charge Agreement Increased Revenue (CED_ADMIN CANNABIS & CEDADMINTEG)	CEDD	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 54,620
Increase to EMS Revenues	Fire	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 100,000
Increase to Fire Training Revenues	Fire	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 50,000
Increase to Oakdale Contract Revenue	Fire	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 182,918
Revenue from First Responder Insurance Recovery Program	Fire	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ 1,610,471
Reduce Budget for PIN orders and GPS Locates	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 37,700
Reduce Budget for physical examinations for evidence, evidence tows and property board-up costs	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 21,750
Reduce Budget for various tool and supply expenditures	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 11,000
Reduce Budget for non-ISF Information Technology expenses in support of Patrol/RTCC	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 5,000
Reduce Budget for licensing renewals. Shifts new camera purchases to SLESF funding.	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 125,000
Reduce Office Supply Budget	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 10,000
Reduce Printing Budget	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 10,000
Reduce Budget for contract expense	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 54,000
Reduce Budget amount for new agreement for polygraph services	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 44,775
Reduce Budget for non-ISF Information Technology expenses	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 8,000
Reduce Budget for tools & field supplies for Tactical Training Range	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 10,000
Reduce Budget for repair and maintenance budget for Tactical Training Range	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 20,000
Eliminate Office Furniture Replacement Budget	Police	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 15,000
Freeze 3.0 Vacant Community Service Officer II Positions (Salary)	Police	Expenditure Reduction	One-Time	Proposed Redux	3.00	Vacant	\$ 159,732
Freeze 3.0 Vacant Community Service Officer II Positions (Benefits)	Police	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 84,099
Freeze 3.0 Vacant Police Support Specialist II Positions (Salary)	Police	Expenditure Reduction	One-Time	Proposed Redux	3.00	Vacant	\$ 137,752
Freeze 3.0 Vacant Police Support Specialist II Positions (Benefits)	Police	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 81,605
Freeze 1.0 Vacant Cultural Services Manager Position (Salary)	PR&N	Expenditure Reduction	One-Time	Proposed Redux	1.00	Vacant	\$ 82,700
Freeze 1.0 Vacant Cultural Services Manager Position (Benefits)	PR&N	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 31,046
Reduce Direct Charge Agreement Revenue for Frozen Cultural Services Manager Position (DCA: HIST-MUSEUM and HIST-MANSION)	PR&N	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 108,095
Reduce Direct Charge Agreement Expense to Museum Cost Center (DCA: HIST-MUSEUM)	PR&N	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ (43,253)
Reduce Direct Charge Agreement Expense to Mansion Cost Center (DCA: HIST-MANSION)	PR&N	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ (64,842)
Reduce Water Utility Expense Budget	PR&N	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 150,000
Reduce City Managers Office Discretionary Expenditure Budget	CMO	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 50,000
Reduce Part-time Expense Budget	HR	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 13,924
Reduce Training Expense Budget	HR	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 3,851
Reduce Legal Services Expense Budget	CAO	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 152,058
Reduce Auditing Services Contract Expense and direct bill various areas their portion of audit	Finance	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 41,147
Reduce Direct Charge Expense related to Part-time expense budget assigned to Parking Enforcement area in Finance (DCA: PW-410)	Finance	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 12,735
Vacancy Savings from 3.0 FTEs in the Office of the City Auditor area (6 months) - Salary	Auditor	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 156,464
Vacancy Savings from 3.0 FTEs in the Office of the City Auditor area (6 months) - Benefits	Auditor	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 65,280

FY 2021-22 Budget Reductions and Adjustments - General Fund

Description of Reduction Strategy	Department	Category	Ongoing/One-Time	Type	FTE	Filled/Vacant	Amount
Freeze 1.0 Vacant Associate Planner Position (Salary)	CEDD	Expenditure Reduction	One-Time	Proposed Redux	1.00	Vacant	\$ 76,800
Freeze 1.0 Vacant Associate Planner Position (Benefits)	CEDD	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 30,348
Freeze 2.0 Vacant Firefighter Positions (Salary)	Fire	Expenditure Reduction	One-Time	Proposed Redux	2.00	Vacant	\$ 158,463
Freeze 2.0 Vacant Firefighter Positions (Benefits)	Fire	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 94,057
Freeze 1.0 Vacant Senior Fire Prevention Inspector Position (Salary)	Fire	Expenditure Reduction	One-Time	Proposed Redux	1.00	Vacant	\$ 87,107
Freeze 1.0 Vacant Senior Fire Prevention Inspector Position (Benefits)	Fire	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 27,400
Eliminate 2.5 Vacant Police Cadet Positions (Salary)	Police	Expenditure Reduction	Ongoing	Proposed Redux	2.50	Vacant	\$ 94,243
Eliminate 2.5 Vacant Police Cadet Positions (Benefits)	Police	Expenditure Reduction	Ongoing	Proposed Redux	-	Vacant	\$ 65,673
Eliminate 1.5 Vacant Police Cadet Positions (Salary)	Police	Expenditure Reduction	Ongoing	Proposed Redux	1.50	Vacant	\$ 56,546
Eliminate 1.5 Vacant Police Cadet Positions (Benefits)	Police	Expenditure Reduction	Ongoing	Proposed Redux	-	Vacant	\$ 39,404
Eliminate 1.0 Vacant Senior Administrative Office Assistant (Conf) Position (Salary)	Police	Expenditure Reduction	Ongoing	Proposed Redux	1.00	Vacant	\$ 58,462
Eliminate 1.0 Vacant Senior Administrative Office Assistant (Conf) Position (Benefits)	Police	Expenditure Reduction	Ongoing	Proposed Redux	-	Vacant	\$ 16,124
Freeze 1.0 Vacant Police Sergeant Position (Salary)	Police	Expenditure Reduction	One-Time	Proposed Redux	1.00	Vacant	\$ 96,492
Freeze 1.0 Vacant Police Sergeant Position (Benefits)	Police	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 57,013
Freeze 2.0 Vacant Police Officer Positions (Salary)	Police	Expenditure Reduction	One-Time	Proposed Redux	2.00	Vacant	\$ 191,106
Freeze 2.0 Vacant Police Officer Positions (Benefits)	Police	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 114,478
Freeze 1.0 Police Captain Position (Salary)	Police	Expenditure Reduction	One-Time	Proposed Redux	1.00	Vacant	\$ 172,976
Freeze 1.0 Police Captain Position (Benefits)	Police	Expenditure Reduction	One-Time	Proposed Redux	-	Vacant	\$ 96,033
25% Workers Compensation ISF Rate Reduction (General Fund)	ISF	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 1,404,656
25% Employee Benefits Fund ISF Rate Reduction (General Fund)	ISF	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 621,737
Engine 3 ALS Engine Upgrade - 10% Incentive Pay for 3 Paramedics (Salary)	Fire	Expenditure Increase	Ongoing	Adjustment	3.00	Filled	\$ (18,000)
Engine 3 ALS Engine Upgrade - 10% Incentive Pay for 3 Paramedics (Benefits)	Fire	Expenditure Increase	Ongoing	Adjustment			\$ (12,000)
Engine 3 ALS Engine Upgrade - Supplies, maintenance, and Certifications	Fire	Expenditure Increase	Ongoing	Adjustment			\$ (18,000)
Engine 3 ALS Engine Upgrade - EMS Contract w/County	Fire	Revenue Changes	Ongoing	Adjustment			\$ 55,824
Add 1.0 Financial Analyst (Limited Term) (Salary)	Finance	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (65,869)
Add 1.0 Financial Analyst (Limited Term) (Benefits)	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (43,913)
Direct Charge Revenue for Financial Analyst (FIN-ACCT-ADJ-01)	Finance	Revenue Changes	Ongoing	Adjustment			\$ 109,782
Marketing Enhancement	PR&N	Expenditure Increase	Ongoing	Adjustment			\$ (25,000)
LUCITY Software Implementation	PR&N	Expenditure Increase	Ongoing	Adjustment			\$ (70,000)
Fund Development Strategy & Implementation Plan	PR&N	Expenditure Increase	Ongoing	Adjustment			\$ (20,000)
Total					24.00		\$ 7,185,569

FY 2021-22 Budget Reductions and Adjustments - Non-General Fund

Description of Reduction Strategy	Department	Category	Ongoing/One-Time	Type	FTE	Filled/Vacant	Amount
Reduce Direct Charge Agreement revenue budget assigned to Parking Enforcement area in Finance (DCA: PW-410)	Public Works	Revenue Changes	Ongoing	Proposed Redux	-	-	\$ (12,735)
Reduce Part-time expense budget for Parking Enforcement area in Finance	Public Works	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ 12,735
New Direct Charge Agreement with CED General Fund (CED_ADMIN CANNABIS & CEDADMINATED)	CED	Expenditure Reduction	Ongoing	Proposed Redux	-	-	\$ (12,445)
25% Workers Compensation ISF Rate Reduction (Non-General Fund)	ISF	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 320,445
25% Employee Benefits Fund ISF Rate Reduction (Non-General Fund)	ISF	Expenditure Reduction	One-Time	Proposed Redux	-	-	\$ 310,870
Workers Comp ISF Revenue Reduction due to Rate Reduction	ISF	Revenue Changes	One-Time	Proposed Redux			\$ (1,725,101)
Employee Benefits Fund Revenue Reduction due to Rate Reduction	ISF	Revenue Changes	One-Time	Proposed Redux			\$ (932,607)
Add 1.0 Stores Supervisor (Salary)	Finance	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (55,576)
Add 1.0 Stores Supervisor (Benefits)	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (37,051)
Add 1.0 Senior Storekeeper (Salary)	Finance	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (43,590)
Add 1.0 Senior Storekeeper (Benefits)	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (29,060)
Add 1.0 Senior Storekeeper (Salary)	Finance	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (43,590)
Add 1.0 Senior Storekeeper (Benefits)	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (29,060)
Business Expense	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (50,000)
Part-Time Staff	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (54,247)
Cost of Goods Sold	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (800,000)
Inventory Markup - Litt Road	Finance	Revenue Changes	Ongoing	Adjustment			\$ 54,040
Inventory Markup - Jefferson Road	Finance	Revenue Changes	Ongoing	Adjustment			\$ 288,134
Revenue from Sale of Inventory	Finance	Revenue Changes	Ongoing	Adjustment			\$ 800,000
DCA for Stores Supvr, Sr. Buyer and Assistant Buyer (FIN-PUR-ADJ-01)	Finance	Expenditure Reduction	Ongoing	Adjustment			\$ 111,237
DCA for Stores Supvr, Sr. Buyer and Assistant Buyer (FIN-PUR-ADJ-01)	Finance	Expenditure Increase	Ongoing	Adjustment			\$ (111,237)
Reclassify 1.0 Maintenance Worker II Positions to 1.0 Utility Services Worker Positions (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (10,817)
Reclassify 1.0 Maintenance Worker II Positions to 1.0 Utility Services Worker Positions (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (7,211)
Reclassify 1.0 Maintenance Worker II Positions to 1.0 Utility Services Worker Positions (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (10,817)
Reclassify 1.0 Maintenance Worker II Positions to 1.0 Utility Services Worker Positions (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (7,211)
Eliminate 1.0 Maintenance Worker II Position (Vacant) (Salary)	Utilities	Expenditure Reduction	Ongoing	Adjustment	(1.00)	Vacant	\$ 49,508
Eliminate 1.0 Maintenance Worker II Position (Vacant) (Benefits)	Utilities	Expenditure Reduction	Ongoing	Adjustment			\$ 33,005
Reclass 2.0 Sr USW to Plant Maint Crew Leader Position (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	2.00	Vacant	\$ (15,126)
Reclass 2.0 Sr USW to Plant Maint Crew Leader Position (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (10,084)
Reclass 4.0 Sr. Plant Mechanic to Plant Mech III Position (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	4.00	Vacant	\$ (5,104)
Reclass 4.0 Sr. Plant Mechanic to Plant Mech III Position (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (3,402)
Reclass 3.0 Plant Mechanic Trainee to Plant Mech I/II Flex Position (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	3.00	Vacant	\$ (35,689)
Reclass 3.0 Plant Mechanic Trainee to Plant Mech I/II Flex Position (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (23,792)
Adjust 1.0 Plant Maintenance Supervisor Position Adjustment to Prevent Compaction (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Filled	\$ (4,200)
Adjust 1.0 Plant Maintenance Supervisor Position Adjustment to Prevent Compaction (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (2,800)
Adjust 1.0 Plant Maintenance Supervisor Position Adjustment to Prevent Compaction (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Filled	\$ (4,200)
Adjust 1.0 Plant Maintenance Supervisor Position Adjustment to Prevent Compaction (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (2,800)
Adjust 1.0 Electrical Supervisor Position Adjustment to Prevent Compaction (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Filled	\$ (4,200)

FY 2021-22 Budget Reductions and Adjustments - Non-General Fund

Description of Reduction Strategy	Department	Category	Ongoing/One-Time	Type	FTE	Filled/Vacant	Amount
Adjust 1.0 Electrical Supervisor Position Adjustment to Prevent Compaction (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (2,800)
Adjust 1.0 Maintenance Superintendent to Prevent Compaction (Salary)	Utilities	Expenditure Increase	Ongoing	Adjustment	1.00	Filled	\$ (4,822)
Adjust 1.0 Maintenance Superintendent to Prevent Compaction (Benefits)	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (3,214)
Eliminate 1.0 Maintenance Planning Tech Position (Salary)	Utilities	Expenditure Reduction	Ongoing	Adjustment	(1.00)	Vacant	\$ 66,571
Eliminate 1.0 Maintenance Planning Tech Position (Benefits)	Utilities	Expenditure Reduction	Ongoing	Adjustment			\$ 44,380
Eliminate 1.0 Utility Services Worker II Position (Salary)	Utilities	Expenditure Reduction	Ongoing	Adjustment	(1.00)	Vacant	\$ 55,699
Eliminate 1.0 Utility Services Worker II Position (Benefits)	Utilities	Expenditure Reduction	Ongoing	Adjustment			\$ 37,133
CCTV Van Vehicle Purchase	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (250,000)
5-Yard Dump Truck Vehicle Purchase	Utilities	Expenditure Increase	Ongoing	Adjustment			\$ (109,050)
Add 1.0 Equipment Mechanic (Salary)	PW	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (57,714)
Add 1.0 Equipment Mechanic (Benefits)	PW	Expenditure Increase	Ongoing	Adjustment			\$ (38,476)
Add 1.0 Engineering Assistant I/II (Salary)	PW	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (67,045)
Add 1.0 Engineering Assistant I/II (Benefits)	PW	Expenditure Increase	Ongoing	Adjustment			\$ (44,697)
Reduce Part-Time Salary (to partially offset Engineering Assistant I/II)	PW	Expenditure Reduction	Ongoing	Adjustment			\$ 15,000
Add 1.0 Senior Equipment Operators (Salary)	PW	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (63,497)
Add 1.0 Senior Equipment Operators (Benefits)	PW	Expenditure Increase	Ongoing	Adjustment			\$ (28,238)
Add 2.0 Equipment Operators (Salary)	PW	Expenditure Increase	Ongoing	Adjustment	2.00	Vacant	\$ (115,109)
Add 2.0 Equipment Operators (Benefits)	PW	Expenditure Increase	Ongoing	Adjustment			\$ (55,126)
New Slurry Truck - Portion from Fund 1700	PW	Expenditure Increase	Ongoing	Adjustment			\$ (218,980)
Add 1.0 Traffic Operations Technician (Salary)	PW	Expenditure Increase	Ongoing	Adjustment	1.00	Vacant	\$ (60,748)
Add 1.0 Traffic Operations Technician (Benefits)	PW	Expenditure Increase	Ongoing	Adjustment			\$ (40,498)
Total					21.00		\$ (3,045,009)

FY 2021-22 Budget Reduction - Workers Compensation Rate Reduction Detail

Fund - Department	Amount
0100 - General Fund	
City Attorney's Office	\$ (2,169)
City Clerk's Office	\$ (911)
City Council	\$ (831)
City Manager's Office	\$ (4,997)
Community & Economic Development Department	\$ (13,712)
Finance Department	\$ (13,946)
Human Resources	\$ (3,607)
Modesto Fire Department	\$ (663,035)
Modesto Police Department	\$ (661,554)
Office of the City Auditor	\$ (974)
Parks, Recreation & Neighborhoods Department	\$ (38,920)
0100 - General Fund Total	\$ (1,404,656)
1133 - HUD Administration	
Community & Economic Development Department	\$ (1,985)
1133 - HUD Administration Total	\$ (1,985)
1300 - Capital Improvement Support	
Community & Economic Development Department	\$ (4,539)
Utilities Department	\$ (6,425)
1300 - Capital Improvement Support Total	\$ (10,964)
1610 - Traffic Offender Fund	
Modesto Police Department	\$ (6,482)
1610 - Traffic Offender Fund Total	\$ (6,482)
1700 - Surface Transportation Fund	
Public Works Department	\$ (30,224)
1700 - Surface Transportation Fund Total	\$ (30,224)
3220 - Infrastructure Financing Program Administration	
Community & Economic Development Department	\$ (1,843)
3220 - Infrastructure Financing Program Administration Total	\$ (1,843)
3480 - Capital Facility Fees Administration Fund	
Community & Economic Development Department	\$ (390)
3480 - Capital Facility Fees Administration Fund Total	\$ (390)
4000 - Parking Fund	
Public Works Department	\$ (1,305)
4000 - Parking Fund Total	\$ (1,305)
4100 - Water Fund	
Finance Department	\$ (4,099)
Utilities Department	\$ (68,135)
4100 - Water Fund Total	\$ (72,234)
4210 - Sewer Operations Fund	
Utilities Department	\$ (60,721)
4210 - Sewer Operations Fund Total	\$ (60,721)
4310 - Airport Operating Fund	
Public Works Department	\$ (1,353)
4310 - Airport Operating Fund Total	\$ (1,353)
4480 - Storm Drainage Fund	

FY 2021-22 Budget Reduction - Workers Compensation Rate Reduction Detail

Fund - Department	Amount
Public Works Department	\$ (11,242)
Utilities Department	\$ (685)
4480 - Storm Drainage Fund Total	\$ (11,927)
4520 - Bus Service Fund - DAR	
Public Works Department	\$ (281)
4520 - Bus Service Fund - DAR Total	\$ (281)
4540 - Bus Fixed Route Max Operations Fund	
Public Works Department	\$ (5,796)
4540 - Bus Fixed Route Max Operations Fund Total	\$ (5,796)
4600 - Golf Fund	
Parks, Recreation & Neighborhoods Department	\$ (365)
4600 - Golf Fund Total	\$ (365)
4700 - Community Center Operations Fund	
Parks, Recreation & Neighborhoods Department	\$ (2,093)
4700 - Community Center Operations Fund Total	\$ (2,093)
4890 - Compost Fund	
Public Works Department	\$ (21,344)
4890 - Compost Fund Total	\$ (21,344)
4891 - Solid Waste Fund	
Public Works Department	\$ (7,095)
4891 - Solid Waste Fund Total	\$ (7,095)
4892 - Green Waste Fund	
Public Works Department	\$ (36,404)
4892 - Green Waste Fund Total	\$ (36,404)
5110 - Inventory Purchases Fund	
Finance Department	\$ (540)
5110 - Inventory Purchases Fund Total	\$ (540)
5120 - Mail Services ISF Fund	
City Clerk's Office	\$ (319)
5120 - Mail Services ISF Fund Total	\$ (319)
5230 - Information Technology Fund	
Information Technology	\$ (15,348)
5230 - Information Technology Fund Total	\$ (15,348)
5310 - Insurance - Administration Fund	
Human Resources	\$ (5,163)
5310 - Insurance - Administration Fund Total	\$ (5,163)
5340 - Insurance - Property Insurance Fund	
Human Resources	\$ (1)
5340 - Insurance - Property Insurance Fund Total	\$ (1)
5400 - Fleet Management Fund	
Public Works Department	\$ (7,828)
5400 - Fleet Management Fund Total	\$ (7,828)
5520 - Employee Benefits Administration Fund	
Human Resources	\$ (503)
5520 - Employee Benefits Administration Fund Total	\$ (503)
5800 - P/R Building Services Fund	

FY 2021-22 Budget Reduction - Workers Compensation Rate Reduction Detail

Fund - Department	Amount
Public Works Department	\$ (17,773)
5800 - P/R Building Services Fund Total	\$ (17,773)
5810 - 10th Street Place Building Services	
Public Works Department	\$ (164)
5810 - 10th Street Place Building Services Total	\$ (164)
Grand Total	\$ (1,725,101)
5320-17320-45013 Revenue Reduction	\$ (1,725,101)

FY 2021-22 Budget Reduction - Employee Benefits Fund Rate Reduction Detail

Fund - Department	Amount
0100 - General Fund	
City Attorney's Office	\$ (6,849)
City Clerk's Office	\$ (2,834)
City Council	\$ (1,050)
City Manager's Office	\$ (15,557)
Community & Economic Development Department	\$ (23,883)
Finance Department	\$ (18,498)
Human Resources	\$ (9,623)
Modesto Fire Department	\$ (159,040)
Modesto Police Department	\$ (356,467)
Office of the City Auditor	\$ (3,046)
Parks, Recreation & Neighborhoods Department	\$ (24,890)
0100 - General Fund Total	\$ (621,737)
1133 - HUD Administration	
Community & Economic Development Department	\$ (4,410)
1133 - HUD Administration Total	\$ (4,410)
1300 - Capital Improvement Support	
Community & Economic Development Department	\$ (9,782)
Utilities Department	\$ (11,167)
1300 - Capital Improvement Support Total	\$ (20,949)
1610 - Traffic Offender Fund	
Modesto Police Department	\$ (1,333)
1610 - Traffic Offender Fund Total	\$ (1,333)
1700 - Surface Transportation Fund	
Public Works Department	\$ (30,450)
1700 - Surface Transportation Fund Total	\$ (30,450)
3220 - Infrastructure Financing Program Administration	
Community & Economic Development Department	\$ (4,026)
3220 - Infrastructure Financing Program Administration Total	\$ (4,026)
4000 - Parking Fund	
Public Works Department	\$ (2,669)
4000 - Parking Fund Total	\$ (2,669)
4100 - Water Fund	
Finance Department	\$ (8,354)
Utilities Department	\$ (63,567)
4100 - Water Fund Total	\$ (71,921)
4210 - Sewer Operations Fund	
Utilities Department	\$ (78,189)
4210 - Sewer Operations Fund Total	\$ (78,189)
4310 - Airport Operating Fund	
Public Works Department	\$ (3,066)
4310 - Airport Operating Fund Total	\$ (3,066)
4480 - Storm Drainage Fund	
Public Works Department	\$ (2,875)
Utilities Department	\$ (1,185)
4480 - Storm Drainage Fund Total	\$ (4,060)

FY 2021-22 Budget Reduction - Employee Benefits Fund Rate Reduction Detail

Fund - Department	Amount
4520 - Bus Service Fund - DAR	
Public Works Department	\$ (596)
4520 - Bus Service Fund - DAR Total	\$ (596)
4540 - Bus Fixed Route Max Operations Fund	
Public Works Department	\$ (11,859)
4540 - Bus Fixed Route Max Operations Fund Total	\$ (11,859)
4700 - Community Center Operations Fund	
Parks, Recreation & Neighborhoods Department	\$ (2,430)
4700 - Community Center Operations Fund Total	\$ (2,430)
4890 - Compost Fund	
Public Works Department	\$ (4,286)
4890 - Compost Fund Total	\$ (4,286)
4891 - Solid Waste Fund	
Public Works Department	\$ (4,690)
4891 - Solid Waste Fund Total	\$ (4,690)
4892 - Green Waste Fund	
Public Works Department	\$ (18,498)
4892 - Green Waste Fund Total	\$ (18,498)
5110 - Inventory Purchases Fund	
Finance Department	\$ (1,220)
5110 - Inventory Purchases Fund Total	\$ (1,220)
5120 - Mail Services ISF Fund	
City Clerk's Office	\$ (635)
5120 - Mail Services ISF Fund Total	\$ (635)
5230 - Information Technology Fund	
Information Technology	\$ (22,911)
5230 - Information Technology Fund Total	\$ (22,911)
5310 - Insurance - Administration Fund	
Human Resources	\$ (3,510)
5310 - Insurance - Administration Fund Total	\$ (3,510)
5400 - Fleet Management Fund	
Public Works Department	\$ (13,508)
5400 - Fleet Management Fund Total	\$ (13,508)
5520 - Employee Benefits Administration Fund	
Human Resources	\$ (840)
5520 - Employee Benefits Administration Fund Total	\$ (840)
5800 - P/R Building Services Fund	
Public Works Department	\$ (3,989)
5800 - P/R Building Services Fund Total	\$ (3,989)
5810 - 10th Street Place Building Services	
Public Works Department	\$ (825)
5810 - 10th Street Place Building Services Total	\$ (825)
Grand Total	\$ (932,607)
 5510-17145-45006 Revenue Reduction	 \$ (932,607)

Employee Compensation

- ❖ Modesto City Employees Association (MCEA) signed a contract effective March 9, 2019 and will expire on June 30, 2023. Employees were granted a 2% salary adjustment effective November 12, 2019, 2% effective June 23, 2020, 2% effective June 22, 2021, and 2% effective June 21, 2022. Identified positions in the market study were approved to be brought within 7.5% of the market, to be implemented over a three-year period. Changes to Boot Allowance, Tool Allowance, Meal Allowance, Shift Differential, and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on November 5th, 2019.
- ❖ Modesto Confidential and Management Association (MCMA) signed a contract effective July 1, 2019 that will expire on June 30, 2023. Employees were granted a 2% salary adjustment effective November 26, 2019, 2% effective June 23, 2020, 2% effective June 22, 2021, and 2% effective June 21, 2022. Identified positions in the market study were approved to be brought within 7.5% of the market, to be implemented over a three-year period. Changes to Overtime Meal Allowance, Education Incentive, Notary Incentive Pay, Uniform Allowance, Bilingual Compensation, Boot Allowance, and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on November 26th, 2019.
- ❖ The Modesto Police and Fire Non-Sworn Association (MPNSA) signed a contract effective July 1, 2019 that will expire on June 30, 2023. Employees were granted a 2% salary adjustment effective October 29, 2019, 2% effective June 23, 2020, 2% effective June 22, 2021, and 2% effective June 21, 2022. Identified positions in the market study were approved to be brought within 7.5% of the market, to be implemented over a three-year period. Changes to Uniform Allowance and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on October 22th, 2019.
- ❖ The Modesto City Fire Fighters Association (MCFFA) signed a contract effective July 1, 2018 that will expire on June 30, 2021. Employees were granted a 3% salary adjustment effective April 16, 2019, 3% effective June 25, 2019, and 3% effective June 23, 2020. Effective the first full pay period following the adoption of this contract, each employee shall contribute 1.0% of salary to an agreed upon Base as noted in the CalPERS Schedule of Amortization. Changes to Education Pay, Longevity Pay, Vacation Board, Uniform Allowance, and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on April 9th, 2019. On July 14, 2020, an extension of MOU was approved by Council. This extension of MOU approved 2.5% salary adjustment effective June 22, 2021 and June 21, 2022.
- ❖ Unrepresented Sworn Fire Personnel (Fire Chiefs); The City has historically implemented terms and conditions of employment for these Unrepresented Sworn Fire Personnel consistent with the terms and conditions of employment covering employees in the MCFAA bargaining unit, with appropriate modifications. Employees were granted a 3% salary adjustment effective April 16, 2019, 3% effective June 25, 2019, and 3% effective June 23, 2020. Effective the first full pay period following the adoption of this contract, each employee shall contribute 1.0% of salary to an agreed upon Base as noted in the CalPERS Schedule of Amortization. Changes to Education Pay, Longevity Incentive, and Uniform Allowance were also agreed upon. This contract was approved by the City Council on April

9th, 2019. On July 14, 2020, an extension of MOU was approved by Council. This extension of MOU approved 2.5% salary adjustment effective June 22, 2021 and June 21, 2022

- ❖ The Modesto Police Officers Association (MPOA) and Modesto Police Management Association (MPMA) merged into one bargaining unit, MPOA. The contract between MPOA and the City became effective on July 1, 2019 that will expire on June 30, 2023. Employees were granted a 3% salary adjustment effective June 23, 2020, 3% effective June 22, 2021, and 3% effective June 21, 2022. Effective June 25, 2019, each employee shall contribute 1.5% of salary to an agreed upon Base as noted in the CalPERS Schedule of Amortization. Changes to Sick Leave to HSA Conversion, Retention Bonus, Master Police Officer Pay, Education Incentive, FTO Pay, and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on June 25th, 2019.
- ❖ Unrepresented Sworn Police Personnel (Police Chief and Police Captains); The City has historically implemented terms and conditions of employment for these Unrepresented Sworn Police Personnel consistent with the terms and conditions of employment covering employees in the MPOA bargaining unit, with appropriate modifications. Employees were granted a 3% salary adjustment effective June 23, 2020, 3% effective June 22, 2021, and 3% effective June 21, 2022. Effective the first full pay period following adoption of the MPOA contract, each employee shall contribute 1.5% of salary to an agreed upon Base as noted in the CalPERS Schedule of Amortization. Changes to Sick Leave to HSA Conversion, Retention Bonus, and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on June 25th, 2019.
- ❖ Unrepresented Non-Sworn Employees (Manager, Confidential Employees, City Manager, Deputy City Managers, Department Directors, and Deputy Department Directors). The City has historically implemented terms and conditions of employment for these Unrepresented Non-Sworn Employees consistent with the terms and conditions of employment covering employees in the MCMA bargaining unit, with appropriate modifications. Employees were granted a 2% salary adjustment effective November 26, 2019, 2% effective June 23, 2020, 2% effective June 22, 2021, and 2% effective June 21, 2022. Identified positions in the market study were approved to be brought within 7.5% of the market, to be implemented over a three-year period. Changes to Education Incentive and City contribution to medical, dental, and vision were also agreed upon. This contract was approved by the City Council on November 26th, 2019.

FY2021-22 Position Allocation by Fund

Fund	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Proposed Budget							
0100 - General Fund	638.75	1.00	(5.00)	(15.00)	-		619.75
1133 - HUD Administration	8.00						8.00
1300 - Capital Improvement Support	33.00					(1.00)	32.00
1342 - Grants - Police	3.00				-		3.00
1610 - Traffic Offender Fund	1.00						1.00
1700 - Surface Transportation Fund	56.00	5.00			-		61.00
3220 - Infrastructure Financing Program Administration	8.00						8.00
4000 - Parking Fund	7.00						7.00
4100 - Water Fund	133.00		(1.00)		-		132.00
4210 - Sewer Operations Fund	140.00		(2.00)		-	1.00	139.00
4310 - Airport Operating Fund	6.00						6.00
4480 - Storm Drainage Fund	6.00						6.00
4520 - Bus Service Fund - DAR	1.00						1.00
4540 - Bus Fixed Route Max Operations Fund	23.00						23.00
4700 - Community Center Operations Fund	5.00						5.00
4890 - Compost Fund	9.00						9.00
4891 - Solid Waste Fund	10.00						10.00
4892 - Green Waste Fund	39.00						39.00
5110 - Inventory Purchases Fund	3.00	3.00					6.00
5120 - Mail Services ISF Fund	2.00						2.00
5230 - Information Technology Fund	34.00						34.00
5310 - Insurance - Administration Fund	5.00						5.00
5400 - Fleet Management Fund	26.00	1.00					27.00
5520 - Employee Benefits Administration Fund	2.00				-		2.00
5800 - P/R Building Services Fund	7.00						7.00
5810 - 10th Street Place Building Services	1.00						1.00
Proposed Budget Total	1,206.75	10.00	(8.00)	(15.00)	-	-	1,193.75
Addendum Items							
0100 - General Fund			(1.00)				(1.00)
1381 - Non-Capital Public Works (Non-Grant) Fund						2.00	2.00
4210 - Sewer Operations Fund			2.00		-		2.00
4520 - Bus Service Fund - DAR			(1.00)				(1.00)
4540 - Bus Fixed Route Max Operations Fund			(5.00)			(18.00)	(23.00)
5400 - Fleet Management Fund						16.00	16.00
Addendum Items Total			(5.00)		-	-	(5.00)
Total	1,206.75	10.00	(13.00)	(15.00)	-	-	1,188.75

FY2019-20 through FY2021-22 Position Allocation by Department

Position	FY20 Adopted		FY22 Changes						FY22 Adopted
	Excluding Addendum	FY21 Current/FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer		
Proposed Budget									
City Attorney's Office	8.00	5.00						5.00	
City Clerk's Office	5.00	5.00						5.00	
City Council	8.00	8.00						8.00	
City Manager's Office	13.00	13.00						13.00	
Community & Economic Development Department	75.00	70.00			(1.00)			69.00	
Finance Department	60.00	57.00	4.00					61.00	
Human Resources	19.00	18.00				-		18.00	
Information Technology	37.00	34.00						34.00	
Modesto Fire Department	147.00	165.00			(3.00)			162.00	
Modesto Police Department	337.50	313.00		(5.00)	(10.00)	-		298.00	
Office of the City Auditor	1.00	3.00						3.00	
Parks, Recreation & Neighborhoods Department	58.75	52.75			(1.00)			51.75	
Public Works Department	190.80	191.00	6.00			-		197.00	
Utilities Department	275.00	272.00		(3.00)		-	-	269.00	
Proposed Budget Total	1,235.05	1,206.75	10.00	(8.00)	(15.00)	-	-	1,193.75	
Addendum Items									
Finance Department				(1.00)				(1.00)	
Public Works Department				(6.00)			-	(6.00)	
Utilities Department				2.00		-		2.00	
Addendum Items Total				(5.00)		-	-	(5.00)	
Total	1,235.05	1,206.75	10.00	(13.00)	(15.00)	-	-	1,188.75	

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Proposed Budget							
0100 - General Fund							
Account Clerk I	1.00						1.00
Account Clerk II	5.00						5.00
Account Clerk II (Confidential)	1.00						1.00
Account Technician I (Confidential)	1.00						1.00
Account Technician II	3.00						3.00
Accounting Manager	1.00						1.00
Administrative Analyst I	4.00						4.00
Administrative Analyst II	4.00						4.00
Administrative Office Assistant II	3.00						3.00
Administrative Office Assistant II Conf	1.00						1.00
Administrative Office Assistant III	6.00						6.00
Administrative Office Assistant III Conf	2.00						2.00
Animal Control Supervisor	1.00						1.00
Assistant Chief of Police	1.00						1.00
Assistant City Clerk	1.00						1.00
Associate Engineer	1.00						1.00
Associate Planner	2.00			(1.00)			1.00
Auditor II	1.00						1.00
Budget Manager	1.00						1.00
Building Inspector I	2.00						2.00
Building Inspector II	2.00						2.00
Building Safety Program Coordinator	1.00						1.00
Business Analyst	1.00						1.00
Buyer	4.00						4.00
Chief Building Official	1.00						1.00
Chief of Police	1.00						1.00
City Attorney	1.00						1.00
City Auditor	1.00						1.00
City Clerk	1.00						1.00
City Engineer	1.00						1.00
City Manager	1.00						1.00
Code Enforcement Officer I - NPU	1.00						1.00
Code Enforcement Officer II - NPU	4.00						4.00
Community and Media Relations Officer	1.00						1.00
Council Member	6.00						6.00
Cultural Services Program Manager	1.00			(1.00)			-
Custodian I	1.00						1.00
Custodian II	1.00						1.00
Deputy City Attorney III	1.00						1.00
Deputy City Clerk	1.00						1.00
Deputy City Manager	2.00						2.00
Deputy Fire Marshal	1.00						1.00
Development Services Technician II	3.00						3.00
Director of Community and Economic Development	1.00						1.00
Director of Finance	1.00						1.00
Director of Human Resources	1.00						1.00
Director of Parks Recreation & Neighborhoods	1.00						1.00
Economic Development Manager	1.00						1.00
Economic Development Marketing Specialist	1.00						1.00
Employee Relations Officer	1.00						1.00
Engineering Assistant I	1.00						1.00
Events Coordinator	1.00						1.00
Executive Assistant	5.00						5.00
Executive Assistant to the City Council	1.00						1.00
Executive Assistant to the City Manager	1.00						1.00
Financial Analyst I	2.00						2.00
Financial Analyst II	5.00	1.00					6.00
Financial Analyst III	4.00						4.00
Fire Battalion Chief	6.00						6.00
Fire Captain	45.00						45.00
Fire Captain 80 Hr	1.00						1.00
Fire Chief	1.00						1.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Fire Division Chief	3.00						3.00
Fire Engineer	48.00						48.00
Fire Engineer 80 Hour	1.00						1.00
Fire Engineer Special Assignment	2.00						2.00
Fire Fighter	47.00			(2.00)			45.00
Fire Fighter 80 Hours	1.00						1.00
Fire Prevention Inspector I	1.00						1.00
Fire Prevention Inspector II	2.00						2.00
Head Groundskeeper	1.00						1.00
Human Resources Analyst II	2.00						2.00
Human Resources Assistant	1.00						1.00
Human Resources Manager	1.00						1.00
Human Resources Technician II	2.00						2.00
Maintenance Worker I	4.00						4.00
Maintenance Worker II	12.00						12.00
Management Analyst	1.00						1.00
Mayor	1.00						1.00
Multimedia Designer	1.00						1.00
Neighborhood Preservation Supervisor	1.00						1.00
Operations Manager	1.00						1.00
Operations Supervisor	2.00				1.00		3.00
Organizational Development Coordinator	1.00						1.00
Paralegal	2.00						2.00
Parking Adjudication Program Coordinator	1.00						1.00
Parks Maintenance Crewleader	3.00						3.00
Parks Maintenance Mechanic	2.00						2.00
Parks Planning and Development Manager	1.00						1.00
Parks Project Coordinator	3.00						3.00
Planning Manager	1.00						1.00
Plans Examiner	2.00						2.00
Police Animal Control Officer I	1.00						1.00
Police Animal Control Officer II	1.00						1.00
Police Cadet I	6.00						6.00
Police Cadet II	4.00		(4.00)				-
Police Captain	3.00			(1.00)			2.00
Police Civilian Manager	1.00						1.00
Police Civilian Supervisor	7.00				(1.00)		6.00
Police Clerk II	3.00						3.00
Police Community Service Officer I	10.00						10.00
Police Community Service Officer II	15.00			(3.00)			12.00
Police Crime and Intelligence Analyst I	1.00						1.00
Police Crime and Intelligence Analyst II	5.00						5.00
Police Detective	10.00				(10.00)		-
Police Evidence and Property Technician I	2.00						2.00
Police Evidence and Property Technician II	2.00						2.00
Police Identification Technician II	3.00						3.00
Police Lieutenant	9.00						9.00
Police Officer	142.00			(2.00)	10.00		150.00
Police Officer Recruit	7.00						7.00
Police Officer Trainee	10.00						10.00
Police Sergeant	25.00			(1.00)			24.00
Police Support Specialist I	2.00						2.00
Police Support Specialist II	23.00			(3.00)			20.00
Police Support Specialist II (Confidential)	1.00						1.00
Principal Planner	2.00						2.00
Public Safety Business Services Analyst	1.00						1.00
Public Safety Information Coordinator	1.00						1.00
Purchasing Manager	1.00						1.00
Recreation and Neighborhoods Services Manager	1.00						1.00
Recreation Coordinator	6.75						6.75
Recreation Supervisor	2.00						2.00
Revenue Collections and Compliance Manager	1.00						1.00
Senior Account Clerk	2.00						2.00
Senior Administrative Office Assistant	1.00						1.00
Senior Administrative Office Assistant Conf	4.00		(1.00)				3.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Senior Auditor	1.00						1.00
Senior Building Inspector	1.00						1.00
Senior Business Analyst	1.00						1.00
Senior Buyer	1.00						1.00
Senior Crime and Intelligence Analyst	1.00						1.00
Senior Financial Analyst	2.00						2.00
Senior Fire Prevention Inspector	1.00			(1.00)			-
Senior Human Resources Assistant	1.00						1.00
Senior Planner	2.00						2.00
Storeskeeper	1.00						1.00
0100 - General Fund Total	638.75	1.00	(5.00)	(15.00)	-		619.75
1133 - HUD Administration							
Administrative Analyst I	1.00						1.00
Community Development Program Specialist I	1.00						1.00
Housing and Urban Development Supervisor	1.00						1.00
Housing Financial Specialist	1.00						1.00
Housing Rehab Specialist I	1.00						1.00
Housing Rehabilitation Specialist I	1.00						1.00
Housing Rehabilitation Supervisor	1.00						1.00
Senior Community Development Program Specialist	1.00						1.00
1133 - HUD Administration Total	8.00						8.00
1300 - Capital Improvement Support							
Administrative Analyst I	1.00						1.00
Administrative Analyst II	1.00						1.00
Administrative Office Assistant III	2.00						2.00
Administrative Services Technician I	1.00						1.00
Administrative Services Technician II Conf	1.00					(1.00)	-
Assistant City Engineer	1.00						1.00
Assistant Engineer	1.00						1.00
Associate Civil / Traffic Engineer	2.00						2.00
Associate Civil/Traffic Engineer	1.00						1.00
Associate Engineer	1.00						1.00
Associate/Civil Traffic Engineer	1.00						1.00
Construction Inspection Supervisor	1.00						1.00
Construction Inspector	6.00						6.00
Engineering Assistant II	5.00						5.00
Senior Civil Engineer	4.00						4.00
Senior Land Surveyor	1.00						1.00
Sr Construction Inspector	1.00						1.00
Survey Party Chief	2.00						2.00
1300 - Capital Improvement Support Total	33.00					(1.00)	32.00
1342 - Grants - Police							
HOMELESS OUTREACH SPECIALIST	3.00					-	3.00
1342 - Grants - Police Total	3.00					-	3.00
1610 - Traffic Offender Fund							
Police Officer	1.00						1.00
1610 - Traffic Offender Fund Total	1.00						1.00
1700 - Surface Transportation Fund							
Administrative Analyst I	1.00						1.00
Administrative Office Assistant III	3.00						3.00
AOAIII CONF	1.00						1.00
Associate Engineer	1.00						1.00
Director of Public Works	1.00						1.00
Electrical Supervisor	1.00						1.00
Electrician - Traffic & Building					7.00		7.00
Electrician Assistant II	2.00						2.00
Electrician Assistant III	1.00						1.00
Electrician Crewleader	1.00						1.00
Electrician I- Traffic and Buildings	1.00				(1.00)		-
Electrician II- Traffic and Buildings	5.00				(5.00)		-
Electrician Traffic & Building	1.00				(1.00)		-
Engineering Assistant I/ II		1.00					1.00
Equipment Operator	2.00						2.00
Equipment Operator I	1.00						1.00
Equipment Operator I/II		2.00					2.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Equipment Operator II	16.00						16.00
Executive Assistant	1.00						1.00
Maintenance Worker II	2.00						2.00
Operations Crewleader	3.00						3.00
Operations Supervisor	2.00						2.00
Senior Equipment Operator	3.00	1.00					4.00
Streets Manager	1.00						1.00
Traffic Engineer	1.00						1.00
Traffic Operations Engineer	1.00						1.00
Traffic Operations Technician	3.00	1.00					4.00
Traffic Striping Crewleader	1.00						1.00
1700 - Surface Transportation Fund Total	56.00	5.00			-		61.00
3220 - Infrastructure Financing Program Administration							
Administrative Analyst II	1.00						1.00
Administrative Analyst II (Exempt)	1.00						1.00
Administrative Office Assistant II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	1.00						1.00
Community Development Manager	1.00						1.00
Infrastructure Financing Program Supervisor	1.00						1.00
Senior Administrative Office Assistant Conf	1.00						1.00
3220 - Infrastructure Financing Program Administration Total	8.00						8.00
4000 - Parking Fund							
Maintenance Worker I	2.00						2.00
Maintenance Worker II	3.00						3.00
Parking Services Crewleader	1.00						1.00
Parking Services Supervisor	1.00						1.00
4000 - Parking Fund Total	7.00						7.00
4100 - Water Fund							
Account Clerk I	1.00						1.00
Account Clerk II	11.00						11.00
Account Technician II	3.00						3.00
Administrative Analyst II	1.00						1.00
Administrative Analyst II (Exempt)	1.00						1.00
Administrative Office Assistant II	4.00						4.00
Administrative Office Assistant III	3.00						3.00
Administrative Services Officer	1.00						1.00
Administrative Services Technician II	1.00						1.00
Associate Civil/Traffic Engineer	2.00						2.00
Associate Engineer	3.00						3.00
Director of Utilities	1.00						1.00
Electrical and Instrumentation Technician	2.00						2.00
Engineering Assistant II	2.00						2.00
Financial Analyst II	1.00						1.00
Maintenance Worker II	5.00		(1.00)		(2.00)		2.00
Office Supervisor	1.00						1.00
Property Agent	1.00						1.00
Revenue Collections and Compliance Manager	1.00						1.00
Senior Account Clerk	3.00						3.00
Senior Administrative Office Assistant Conf	1.00						1.00
Senior Civil Engineer	1.00						1.00
Senior Utilities Plant Operator	3.00						3.00
Senior Utilities Services Worker	5.00						5.00
Sr Civil Engineer	1.00						1.00
Utilities Plant Operations Supervisor	2.00						2.00
Utilities Plant Operator II	12.00						12.00
Utilities Services Supervisor	3.00						3.00
Utilities Services Worker I	7.00						7.00
Utilities Services Worker II	14.00						14.00
Utilities Services Worker III	28.00				2.00		30.00
Utility Dispatch Supervisor	1.00						1.00
Water Conservation Specialist	2.00						2.00
Water Division Manager	1.00						1.00
Water Resources Analyst	2.00						2.00
Water Superintendent	2.00						2.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
4100 - Water Fund Total	133.00		(1.00)		-		132.00
4210 - Sewer Operations Fund							
Administrative Analyst II	3.00						3.00
Administrative Office Assistant II	2.00						2.00
Administrative Office Assistant III	4.00						4.00
Administrative Services Technician I	1.00						1.00
Administrative Services Technician II	1.00						1.00
Administrative Services Technician II Conf						1.00	1.00
Assistant Engineer	1.00						1.00
Associate Civil / Traffic Engineer	1.00						1.00
Associate Civil/Traffic Engineer	1.00						1.00
Electrical and Instrumentation Technician	7.00						7.00
Electrical Supervisor - Utilities	1.00						1.00
Electrician Crewleader	1.00						1.00
Engineering Assistant II	1.00						1.00
Engineering Division Manager	1.00						1.00
Environmental Compliance Inspector II	6.00						6.00
Environmental Regulatory Compliance Manager	1.00						1.00
Environmental Services Supervisor	1.00						1.00
Lab Analyst II	1.00						1.00
Laboratory Analyst II	3.00						3.00
Laboratory Analyst III	1.00						1.00
Laboratory Supervisor	1.00						1.00
Plant Maintenance Planner	1.00		(1.00)				-
Plant Maintenance Superintendent	1.00						1.00
Plant Maintenance Supervisor	2.00						2.00
Plant Mechanic I	5.00						5.00
Plant Mechanic II	10.00				3.00		13.00
Plant Mechanic III					4.00		4.00
plant mechanic Trainee	3.00				(3.00)		-
Senior Civil Engineer	1.00						1.00
Senior Plant Mechanic	3.00				(2.00)		1.00
Senior Utilities Plant Operator	7.00						7.00
Senior Utilities Services Worker	5.00				(2.00)		3.00
Utilities Plant Operations Supervisor	2.00						2.00
Utilities Plant Operator I	3.00						3.00
Utilities Plant Operator II	8.00						8.00
Utilities Plant Operator Trainee	2.00						2.00
Utilities Services Supervisor	3.00						3.00
Utilities Services Worker I	2.00						2.00
Utilities Services Worker II	12.00						12.00
Utilities Services Worker III	26.00		(1.00)				25.00
Utility Dispatch Supervisor	1.00						1.00
Waste Water Division Manager	1.00						1.00
Wastewater Collection Systems Manager	1.00						1.00
Water Resources Analyst	1.00						1.00
WQC Superintendent-Chief Plant Operator	1.00						1.00
4210 - Sewer Operations Fund Total	140.00		(2.00)		-	1.00	139.00
4310 - Airport Operating Fund							
Administrative Office Assistant III	1.00						1.00
Airport Maintenance Crewleader	1.00						1.00
Airport Maintenance Worker	3.00						3.00
Airport Manager	1.00						1.00
4310 - Airport Operating Fund Total	6.00						6.00
4480 - Storm Drainage Fund							
Equipment Operator II	6.00						6.00
4480 - Storm Drainage Fund Total	6.00						6.00
4520 - Bus Service Fund - DAR							
Transit Analyst	1.00						1.00
4520 - Bus Service Fund - DAR Total	1.00						1.00
4540 - Bus Fixed Route Max Operations Fund							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	2.00						2.00
Heavy Equipment Mechanic Crewleader	2.00						2.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Heavy Equipment Mechanic II	8.00						8.00
Maintenance Worker I	4.00						4.00
Maintenance Worker II	1.00						1.00
Operations Supervisor	1.00						1.00
Transit Analyst	2.00						2.00
Transit Manager	1.00						1.00
4540 - Bus Fixed Route Max Operations Fund Total	23.00						23.00
4700 - Community Center Operations Fund							
Administrative Office Assistant III	1.00						1.00
Building Maintenance Technician	1.00						1.00
Events Coordinator	1.00						1.00
Production Technician	1.00						1.00
Senior Events Coordinator	1.00						1.00
4700 - Community Center Operations Fund Total	5.00						5.00
4890 - Compost Fund							
Administrative Office Assistant III	1.00						1.00
Compost Facility Supervisor	1.00						1.00
Equipment Operator II	3.00						3.00
Maintenance Worker II	2.00						2.00
Operations Crewleader	1.00						1.00
Senior Equipment Operator	1.00						1.00
4890 - Compost Fund Total	9.00						9.00
4891 - Solid Waste Fund							
Administrative Office Assistant II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	1.00						1.00
Integrated Waste Program Manager	1.00						1.00
Maintenance Worker I	2.00						2.00
Recycling Program Coordinator	1.00						1.00
Solid Waste Enforcement Officer	2.00						2.00
Solid Waste Enforcement Supervisor	1.00						1.00
4891 - Solid Waste Fund Total	10.00						10.00
4892 - Green Waste Fund							
Administrative Office Assistant III	1.00						1.00
Equipment Operator	1.00						1.00
Equipment Operator II	9.00						9.00
Maintenance Worker I	2.00						2.00
Maintenance Worker II	6.00						6.00
Materials Management Superintendent/City Arborist	1.00						1.00
Operations Crewleader	3.00						3.00
Operations Supervisor	2.00						2.00
Tree Trimmer	1.00						1.00
Tree Trimmer Crewleader	2.00						2.00
Tree Trimmer II	11.00						11.00
4892 - Green Waste Fund Total	39.00						39.00
5110 - Inventory Purchases Fund							
Assistant Buyer	1.00						1.00
Senior Buyer	1.00						1.00
Senior Storeskeeper		2.00					2.00
Stores Supervisor		1.00					1.00
Storeskeeper	1.00						1.00
5110 - Inventory Purchases Fund Total	3.00	3.00					6.00
5120 - Mail Services ISF Fund							
Administrative Office Assistant I	2.00						2.00
5120 - Mail Services ISF Fund Total	2.00						2.00
5230 - Information Technology Fund							
Chief Information Officer	1.00						1.00
Executive Assistant	1.00						1.00
Information Technology Manager	2.00						2.00
Information Technology Security Officer	1.00						1.00
Principal Systems Engineer	1.00						1.00
Senior Software Analyst	6.00						6.00
Senior Systems Engineer	3.00						3.00
Senior Systems Technician	3.00						3.00
Software Analyst I	4.00						4.00

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Software Analyst II	5.00						5.00
Systems Engineer II	4.00						4.00
Systems Technician II	3.00						3.00
5230 - Information Technology Fund Total	34.00						34.00
5310 - Insurance - Administration Fund							
Risk Analyst I	1.00						1.00
Risk Manager	1.00						1.00
Safety Officer	1.00						1.00
Safety Specialist	1.00						1.00
Senior Administrative Office Assistant Conf	1.00						1.00
5310 - Insurance - Administration Fund Total	5.00						5.00
5400 - Fleet Management Fund							
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	1.00						1.00
Equipment Service Technician	2.00						2.00
Fleet Manager	1.00						1.00
Fleet Procurement Technician	2.00						2.00
Heavy Equipment Mechanic Crewleader	3.00						3.00
Heavy Equipment Mechanic II	12.00	1.00					13.00
Operations Manager	1.00						1.00
Operations Supervisor	2.00						2.00
Welder/Fabricator	1.00						1.00
5400 - Fleet Management Fund Total	26.00	1.00					27.00
5520 - Employee Benefits Administration Fund							
Administrative Office Assistant III Conf	1.00				(1.00)		-
Employee Benefits Coordinator	1.00						1.00
Human Resources Assistant					1.00		1.00
5520 - Employee Benefits Administration Fund Total	2.00				-		2.00
5800 - P/R Building Services Fund							
Administrative Analyst I	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Building Maintenance Specialist	2.00						2.00
Building Maintenance Technician	1.00						1.00
Facilities Manager	1.00						1.00
Maintenance Worker II	1.00						1.00
5800 - P/R Building Services Fund Total	7.00						7.00
5810 - 10th Street Place Building Services							
Administrative Office Assistant III	1.00						1.00
5810 - 10th Street Place Building Services Total	1.00						1.00
Proposed Budget Total	1,206.75	10.00	(8.00)	(15.00)	-	-	1,193.75
Addendum Items							
0100 - General Fund							
Financial Analyst II			(1.00)				(1.00)
0100 - General Fund Total			(1.00)				(1.00)
1381 - Non-Capital Public Works (Non-Grant) Fund							
Administrative Analyst II						1.00	1.00
Administrative Services Technician II						1.00	1.00
1381 - Non-Capital Public Works (Non-Grant) Fund Total						2.00	2.00
4210 - Sewer Operations Fund							
Plant Maintenance Planner			1.00				1.00
Plant Mechanic II					(3.00)		(3.00)
Plant Mechanic III					(4.00)		(4.00)
plant mechanic Trainee					3.00		3.00
Senior Plant Mechanic					2.00		2.00
Senior Utilities Services Worker					2.00		2.00
Utilities Services Worker III			1.00				1.00
4210 - Sewer Operations Fund Total			2.00		-		2.00
4520 - Bus Service Fund - DAR							
Transit Analyst			(1.00)				(1.00)
4520 - Bus Service Fund - DAR Total			(1.00)				(1.00)
4540 - Bus Fixed Route Max Operations Fund							
Administrative Analyst II						(1.00)	(1.00)
Administrative Office Assistant III			(1.00)				(1.00)
Administrative Services Technician II						(2.00)	(2.00)
Heavy Equipment Mechanic Crewleader						(2.00)	(2.00)

FY2021-22 Position Allocation by Fund and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Heavy Equipment Mechanic II						(8.00)	(8.00)
Maintenance Worker I						(4.00)	(4.00)
Maintenance Worker II			(1.00)				(1.00)
Operations Supervisor						(1.00)	(1.00)
Transit Analyst			(2.00)				(2.00)
Transit Manager			(1.00)				(1.00)
4540 - Bus Fixed Route Max Operations Fund Total			(5.00)			(18.00)	(23.00)
5400 - Fleet Management Fund							
Administrative Services Technician II						1.00	1.00
Heavy Equipment Mechanic Crewleader						2.00	2.00
Heavy Equipment Mechanic II						8.00	8.00
Maintenance Worker I						4.00	4.00
Operations Supervisor						1.00	1.00
5400 - Fleet Management Fund Total						16.00	16.00
Addendum Items Total			(5.00)		-	-	(5.00)
Total	1,206.75	10.00	(13.00)	(15.00)	-	-	1,188.75

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Proposed Budget							
0100 - General Fund							
City Attorney's Office							
04010 - CAO - City Attorney's Office							
Administrative Office Assistant III Conf	1.00						1.00
City Attorney	1.00						1.00
Deputy City Attorney III	1.00						1.00
Paralegal	2.00						2.00
04010 - CAO - City Attorney's Office Total	5.00						5.00
City Attorney's Office Total	5.00						5.00
City Clerk's Office							
05010 - CCO - City Clerk's Office							
Assistant City Clerk	1.00						1.00
City Clerk	1.00						1.00
Deputy City Clerk	1.00						1.00
05010 - CCO - City Clerk's Office Total	3.00						3.00
City Clerk's Office Total	3.00						3.00
City Council							
01010 - CCM - City Council of Modesto							
Council Member	6.00						6.00
Executive Assistant to the City Council	1.00						1.00
Mayor	1.00						1.00
01010 - CCM - City Council of Modesto Total	8.00						8.00
City Council Total	8.00						8.00
City Manager's Office							
02010 - CMO - City Manager's Office							
Administrative Office Assistant II Conf	1.00						1.00
City Manager	1.00						1.00
Community and Media Relations Officer	1.00						1.00
Deputy City Manager	2.00						2.00
Executive Assistant to the City Manager	1.00						1.00
Management Analyst	1.00						1.00
Multimedia Designer	1.00						1.00
02010 - CMO - City Manager's Office Total	8.00						8.00
02110 - CMO - Budget Division							
Budget Manager	1.00						1.00
Financial Analyst II	1.00						1.00
Financial Analyst III	2.00						2.00
Senior Financial Analyst	1.00						1.00
02110 - CMO - Budget Division Total	5.00						5.00
City Manager's Office Total	13.00						13.00
Community & Economic Development Department							
14110 - CED - Administration							
Business Analyst	1.00						1.00
Director of Community and Economic Development	1.00						1.00
Executive Assistant	1.00						1.00
14110 - CED - Administration Total	3.00						3.00
14180 - CED - Economic Development							
Economic Development Manager	1.00						1.00
Economic Development Marketing Specialist	1.00						1.00
Senior Business Analyst	1.00						1.00
14180 - CED - Economic Development Total	3.00						3.00
14210 - CED - Building Safety							
Administrative Office Assistant II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Building Inspector I	2.00						2.00
Building Inspector II	2.00						2.00
Building Safety Program Coordinator	1.00						1.00
Chief Building Official	1.00						1.00
Development Services Technician II	2.00						2.00
Plans Examiner	2.00						2.00
Senior Building Inspector	1.00						1.00
14210 - CED - Building Safety Total	13.00						13.00
14220 - CED - Neighborhood Preservation							
Administrative Office Assistant II	2.00						2.00
Code Enforcement Officer I - NPU	1.00						1.00
Code Enforcement Officer II - NPU	3.00						3.00
Neighborhood Preservation Supervisor	1.00						1.00
14220 - CED - Neighborhood Preservation Total	7.00						7.00
14310 - CED - Land Development Engineering							
Administrative Office Assistant III	1.00						1.00
Associate Engineer	1.00						1.00
City Engineer	1.00						1.00

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Development Services Technician II	1.00						1.00
Engineering Assistant I	1.00						1.00
14310 - CED - Land Development Engineering Total	5.00						5.00
14410 - CED - Planning							
Administrative Office Assistant III	1.00						1.00
Associate Planner	2.00			(1.00)			1.00
Planning Manager	1.00						1.00
Principal Planner	2.00						2.00
Senior Administrative Office Assistant Conf	1.00						1.00
Senior Planner	2.00						2.00
14410 - CED - Planning Total	9.00			(1.00)			8.00
Community & Economic Development Department Total	40.00			(1.00)			39.00
Finance Department							
12110 - FIN - Accounting							
Account Clerk II	2.00						2.00
Account Clerk II (Confidential)	1.00						1.00
Account Technician I (Confidential)	1.00						1.00
Account Technician II	1.00						1.00
Accounting Manager	1.00						1.00
Financial Analyst I	2.00						2.00
Financial Analyst II	4.00	1.00					5.00
Financial Analyst III	1.00						1.00
Senior Financial Analyst	1.00						1.00
12110 - FIN - Accounting Total	14.00	1.00					15.00
12115 - FIN - Accounts Receivable (Accounting)							
Account Technician II	1.00						1.00
Financial Analyst III	1.00						1.00
12115 - FIN - Accounts Receivable (Accounting) Total	2.00						2.00
12210 - FIN - Administration							
Director of Finance	1.00						1.00
Executive Assistant	1.00						1.00
12210 - FIN - Administration Total	2.00						2.00
12430 - FIN - Licensing							
Account Clerk I	1.00						1.00
Account Clerk II	3.00						3.00
Account Technician II	1.00						1.00
Code Enforcement Officer II - NPU	1.00						1.00
Revenue Collections and Compliance Manager	1.00						1.00
Senior Account Clerk	1.00						1.00
12430 - FIN - Licensing Total	8.00						8.00
12450 - FIN - Citation Processing Services							
Parking Adjudication Program Coordinator	1.00						1.00
Senior Account Clerk	1.00						1.00
12450 - FIN - Citation Processing Services Total	2.00						2.00
12510 - FIN - Purchasing							
Buyer	4.00						4.00
Purchasing Manager	1.00						1.00
Senior Buyer	1.00						1.00
12510 - FIN - Purchasing Total	6.00						6.00
Finance Department Total	34.00	1.00					35.00
Human Resources							
17210 - HR - HR Administration							
Director of Human Resources	1.00						1.00
Employee Relations Officer	1.00						1.00
Executive Assistant	1.00						1.00
Human Resources Analyst II	2.00						2.00
Human Resources Assistant	1.00						1.00
Human Resources Manager	1.00						1.00
Human Resources Technician II	2.00						2.00
Organizational Development Coordinator	1.00						1.00
Senior Human Resources Assistant	1.00						1.00
17210 - HR - HR Administration Total	11.00						11.00
Human Resources Total	11.00						11.00
Modesto Fire Department							
18110 - MFD - Administration & Officers							
Administrative Analyst I	2.00						2.00
Administrative Office Assistant III	1.00						1.00
Executive Assistant	1.00						1.00
Fire Chief	1.00						1.00
Fire Division Chief	2.00						2.00
18110 - MFD - Administration & Officers Total	7.00						7.00
18210 - MFD - Suppression							
Fire Battalion Chief	6.00						6.00

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Fire Captain	36.00						36.00
Fire Captain 80 Hr	1.00						1.00
Fire Engineer	39.00						39.00
Fire Engineer 80 Hour	1.00						1.00
Fire Fighter	40.00			(2.00)			38.00
Fire Fighter 80 Hours	1.00						1.00
18210 - MFD - Suppression Total	124.00			(2.00)			122.00
18212 - MFD - Fire Services for Oakdale							
Fire Captain	9.00						9.00
Fire Engineer	9.00						9.00
Fire Fighter	7.00						7.00
18212 - MFD - Fire Services for Oakdale Total	25.00						25.00
18510 - MFD - Fire Prevention Bureau							
Deputy Fire Marshal	1.00						1.00
Fire Division Chief	1.00						1.00
Fire Prevention Inspector I	1.00						1.00
Fire Prevention Inspector II	2.00						2.00
Senior Fire Prevention Inspector	1.00			(1.00)			-
18510 - MFD - Fire Prevention Bureau Total	6.00			(1.00)			5.00
18520 - MFD - Fire Investigations							
Fire Engineer Special Assignment	2.00						2.00
18520 - MFD - Fire Investigations Total	2.00						2.00
18610 - MFD - Facilities & Fleet							
Storeskeeper	1.00						1.00
18610 - MFD - Facilities & Fleet Total	1.00						1.00
Modesto Fire Department Total	165.00			(3.00)			162.00
Modesto Police Department							
19110 - MPD - Administration							
Administrative Analyst I	1.00						1.00
Administrative Analyst II	1.00						1.00
Assistant Chief of Police	1.00						1.00
Chief of Police	1.00						1.00
Executive Assistant	1.00						1.00
Police Crime and Intelligence Analyst I	1.00						1.00
Police Crime and Intelligence Analyst II	5.00						5.00
Police Lieutenant	1.00						1.00
Police Officer	2.00						2.00
Police Sergeant	2.00						2.00
Police Support Specialist II (Confidential)	1.00						1.00
Public Safety Business Services Analyst	1.00						1.00
Public Safety Information Coordinator	1.00						1.00
Senior Administrative Office Assistant Conf	2.00		(1.00)				1.00
Senior Crime and Intelligence Analyst	1.00						1.00
19110 - MPD - Administration Total	22.00		(1.00)				21.00
19220 - MPD - Investigative Services							
Administrative Office Assistant III Conf	1.00						1.00
Police Cadet I	3.50						3.50
Police Cadet II	3.50		(3.50)				-
Police Captain	1.00						1.00
Police Clerk II	1.00						1.00
Police Community Service Officer I	1.00						1.00
Police Community Service Officer II	3.00						3.00
Police Detective	10.00				(10.00)		-
Police Identification Technician II	3.00						3.00
Police Lieutenant	2.00						2.00
Police Officer	37.00			(2.00)	10.00		45.00
Police Sergeant	7.00						7.00
Police Support Specialist I	1.00						1.00
Police Support Specialist II	2.00						2.00
19220 - MPD - Investigative Services Total	76.00		(3.50)	(2.00)	-		70.50
19320 - MPD - Field Operations							
Maintenance Worker II	1.00						1.00
Police Cadet I	2.50						2.50
Police Cadet II	0.50		(0.50)				-
Police Captain	1.00			(1.00)			-
Police Community Service Officer I	9.00						9.00
Police Community Service Officer II	8.00			(3.00)			5.00
Police Lieutenant	5.00						5.00
Police Officer	87.00						87.00
Police Officer Recruit	7.00						7.00
Police Officer Trainee	10.00						10.00
Police Sergeant	15.00			(1.00)			14.00
19320 - MPD - Field Operations Total	146.00		(0.50)	(5.00)			140.50

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
19330 - MPD - Traffic Safety Program							
Police Community Service Officer II	1.00						1.00
Police Officer	4.00						4.00
Police Sergeant	1.00						1.00
19330 - MPD - Traffic Safety Program Total	6.00						6.00
19383 - MPD - 2016 COPS Hiring Program Ineligible Costs							
Police Officer	12.00						12.00
19383 - MPD - 2016 COPS Hiring Program Ineligible Costs Total	12.00						12.00
19420 - MPD - Records and Support							
Police Captain	1.00						1.00
Police Civilian Manager	1.00						1.00
Police Civilian Supervisor	6.00						6.00
Police Clerk II	2.00						2.00
Police Community Service Officer II	2.00						2.00
Police Evidence and Property Technician I	2.00						2.00
Police Evidence and Property Technician II	2.00						2.00
Police Lieutenant	1.00						1.00
Police Support Specialist I	1.00						1.00
Police Support Specialist II	21.00			(3.00)			18.00
Senior Administrative Office Assistant Conf	1.00						1.00
19420 - MPD - Records and Support Total	40.00			(3.00)			37.00
19450 - MPD - Animal Control							
Animal Control Supervisor	1.00						1.00
Police Animal Control Officer I	1.00						1.00
Police Animal Control Officer II	1.00						1.00
19450 - MPD - Animal Control Total	3.00						3.00
19460 - MPD - Police Abandoned Vehicles							
Police Community Service Officer II	1.00						1.00
19460 - MPD - Police Abandoned Vehicles Total	1.00						1.00
19490 - MPD - Building Services							
Custodian I	1.00						1.00
Custodian II	1.00						1.00
Operations Supervisor					1.00		1.00
Police Civilian Supervisor	1.00				(1.00)		-
19490 - MPD - Building Services Total	3.00				-		3.00
Modesto Police Department Total	309.00		(5.00)	(10.00)	-		294.00
Office of the City Auditor							
06010 - AUD - City Auditor							
Auditor II	1.00						1.00
City Auditor	1.00						1.00
Senior Auditor	1.00						1.00
06010 - AUD - City Auditor Total	3.00						3.00
Office of the City Auditor Total	3.00						3.00
Parks, Recreation & Neighborhoods Department							
31005 - PRN - Grogan Park							
Head Groundskeeper	1.00						1.00
Maintenance Worker II	1.00						1.00
31005 - PRN - Grogan Park Total	2.00						2.00
31010 - PRN - Administration							
Administrative Analyst II	2.00						2.00
Director of Parks Recreation & Neighborhoods	1.00						1.00
31010 - PRN - Administration Total	3.00						3.00
32020 - PRN - Parks Planning and Development							
Administrative Analyst II	1.00						1.00
Parks Planning and Development Manager	1.00						1.00
Parks Project Coordinator	3.00						3.00
32020 - PRN - Parks Planning and Development Total	5.00						5.00
33030 - PRN - Recreation Administration							
Administrative Analyst I	1.00						1.00
Recreation and Neighborhoods Services Manager	1.00						1.00
Recreation Coordinator	1.00						1.00
Recreation Supervisor	1.00						1.00
33030 - PRN - Recreation Administration Total	4.00						4.00
33040 - PRN - Guest Services							
Administrative Office Assistant III	2.00						2.00
33040 - PRN - Guest Services Total	2.00						2.00
33120 - PRN - Senior and Children's Services							
Recreation Coordinator	2.00						2.00
33120 - PRN - Senior and Children's Services Total	2.00						2.00
33130 - PRN - Sports and Aquatics Services							
Recreation Coordinator	2.00						2.00
33130 - PRN - Sports and Aquatics Services Total	2.00						2.00
33320 - PRN - Maddux Youth Center							

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Recreation Coordinator	0.75						0.75
Recreation Supervisor	1.00						1.00
33320 - PRN - Maddux Youth Center Total	1.75						1.75
33330 - PRN - Neighborhood Center At Marshall Park							
Recreation Coordinator	1.00						1.00
33330 - PRN - Neighborhood Center At Marshall Park Total	1.00						1.00
34110 - PRN - Historical Properties							
Cultural Services Program Manager	1.00			(1.00)			-
Events Coordinator	1.00						1.00
34110 - PRN - Historical Properties Total	2.00			(1.00)			1.00
35170 - PRN - Graffiti Abatement							
Maintenance Worker I	1.00						1.00
Maintenance Worker II	1.00						1.00
35170 - PRN - Graffiti Abatement Total	2.00						2.00
35220 - PRN - Operations Services Administration							
Maintenance Worker I	3.00						3.00
Maintenance Worker II	9.00						9.00
Operations Manager	1.00						1.00
Operations Supervisor	2.00						2.00
Parks Maintenance Crewleader	3.00						3.00
Parks Maintenance Mechanic	2.00						2.00
Senior Administrative Office Assistant	1.00						1.00
35220 - PRN - Operations Services Administration Total	21.00						21.00
Parks, Recreation & Neighborhoods Department Total	47.75			(1.00)			46.75
0100 - General Fund Total	638.75	1.00	(5.00)	(15.00)		-	619.75
1133 - HUD Administration							
Community & Economic Development Department							
14111 - CED - HUD Administration							
Administrative Analyst I	1.00						1.00
Community Development Program Specialist I	1.00						1.00
Housing and Urban Development Supervisor	1.00						1.00
Housing Financial Specialist	1.00						1.00
Housing Rehab Specialist I	1.00						1.00
Housing Rehabilitation Specialist I	1.00						1.00
Housing Rehabilitation Supervisor	1.00						1.00
Senior Community Development Program Specialist	1.00						1.00
14111 - CED - HUD Administration Total	8.00						8.00
Community & Economic Development Department Total	8.00						8.00
1133 - HUD Administration Total	8.00						8.00
1300 - Capital Improvement Support							
Community & Economic Development Department							
14610 - CED - Transportation Engineering and Design							
Administrative Analyst II	1.00						1.00
Assistant City Engineer	1.00						1.00
Assistant Engineer	1.00						1.00
Associate Civil / Traffic Engineer	1.00						1.00
Associate Civil/Traffic Engineer	1.00						1.00
Associate Engineer	1.00						1.00
Associate/Civil Traffic Engineer	1.00						1.00
Engineering Assistant II	4.00						4.00
Senior Civil Engineer	3.00						3.00
14610 - CED - Transportation Engineering and Design Total	14.00						14.00
Community & Economic Development Department Total	14.00						14.00
Utilities Department							
42020 - UPP - Construction Administration							
Administrative Analyst I	1.00						1.00
Administrative Office Assistant III	2.00						2.00
Administrative Services Technician I	1.00						1.00
Administrative Services Technician II Conf	1.00					(1.00)	-
Associate Civil / Traffic Engineer	1.00						1.00
Construction Inspection Supervisor	1.00						1.00
Construction Inspector	6.00						6.00
Engineering Assistant II	1.00						1.00
Senior Civil Engineer	1.00						1.00
Senior Land Surveyor	1.00						1.00
Sr Construction Inspector	1.00						1.00
Survey Party Chief	2.00						2.00
42020 - UPP - Construction Administration Total	19.00					(1.00)	18.00
Utilities Department Total	19.00					(1.00)	18.00
1300 - Capital Improvement Support Total	33.00					(1.00)	32.00
1342 - Grants - Police							
Modesto Police Department							
19205 - MPD - HUD ESG Outreach Division							

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
HOMELESS OUTREACH SPECIALIST	3.00				-		3.00
19205 - MPD - HUD ESG Outreach Division Total	3.00				-		3.00
Modesto Police Department Total	3.00				-		3.00
1342 - Grants - Police Total	3.00				-		3.00
1610 - Traffic Offender Fund							
Modesto Police Department							
19390 - MPD - Traffic Safety Impound							
Police Officer	1.00						1.00
19390 - MPD - Traffic Safety Impound Total	1.00						1.00
Modesto Police Department Total	1.00						1.00
1610 - Traffic Offender Fund Total	1.00						1.00
1700 - Surface Transportation Fund							
Public Works Department							
53110 - PW - Street Services Administration							
Administrative Office Assistant III	2.00						2.00
Streets Manager	1.00						1.00
53110 - PW - Street Services Administration Total	3.00						3.00
53130 - PW - Street Maintenance							
Equipment Operator	2.00						2.00
Equipment Operator I	1.00						1.00
Equipment Operator I/II		2.00					2.00
Equipment Operator II	12.00						12.00
Maintenance Worker II	1.00						1.00
Operations Crewleader	2.00						2.00
Operations Supervisor	1.00						1.00
Senior Equipment Operator	2.00	1.00					3.00
53130 - PW - Street Maintenance Total	21.00	3.00					24.00
53134 - PW - Transportation Gas Tax Fund Level Expense							
Administrative Analyst I	1.00						1.00
AOAIII CONF	1.00						1.00
Director of Public Works	1.00						1.00
Executive Assistant	1.00						1.00
53134 - PW - Transportation Gas Tax Fund Level Expense Total	4.00						4.00
53142 - PW - Curbs, Gutter, & Sidewalks							
Equipment Operator II	4.00						4.00
Maintenance Worker II	1.00						1.00
Operations Crewleader	1.00						1.00
Operations Supervisor	1.00						1.00
Senior Equipment Operator	1.00						1.00
53142 - PW - Curbs, Gutter, & Sidewalks Total	8.00						8.00
53510 - PW - Traffic Engineering							
Associate Engineer	1.00						1.00
Engineering Assistant I/ II		1.00					1.00
Traffic Engineer	1.00						1.00
Traffic Operations Engineer	1.00						1.00
53510 - PW - Traffic Engineering Total	3.00	1.00					4.00
53540 - PW - Electrical Division							
Administrative Office Assistant III	1.00						1.00
Electrical Supervisor	1.00						1.00
Electrician - Traffic & Building					7.00		7.00
Electrician Assistant II	2.00						2.00
Electrician Assistant III	1.00						1.00
Electrician Crewleader	1.00						1.00
Electrician I- Traffic and Buildings	1.00				(1.00)		-
Electrician II- Traffic and Buildings	5.00				(5.00)		-
Electrician Traffic & Building	1.00				(1.00)		-
53540 - PW - Electrical Division Total	13.00				-		13.00
53550 - PW - Traffic Operations							
Traffic Operations Technician	3.00	1.00					4.00
Traffic Striping Crewleader	1.00						1.00
53550 - PW - Traffic Operations Total	4.00	1.00					5.00
Public Works Department Total	56.00	5.00			-		61.00
1700 - Surface Transportation Fund Total	56.00	5.00			-		61.00
3220 - Infrastructure Financing Program Administration							
Community & Economic Development Department							
14160 - CED - Infrastructure Financing Programs (IFP)							
Administrative Analyst II (Exempt)	1.00						1.00
Administrative Services Technician II	1.00						1.00
Infrastructure Financing Program Supervisor	1.00						1.00
14160 - CED - Infrastructure Financing Programs (IFP) Total	3.00						3.00
14165 - CED - Community Development Administration							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant II	1.00						1.00

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Administrative Office Assistant III	1.00						1.00
Community Development Manager	1.00						1.00
Senior Administrative Office Assistant Conf	1.00						1.00
14165 - CED - Community Development Administration Total	5.00						5.00
Community & Economic Development Department Total	8.00						8.00
3220 - Infrastructure Financing Program Administration Total	8.00						8.00
4000 - Parking Fund							
Public Works Department							
53250 - PW - Parking Services							
Maintenance Worker I	2.00						2.00
Maintenance Worker II	2.00						2.00
Parking Services Crewleader	1.00						1.00
Parking Services Supervisor	1.00						1.00
53250 - PW - Parking Services Total	6.00						6.00
53257 - PW - Parking Enforcement							
Maintenance Worker II	1.00						1.00
53257 - PW - Parking Enforcement Total	1.00						1.00
Public Works Department Total	7.00						7.00
4000 - Parking Fund Total	7.00						7.00
4100 - Water Fund							
Finance Department							
12460 - FIN - Cashiering							
Account Clerk II	4.00						4.00
Account Technician II	1.00						1.00
Senior Account Clerk	1.00						1.00
12460 - FIN - Cashiering Total	6.00						6.00
12470 - FIN - Utilities and Collections							
Account Clerk I	1.00						1.00
Account Clerk II	7.00						7.00
Account Technician II	2.00						2.00
Financial Analyst II	1.00						1.00
Revenue Collections and Compliance Manager	1.00						1.00
Senior Account Clerk	2.00						2.00
12470 - FIN - Utilities and Collections Total	14.00						14.00
Finance Department Total	20.00						20.00
Utilities Department							
41010 - UPP - Administration							
Administrative Office Assistant II	2.00						2.00
Administrative Services Officer	1.00						1.00
Director of Utilities	1.00						1.00
Office Supervisor	1.00						1.00
41010 - UPP - Administration Total	5.00						5.00
42024 - UTL - Water Engineering Design							
Associate Civil/Traffic Engineer	1.00						1.00
Associate Engineer	1.00						1.00
Engineering Assistant II	2.00						2.00
Property Agent	1.00						1.00
Senior Civil Engineer	1.00						1.00
42024 - UTL - Water Engineering Design Total	6.00						6.00
43060 - UPP - Capital Planning							
Associate Civil/Traffic Engineer	1.00						1.00
Associate Engineer	2.00						2.00
Sr Civil Engineer	1.00						1.00
43060 - UPP - Capital Planning Total	4.00						4.00
45010 - UPP - Water Services Administration							
Administrative Analyst II	1.00						1.00
Administrative Analyst II (Exempt)	1.00						1.00
Administrative Office Assistant II	1.00						1.00
Administrative Office Assistant III	3.00						3.00
Senior Administrative Office Assistant Conf	1.00						1.00
Utility Dispatch Supervisor	1.00						1.00
Water Division Manager	1.00						1.00
Water Superintendent	2.00						2.00
45010 - UPP - Water Services Administration Total	11.00						11.00
45020 - UPP - Water System Maintenance							
Senior Utilities Services Worker	1.00						1.00
Utilities Services Supervisor	1.00						1.00
Utilities Services Worker I	3.00						3.00
Utilities Services Worker II	3.00						3.00
Utilities Services Worker III	9.00						9.00
45020 - UPP - Water System Maintenance Total	17.00						17.00
45040 - UPP - Water Construction							
Maintenance Worker II	1.00				(1.00)		-

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Senior Utilities Services Worker	2.00						2.00
Utilities Services Supervisor	1.00						1.00
Utilities Services Worker I	4.00						4.00
Utilities Services Worker II	4.00						4.00
Utilities Services Worker III	7.00				1.00		8.00
45040 - UPP - Water Construction Total	19.00				-		19.00
45050 - UPP - Water Wells and Tanks							
Electrical and Instrumentation Technician	2.00						2.00
Maintenance Worker II	1.00						1.00
Senior Utilities Plant Operator	2.00						2.00
Utilities Plant Operations Supervisor	1.00						1.00
Utilities Plant Operator II	12.00						12.00
45050 - UPP - Water Wells and Tanks Total	18.00						18.00
45055 - UPP - Water Quality							
Administrative Services Technician II	1.00						1.00
Maintenance Worker II	1.00		(1.00)				-
Senior Utilities Plant Operator	1.00						1.00
Senior Utilities Services Worker	1.00						1.00
Utilities Plant Operations Supervisor	1.00						1.00
Utilities Services Worker II	4.00						4.00
Utilities Services Worker III	3.00						3.00
Water Resources Analyst	2.00						2.00
45055 - UPP - Water Quality Total	14.00		(1.00)				13.00
45060 - UPP - Water Service and Meters							
Maintenance Worker II	2.00				(1.00)		1.00
Senior Utilities Services Worker	1.00						1.00
Utilities Services Supervisor	1.00						1.00
Utilities Services Worker II	2.00						2.00
Utilities Services Worker III	9.00				1.00		10.00
45060 - UPP - Water Service and Meters Total	15.00				-		15.00
45065 - UPP - Water Conservation							
Administrative Office Assistant II	1.00						1.00
Utilities Services Worker II	1.00						1.00
Water Conservation Specialist	2.00						2.00
45065 - UPP - Water Conservation Total	4.00						4.00
Utilities Department Total	113.00		(1.00)		-		112.00
4100 - Water Fund Total	133.00		(1.00)		-		132.00
4210 - Sewer Operations Fund							
Utilities Department							
42026 - UTL - Wastewater Engineering Design							
Assistant Engineer	1.00						1.00
Associate Civil / Traffic Engineer	1.00						1.00
Associate Civil/Traffic Engineer	1.00						1.00
Engineering Assistant II	1.00						1.00
Senior Civil Engineer	1.00						1.00
42026 - UTL - Wastewater Engineering Design Total	5.00						5.00
42300 - UPP - Capital Improvement Services							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II Conf						1.00	1.00
Engineering Division Manager	1.00						1.00
42300 - UPP - Capital Improvement Services Total	3.00					1.00	4.00
44010 - UPP - Wastewater Services Administration							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant II	2.00						2.00
Administrative Office Assistant III	2.00						2.00
Utility Dispatch Supervisor	1.00						1.00
Waste Water Division Manager	1.00						1.00
44010 - UPP - Wastewater Services Administration Total	7.00						7.00
44110 - UPP - Laboratory and Environmental Services Administration							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician I	1.00						1.00
Environmental Regulatory Compliance Manager	1.00						1.00
44110 - UPP - Laboratory and Environmental Services Administration Total	4.00						4.00
44112 - UPP - Laboratory Services							
Lab Analyst II	1.00						1.00
Laboratory Analyst II	3.00						3.00
Laboratory Analyst III	1.00						1.00
Laboratory Supervisor	1.00						1.00
Water Resources Analyst	1.00						1.00
44112 - UPP - Laboratory Services Total	7.00						7.00
44113 - UPP - Environmental Services							

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Environmental Compliance Inspector II	6.00						6.00
Environmental Services Supervisor	1.00						1.00
44113 - UPP - Environmental Services Total	7.00						7.00
44210 - UPP - Wastewater Collections Administration							
Wastewater Collection Systems Manager	1.00						1.00
44210 - UPP - Wastewater Collections Administration Total	1.00						1.00
44211 - UPP - Sewer Collections							
Senior Utilities Services Worker	3.00						3.00
Utilities Services Supervisor	3.00						3.00
Utilities Services Worker I	2.00						2.00
Utilities Services Worker II	11.00						11.00
Utilities Services Worker III	25.00						25.00
44211 - UPP - Sewer Collections Total	44.00						44.00
44310 - UPP - Wastewater Operations Administration							
Administrative Services Technician II	1.00						1.00
Plant Maintenance Planner	1.00		(1.00)				-
Plant Maintenance Superintendent	1.00						1.00
WQC Superintendent-Chief Plant Operator	1.00						1.00
44310 - UPP - Wastewater Operations Administration Total	4.00		(1.00)				3.00
44312 - UPP - Wastewater Plant Operations							
Senior Utilities Plant Operator	7.00						7.00
Utilities Plant Operations Supervisor	2.00						2.00
Utilities Plant Operator I	3.00						3.00
Utilities Plant Operator II	8.00						8.00
Utilities Plant Operator Trainee	2.00						2.00
44312 - UPP - Wastewater Plant Operations Total	22.00						22.00
44313 - UPP - Sutter Plant Maintenance							
Plant Maintenance Supervisor	1.00						1.00
Plant Mechanic I	2.00						2.00
Plant Mechanic II	6.00				1.00		7.00
Plant Mechanic III					2.00		2.00
plant mechanic Trainee	1.00				(1.00)		-
Senior Plant Mechanic	2.00				(1.00)		1.00
Senior Utilities Services Worker	1.00				(1.00)		-
44313 - UPP - Sutter Plant Maintenance Total	13.00				-		13.00
44314 - UPP - Jennings Plant Maintenance							
Plant Maintenance Supervisor	1.00						1.00
Plant Mechanic I	3.00						3.00
Plant Mechanic II	4.00				2.00		6.00
Plant Mechanic III					2.00		2.00
plant mechanic Trainee	2.00				(2.00)		-
Senior Plant Mechanic	1.00				(1.00)		-
Senior Utilities Services Worker	1.00				(1.00)		-
Utilities Services Worker II	1.00						1.00
Utilities Services Worker III	1.00		(1.00)				-
44314 - UPP - Jennings Plant Maintenance Total	14.00		(1.00)		-		13.00
44410 - UPP - Wastewater Electrical Services							
Electrical and Instrumentation Technician	7.00						7.00
Electrical Supervisor - Utilities	1.00						1.00
Electrician Crewleader	1.00						1.00
44410 - UPP - Wastewater Electrical Services Total	9.00						9.00
Utilities Department Total	140.00		(2.00)		-	1.00	139.00
4210 - Sewer Operations Fund Total	140.00		(2.00)		-	1.00	139.00
4310 - Airport Operating Fund							
Public Works Department							
53312 - PW - Airport Services							
Administrative Office Assistant III	1.00						1.00
Airport Maintenance Crewleader	1.00						1.00
Airport Maintenance Worker	3.00						3.00
Airport Manager	1.00						1.00
53312 - PW - Airport Services Total	6.00						6.00
Public Works Department Total	6.00						6.00
4310 - Airport Operating Fund Total	6.00						6.00
4480 - Storm Drainage Fund							
Public Works Department							
53150 - PW - Street Sweeping							
Equipment Operator II	6.00						6.00
53150 - PW - Street Sweeping Total	6.00						6.00
Public Works Department Total	6.00						6.00
4480 - Storm Drainage Fund Total	6.00						6.00
4520 - Bus Service Fund - DAR							
Public Works Department							
53473 - PW - Transportation Dial-A-Ride							

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Transit Analyst	1.00						1.00
53473 - PW - Transportation Dial-A-Ride Total	1.00						1.00
Public Works Department Total	1.00						1.00
4520 - Bus Service Fund - DAR Total	1.00						1.00
4540 - Bus Fixed Route Max Operations Fund							
Public Works Department							
53244 - PW - Transit Maintenance							
Heavy Equipment Mechanic Crewleader	2.00						2.00
Heavy Equipment Mechanic II	8.00						8.00
Maintenance Worker I	4.00						4.00
Operations Supervisor	1.00						1.00
53244 - PW - Transit Maintenance Total	15.00						15.00
53472 - PW - Transit Services							
Administrative Analyst II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	2.00						2.00
Maintenance Worker II	1.00						1.00
Transit Analyst	2.00						2.00
Transit Manager	1.00						1.00
53472 - PW - Transit Services Total	8.00						8.00
Public Works Department Total	23.00						23.00
4540 - Bus Fixed Route Max Operations Fund Total	23.00						23.00
4700 - Community Center Operations Fund							
Parks, Recreation & Neighborhoods Department							
34200 - PRN - Cultural Services Administration							
Administrative Office Assistant III	1.00						1.00
Building Maintenance Technician	1.00						1.00
Events Coordinator	1.00						1.00
Senior Events Coordinator	1.00						1.00
34200 - PRN - Cultural Services Administration Total	4.00						4.00
34210 - PRN - Technical Services							
Production Technician	1.00						1.00
34210 - PRN - Technical Services Total	1.00						1.00
Parks, Recreation & Neighborhoods Department Total	5.00						5.00
4700 - Community Center Operations Fund Total	5.00						5.00
4890 - Compost Fund							
Public Works Department							
56030 - PW - Compost Operations							
Administrative Office Assistant III	1.00						1.00
Compost Facility Supervisor	1.00						1.00
Equipment Operator II	3.00						3.00
Maintenance Worker II	2.00						2.00
Operations Crewleader	1.00						1.00
Senior Equipment Operator	1.00						1.00
56030 - PW - Compost Operations Total	9.00						9.00
Public Works Department Total	9.00						9.00
4890 - Compost Fund Total	9.00						9.00
4891 - Solid Waste Fund							
Public Works Department							
56010 - PW - Solid Waste Management							
Administrative Office Assistant II	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	1.00						1.00
Integrated Waste Program Manager	1.00						1.00
Maintenance Worker I	2.00						2.00
Recycling Program Coordinator	1.00						1.00
Solid Waste Enforcement Officer	2.00						2.00
Solid Waste Enforcement Supervisor	1.00						1.00
56010 - PW - Solid Waste Management Total	10.00						10.00
Public Works Department Total	10.00						10.00
4891 - Solid Waste Fund Total	10.00						10.00
4892 - Green Waste Fund							
Public Works Department							
56020 - PW - Green Waste Collection (Pruned Refuse)							
Equipment Operator	1.00						1.00
Equipment Operator II	7.00						7.00
Operations Crewleader	1.00						1.00
Operations Supervisor	1.00						1.00
56020 - PW - Green Waste Collection (Pruned Refuse) Total	10.00						10.00
56040 - PW - Community Forestry							
Administrative Office Assistant III	1.00						1.00
Equipment Operator II	2.00						2.00
Maintenance Worker I	2.00						2.00

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
Maintenance Worker II	6.00						6.00
Materials Management Superintendent/City Arborist	1.00						1.00
Operations Crewleader	2.00						2.00
Operations Supervisor	1.00						1.00
Tree Trimmer	1.00						1.00
Tree Trimmer Crewleader	2.00						2.00
Tree Trimmer II	11.00						11.00
56040 - PW - Community Forestry Total	29.00						29.00
Public Works Department Total	39.00						39.00
4892 - Green Waste Fund Total	39.00						39.00
5110 - Inventory Purchases Fund							
Finance Department							
12530 - FIN - Central Stores							
Assistant Buyer	1.00						1.00
Senior Buyer	1.00						1.00
Senior Storeskeeper		1.00					1.00
Stores Supervisor		1.00					1.00
Storeskeeper	1.00						1.00
12530 - FIN - Central Stores Total	3.00	2.00					5.00
12531 - FIN - Central Stores - Jefferson Mark-up							
Senior Storeskeeper		1.00					1.00
12531 - FIN - Central Stores - Jefferson Mark-up Total		1.00					1.00
Finance Department Total	3.00	3.00					6.00
5110 - Inventory Purchases Fund Total	3.00	3.00					6.00
5120 - Mail Services ISF Fund							
City Clerk's Office							
05030 - CCO - Central Services Mail							
Administrative Office Assistant I	2.00						2.00
05030 - CCO - Central Services Mail Total	2.00						2.00
City Clerk's Office Total	2.00						2.00
5120 - Mail Services ISF Fund Total	2.00						2.00
5230 - Information Technology Fund							
Information Technology							
17410 - IT - Administration							
Chief Information Officer	1.00						1.00
Executive Assistant	1.00						1.00
17410 - IT - Administration Total	2.00						2.00
17510 - IT - Business Applications/Development Services							
Information Technology Manager	1.00						1.00
Senior Software Analyst	5.00						5.00
Software Analyst I	3.00						3.00
Software Analyst II	3.00						3.00
17510 - IT - Business Applications/Development Services Total	12.00						12.00
17610 - IT - Geographic Information Systems							
Senior Software Analyst	1.00						1.00
Software Analyst I	1.00						1.00
Software Analyst II	1.00						1.00
17610 - IT - Geographic Information Systems Total	3.00						3.00
17710 - IT - Network/Data Center							
Information Technology Manager	1.00						1.00
Information Technology Security Officer	1.00						1.00
Principal Systems Engineer	1.00						1.00
Senior Systems Engineer	3.00						3.00
Senior Systems Technician	3.00						3.00
Software Analyst II	1.00						1.00
Systems Engineer II	4.00						4.00
Systems Technician II	3.00						3.00
17710 - IT - Network/Data Center Total	17.00						17.00
Information Technology Total	34.00						34.00
5230 - Information Technology Fund Total	34.00						34.00
5310 - Insurance - Administration Fund							
Human Resources							
17310 - HR - Risk Management							
Risk Analyst I	1.00						1.00
Risk Manager	1.00						1.00
Safety Officer	1.00						1.00
Safety Specialist	1.00						1.00
Senior Administrative Office Assistant Conf	1.00						1.00
17310 - HR - Risk Management Total	5.00						5.00
Human Resources Total	5.00						5.00
5310 - Insurance - Administration Fund Total	5.00						5.00
5400 - Fleet Management Fund							
Public Works Department							

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
53255 - PW - Fleet Vehicle and Equipment Maintenance							
Administrative Office Assistant III	1.00						1.00
Administrative Services Technician II	1.00						1.00
Equipment Service Technician	2.00						2.00
Fleet Manager	1.00						1.00
Fleet Procurement Technician	2.00						2.00
Heavy Equipment Mechanic Crewleader	3.00						3.00
Heavy Equipment Mechanic II	12.00	1.00					13.00
Operations Manager	1.00						1.00
Operations Supervisor	2.00						2.00
Welder/Fabricator	1.00						1.00
53255 - PW - Fleet Vehicle and Equipment Maintenance Total	26.00	1.00					27.00
Public Works Department Total	26.00	1.00					27.00
5400 - Fleet Management Fund Total	26.00	1.00					27.00
5520 - Employee Benefits Administration Fund							
Human Resources							
17160 - HR - Employee Benefits Administration							
Administrative Office Assistant III Conf	1.00				(1.00)		-
Employee Benefits Coordinator	1.00						1.00
Human Resources Assistant					1.00		1.00
17160 - HR - Employee Benefits Administration Total	2.00				-		2.00
Human Resources Total	2.00				-		2.00
5520 - Employee Benefits Administration Fund Total	2.00				-		2.00
5800 - P/R Building Services Fund							
Public Works Department							
52110 - PW - Building Administration							
Administrative Analyst I	1.00						1.00
Administrative Office Assistant III	1.00						1.00
Facilities Manager	1.00						1.00
52110 - PW - Building Administration Total	3.00						3.00
52120 - PW - Building Maintenance							
Building Maintenance Specialist	2.00						2.00
Building Maintenance Technician	1.00						1.00
Maintenance Worker II	1.00						1.00
52120 - PW - Building Maintenance Total	4.00						4.00
Public Works Department Total	7.00						7.00
5800 - P/R Building Services Fund Total	7.00						7.00
5810 - 10th Street Place Building Services							
Public Works Department							
52310 - PW - City 10th Street Place JPA Operations Services							
Administrative Office Assistant III	1.00						1.00
52310 - PW - City 10th Street Place JPA Operations Services Total	1.00						1.00
Public Works Department Total	1.00						1.00
5810 - 10th Street Place Building Services Total	1.00						1.00
Proposed Budget Total	1,206.75	10.00	(8.00)	(15.00)	-	-	1,193.75
Addendum Items							
0100 - General Fund							
Finance Department							
12110 - FIN - Accounting							
Financial Analyst II			(1.00)				(1.00)
12110 - FIN - Accounting Total			(1.00)				(1.00)
Finance Department Total			(1.00)				(1.00)
0100 - General Fund Total			(1.00)				(1.00)
1381 - Non-Capital Public Works (Non-Grant) Fund							
Public Works Department							
51019 - PW - City Services for StanRTA							
Administrative Analyst II						1.00	1.00
Administrative Services Technician II						1.00	1.00
51019 - PW - City Services for StanRTA Total						2.00	2.00
Public Works Department Total						2.00	2.00
1381 - Non-Capital Public Works (Non-Grant) Fund Total						2.00	2.00
4210 - Sewer Operations Fund							
Utilities Department							
44310 - UPP - Wastewater Operations Administration							
Plant Maintenance Planner			1.00				1.00
44310 - UPP - Wastewater Operations Administration Total			1.00				1.00
44313 - UPP - Sutter Plant Maintenance							
Plant Mechanic II					(1.00)		(1.00)
Plant Mechanic III					(2.00)		(2.00)
plant mechanic Trainee					1.00		1.00
Senior Plant Mechanic					1.00		1.00
Senior Utilities Services Worker					1.00		1.00
44313 - UPP - Sutter Plant Maintenance Total					-		-

FY2021-22 Position Allocation by Fund, Department, Cost Center, and Classification

Position	FY22 Starting	Add	Eliminate	Freeze	Reallocate	Transfer	Total
44314 - UPP - Jennings Plant Maintenance							
Plant Mechanic II					(2.00)		(2.00)
Plant Mechanic III					(2.00)		(2.00)
plant mechanic Trainee					2.00		2.00
Senior Plant Mechanic					1.00		1.00
Senior Utilities Services Worker					1.00		1.00
Utilities Services Worker III			1.00				1.00
44314 - UPP - Jennings Plant Maintenance Total			1.00		-		1.00
Utilities Department Total			2.00		-		2.00
4210 - Sewer Operations Fund Total			2.00		-		2.00
4520 - Bus Service Fund - DAR							
Public Works Department							
53473 - PW - Transportation Dial-A-Ride							
Transit Analyst			(1.00)				(1.00)
53473 - PW - Transportation Dial-A-Ride Total			(1.00)				(1.00)
Public Works Department Total			(1.00)				(1.00)
4520 - Bus Service Fund - DAR Total			(1.00)				(1.00)
4540 - Bus Fixed Route Max Operations Fund							
Public Works Department							
53244 - PW - Transit Maintenance							
Heavy Equipment Mechanic Crewleader						(2.00)	(2.00)
Heavy Equipment Mechanic II						(8.00)	(8.00)
Maintenance Worker I						(4.00)	(4.00)
Operations Supervisor						(1.00)	(1.00)
53244 - PW - Transit Maintenance Total						(15.00)	(15.00)
53472 - PW - Transit Services							
Administrative Analyst II						(1.00)	(1.00)
Administrative Office Assistant III			(1.00)				(1.00)
Administrative Services Technician II						(2.00)	(2.00)
Maintenance Worker II			(1.00)				(1.00)
Transit Analyst			(2.00)				(2.00)
Transit Manager			(1.00)				(1.00)
53472 - PW - Transit Services Total			(5.00)			(3.00)	(8.00)
Public Works Department Total			(5.00)			(18.00)	(23.00)
4540 - Bus Fixed Route Max Operations Fund Total			(5.00)			(18.00)	(23.00)
5400 - Fleet Management Fund							
Public Works Department							
53255 - PW - Fleet Vehicle and Equipment Maintenance							
Administrative Services Technician II						1.00	1.00
53255 - PW - Fleet Vehicle and Equipment Maintenance Total						1.00	1.00
53243 - PW -City Services for StanRTA - Bus Maintenance							
Heavy Equipment Mechanic Crewleader						2.00	2.00
Heavy Equipment Mechanic II						8.00	8.00
Maintenance Worker I						4.00	4.00
Operations Supervisor						1.00	1.00
53243 - PW -City Services for StanRTA - Bus Maintenance Total						15.00	15.00
Public Works Department Total						16.00	16.00
5400 - Fleet Management Fund Total						16.00	16.00
Addendum Items Total				(5.00)		-	(5.00)
Total	1,206.75	10.00	(13.00)	(15.00)	-	-	1,188.75

CITY OF MODESTO
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FISCAL YEAR ENDED JUNE 30, 2020

	General	Capital Grants	Housing and Community Development	Other Governmental	Total Governmental
REVENUES:					
Taxes	\$ 62,265,577	\$ -	\$ -	\$ 2,035,409	\$ 64,300,986
Licenses and permits	350,730	-	-	57,915	408,645
Intergovernmental	56,797,459	24,192,500	3,573,797	40,509,193	125,072,949
Charges for services	20,524,483	-	1,015,950	14,606,683	36,147,116
Special assessments levied	507,044	-	-	4,115,653	4,622,697
Interest and rent	519,942	-	-	1,498,504	2,018,446
Net increase in fair value of investments	369,586	-	-	1,358,572	1,728,158
Fines and forfeits	382,340	-	-	283,780	666,120
Miscellaneous	614,235	-	-	375,623	989,858
Total revenues	<u>142,331,396</u>	<u>24,192,500</u>	<u>4,589,747</u>	<u>64,841,332</u>	<u>235,954,975</u>
EXPENDITURES:					
Current:					
General government	11,771,966	-	-	256,049	12,028,015
Community development	6,346,496	294,902	3,866,511	10,437,285	20,945,194
Highways and streets	-	-	-	11,039,619	11,039,619
Public works	555,331	-	-	2,480,520	3,035,851
Parks and recreation	11,833,253	-	-	111,687	11,944,940
Public safety	104,473,410	-	-	10,067,419	114,540,829
Capital outlay	292,240	30,370,414	-	7,762,664	38,425,318
Debt service:					
Principal retirement	465,132	-	269,000	2,000,000	2,734,132
Interest	140,410	-	41,772	1,814,624	1,996,806
Other	-	-	1,843	306,085	307,928
Total expenditures	<u>135,878,238</u>	<u>30,665,316</u>	<u>4,179,126</u>	<u>46,275,952</u>	<u>216,998,632</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>6,453,158</u>	<u>(6,472,816)</u>	<u>410,621</u>	<u>18,565,380</u>	<u>18,956,343</u>
OTHER FINANCING SOURCES (USES):					
Transfers in	873,642	1,978,858	-	12,439,628	15,292,128
Transfers out	(7,263,959)	(291,565)	(534,415)	(9,307,680)	(17,397,619)
Capital leases	39,204	-	-	-	39,204
Sale of assets	71,034	-	-	61,451	132,485
TOTAL OTHER FINANCING SOURCES (USES)	<u>(6,280,079)</u>	<u>1,687,293</u>	<u>(534,415)</u>	<u>3,193,399</u>	<u>(1,933,802)</u>
CHANGES IN FUND BALANCES	173,079	(4,785,523)	(123,794)	21,758,779	17,022,541
FUND BALANCES, JULY 1	25,582,870	(1,496,160)	30,928,788	76,286,216	131,301,714
PRIOR PERIOD ADJUSTMENTS	-	-	543,500	909,183	1,452,683
FUND BALANCES, JUNE 30	<u>\$ 25,755,949</u>	<u>\$ (6,281,683)</u>	<u>\$ 31,348,494</u>	<u>\$ 98,954,178</u>	<u>\$ 149,776,938</u>
CHANGE IN FUND BALANCE	\$ 173,079	\$ (4,785,523)	\$ 419,706	\$ 22,667,962	\$ 18,475,224
% CHANGE IN FUND BALANCE	1%	320%	1%	30%	14%

Source: Fiscal Year 2019-20 Annual Comprehensive Financial Report (ACFR), previously known as CAFR
<https://www.modestogov.com/Archive.aspx?AMID=39>

CITY OF MODESTO
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FISCAL YEAR ENDED JUNE 30, 2020

	Special Revenue					
	Operating Grants	Local Transportation	Traffic Safety	Downtown Improvement District	Strategic Planning and Development	Transportation Special Tax
REVENUES:						
Taxes	\$ 362,299	\$ -	\$ -	\$ 190,543	\$ -	\$ 1,482,567
Licenses and permits	52,713	-	-	-	-	5,202
Intergovernmental	10,855,984	103,399	-	-	-	19,438,347
Charges for services	4,259,535	-	298,629	-	102,293	909,476
Special assessments levied	64,593	-	-	675,840	-	-
Interest and rent	27,778	5,028	-	2,542	24,238	318,146
Net increase (decrease) in fair value of investments	31,947	23,446	-	2,814	25,468	352,606
Fines and forfeits	-	-	283,780	-	-	-
Miscellaneous	276,398	-	-	-	-	60,534
Total revenues	15,931,247	131,873	582,409	871,739	151,999	22,566,878
EXPENDITURES:						
Current:						
General government	256,049	-	-	-	-	-
Community development	1,831,540	-	-	781,822	268,307	-
Highways and streets	133,131	-	-	-	-	10,233,919
Public works	2,480,520	-	-	-	-	-
Parks and recreation	92,821	-	-	-	-	-
Public safety	9,712,127	-	348,606	-	-	-
Capital outlay:						
Community development	-	-	-	-	-	-
Highways and streets	-	-	-	-	-	-
Parks and recreation	-	-	-	-	-	-
Public safety	122,387	-	38,583	-	-	-
Debt service:						
Principal retirement	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total expenditures	14,628,575	-	387,189	781,822	268,307	10,233,919
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	1,302,672	131,873	195,220	89,917	(116,308)	12,332,959
OTHER FINANCING SOURCES (USES):						
Transfers in	938,813	-	-	-	139,791	1,540,105
Transfers out	(85,465)	(131,874)	-	-	-	(8,308,688)
Sale of assets	11,633	-	-	-	-	49,818
TOTAL OTHER FINANCING SOURCES (USES)	864,981	(131,874)	-	-	139,791	(6,718,765)
CHANGES IN FUND BALANCES	2,167,653	(1)	195,220	89,917	23,483	5,614,194
FUND BALANCES, JULY 1	(481,882)	1,775	4,082,685	89,995	1,252,294	17,499,878
PRIOR PERIOD ADJUSTMENTS	(101,595)	-	-	-	-	1,010,778
FUND BALANCES, JUNE 30	\$ 1,584,176	\$ 1,774	\$ 4,277,905	\$ 179,912	\$ 1,275,777	\$ 24,124,850
CHANGE IN FUND BALANCE	\$ 2,066,058	\$ (1)	\$ 195,220	\$ 89,917	\$ 23,483	\$ 6,624,972
% CHANGE IN FUND BALANCE	-429%	0%	5%	100%	2%	38%

Source: Fiscal Year 2019-20 Annual Comprehensive Financial Report (ACFR), previously known as CAFR
<https://www.modestgov.com/Archive.aspx?AMID=39>

CITY OF MODESTO
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FISCAL YEAR ENDED JUNE 30, 2020

	Capital Projects						
	Special Fund for Capital Outlays	Parks	Securities for Future Improvements	Community Facilities Districts	Successor Redevelopment Housing Agency	Capital Facility Fees	
REVENUES:							
Taxes	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and permits	-	-	-	-	-	-	-
Intergovernmental	146,291	-	-	16,567	-	8,685,801	-
Charges for services	2,746,616	6,415	-	837,304	-	5,446,415	-
Special assessments levied	-	-	-	3,375,220	-	-	-
Interest and rent	59,973	12,351	(1)	323,517	161,513	468,968	-
Net increase (decrease) in fair value of investments	54,602	13,580	-	361,385	(12,990)	505,714	-
Fines and forfeits	-	-	-	-	-	-	-
Miscellaneous	-	21,850	-	91	-	16,750	-
Total revenues	3,007,482	54,196	(1)	4,914,084	148,523	15,123,648	-
EXPENDITURES:							
Current:							
General government	-	-	-	-	-	-	-
Community development	154	-	-	2,633,706	-	95,800	4,825,956
Highways and streets	-	-	-	-	-	-	672,569
Public works	-	-	-	-	-	-	-
Parks and recreation	-	-	-	-	-	18,866	-
Public safety	6,686	-	-	-	-	-	-
Capital outlay:							
Community development	-	-	-	11,467	-	41,127	747,770
Highways and streets	12,497	-	-	2,635,504	-	3,270,321	376,550
Parks and recreation	-	151,734	-	-	-	182,183	-
Public safety	172,541	-	-	-	-	-	-
Debt service:							
Principal retirement	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Total expenditures	191,878	151,734	-	5,280,677	-	3,608,297	6,622,845
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	2,815,604	(97,538)	(1)	(366,593)	148,523	11,515,351	(6,622,845)
OTHER FINANCING SOURCES (USES):							
Transfers in	110,000	-	-	-	-	237,766	6,622,589
Transfers out	(12,471)	(47)	-	(9,161)	-	(759,974)	-
Sale of assets	-	-	-	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	97,529	(47)	-	(9,161)	-	(522,208)	6,622,589
CHANGES IN FUND BALANCES	2,913,133	(97,585)	(1)	(375,754)	148,523	10,993,143	(256)
FUND BALANCES, JULY 1	(31,366)	773,041	66,397	18,729,214	2,674,797	26,314,560	-
PRIOR PERIOD ADJUSTMENTS	-	-	-	-	-	-	-
FUND BALANCES, JUNE 30	2,881,767	\$ 675,456	\$ 66,396	\$ 18,353,460	2,823,320	\$ 37,307,703	\$ (256)
CHANGE IN FUND BALANCE	\$ 2,913,133	\$ (97,585)	\$ (1)	\$ (375,754)	\$ 148,523	\$ 10,993,143	\$ (256)
% CHANGE IN FUND BALANCE	-9288%	-13%	0%	-2%	6%	42%	#DIV/0!

Source: Fiscal Year 2019-20 Annual Comprehensive Financial Report (ACFR), previously known as CAFR
<https://www.modestogov.com/Archive.aspx?AMID=39>

Fiscal Year 2021-22 Fund Summary

Fund	Fund Name	Fiscal Year Operating Expense	New CIP Expense	M.Y. Operating Expense (Balance @ 2.15.21 + New Request)	Transfers OUT	FY21-22 Total Expense	Fiscal Year Operating Revenue	New CIP Revenue (including Transfers In)	MY Operating Revenue (Balance @ 2.15.21 + New Request)	Transfers IN	FY21-22 Total Revenue
0100	General Fund	\$151,840,548	\$0	\$0	\$7,439,027	\$159,279,575	\$148,759,189	\$0	\$0	\$628,640	\$149,387,829
0130	Revenue Clearing Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
0140	Utility Suspense Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
0150	Misc Rec System Suspense Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
0180	Fire Department Unrestricted Non-Capital Projects	\$0	\$0	\$205,252	\$0	\$205,252	\$0	\$0	(\$29,848)	\$0	(\$29,848)
0190	Police Fund - Smart Deposits	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1100	Grants - ARRA CDBG NSP1 Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1101	Grants - ARRA CDBG NSP2 Program	\$0	\$0	\$675,665	\$0	\$675,665	\$0	\$0	(\$3,037,602)	\$0	(\$3,037,602)
1130	Grants - CDBG Direct Program	\$954,728	\$0	\$2,363,473	\$550,000	\$3,868,201	\$0	\$0	\$2,868,754	\$0	\$2,868,754
1131	Grants - CDBG NSP Entitlement	\$544	\$0	\$0	\$0	\$544	\$0	\$0	\$0	\$0	\$0
1133	HUD Administration	\$1,235,992	\$0	\$0	\$0	\$1,235,992	\$1,063,780	\$0	\$0	\$0	\$1,063,780
1139	CDBG Direct Program Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$5,826	\$0	\$0	\$0	\$5,826
1140	CDBG Rental Rehab Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1150	Grants - RLF Housing Loan Program	\$0	\$0	\$2,966,527	\$0	\$2,966,527	\$0	\$0	\$1,913,698	\$250,000	\$2,163,698
1151	Grants - RLF Direct Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1152	Public Service Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1155	Grants - RLF Program Income	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
1160	Housing Economic Development Fund	\$0	\$0	\$54,112	\$0	\$54,112	\$0	\$0	\$231,027	\$0	\$231,027
1170	Grants - HOME Program	\$170,800	\$0	\$3,897,842	\$0	\$4,068,642	\$0	\$0	\$1,437,098	\$0	\$1,437,098
1180	Grants - Emergency Shelter Program	\$51,186	\$0	\$3,507,506	\$266,427	\$3,825,119	\$0	\$0	\$3,853,743	\$0	\$3,853,743
1185	Community System of Care (CSoc)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1190	Grants - HUD Section 108 Loan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1200	Downtown Improvement District Fund	\$175,000	\$0	\$0	\$0	\$175,000	\$175,000	\$0	\$0	\$0	\$175,000
1210	Downtown Modesto Community Benefit District	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1300	Capital Improvement Support	\$5,773,443	\$0	\$0	\$0	\$5,773,443	\$5,779,124	\$0	\$0	\$0	\$5,779,124
1309	Capital Improvement Support - Fleet Replac	\$0	\$0	\$0	\$0	\$0	\$20,875	\$0	\$0	\$0	\$20,875
1310	Solid Waste Special Revenue Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1319	Solid Waste Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1320	Education and Government Cable	\$282,917	\$0	\$0	\$0	\$282,917	\$138,794	\$0	\$0	\$138,794	\$277,588
1321	Public Educational Governmental (PEG) Fund	\$0	\$0	\$0	\$0	\$0	\$380,000	\$0	\$0	\$0	\$380,000
1330	Developers Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1340	Grants - Operation Block Grants	\$0	\$0	\$232,758	\$0	\$232,758	\$0	\$0	\$63,562	\$0	\$63,562
1341	Grants - Operation Grants Reimbursed	\$0	\$0	\$1,767,368	\$0	\$1,767,368	\$0	\$0	\$1,956,845	\$0	\$1,956,845
1342	Grants - Police	\$266,427	\$0	\$2,290,527	\$0	\$2,556,954	\$0	\$0	\$1,641,919	\$266,427	\$1,908,346
1343	CalHome Loan Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1344	Grants - Emergency Rental Assistance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$6,398,151)	\$0	(\$6,398,151)
1345	Grants - ARRA Public Safety	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1350	Outside Litigation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1351	Elections Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1353	Grants - Public Works (ARRA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1360	Carpenter Road Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1370	Green Waste Diversion Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1379	Pruned Refuse Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1380	Non-Capital Parks Fund (Non-Grant)	\$0	\$0	\$103,615	\$0	\$103,615	\$0	\$0	(\$302,901)	\$0	(\$302,901)
1410	Measure L - Road Tax Fund	\$0	\$0	\$1,711,235	\$0	\$1,711,235	\$9,206,639	\$0	\$62,953	\$0	\$9,269,592
1420	Surface Transportation Fund - Measure L/SB1 MOE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,538,605	\$1,538,605
1510	LTF - Street and Roads Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1520	LTF - Non-Motorized Fund	\$0	\$0	\$61,515	\$0	\$61,515	\$0	\$0	\$0	\$0	\$0
1600	Traffic Safety Fund	\$477,550	\$0	\$0	\$0	\$477,550	\$300,000	\$0	\$0	\$0	\$300,000
1610	Traffic Offender Fund	\$270,189	\$0	\$0	\$0	\$270,189	\$220,000	\$0	\$0	\$0	\$220,000
1700	Surface Transportation Fund	\$12,737,179	\$0	\$868,451	\$0	\$13,605,630	\$624,419	\$0	\$900,000	\$10,342,493	\$11,866,912
1709	Surface Transportation Fleet Replacement	\$0	\$0	\$0	\$0	\$0	\$260,833	\$0	\$0	\$0	\$260,833
1710	Prop 1B - Streets Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1720	Streets LTF Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1730	Gas Tax Fund	\$0	\$0	\$0	\$9,140,993	\$9,140,993	\$9,529,882	\$0	\$0	\$0	\$9,529,882
1740	Garbage Franchise Fees - Streets Fund	\$0	\$0	\$0	\$1,200,000	\$1,200,000	\$1,200,000	\$0	\$0	\$0	\$1,200,000
1750	Surface Transportation Fund - MOE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1800	Economic Development/Strategic Plan Fund	\$280	\$0	\$1,261,646	\$57,852	\$1,319,778	\$0	\$0	\$130,234	\$0	\$130,234
1850	Disability Access and Education Fund	\$4,350	\$0	\$0	\$0	\$4,350	\$0	\$0	\$0	\$0	\$0

Fiscal Year 2021-22 Fund Summary

Fund	Fund Name	Fiscal Year Operating Expense	New CIP Expense	M.Y. Operating Expense (Balance @ 2.15.21 + New Request)	Transfers OUT	FY21-22 Total Expense	Fiscal Year Operating Revenue	New CIP Revenue (including Transfers In)	MY Operating Revenue (Balance @ 2.15.21 + New Request)	Transfers IN	FY21-22 Total Revenue
1906	RDA Low and Mod Income Housing Fund	\$0	\$0	\$3,323	\$0	\$3,323	\$0	\$0	\$0	\$0	\$0
1910	RDA Successor Agency Administration Fund	\$20,711	\$0	\$0	\$0	\$20,711	\$0	\$0	\$0	\$0	\$0
2100	Public Financing Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2140	Public Financing Authority COP's Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2150	Public Financing Authority 98 & 07 Bonds	\$4,428,778	\$0	\$0	\$0	\$4,428,778	\$6,000	\$0	\$0	\$4,670,896	\$4,676,896
2903	RDA Successor Agency Debt Service Fund	\$2,301	\$0	\$0	\$1,357,793	\$1,360,094	\$0	\$0	\$0	\$0	\$0
3100	Capital Grants - PRN	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3120	Special Fund for Capital Outlay	\$0	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
3125	John Thurman Capital Improvement Fund	\$0	\$0	\$297,675	\$98,123	\$395,798	\$0	\$0	\$110,000	\$120,000	\$230,000
3130	Parks Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3140	Capital Grants - CIP Projects	\$0	\$0	\$4,000,000	\$0	\$4,000,000	\$0	\$0	\$4,000,000	\$0	\$4,000,000
3150	Capital Grants - Parks CIP Projects	\$0	\$0	\$77,952	\$0	\$77,952	\$0	\$0	\$77,952	\$0	\$77,952
3160	Capital Grants - Streets CIP Projects	\$0	\$4,070,090	\$1,719,706	\$0	\$5,789,796	\$0	\$4,070,450	\$1,870,825	\$0	\$5,941,275
3170	Capital Grants - HUD CIP Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$550,000	\$550,000
3200	Village One CFD Fund	\$782,318	\$0	\$0	\$0	\$782,318	\$950,000	\$0	\$0	\$0	\$950,000
3210	Kiernan Business Park West CFD Fund	\$52,730	\$0	\$0	\$0	\$52,730	\$60,000	\$0	\$0	\$0	\$60,000
3211	Kiernan Business Park South CFD Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3212	Kiernan Business Park East CFD Fund	\$87,325	\$0	\$0	\$0	\$87,325	\$131,722	\$0	\$0	\$0	\$131,722
3213	Kiernan Business Park East CFD Fund - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3215	The Vintage CFD Fund	\$63,607	\$0	\$0	\$0	\$63,607	\$135,375	\$0	\$0	\$0	\$135,375
3216	Woodglen 2018-1 CFD Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3220	Infrastructure Financing Program Administration	\$1,138,169	\$0	\$44,395	\$0	\$1,182,565	\$1,079,800	\$0	\$83,449	\$0	\$1,163,249
3225	Hetch Hetchy CFD Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3230	Village One Annexation #3 Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3235	North Beyer #2 CFD Fund	\$87,972	\$0	\$0	\$0	\$87,972	\$90,000	\$0	\$0	\$0	\$90,000
3240	Fairview Village CFD Fund	\$194,199	\$0	\$0	\$0	\$194,199	\$200,000	\$0	\$0	\$0	\$200,000
3241	Fairview Village CFD Fund - CIP Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3242	Fairview Village CFD - Debt Service Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3245	Fairview Village CFD - 2014 Debt Refunding	\$324,649	\$0	\$0	\$0	\$324,649	\$325,000	\$0	\$0	\$0	\$325,000
3250	North Beyer Park CFD	\$13,105	\$0	\$0	\$0	\$13,105	\$0	\$0	\$0	\$0	\$0
3260	Enterprise Park 1998 CFD Fund	\$19,199	\$0	\$0	\$0	\$19,199	\$0	\$0	\$0	\$0	\$0
3265	NorthPointe CFD Special Revenue Fund	\$36,512	\$0	\$0	\$0	\$36,512	\$60,000	\$0	\$0	\$0	\$60,000
3270	Carver/Bangs Pelandale/Snyder CFD Fund	\$110,570	\$0	\$0	\$0	\$110,570	\$111,000	\$0	\$0	\$0	\$111,000
3275	Coffee/Claratina CFD Fund	\$166,087	\$0	\$0	\$0	\$166,087	\$170,000	\$0	\$0	\$0	\$170,000
3280	Pelandale/Snyder CFD Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3281	Pelandale/Snyder CFD Fund - Capital Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3290	Village One #2 CFD Fund	\$842,383	\$0	\$0	\$0	\$842,383	\$950,000	\$0	\$0	\$0	\$950,000
3291	Village One #2 CFD Fund - CIP Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3292	Village One #2 CFD 2004 Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3294	Village One #2 CFD 2014 Debt Fund	\$1,928,062	\$0	\$0	\$0	\$1,928,062	\$2,000,000	\$0	\$0	\$0	\$2,000,000
3295	Village One #2 CFD Fund - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3300	Measure L - Capital Projects-300	\$0	\$8,023,807	\$0	\$0	\$8,023,807	\$0	\$8,023,807	\$0	\$0	\$8,023,807
3410	Streets Capital Facility Fee Fund	\$0	\$250,000	\$552,495	\$0	\$802,495	\$0	\$0	\$0	\$0	\$0
3420	Public Transportation Capital Facility Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3430	Air Quality Capital Facility Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3440	Police Department Capital Facility Fee Fund	\$0	\$0	\$0	\$215,000	\$215,000	\$0	\$0	\$0	\$0	\$0
3450	Fire Department Capital Facility Fee Fund	\$0	\$0	\$0	\$105,000	\$105,000	\$0	\$0	\$0	\$0	\$0
3460	Parks Capital Facility Fee Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3470	General Government Capital Facility Fee Fund	\$0	\$0	\$0	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$0
3480	Capital Facility Fees Administration Fund	\$79,893	\$0	\$0	\$0	\$79,893	\$80,000	\$0	\$0	\$0	\$80,000
3510	Securities for Future Improvements	\$0	\$0	\$66,397	\$0	\$66,397	\$0	\$0	(\$6,805)	\$0	(\$6,805)
3800	McHenry Mansion Restoration	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4000	Parking Fund	\$1,745,088	\$0	\$0	\$0	\$1,745,088	\$1,696,361	\$0	\$0	\$0	\$1,696,361
4009	Parking Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$17,766	\$0	\$0	\$0	\$17,766
4100	Water Fund	\$62,085,689	\$0	\$958,394	\$3,251,934	\$66,296,017	\$84,693,135	\$0	\$0	\$721,990	\$85,415,125
4101	Water Fund Development Fees	\$0	\$0	\$0	\$0	\$0	\$1,155,567	\$0	\$0	\$0	\$1,155,567
4109	Water Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$515,121	\$0	\$0	\$0	\$515,121
4112	Water PCE Mitigation Fund	\$130,000	\$0	\$360,632	\$0	\$490,632	\$0	\$0	(\$36,623)	\$0	(\$36,623)
4120	Water COP 97 Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Fiscal Year 2021-22 Fund Summary

Fund	Fund Name	Fiscal Year Operating Expense	New CIP Expense	M.Y. Operating Expense (Balance @ 2.15.21 + New Request)	Transfers OUT	FY21-22 Total Expense	Fiscal Year Operating Revenue	New CIP Revenue (including Transfers In)	MY Operating Revenue (Balance @ 2.15.21 + New Request)	Transfers IN	FY21-22 Total Revenue
4130	Water 2008 COP 2008 Series A	\$2,455,292	\$0	\$0	\$0	\$2,455,292	\$4,000	\$0	\$0	\$2,450,645	\$2,454,645
4140	Water - Grants	\$36,936	\$0	\$288,859	\$0	\$325,795	\$0	\$0	\$2,594,875	\$36,289	\$2,631,164
4150	Water Fund - Del Este - MID	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4151	Del Este - MID Service Area DF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4160	Water Fund - Del Este - Non-MID	\$42	\$0	\$0	\$0	\$42	\$0	\$0	\$0	\$0	\$0
4161	Del Este - Non-MID Service Area DF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4170	Water Fund - Rate Stabilization Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4180	Water Fund - CIP Projects	\$0	\$3,906,050	\$51,768	\$0	\$3,957,818	\$0	\$0	\$0	\$0	\$0
4181	Fairview Water Improvements - CIP Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4210	Sewer Operations Fund	\$35,503,516	\$188,000	\$1,378,000	\$11,163,154	\$48,232,670	\$61,810,546	\$0	\$0	\$527,704	\$62,338,250
4211	Wastewater Developmental Fees Fund	\$0	\$0	\$292,823	\$0	\$292,823	\$535,000	\$0	(\$1,309,154)	\$0	(\$774,154)
4212	Wastewater PCE Mitigation Fund	\$0	\$0	\$168,772	\$0	\$168,772	\$0	\$0	\$0	\$0	\$0
4219	Wastewater Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$394,409	\$0	\$0	\$0	\$394,409
4220	FY 1993 Sewer COP Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4230	FY 1997 Sewer Revenue Bonds	\$2	\$0	\$0	\$0	\$2	\$0	\$0	\$0	\$0	\$0
4235	Sewer NVRRWP State Revolving Loan	\$1,154,310	\$0	\$0	\$0	\$1,154,310	\$1,153,663	\$0	\$0	\$0	\$1,153,663
4240	2006 Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4241	2015 Wastewater Refunding Private Placement	\$2,790,750	\$0	\$0	\$0	\$2,790,750	\$0	\$0	\$0	\$2,787,000	\$2,787,000
4245	State Revolving Loan (Tertiary Treatment Funding)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4270	Refunding Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4271	Wastewater Refunding Bond 2018A	\$560,747	\$0	\$0	\$0	\$560,747	\$0	\$0	\$0	\$563,000	\$563,000
4272	Wastewater Rev Refunding 2020A (Taxable)	\$6,467,911	\$0	\$0	\$0	\$6,467,911	\$0	\$0	\$0	\$6,467,264	\$6,467,264
4273	Wastewater Rev Refunding 2020B(Tax-Exempt)	\$1,277,897	\$0	\$0	\$0	\$1,277,897	\$0	\$0	\$0	\$1,277,250	\$1,277,250
4310	Airport Operating Fund	\$1,188,531	\$0	\$0	\$0	\$1,188,531	\$1,040,032	\$0	\$0	\$0	\$1,040,032
4319	Airport Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$14,419	\$0	\$0	\$0	\$14,419
4320	Special Aviation Fund	\$0	\$0	\$7,070	\$0	\$7,070	\$0	\$0	\$33,925	\$0	\$33,925
4330	County Aircraft Tax Fund	\$25,000	\$0	\$0	\$0	\$25,000	\$180,000	\$0	\$0	\$0	\$180,000
4480	Storm Drainage Fund	\$7,493,550	\$0	\$0	\$0	\$7,493,550	\$5,631,567	\$0	\$0	\$700,000	\$6,331,567
4489	Storm Drain Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$394,112	\$0	\$0	\$0	\$394,112
4510	Bus Fixed Route Fund	\$0	\$0	\$4,111,221	\$0	\$4,111,221	\$0	\$0	\$5,055,501	\$0	\$5,055,501
4520	Bus Service Fund - DAR	\$3,819,187	\$0	\$0	\$0	\$3,819,187	\$3,760,064	\$0	\$0	\$0	\$3,760,064
4530	Transportation CTR Fund	\$1,128,292	\$0	\$0	\$0	\$1,128,292	\$1,141,757	\$0	\$0	\$0	\$1,141,757
4540	Bus Fixed Route Max Operations Fund	\$19,128,212	\$0	\$0	\$0	\$19,128,212	\$18,940,867	\$0	\$0	\$0	\$18,940,867
4549	Bus Fixed Route Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$12,446	\$0	\$0	\$0	\$12,446
4550	Bus Fixed Route - Altern Transport Fund	\$146,818	\$0	\$0	\$0	\$146,818	\$101,954	\$0	\$0	\$44,864	\$146,818
4560	Bus Fixed Route - Bus Purchases	\$3,222,935	\$0	\$0	\$0	\$3,222,935	\$3,222,935	\$0	\$0	\$0	\$3,222,935
4600	Golf Fund	\$2,395,627	\$0	\$80,083	\$0	\$2,475,710	\$66,000	\$0	\$10,753	\$1,147,429	\$1,224,182
4605	Golf Kemper Fund	\$1,156,271	\$0	\$0	\$0	\$1,156,271	\$2,338,834	\$0	\$0	\$0	\$2,338,834
4700	Community Center Operations Fund	\$1,677,001	\$0	(\$20,863)	\$0	\$1,656,139	\$785,998	\$0	\$125,000	\$895,526	\$1,806,524
4709	Centre Plaza Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4710	Centre Plaza FF&E Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4890	Compost Fund	\$2,125,186	\$0	\$0	\$51,581	\$2,176,767	\$1,433,908	\$0	\$0	\$0	\$1,433,908
4891	Solid Waste Fund	\$1,678,881	\$0	\$0	\$0	\$1,678,881	\$1,469,306	\$0	\$0	\$0	\$1,469,306
4892	Green Waste Fund	\$7,156,630	\$0	\$0	\$0	\$7,156,630	\$6,200,624	\$0	\$0	\$0	\$6,200,624
4893	Carpenter Road Landfill (Enterprise)	\$128,722	\$0	\$1,539,213	\$721,990	\$2,389,925	\$856,293	\$0	\$0	\$0	\$856,293
4894	Geer Road Landfill Mitigation Costs	\$206,509	\$0	\$0	\$0	\$206,509	\$189,845	\$0	\$0	\$0	\$189,845
4895	Waste to Energy Distribution Fund	\$5,388	\$0	\$457,961	\$0	\$463,349	\$500	\$0	\$660,057	\$0	\$660,557
4899	Solid Waste Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$425,447	\$0	\$0	\$0	\$425,447
4910	Abatement and Public Nuisance Fund	\$0	\$0	\$603,125	\$0	\$603,125	\$0	\$0	\$0	\$57,852	\$57,852
5100	Central Services Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5110	Inventory Purchases Fund	\$4,127,470	\$0	\$0	\$0	\$4,127,470	\$4,129,230	\$0	\$0	\$0	\$4,129,230
5119	Inventory Purchases Fleet Replace Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5120	Mail Services ISF Fund	\$335,865	\$0	\$0	\$0	\$335,865	\$252,179	\$0	\$0	\$0	\$252,179
5129	Mail Services ISF Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$1,497	\$0	\$0	\$0	\$1,497
5230	Information Technology Fund	\$9,678,065	\$0	\$1,757	\$138,794	\$9,818,616	\$8,915,088	\$0	\$42,117	\$0	\$8,957,205
5231	Technology Investment Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5239	Information Tech Fleet Replace Fund	\$0	\$0	\$0	\$0	\$0	\$972	\$0	\$0	\$0	\$972
5310	Insurance - Administration Fund	\$1,153,607	\$0	\$0	\$0	\$1,153,607	\$199,991	\$0	\$0	\$1,038,802	\$1,238,793
5319	Insurance Admin Fleet Replace Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Fiscal Year 2021-22 Fund Summary

Fund	Fund Name	Fiscal Year Operating Expense	New CIP Expense	M.Y. Operating Expense (Balance @ 2.15.21 + New Request)	Transfers OUT	FY21-22 Total Expense	Fiscal Year Operating Revenue	New CIP Revenue (including Transfers In)	MY Operating Revenue (Balance @ 2.15.21 + New Request)	Transfers IN	FY21-22 Total Revenue
5320	Insurance - Workers Compensation Fund	\$6,495,087	\$0	\$0	\$540,177	\$7,035,264	\$5,310,189	\$0	\$0	\$0	\$5,310,189
5330	Insurance - Liability Insurance Fund	\$5,105,972	\$0	\$0	\$436,297	\$5,542,269	\$5,540,830	\$0	\$0	\$0	\$5,540,830
5340	Insurance - Property Insurance Fund	\$1,034,003	\$0	\$0	\$62,328	\$1,096,331	\$1,096,328	\$0	\$0	\$0	\$1,096,328
5350	Insurance - Dental Insurance Fund	\$1,749,617	\$0	\$0	\$0	\$1,749,617	\$1,907,580	\$0	\$0	\$0	\$1,907,580
5360	Insurance - Health Fund	\$17,742,700	\$0	\$0	\$0	\$17,742,700	\$14,792,289	\$0	\$0	\$0	\$14,792,289
5370	Insurance - Disability Fund	\$208,887	\$0	\$0	\$0	\$208,887	\$205,833	\$0	\$0	\$0	\$205,833
5380	Insurance - Other Employee Fund	\$1,017,902	\$0	\$0	\$0	\$1,017,902	\$582,764	\$0	\$0	\$0	\$582,764
5390	Insurance - Vision Fund	\$297,435	\$0	\$0	\$0	\$297,435	\$307,798	\$0	\$0	\$0	\$307,798
5400	Fleet Management Fund	\$7,662,796	\$0	\$0	\$0	\$7,662,796	\$7,732,200	\$0	\$0	\$0	\$7,732,200
5409	Fleet Management Fleet Replace Fund	\$2,890,000	\$0	\$0	\$0	\$2,890,000	\$26,133	\$0	\$0	\$0	\$26,133
5410	Fleet Equipment Replacement	\$0	\$0	\$0	\$0	\$0	\$882,689	\$0	\$0	\$0	\$882,689
5510	Employee Benefits Management Fund	\$30,330,289	\$0	\$0	\$0	\$30,330,289	\$29,034,128	\$0	\$0	\$0	\$29,034,128
5520	Employee Benefits Administration Fund	\$741,912	\$0	\$0	\$0	\$741,912	\$747,348	\$0	\$0	\$0	\$747,348
5800	P/R Building Services Fund	\$2,298,578	\$0	\$0	\$0	\$2,298,578	\$2,081,763	\$0	\$0	\$0	\$2,081,763
5809	P/R Building Services Fleet Replace Fund	\$0	\$0	\$0	\$0	\$0	\$1,447	\$0	\$0	\$0	\$1,447
5810	10th Street Place Building Services	\$1,209,742	\$0	\$0	\$0	\$1,209,742	\$1,058,693	\$0	\$0	\$0	\$1,058,693
6100	JPA - Industrial Fire	\$674,946	\$0	\$0	\$0	\$674,946	\$661,847	\$0	\$0	\$0	\$661,847
6200	JPA - Modesto Regional Fire Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6205	JPA - MRFA Worker's Compensation Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6299	JPA - MRFA Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6301	JPA - Stanislaus Regional Water Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6470	Landscape and Lighting District Shackelford	\$31,568	\$0	\$0	\$0	\$31,568	\$27,000	\$0	\$0	\$0	\$27,000
6480	Landscape Assessment District #1	\$18,642	\$0	\$0	\$0	\$18,642	\$19,474	\$0	\$0	\$0	\$19,474
6490	Landscape Assessment District #2	\$16,709	\$0	\$0	\$0	\$16,709	\$23,000	\$0	\$0	\$0	\$23,000
6500	JPA - Tenth Street Place	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6501	JPA - Tenth Street Place Reserve Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6599	JPA - Tenth Street Place Fleet Replace Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6600	JPA - Stanislaus Drug Enforcement Agency	\$0	\$0	(\$0)	\$0	(\$0)	\$0	\$0	\$0	\$0	\$0
6700	JPA - Tuolumne River Regional Park (TRRP)	\$482,800	\$0	\$0	\$0	\$482,800	\$482,800	\$0	\$0	\$0	\$482,800
6710	JPA - TRRP Special Revenue Fund - CIP	\$0	\$0	\$408,470	\$0	\$408,470	\$0	\$0	\$139,765	\$0	\$139,765
6799	TRRP Fleet Replacement Fund	\$0	\$0	\$0	\$0	\$0	\$7,154	\$0	\$0	\$0	\$7,154
Total		\$446,815,216	\$16,437,947	\$39,566,721	\$37,221,470	\$540,041,354	\$470,223,978	\$12,094,257	\$18,742,968	\$37,221,470	\$538,282,673

Analysis of Proforma Fund Balances

This section contains proformas for major fund. Some proformas are more detailed and complex due to the nature of the fund and the use of the proforma.

Surface Transportation Funds

These funds are a combination of Surface Transportation, Senate Bill 1 RMRA Maintenance of Effort, Streets LTF Funds, Gas Tax, and Garbage Franchise Fees – Street Funds. The various fund balances are listed on the bottom of the proforma and are projected to be \$4.5 Million for Proposed Budget for Fiscal Year 2022. While revenue has been impacted by the COVID-19 pandemic, it is projected to recover in Fiscal Year 2022 and going forward. The budget for Fiscal Year 2022 includes additional adjustments related to a second streets maintenance crew, and new positions for Traffic Engineering and Traffic Operations

Fleet

This fund houses the Fleet Internal Service Fund. The fund currently is projected to have a fund balance \$1,541,847 at the end of Fiscal Year 2021. This will be dependent on amount of work for the Fleet Maintenance Facility project. Currently, there is a negative projected fund balance, however, the fund runs two years in arrears of actuals. For fiscal year 2021-2022, the actuals from Fiscal Year 2019-2020 are being recovered

Airport Operating Fund

This fund houses the Airport operating revenue and expenses. The projected fund balance for Fiscal Year 2021-2022 is \$657,804. The fund continues to experience impacts due to the COVID-19 pandemic. Additionally, while the hangars are occupied at a high occupancy rate, the value of the aircrafts has declines resulting in lower revenue for aircraft taxes

County Aircraft Tax Fund

This fund houses the County's portion of aircraft taxes. The funds can be used for general aviation work and has also been used as the local funds for grant matches. The funds balance is anticipated to increase as there is only minor projects anticipated to be completed in Fiscal Year 2021-2022. The projected fund balance for Fiscal Year 2022 is \$872,156. Additionally, the revenue is slightly lower than prior years as the value of the aircrafts at the airport has declined resulting in lower revenue for aircraft taxes

Wastewater Fund

Fiscal Year 2021-22 budgeted ending fund balance of \$66,116,672 is healthy as the impact of COVID-19 on wastewater revenue has been minimal

Storm Drain Fund

Fiscal Year 2021-22 budgeted ending fund balance of \$4,388,110 is healthy but due to not been able to raise rates the fund balance is decreasing. SB341, signed on October 6th 2017, defined Storm Drain as a Utility, making it eligible for the Proposition 218 process but it is expected to be challenged in the courts and we are waiting on that to move forward

Information Technology

The fund balance fluctuates year to year due to the equipment replacement schedule. In Fiscal Year 2021-22 it appears as though the fund balance will go negative but that is due \$800K in equipment that was planned to be purchased in Fiscal Year 2020-21 that due to COVID-19 is now planned for Fiscal Year 2021-22

Water Fund

FY2020-21 was the last year of the Prop 218 and City Council authorized rate increase. The Prop 218 rate for FY2020-21 was set at 9% with an implementation date of July 1st, 2020. However, due to the economic hardship brought upon by the COVID-19 pandemic, on April 6th, 2021, the Council adopted a 2% rate increase and pushed back the effective date to October 1st, 2021. This implementation date will provide some economic relief to the citizen and industries in Modesto as starting October, the use of water starts to trend lower. The fund is projected to fall below the required fund reserve (25% of operating costs) in FY2025-26

Employee Benefits Fund

Due to the sufficient fund balance, a 25% rate reduction was implemented in FY2021-22, saving the City Departments \$932,607

Workers Compensation Fund

Due to the sufficient fund balance, a 25% rate reduction was implemented in FY2021-22, saving the City Departments \$1,725,101

General Liability Fund

This fund is projected to maintain a consistent fund balance

PROPOSED BUDGET

	FY 2018-19 Current Budget	FY 2019-20 Actuals	FY 2020-21 Current Budget	FY 2020-21 Actuals as of 5.15.21	FY 2021-22 Proposed Budget	FY 2021-22 Proposed Adjustments	FY 2021-22 Proposed Budget w/Adj
REVENUES:							
Taxes:							
Property Tax - Property	\$ 16,681,597	\$ 17,954,605	\$ 18,526,054	\$ 19,399,744	\$ 19,850,000		\$ 19,850,000
Property Tax - VLF Swap	\$ 16,762,272	\$ 17,596,741	\$ 18,451,466	\$ 9,226,901	\$ 19,374,039		\$ 19,374,039
Sales Tax	\$ 31,238,582	\$ 30,534,694	\$ 30,684,925	\$ 22,307,411	\$ 33,090,991		\$ 33,090,991
Utility Users Tax	\$ 21,118,548	\$ 19,803,218	\$ 20,794,217	\$ 16,288,155	\$ 20,510,000		\$ 20,510,000
Transient Occupancy Tax	\$ 2,700,100	\$ 2,964,806	\$ 2,132,145	\$ 2,036,023	\$ 2,900,000		\$ 2,900,000
Business License/Mill Tax	\$ 12,000,000	\$ 13,269,467	\$ 12,746,581	\$ 10,693,918	\$ 13,400,000		\$ 13,400,000
Fees:							
Franchise Fees	\$ 4,822,834	\$ 5,151,286	\$ 5,113,484	\$ 4,083,407	\$ 4,852,284		\$ 4,852,284
Motor Vehicle Fees	\$ 215,000	\$ 381,066	\$ 330,000	\$ 340,557	\$ 330,000		\$ 330,000
Construction Revenues	\$ 2,404,911	\$ 1,992,292	\$ 2,288,514	\$ 2,031,406	\$ 2,227,396	\$ 141,000	\$ 2,368,396
Departmental Revenues	\$ 18,270,573	\$ 24,804,764	\$ 21,325,663	\$ 13,249,265	\$ 19,115,660	\$ 1,980,697	\$ 21,096,357
<i>Oakdale Fire Contract Revenue</i>		\$ 4,392,745	\$ 4,889,789	\$ 4,304,355	\$ 4,889,789	\$ 182,918	\$ 5,072,707
Cannabis Revenues	\$ 300,000	\$ 3,201,365	\$ 3,572,448	\$ 4,316,883	\$ 5,200,000		\$ 5,200,000
Cannabis Admin Fee	\$ 50,000	\$ 267,676	\$ 347,840	\$ 335,593	\$ 347,840		\$ 347,840
American Rescue Plan Reimbursement (COVID Expenditures and Revenues Losses)		\$ -	\$ -		\$ -	\$ 4,183,939	\$ 4,183,939
Total Operating Revenues	\$ 128,503,022	\$ 142,314,725	\$ 141,203,126	\$ 108,613,618	\$ 146,087,999	\$ 6,488,554	\$ 152,576,553
Transfers In	\$ 2,969,937	\$ 953,640	\$ 641,640	\$ 78,000	\$ 628,640		\$ 628,640
TOTAL REVENUES	\$ 131,472,959	\$ 143,268,365	\$ 141,844,766	\$ 108,691,618	\$ 146,716,639	\$ 6,488,554	\$ 153,205,193
EXPENSES:							
Police Department	\$ (64,829,265)	\$ (65,301,447)	\$ (68,666,699)	\$ (58,151,611)	\$ (74,315,320)	\$ 1,893,963	\$ (72,421,357)
Fire Department	\$ (32,782,366)	\$ (35,693,100)	\$ (35,596,735)	\$ (34,342,376)	\$ (42,006,526)	\$ 319,027	\$ (41,687,499)
<i>Oakdale Fire Contract Expense</i>		\$ (3,875,985)	\$ (3,766,346)	\$ (3,846,735)	\$ (4,672,182)		\$ (4,672,182)
Parks, Recreation, and Neighborhoods	\$ (11,773,634)	\$ (11,832,097)	\$ (12,530,577)	\$ (9,445,930)	\$ (14,464,279)	\$ 148,746	\$ (14,315,533)
Community and Economic Development	\$ (6,709,084)	\$ (6,346,611)	\$ (6,198,687)	\$ (5,211,824)	\$ (6,760,395)	\$ 107,148	\$ (6,653,247)
Public Works	\$ (553,710)	\$ (563,774)	\$ -	\$ -	\$ -		\$ -
City Council	\$ (434,849)	\$ (455,804)	\$ (447,015)	\$ (365,364)	\$ (471,266)		\$ (471,266)
City Manager's Office	\$ (2,479,117)	\$ (2,719,829)	\$ (2,650,557)	\$ (2,279,393)	\$ (2,845,847)	\$ 50,000	\$ (2,795,847)
Human Resources	\$ (1,637,581)	\$ (1,508,643)	\$ (1,629,143)	\$ (1,323,584)	\$ (1,747,644)	\$ 17,775	\$ (1,729,869)
City Attorney's Office	\$ (2,220,938)	\$ (1,668,384)	\$ (1,916,281)	\$ (1,077,846)	\$ (2,027,434)	\$ 152,058	\$ (1,875,376)
City Clerk's Office	\$ (965,765)	\$ (499,942)	\$ (1,298,799)	\$ (836,492)	\$ (589,127)		\$ (589,127)
Office of the City Auditor	\$ (375,823)	\$ (55,766)	\$ (256,305)	\$ (71,285)	\$ (589,246)	\$ 221,744	\$ (367,502)
Finance Department	\$ (4,974,314)	\$ (4,787,933)	\$ (5,434,858)	\$ (4,335,879)	\$ (5,786,401)	\$ (68,635)	\$ (5,855,036)
Non-Departmental	\$ (385,000)	\$ (365,196)	\$ (433,050)	\$ (377,674)	\$ (433,100)		\$ (433,100)
Total Department Expenses	\$ (130,121,446)	\$ (135,674,510)	\$ (140,825,052)	\$ (121,665,993)	\$ (156,708,767)	\$ 2,841,826	\$ (153,866,941)
Other Expense Adjustments (Variance Rate)	\$ 6,543,589	\$ -	\$ 5,785,126	\$ -	\$ 6,074,382		\$ 6,074,382
Transfers Out	\$ (9,904,477)	\$ (7,641,959)	\$ (7,113,407)	\$ (1,225,810)	\$ (7,439,027)		\$ (7,439,027)
Workers Compensation ISF Rate Reduction (25%) - GF Savings		\$ -	\$ -	\$ -	\$ -	\$ 1,404,656	\$ 1,404,656
Employee Benefits Fund ISF Rate Reduction (25%) - GF Savings		\$ -	\$ -	\$ -	\$ -	\$ 621,737	\$ 621,737
TOTAL EXPENSES	\$ (133,740,153)	\$ (143,316,469)	\$ (142,153,333)	\$ (122,891,803)	\$ (158,073,412)	\$ 4,868,219	\$ (153,205,193)
Net Operating Surplus/Deficit	\$ (2,267,194)	\$ (48,105)	\$ (308,567)	\$ (14,200,185)	\$ (11,356,773)	\$ 11,356,773	\$ -
RESERVES:							
Beginning Fund Balance	\$ 26,745,582	\$ 25,582,871	\$ 25,755,949		\$ 23,344,324		\$ 23,344,324
CAFR Adjustments	\$ -	\$ 221,183	\$ -		\$ -		\$ -
Ending Fund Balance	\$ 22,939,783	\$ 25,755,949	\$ 25,447,382		\$ 11,987,551		\$ 23,344,324
Non-Spendable	\$ 2,881,523	\$ 2,503,546	\$ 2,499,499		\$ 2,499,499		\$ 2,499,499
Restricted	\$ 2,674,200	\$ 2,137,896	\$ 2,137,896		\$ 2,137,896		\$ 2,137,896
Committed for Emergency Reserves	\$ 18,397,817	\$ 18,397,817	\$ 18,397,817		\$ 18,397,817		\$ 18,397,817
Assigned	\$ 1,096,566	\$ 309,114	\$ 309,112		\$ 309,112		\$ 309,112
Unassigned Reserves	\$ (2,110,323)	\$ 2,407,576	\$ 2,103,058		\$ (11,356,773)		\$ 0
Required \$7M Reserve (Letter of Credit)	\$ -	\$ -	\$ -		\$ -		\$ -
Unrestricted Reserves (Carryover at Year-End)	\$ (2,110,323)	\$ 2,407,576	\$ 2,103,058		\$ (11,356,773)		\$ 0
Emergency Reserves Running Balance	\$ 18,397,817	\$ 18,397,817	\$ 18,397,817		\$ 18,397,817		\$ 18,397,817

City of Modesto - Water Fund Proforma

Rate Increase Date	Effective date of 4/1/2018, approved on 12/12/17	Effective date of 1/1/2019, approved on 9/25/18	Effective date of 4/1/2020, approved on 10/22/19	Effective date of 4/1/2020, approved on 10/22/19	No Rate Increase (effective date deferred to FY22 due to COVID-19 economic impact)	Effective date of 10/1/2021, approved on 4/6/2021; deferred to FY22 due to COVID-19 economic impacts	No PROP 218	No PROP 218	No PROP 218	No PROP 220
Rate Increase	9.00%	9.00%	6.00%	6.00%	0.00%	2.00%	0.00%	0.00%	0.00%	0.00%
	Actual 2018	Actual 2019	Budget 2020	Actual 2020	Budget 2021	Proposed 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026
	PROP 218	PROP 218	PROP 218	PROP 218	PROP 218	No PROP 218 (deferred from FY21)	No PROP 218	No PROP 218	No PROP 219	No PROP 220
REVENUES										
Charges for Services	68,928,504	72,735,093	78,553,012	76,996,031	79,639,994	81,212,000	81,232,793	81,232,793	81,232,793	81,232,793
Misc Revenue	3,729	7,659	6,200	7,611	5,000	2,000	2,040	2,081	2,122	2,165
Refunds, Damages, and Cost Recovery/ Other	(121,929)	95,592	155,650	1,234,355	10,825	185,800	189,516	193,306	197,172	201,116
Water Fund Development Fees	1,661,151	905,072	1,289,641	1,904,330	1,316,001	1,155,567	1,178,678	1,202,252	1,226,297	1,250,823
Interest Income	638,210	510,331	131,549	1,086,126	500,000	300,000	270,000	243,000	218,700	196,830
Rental Income	51,290	45,105	39,000	41,749	39,000	41,000	41,820	42,656	43,510	44,380
Service credits	3,408,238	3,392,848	2,866,543	3,576,012	2,920,033	2,952,335	2,981,858	3,011,677	3,041,794	3,072,212
GF Transfer Parks P&I (paid off in FY19)	51,290	53,500	-	-	-	-	-	-	-	-
Misc Transfers In	13,689	135,622	-	-	-	-	-	-	-	-
Repayment of Carpenter Road Landfill mitigation loan - Advance 16A/B/C	-	-	34,270	53,130	608,535	721,900	721,900	721,900	721,900	721,900
GROSS OPERATING REVENUES	75,683,035	77,880,822	82,875,865	84,899,344	85,039,388	86,570,602	86,618,606	86,649,666	86,684,288	86,722,218
OPERATING EXPENSES										
12460 FIN Cashiering	587,368	647,299	767,863	698,269	768,373	804,379	820,467	836,876	853,614	870,686
12470 FIN Utilities & Collections	1,790,317	1,763,243	2,196,023	1,930,148	2,267,546	2,358,869	2,406,046	2,454,167	2,503,290	2,553,315
12475 FIN Utility Assistance Programs	211,020	258,052	604,111	473,895	605,359	609,326	621,513	633,943	646,622	659,554
12480 FIN Customer Service Administration	160,034	30,151	-	-	-	-	-	-	-	-
41010 UPP Administration	451,325	761,484	835,571	659,782	1,001,997	1,005,355	1,025,462	1,045,971	1,066,891	1,088,229
41320 UPP Utility Billing and Collections	-	-	-	-	-	-	-	-	1	2
41410 UPP Water General	356,275	224,467	254,126	271,452	358,133	347,271	354,216	361,301	368,527	375,897
41420 UPP Water Billing & Collections	171,995	147,133	257,506	241,446	151,978	206,206	210,330	214,537	218,827	223,204
42024 UTL Water Engineering Design	749,814	834,366	979,887	950,578	1,046,248	1,084,446	1,106,135	1,128,258	1,150,823	1,173,840
42026 UTL Wastewater Engineering Design	12,461	-	-	-	-	-	-	-	-	-
42100 UPP Water PCE Litigation	121,423	45,518	17,350	77,331	18,186	19,091	19,473	19,862	20,260	20,665
42200 UPP Water Zone1 Revenue	-	-	-	-	-	-	-	-	-	-
43010 UPP Ground Water Management Plan	88,539	65,195	148,649	70,472	112,878	93,058	94,919	96,818	98,754	100,729
43020 UPP Water System Analysis	155,486	175,975	264,712	33,702	209,202	163,727	167,002	170,342	173,748	177,223
43030 UPP Urban Water Management Plan	9,564	13,702	69,199	12,243	246,741	10,698	10,912	11,130	11,353	11,580
43040 UPP Water Quality Study	38,403	3,491	50,399	3,397	83,765	87,309	89,055	90,836	92,653	94,506
43060 UPP Capital Planning	556,658	577,931	826,841	610,925	810,151	807,253	823,398	839,866	856,664	873,797
43070 UPP Water Rate Analysis	61,921	19,928	53,873	36,914	197,707	11,986	12,226	12,470	12,720	12,974
43080 UPP Sphere of Influence	91	72	30,711	485	36,452	35,950	36,669	37,402	38,150	38,913
45010 UPP Water Services Administration	1,190,994	1,371,052	1,512,780	1,270,322	1,877,232	2,090,465	2,132,275	2,174,920	2,218,419	2,262,787
45020 UPP Systems Maintenance	2,594,043	2,506,043	3,165,597	2,753,882	3,122,892	3,295,183	3,361,086	3,428,308	3,496,874	3,566,812
45040 UPP Construction	4,260,145	4,900,288	6,104,954	4,717,157	6,105,417	6,214,332	6,338,619	6,465,391	6,594,699	6,726,593
45050 UPP Wells & Tanks	6,495,639	5,981,086	8,445,712	6,975,964	8,641,837	8,558,261	8,729,426	8,904,015	9,082,095	9,263,737
45055 UPP Water Quality	1,541,202	1,827,825	2,455,070	2,229,289	2,596,898	2,712,160	2,766,403	2,821,731	2,878,166	2,935,729
45060 UPP Service & Meters	2,141,208	2,139,880	2,455,298	2,119,902	2,492,602	2,572,402	2,623,850	2,676,327	2,729,853	2,784,450
45065 UPP Water Conservation	808,863	680,120	1,590,644	851,300	1,569,648	1,557,109	1,588,251	1,620,016	1,652,417	1,685,465
45070 UPP MID Surface Water T & DA	11,123,365	14,226,705	16,173,119	12,172,933	17,268,984	17,700,709	18,143,226	18,596,807	19,061,727	19,538,270
Storm Drain for MID	-	-	-	0	-	-	-	-	-	-
55090 PW Water Wells and T	-	-	-	-	-	-	-	-	-	-
55110 PW - Water Services Meters	-	-	(129,160)	-	(129,160)	-	-	-	-	-
UPP - Well Field Phase II B Multy- 100610	-	-	-	-	-	-	-	-	-	-
UPP - Prop 1 Groundwater Uranium Study - 101011	4,521	1,531	-	5,537	-	-	-	-	-	-
SUB-TOTAL OPERATING EXPENSES	35,685,576	39,202,740	49,130,834	39,167,326	51,461,065	52,345,545	53,480,980	54,641,295	55,827,106	57,038,958
TRANSFERS OUT										
Transfer Out \$2.3M Loan to Carpenter Road Landfill	-	2,300,000	-	-	-	-	-	-	-	-
Transfer Out to Fund 5230 for Budget Software and Oracle Update	252,137	-	-	-	-	-	-	-	-	-
Transfer Out additional \$900K Loan to Carpenter Road Landfill	-	-	900,000	900,000	-	-	-	-	-	-
Transfer Out to Project 101223 for TrackIt Software (fund 1800)	-	-	67,891	67,891	-	-	-	-	-	-
Transfer Out to Project 101209 South MLK S&R Water Mains (fund 3170)	-	-	648,224	488,272	-	-	-	-	-	-
Transfer Out to IT (5230) for DocuSign/Hyland software	-	-	25,396	19,972	-	-	-	-	-	-
Storm Drain Annual Transfer-out (rockwell rej)	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
JPA Building svcs Annual Transfer-out	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
TOTAL OPERATING EXPENSES	36,925,519	42,529,444	51,537,345	41,408,461	52,226,065	53,110,545	54,245,960	55,406,295	56,592,106	57,803,958
NET OPERATING REVENUES	38,757,516	35,351,378	31,338,520	43,490,883	32,813,322	33,460,057	32,372,646	31,243,370	30,092,182	28,918,260
TOTAL DEBT SERVICE										
55140-54104 MID T & DA - 1998D (2013G)	6,069,122	6,574,824	6,085,415	6,058,551	6,115,022	6,082,388	3,042,375	-	-	-
55140-54103 MID T & DA - 2007F	4,139,262	4,489,851	4,173,146	4,154,723	4,130,579	4,360,847	6,022,749	8,398,606	8,409,205	8,409,205
4130 2008 Water Rev Lease Bond	\$2,268,298	2,121,410	2,468,530	2,309,687	2,415,613	3,076,639	3,076,639	4,244,303	4,240,014	4,240,014
55060 CA DWR (Del Este)	-	-	-	-	-	-	-	-	-	-
4140-12183 ARRA funding CDPH	36,080	36,075	36,600	39,350	36,677	36,600	36,600	36,600	36,600	36,600
Total Debt Service	12,512,762	13,221,960	12,763,691	12,562,312	12,697,891	13,556,274	12,178,363	12,679,509	12,685,819	12,685,819
DEBT SERVICE COVERAGE										
(Net operating Revenues / Total Debt Service)	3.10	2.67	2.46	3.46	2.58	2.47	2.66	2.46	2.37	2.28
RETAINED EARNINGS CALCULATION										
Beginning Unrestricted Retained Earnings	65,364,753	72,783,524	69,912,942	69,912,942	76,971,684	66,204,115	57,329,897	50,655,680	41,899,542	32,760,905
Net Change in Retained Earnings	28,244,754	22,129,418	18,574,829	30,928,572	20,115,431	19,903,783	20,194,283	18,563,861	17,406,363	16,232,441
Pay as you go CIP	(22,940,038)	(25,000,000)	(30,370,500)	(23,869,830)	(30,883,000)	(28,778,000)	(26,868,500)	(27,320,000)	(26,545,000)	(26,545,000)
Ending Retained Earnings	72,783,524	69,912,942	58,117,271	76,971,684	66,204,115	57,329,897	50,655,680	41,899,542	32,760,905	22,448,346
Target Cash at 25% of Operating Costs	9,231,380	10,632,361	12,884,336	10,352,115	13,056,516	13,277,636	13,561,490	13,851,574	14,148,027	14,450,989

**City of Modesto
Wastewater Fund ProForma**

	Approved Rate Increase	6%	6%	6%	4%	0%	0%	0%	0%
Rate Increases Date	9/1/2017 (6/6/17 Council) Actual FY 2018	7/1/2018 (3/13/18 Council) Actual FY 2019	1/1/2020 (10/22/19 Council) Actual FY 2020	1/1/2021 (9/22/20 Council) Budget FY 2021	N/A Proposed FY 2022	N/A Projected FY 2023	N/A Projected FY 2024	N/A Projected FY 2025	
1 Operating Revenues by Account									62%
2									
3 Service Charges									
4 CS - PW - Residential Sewer Service	30,837,771	33,276,769	34,118,694	36,314,514	35,968,661	35,483,442	35,483,442	35,483,442	35,483,442
5 CS - PW - Commercial Sewer Service	7,312,768	8,127,478	7,861,370	7,609,758	7,537,284	8,175,824	8,175,824	8,175,824	8,175,824
6 CS - PW - Septic Tank Pumping	655,865	896,044	843,857	639,204	633,117	877,611	877,611	877,611	877,611
7 CS - PW - Industrial Sewer Service	8,972,569	11,872,335	11,830,891	12,234,934	12,118,411	12,304,126	12,304,126	12,304,126	12,304,126
8 Cannery Secondary Scalping				-	-	-	-	-	-
9 Intergov - Local - Del Puerto Water District (Debt Service)	640,592	1,010,549	930,336	1,153,663	1,153,663	1,152,162	1,152,162	1,152,162	1,152,162
10 Intergov - Local - Del Puerto Water District (DS Cost Savings)	104,303	64,189	20,736	-	-	85,000	85,000	85,000	85,000
11 Intergov - Local - Del Puerto Water District (O & M)	261,891	423,010	613,040	1,289,931	1,056,134	1,450,507	1,481,017	1,512,137	1,512,137
12 Intergov - Other Government Agencies (DPWD Water Sales)	74,371	322,983	324,554	495,000	495,000	495,000	495,000	495,000	495,000
13 SubTotal	\$ 48,860,130	\$ 55,993,357	\$ 56,543,478	\$ 59,737,004	\$ 58,962,270	\$ 60,023,672	\$ 60,054,182	\$ 60,085,302	
14									
15 Interest Income									
16 Interest Revenue on Bank Accounts	549,645	1,192,458	1,460,676	390,000	388,358	473,432	463,192	304,712	
17 Interest Trustee/Investment Earnings	-	-	-	-	-	-	-	-	-
18 SubTotal	\$ 549,645	\$ 1,192,458	\$ 1,460,676	\$ 390,000	\$ 388,358	\$ 473,432	\$ 463,192	\$ 304,712	
19									
20 Rental Income									
21 Lease of Land	480,354	480,354	479,700	497,700	497,700	479,700	479,700	479,700	479,700
22 Miscellaneous Lease	24,323	25,053	25,804	25,044	25,044	25,044	25,044	25,044	25,044
23 SubTotal	\$ 504,678	\$ 505,407	\$ 505,504	\$ 522,744	\$ 522,744	\$ 504,744	\$ 504,744	\$ 504,744	
24									
25 Direct Charges/Cost Distribution									
26 Interfund Charges - Service Credit Labor Charges	2,859,044	1,872,224	1,734,103	2,628,105	2,966,563	3,025,894	3,086,412	3,148,140	
27 Interfund Charges - Equipment Rental	453		47,195	36,766	24,274	24,759	25,255	25,760	
28 SubTotal	\$ 2,859,497	\$ 1,872,224	\$ 1,781,298	\$ 2,664,871	\$ 2,990,837	\$ 3,050,654	\$ 3,111,667	\$ 3,173,900	
29									
30 Miscellaneous Income									
31 Wastewater Developmental Fees (4211-42500)	1,473,011	1,141,200	1,561,958	565,500	535,000	565,500	565,500	565,500	565,500
32 Other	(179,599)	1,387,457	1,708,891						
33 SubTotal	\$ 1,293,412	\$ 2,528,657	\$ 3,270,848	\$ 565,500	\$ 535,000	\$ 565,500	\$ 565,500	\$ 565,500	
34									
35 Transfers-In by Account									
36 General Fund (Repayment of InterFund Loan)	378,000	378,000	378,000	378,000	378,000	378,000	378,000	378,000	378,000
37 Special Fund for Capital Outlay (Fire Roll Up Door Project)			2,509						
38 Transfer In from Fund 5110	39,064	145,593							
39 Compost Fund (Repayment of InterFund Loan)	45,671	47,411	53,160	51,919	51,581	51,919	51,919	51,919	51,919
40 General Fund (Repayment of JTF Interfund Loan)			101,424	100,000	98,123	91,436	91,436	91,436	91,436
40 SubTotal	\$ 462,734	\$ 573,513	\$ 532,585	\$ 529,919	\$ 527,704	\$ 521,355	\$ 521,355	\$ 521,355	\$ 429,919
41									
42									
43 Total	\$ 54,530,095	\$ 62,665,616	\$ 64,094,389	\$ 64,410,038	\$ 63,926,913	\$ 65,139,357	\$ 65,220,639	\$ 65,064,077	
44									
45									
46									
47 Operating Expenses by Cost Center									
48									
49 FIN - Wastewater Debt Service									
50 UPP - Wastewater General	508,245	459,387	584,136	872,688	511,806	522,042	532,483	543,133	
51 UPP - Wastewater Utility Billing and Collections	1,064,240	1,020,919	1,032,128	1,147,666	1,158,120	1,181,282	1,204,908	1,229,006	
52 UTL - Wastewater Engineering Design	457,730	362,045	491,499	948,098	961,035	980,256	999,861	1,019,858	
53 UPP - Wastewater PCE Litigation (6210)	4,153	638	588	95	125	128	130	133	
54 UPP - Capital Improvement Services	444,688	492,082	576,717	704,469	681,725	695,360	709,267	723,452	

Projected Fiscal Years assume a 2% annual growth

	Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Proposed FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	
55	UTL - Construction Administration	1,570,606	3,345	3,942	(0)	512	522	533	543
56	UTL - CIS Division - Part Time Staff	65,729	100						
57	UPP - CCTV Inspections			-	-	-	-	-	-
58	UPP - Wastewater System Analysis	20,701	22,234	13,140	209,351	189,893	193,691	197,565	201,516
59	UPP - Sphere of Influence Area Expansion	206	58	39	36,452	35,941	36,660	37,393	38,141
60	UPP - Wastewater Rate Analysis	19,712	323	2,328	402,823	10,927	11,146	11,368	11,596
61	UPP - Wastewater Inventory & Condition Assessment	7,308	731	142	104,672	7,888	8,046	8,207	8,371
62	UPP - Wastewater Services Administration	821,244	951,284	909,699	1,303,685	1,510,284	1,540,489	1,571,299	1,602,725
63	UPP - Laboratory and Environmental Services Administration	468,510	500,187	465,671	540,248	563,985	575,264	586,769	598,505
64	UPP - Laboratory Services	1,024,917	1,037,890	1,057,188	1,361,070	1,391,160	1,418,983	1,447,363	1,476,310
65	UPP - Environmental Services	918,968	860,007	957,143	1,458,629	1,361,073	1,388,294	1,416,060	1,444,381
66	UPP - Wastewater Collections Administration	190,481	199,096	203,325	212,723	218,847	223,224	227,688	232,242
67	UPP - Sewer Collections	5,547,785	5,934,645	6,108,880	6,800,755	7,417,564	7,565,916	7,717,234	7,871,579
68	UPP - Utility Cuts Repavement	3,431	1,373	222	43	4	4	4	4
69	UPP - Sewer Lateral Cost Sharing Program	24,744	38,440	23,012	111,297	83,394	85,062	86,763	88,498
70	UPP - Wastewater Operations Administration	549,648	585,694	458,316	649,194	539,839	550,636	561,649	572,882
71	UPP - Wastewater Plant Operations	2,618,566	2,924,727	3,081,907	4,121,526	4,117,020	4,199,360	4,283,347	4,369,014
72	UPP - Sutter Plant Maintenance	2,459,729	2,768,065	2,856,353	3,594,266	3,610,042	3,682,243	3,755,887	3,831,005
73	UPP - Jennings Plant Maintenance	3,110,965	3,359,923	3,096,559	3,592,627	3,553,294	3,624,360	3,696,847	3,770,784
74	UPP - Sewer Lift Stations	428,070	560,658	443,004	551,905	484,355	494,042	503,923	514,001
75	UPP - Tertiary Treatment	2,567,090	2,537,350	2,806,636	3,474,911	3,106,102	3,168,224	3,231,589	3,296,220
76	UPP - Cannery Segregation Line	113,945	250,032	382,989	502,477	478,590	488,162	497,925	507,884
77	UTL - NVRRWP (North Valley Regional Recycled Water Program)	377,800	615,822	751,634	1,292,020	1,495,595	1,525,507	1,556,017	1,587,137
78	UPP - Wastewater Electrical Services	1,557,533	1,567,514	1,456,524	1,982,527	2,014,397	2,054,685	2,095,778	2,137,694
79	UPP - Wastewater Developmental Fees		75	23	250				
80	On Call Engineering WQC (MY Account)								
81	Parklawn Sewer Improvements (MY Account)	42,377	41,941	27,076					
82	Jennings Dam Breach Analysis (MY Account)		88,061	6,067					
83	Airport Neighborhood Sewer(MY Account)		152,797	135,405					
84	SubTotal	\$ 26,989,122	\$ 27,337,443	\$ 27,932,295	\$ 35,976,467	\$ 35,503,515	\$ 36,213,586	\$ 36,937,857	\$ 37,676,615
85									
86	Transfers-Out by Account								
87	General Fund	68,640	68,640	68,640	68,640	68,640	68,640	68,640	68,640
88	Transfer to Water Fund	65,000		5,000,000					
89	Transfer to IT	147,029		18,797					
90	Transfer Out to Fund 3125 (JTF Loan)		539,891						
91	Transfer Out to HR Insurance Funds		21,348						
92	SubTotal	\$ 280,669	\$ 629,879	\$ 5,087,437	\$ 68,640	\$ 68,640	\$ 68,640	\$ 68,640	\$ 68,640
93									
94									
95	Total	\$ 27,269,791	\$ 27,967,322	\$ 33,019,732	\$ 36,045,107	\$ 35,572,155	\$ 36,282,226	\$ 37,006,497	\$ 37,745,255
96									
97	Net Operating Surplus/Deficit	\$ 27,260,304	\$ 34,698,294	\$ 31,074,657	\$ 28,364,931	\$ 28,354,757	\$ 28,857,131	\$ 28,214,142	\$ 27,318,822
98									
99									
100			\$ 27,684,523						
101	Debt Service								
102	2005 Series A & B Bonds		(0)						
103	2006 Series A Bonds	508,881	1,250						
104	SRF Recycled Water	1,000	1,105,895	1,154,833	1,154,276	1,152,162	1,152,162	1,152,162	1,152,162
105	2015 Wastewater Revenue/Refunding Revenue Bonds	2,774,024	2,776,495	2,781,411	2,776,631	2,784,602	2,784,358	909,130	908,630
106	SRF Loan Payments: Phase 2 - Tertiary Treatment Project (2011)	10,025,183	7,512,697	8,209,636	8,163,241	-	-	-	-
107	2018A Refunding Bonds (2006A)	338,695	562,070	560,123	563,513	555,400	555,400	555,400	555,400
108	Series 2020A Bonds (2011 State Loan Refunding)				1,257,910	6,463,514	6,466,143	6,462,177	6,462,488
109	Series 2020B Bonds (2011 State Loan Refunding)				1,257,910	1,273,500	1,273,500	1,273,500	1,273,500
109	Future Indebtedness (40M Bond)						2,180,100	2,187,800	2,189,200
110	Total	\$ 13,647,783	\$ 11,958,407	\$ 12,706,004	\$ 15,173,481	\$ 12,229,177	\$ 14,411,662	\$ 12,540,168	\$12,541,380
111									
112	Debt Service Coverage Ratio								
113	Must Remain Above 1.5	2.00	2.90	2.45	1.87	2.32	2.00	2.25	2.18
114									
115									
116	Capital Projects								
117	Project Expenses	42,788,684	21,772,186	24,681,185	41,526,818	29,483,416	35,875,571	37,806,309	36,298,769
118	Bond Funding					(20,000,000)	(20,000,000)		
119	SRF Loan Funding	(28,195,461)							
120	Grant Funding								

		Actual FY 2018	Actual FY 2019	Actual FY 2020	Budget FY 2021	Proposed FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025
121	Misc Revenue	(3,451,804)	(4,619,545)	141,360					
122	Pay as You Go CIP Total	\$ 11,141,420	\$ 17,152,642	\$ 24,822,545	\$ 41,526,818	\$ 9,483,416	\$ 15,875,571	\$ 37,806,309	\$ 36,298,769
123									
124									
125	Retained Earnings Calculation								
126	Beginning Unrestricted Retained Earnings	76,760,080	79,399,531	89,954,603	87,809,876	59,474,508	66,116,672	64,686,570	42,554,235
127	Net Operating Surplus/Deficit	27,260,304	34,698,294	31,074,657	28,364,931	28,354,757	28,857,131	28,214,142	27,318,822
128	Total Debt Service	(13,647,783)	(11,958,407)	(12,706,004)	(15,173,481)	(12,229,177)	(14,411,662)	(12,540,168)	(12,541,380)
129	Pay as You Go CIP - Out Years	(11,141,420)	(17,152,642)	(24,822,545)	(41,526,818)	(9,483,416)	(15,875,571)	(37,806,309)	(36,298,769)
130	CAFR Adjustment	168,349	4,967,826	4,309,166					
131	Ending Unallocated Retained Earnings	\$ 79,399,531	\$ 89,954,603	\$ 87,809,876	\$ 59,474,508	\$ 66,116,672	\$ 64,686,570	\$ 42,554,235	\$ 21,032,908
132									
133									
134	Target Cash - 25% of Annual Operating Costs:	6,817,448	6,991,831	8,254,933	9,011,277	8,893,039	9,070,556	9,251,624	9,436,314
135	Required Reserve - One SRF Loan Payment	10,026,183	8,618,591	9,364,470	9,317,517	1,152,162	1,152,162	1,152,162	1,152,162
136	Minimum Reserve	\$ 16,843,631	\$ 15,610,422	\$ 17,619,403	\$ 18,328,794	\$ 10,045,201	\$ 10,222,718	\$ 10,403,786	\$10,588,475

Storm Drain Fund Proforma (4480)

Fiscal Year	Actuals 17-18	Actuals 18-19	Actuals 19-20	Budget 20-21	Proposed 21-22	Projected 22-23	Projected 23-24	Projected 24-25	Projected 25-26
Beginning Fund Balance	\$ 8,223,916	\$ 8,683,181	\$ 7,611,240	\$ 6,886,666	\$ 5,550,093	\$ 4,388,110	\$ 3,226,158	\$ 2,052,685	\$ 867,690
Revenues	\$ 6,253,172	\$ 6,547,288	\$ 6,247,560	\$ 6,373,930	\$ 6,331,567	\$ 6,331,598	\$ 6,320,077	\$ 6,308,555	\$ 6,296,920
Expense	\$ 5,845,324	\$ 7,521,981	\$ 6,787,137	\$ 7,710,503	\$ 7,493,550	\$ 7,493,550	\$ 7,493,550	\$ 7,493,550	\$ 7,643,421
CAFR Adjustments	\$ 51,418	\$ (97,248)	\$ (184,998)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 764,342
Ending Fund Balance	\$ 8,683,181	\$ 7,611,240	\$ 6,886,666	\$ 5,550,093	\$ 4,388,110	\$ 3,226,158	\$ 2,052,685	\$ 867,690	\$ 285,531

**City of Modesto
Surface Transportation Fund Operating ProForma
FY 2022 Proposed Budget - Including SB1 and MOE**

	10/1/2018	10/28/2019	11/30/2020		1	2	3	4
	Actual FY 2018	Actuals FY 2019	Actuals FY 2020	Budget FY 2021	Proposed Budget FY 2022	Projection FY 2023	Projection FY 2024	Projection FY 2025
1700 Surface Transportation Fund								
Beginning Fund Balance	531,321	496,945	474,692	450,314	2,585,458	2,585,458	2,585,458	2,585,458
Operating Revenues by Cost Center								
53110 PW - Streets Services Administration	79	100	90	-	174	174	174	174
53130 PW - Streets Maintenance	169,962	92,811	151,223	-	134,894	134,894	134,894	134,894
53134 PW - Surface Transportation Administration	-	-	46	474,506	498,419	518,982	534,551	550,588
53142 PW - Curbs, Gutter & Sidewalks	7,720	35,134	95,820	-	42,161	42,161	42,161	42,161
53510 PW - Traffic Engineering (14510)	104,346	126,646	87,576	12,000	16,000	134,994	134,994	134,994
53540 PW - Electrical Division (14540)	202,893	200,380	356,200	92,000	110,000	283,370	283,370	283,370
53550 PW - Traffic Operations (14560)	36,908	4,503	27,863	-	21,054	21,054	21,054	21,054
SubTotal	521,907	459,574	718,817	578,506	822,703	1,135,630	1,151,199	1,167,236
Transfers-In by Cost Center								
General Fund								
60100 53520 - PW - Electrical Utility Costs (14520)	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
61420 Measure I/Senate Bill Maintenance of Effort				1,242,103	1,144,825	1,219,826	1,169,566	1,202,251
53130 - PW - Streets Maintenance	725,197	397,820	43,768					
53142 - PW - Curbs, Gutter & Sidewalks	316,911	279,294	283,345					
53510 - PW - Traffic Engineering (14510)	115,101	150,292	107,513					
53540 - PW - Electrical Division (14540)		328,090	476,536					
53550 - PW - Traffic Operations (14560)			210,609					
61730 Gas Tax Fund						9,412,337	9,840,607	10,197,271
53110 - PW - Streets Services Administration	309,729	309,023	334,446	393,176	415,195			
53130 - PW - Streets Maintenance	1,443,955	1,950,523	2,128,020	3,217,863	2,331,270			
53134 - PW - Surface Transportation Administration	142,998	144,886	138,242	139,416	5,447			
53142 - PW - Curbs, Gutter & Sidewalks	773,570	806,793	909,073	1,368,821	1,412,834			
53510 - PW - Traffic Engineering (14510)	261,778	453,520	360,617	825,486	1,128,515			
53520 - PW - Electrical Utility Costs (14520)	825,220	852,619	811,700	919,359	814,235			
53540 - PW - Electrical Division (14540)	1,582,175	1,622,404	1,390,355	2,173,200	1,934,935			
53550 - PW - Traffic Operations (14560)	850,147	851,488	738,351	932,692	982,193			
59999 - PW - Capital Projects 101304 Upgrade High Voltage FY 20/21				900,000				
61740 Garbage Franchise Fees - Streets Fund								
53130 - PW - Streets Maintenance	1,000,000	1,100,000	1,100,000	1,731,179	1,743,527	1,350,000	1,350,000	1,350,000
65510 Transfer in from Fund 5510 - Employee Benefits Management Fund		61,070						
SubTotal	8,522,398	9,309,321	9,034,074	13,844,795	11,914,475	11,983,663	12,361,673	12,751,022
Total	9,044,305	9,768,895	9,752,891	14,423,301	12,737,178	13,119,293	13,512,872	13,918,258
Operating Expenses by Cost Center								
53110 PW - Streets Services Administration	309,808	309,124	334,758	423,262	415,369	427,830	440,665	453,885
53130 PW - Streets Maintenance	3,342,829	3,541,154	3,423,011	3,878,025	4,854,516	5,000,151	5,150,156	5,304,661
53134 PW - Surface Transportation Administration	142,998	144,886	138,412	545,743	503,866	518,982	534,551	550,588
53142 PW - Curbs, Gutter & Sidewalks	1,098,201	1,121,221	1,288,238	1,377,794	1,454,995	1,498,645	1,543,604	1,589,912
53510 PW - Traffic Engineering (14510)	605,028	730,458	553,235	741,957	1,144,515	1,178,850	1,214,216	1,250,642
53520 PW - Electrical Utility Costs (14520)	826,720	854,119	813,200	919,359	815,735	840,207	865,413	891,376
53540 PW - Electrical Division (14540)	1,787,763	2,150,874	2,221,530	2,358,780	2,544,935	2,621,283	2,699,922	2,780,919
53550 PW - Traffic Operations (14560)	873,239	855,991	976,823	938,460	1,003,247	1,033,344	1,064,345	1,096,275
59999 PW-Capital Projects - 101304 - Upgrade High Voltage FY 20/21	-	-	-	900,000	-	-	-	-
SubTotal	8,986,586	9,707,825	9,749,204	12,083,380	12,737,178	13,119,293	13,512,872	13,918,258

**City of Modesto
Surface Transportation Fund Operating ProForma
FY 2022 Proposed Budget - Including SB1 and MOE**

	10/1/2018	10/28/2019	11/30/2020		1	2	3	4
	Actual	Actuals	Actuals	Budget	Proposed	Projection	Projection	Projection
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
1700 Surface Transportation Fund								
Beginning Fund Balance	531,321	496,945	474,692	450,314	2,585,458	2,585,458	2,585,458	2,585,458
Transfers-Out by Account								
75230 Transfer Out to Fund 5230 - CGI, Oracle, Hyland and DocuSign Upgrade	40,855		11,748					
75350-75390 Transfer Outs to Fund 5350,5360,5380 and 5390 - Insurance Related		12,399						
73160 Capital Grants - Streets CIP Projects	-			-	-	-	-	-
<i>CIP Project 100633 - Right Turn Lane at Prescott and Plaza Parkway</i>	-	48,615	16,180	41,335				
<i>CIP Project 100721 - Expand ATMS/CCTV Briggs</i>				5,000				
<i>CIP Project #100939- Upgrade Traffic Signals 2015</i>				144,061				
<i>CIP Project 100967 - HSIP Cycle 6 HFST</i>	536	22,309	136	14,382				
SubTotal	92,095	83,323	28,064	204,778				
Total	9,078,682	9,791,148	9,777,269	12,288,158	12,737,178	13,119,293	13,512,872	13,918,258
Surplus/Deficit Ending Fund Balance	496,945	474,692	450,314	2,585,458	2,585,458	2,585,458	2,585,458	2,585,458
CAFR Adjustment								
1720 Streets LTF Fund - Prop 42								
Beginning Balance	38,103	38,057	32,299	41,750	18,093	18,093	18,093	18,093
Revenue/Transfers In	111	21,080	16,582	-				
Expenses/Transfers Out		9,077	-					
Reserved for CIP Projects (Transfer in from 1720)								
<i>Project 100727 - Bus Turnout SB Dale Road</i>		2,050						
<i>Project 100900 - RTL Standiford at Sisk</i>	416	697		23,657				
Ending Balance	37,798	47,313	48,881	18,093	18,093	18,093	18,093	18,093
CAFR Adjustment	259	(15,014)	(7,132)					
1730 Gas Tax Fund								
Beginning Balance	2,747,484	2,276,985	3,415,251	4,621,494	2,357,008	1,981,631	1,434,316	711,890
Road Maintenance Rehab Funds (2017 Act) - SB1	1,260,273	3,955,402	3,727,254	3,840,473	4,206,037	4,328,012	4,496,805	4,663,186
Revenue/Transfers In	4,474,713	4,413,046	4,979,255	4,944,023	5,443,210	5,537,010	5,621,376	5,700,678
Available for Current Year Spending	8,482,470	10,645,434	12,121,760	13,405,990	12,006,255	11,846,653	11,552,496	11,075,754
Expenses/Transfers Out	6,189,573	6,991,256	6,810,804	9,970,013	9,024,624	9,412,337	9,840,607	10,197,271
Reserved for CIP Projects (Transfer in from 1730)								
New CIP High Voltage Lights					1,000,000	1,000,000	1,000,000	
<i>Project 100633 - Rt Turn Ln at Prescott & Plaza</i>		4,200						
<i>Project 101166 - Upgrade HVC - City Staff</i>		205,676	618,465	177,103				
<i>Project 101167 - Upgrade HVC - Contractor</i>		908	54	38				
<i>Project 101188 - Retroreflective Backplates</i>			422	1,828				
<i>Project 101304 - Upgrade High Voltage FY 20/21</i>				900,000				
Ending Balance	2,263,999	3,443,394	4,692,014	2,357,008	1,981,631	1,434,316	711,890	878,483
CAFR Adjustment	12,986	(28,144)	(70,520)					
1740 Garbage Franchise Fees - Streets Fund								
Beginning Balance	98,495	334,798	631,179	1,024,706	393,527	-	-	-
Revenue/Transfers In	1,235,540	1,399,270	1,505,946	1,100,000	1,350,000	1,350,000	1,350,000	1,350,000
Expenses/Transfers Out	1,000,000	1,100,000	1,100,000	1,731,179	1,743,527	1,350,000	1,350,000	1,350,000
Ending Balance	334,035	634,068	1,037,125	393,527	-	-	-	-
CAFR Adjustment	763	(2,889)	(12,419)					
Ending Fund Balances								
1700 - Surface Transportation	496,945	474,692	450,314	2,585,458	2,585,458	2,585,458	2,585,458	2,585,458
1720 - Streets LTF	38,057	32,299	41,750	18,093	18,093	18,093	18,093	18,093
1730 - Gas Tax	2,276,985	3,415,251	4,621,494	2,357,008	1,981,631	1,434,316	711,890	878,483
1740 - Garbage Franchise Fees - Streets Fund	334,798	631,179	1,024,706	393,527	-	-	-	-
Total Ending Fund Balances	3,146,785	4,553,421	6,138,263	5,354,085	4,585,181	4,037,866	3,315,440	3,482,034

Last Updated: May 12, 2021

*FY 22 and Forward SB1 MOE is \$1,538,605 and also satisfies Measure L MOE. Projection includes only amount excluding Measure L that would be received each year.

*Revised HUTA Projections for Gas Tax and SB1 RMRA Revenue as of 1.20.21 estimates from CA City Finance

Workers Comp Fund (5320)

	Actual	Actual	Actual	Adopted	Proposed w/25% Rate Reduction	Projected	Projected	Projected	Projected
Fiscal Year	2018	2019	2020	2021	2022	2023	2024	2025	2026
Beginning Fund Balance	\$ 8,630,373	\$ 7,760,787	\$ 8,315,450	\$ 8,680,601	\$ 8,001,811	\$ 6,278,263	\$ 6,278,263	\$ 6,278,263	\$ 6,278,263
Revenues	\$ 4,429,529	\$ 7,035,116	\$ 5,773,762	\$ 6,768,720	\$ 5,311,716	\$ 7,175,996	\$ 7,175,996	\$ 7,175,996	\$ 7,175,996
Expenses	\$ (5,299,115)	\$ (6,220,867)	\$ (5,356,691)	\$ (7,447,510)	\$ (7,035,264)	\$ (7,175,996)	\$ (7,175,996)	\$ (7,175,996)	\$ (7,175,996)
CAFR Adjustments	\$ -	\$ (259,586)	\$ (51,919)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 7,760,787	\$ 8,315,450	\$ 8,680,601	\$ 8,001,811	\$ 6,278,263	\$ 6,278,263	\$ 6,278,263	\$ 6,278,263	\$ 6,278,263

Employee Benefits Fund (5510 EBF & 5520 EBF Admin)

Fiscal Year	Actual 2018	Actual 2019	Actual 2020	Adopted 2021	Proposed w/25% Rate Reduction 2022	Projected 2023	Projected 2024	Projected 2025	Projected 2026
Beginning Fund Balance	\$ 5,288,143	\$ 8,670,784	\$ 4,491,638	\$ 2,009,518	\$ 6,365,074	\$ 5,074,349	\$ 5,074,349	\$ 5,074,349	\$ 5,074,349
Revenues	\$ 4,273,169	\$ 3,569,795	\$ 4,799,148	\$ 2,937,975	\$ 4,096,902	\$ 5,549,256	\$ 5,715,733	\$ 5,887,205	\$ 6,063,822
Expense	\$ (1,903,594)	\$ (3,804,985)	\$ (7,045,503)	\$ 1,417,580	\$ (5,387,627)	\$ (5,549,256)	\$ (5,715,733)	\$ (5,887,205)	\$ (6,063,822)
CAFR Adjustments	\$ 1,013,066	\$ (3,943,956)	\$ (234,590)	\$ 5,859,092	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 8,670,784	\$ 4,491,638	\$ 2,009,518	\$ 6,365,074	\$ 5,074,349	\$ 5,074,349	\$ 5,074,349	\$ 5,074,349	\$ 5,074,349

General Liability (5330)

Fiscal Year	Actual 2018	Actual 2019	Actuals 2020	Adopted 2021	Proposed 2022	Projected 2023	Projected 2023	Projected 2025	Projected 2026
Beginning Fund Balance	\$ 2,020,078	\$ 1,735,907	\$ 1,856,258	\$ 2,781,199	\$ 3,507,377	\$ 3,505,978	\$ 3,505,978	\$ 3,505,978	\$ 3,505,978
Revenues	\$ 2,792,119	\$ 2,760,438	\$ 3,743,905	\$ 4,301,517	\$ 5,540,830	\$ 5,622,229	\$ 5,922,229	\$ 6,099,896	\$ 6,282,893
Expenses	\$ (3,080,388)	\$ (2,630,468)	\$ (3,346,894)	\$ (3,575,339)	\$ (5,542,229)	\$ (5,622,229)	\$ (5,922,229)	\$ (6,099,896)	\$ (6,282,893)
CAFR Adjustments	\$ 4,098	\$ (9,619)	\$ 527,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 1,735,907	\$ 1,856,258	\$ 2,781,199	\$ 3,507,377	\$ 3,505,978	\$ 3,505,978	\$ 3,505,978	\$ 3,505,978	\$ 3,505,978

Fleet Management Fund (5400)

Fiscal Year	Actuals 17-18	Actuals 18-19	Actuals 19-20	Budget 20-21	Proposed Budget 21-22	Projected 22-23	Projected 23-24	Projected 24-25	Projected 25-26
Beginning Fund Balance	\$ 5,700,191	\$ 4,625,865	\$ 3,759,640	\$ 3,855,264	\$ 1,541,847	\$ (888,749)	\$ (992,318)	\$ (427,797)	\$ (136,288)
Revenues	\$ 5,625,652	\$ 6,139,220	\$ 7,784,004	\$ 7,176,066	\$ 7,732,200	\$ 7,764,230	\$ 7,962,796	\$ 7,767,799	\$ 7,798,275
Expense	\$ 6,768,567	\$ 6,894,796	\$ 7,552,738	\$ 9,489,483	\$ 10,162,796	\$ 7,867,799	\$ 7,398,275	\$ 7,476,290	\$ 7,414,121
CAFR Adjustments	\$ 68,589	\$ (110,648)	\$ (135,643)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 4,557,276	\$ 3,870,288	\$ 3,990,907	\$ 1,541,847	\$ (888,749)	\$ (992,318)	\$ (427,797)	\$ (136,288)	\$ 247,866

Information & Technology Services Proforma (5230)

Fiscal Year	Actuals 17-18	Actuals 18-19	Actuals 19-20	Budget 20-21	Proposed 21-22	Projected 22-23	Projected 23-24	Projected 24-25	Projected 25-26
Beginning Fund Balance	\$ 4,288,101	\$ 5,221,686	\$ 5,356,569	\$ 3,299,594	\$ 402,962	\$ (498,750)	\$ 558,978	\$ 1,916,855	\$ 2,166,464
Revenues	\$ 6,404,933	\$ 7,400,313	\$ 6,363,435	\$ 6,511,798	\$ 3,194,381	\$ 8,915,148	\$ 10,983,791	\$ 11,294,794	\$ 10,980,761
Expense	\$ 5,504,383	\$ 7,199,266	\$ 8,332,077	\$ 9,408,430	\$ 9,816,860	\$ 9,926,063	\$ 9,936,917	\$ 10,731,152	\$ 9,464,062
CAFR Adjustments	\$ 33,035	\$ (66,164)	\$ (88,333)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 5,221,686	\$ 5,356,569	\$ 3,299,594	\$ 402,962	\$ (498,750)	\$ 558,978	\$ 1,916,855	\$ 2,166,464	\$ 3,937,782

Airport Operating Fund Proforma (4310)

Fiscal Year	Actuals	Actuals	Actuals	Budget	Proposed	Projected	Projected	Projected	Projected
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Budget FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Beginning Fund Balance	\$ 254,676	\$ 340,454	\$ 676,014	\$ 825,784	\$ 806,303	\$ 657,804	\$ 517,477	\$ 385,707	\$ 262,886
Revenues	\$ 989,680	\$ 1,062,924	\$ 1,046,303	\$ 1,038,841	\$ 1,040,032	\$ 1,066,033	\$ 1,092,684	\$ 1,120,001	\$ 1,148,001
Expense	\$ 902,984	\$ 723,078	\$ 883,745	\$ 1,058,322	\$ 1,188,531	\$ 1,206,359	\$ 1,224,454	\$ 1,242,821	\$ 1,261,463
CAFR Adjustments	\$ (918)	\$ (4,285)	\$ (12,789)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 340,454	\$ 676,014	\$ 825,784	\$ 806,303	\$ 657,804	\$ 517,477	\$ 385,707	\$ 262,886	\$ 149,423

County Aircraft Tax Proforma (4330)

Fiscal Year	Actuals	Actuals	Actuals	Budget	Proposed	Projected	Projected	Projected	Projected
	FY17-18	FY18-19	FY19-20	FY20-21	Budget	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Beginning Fund Balance	\$ 1,018,004	\$ 348,974	\$ 478,069	\$ 587,710	\$ 717,156	\$ 872,156	\$ 1,025,294	\$ 1,178,432	\$ 1,331,570
Revenues	\$ 191,926	\$ 189,087	\$ 181,182	\$ 180,000	\$ 180,000	\$ 178,138	\$ 178,138	\$ 178,138	\$ 178,138
Expense	\$ (867,668)	\$ (55,372)	\$ (63,274)	\$ (50,554)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)
CAFR Adjustments	\$ 6,712	\$ (4,620)	\$ (8,267)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ 348,974	\$ 478,069	\$ 587,710	\$ 717,156	\$ 872,156	\$ 1,025,294	\$ 1,178,432	\$ 1,331,570	\$ 1,484,708

Schedule of Revenues City-Wide

Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Utilities	156,287,120	156,639,707
Finance Department	2,972,366	2,942,213
Public Works	1,428,826	1,526,729
Utilities	151,885,928	152,170,765
General Fund	148,759,189	141,082,126
City Attorney's Office	81,352	77,654
City Clerk's Office	-	300,000
City Manager's Office	372,733	359,824
Community and Economic Development	3,315,974	3,294,205
Finance Department	3,135,804	3,280,571
Human Resources	468,096	473,176
Modesto Fire Department	9,126,587	8,500,159
Modesto Police Department	2,950,736	2,990,513
Parks and Recreations Neighborhood	3,986,308	3,396,256
Public Works	-	
General Revenue Department	125,321,599	118,409,768
Internal Service Funds	84,806,969	77,888,868
City Clerk's Office	252,179	243,920
Finance Department	4,129,230	2,852,605
Human Resources	59,725,078	57,102,377
Information Technology	8,915,088	6,511,798
Public Works	11,785,394	11,178,168
Transportation Funds	49,236,247	51,478,535
Community and Economic Development	8,927,000	8,927,000
Public Works	40,309,247	42,551,535
Other Funds	24,793,555	26,988,210
Community and Economic Development	4,977,231	6,686,322
Information Technology	518,794	516,262
Modesto Police Department	520,000	520,000
Parks and Recreations Neighborhood	3,190,832	3,384,584
Public Works	12,316,751	12,017,100
Utilities	3,025,473	2,878,318
Joint Power Agency	244,474	985,624
Non-Operating Funds	5,183,097	4,897,448
Community and Economic Development	5,183,097	4,897,448
Parks and Recreations Neighborhood	-	
Other Agencies	1,151,801	4,689,697
Community and Economic Development		3,545,262
Public Works	7,154	7,154
Joint Power Agency	1,144,647	1,137,281
Debt Service Funds	6,000	55,000
Finance Department	6,000	55,000
Grand Total	470,223,978	463,719,591

Schedule of Expenses City-Wide

Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
General Fund	151,840,548	140,334,415
City Attorney's Office	1,866,358	1,915,219
City Auditor's Office	363,482	301,123
City Clerk's Office	585,382	1,298,131
City Council	469,385	446,959
City Manager's Office	2,775,293	2,607,054
Community and Economic Development	6,615,652	6,179,973
Finance Department	5,822,592	5,394,282
Human Resources	1,716,639	1,621,634
Modesto Fire Department	45,537,606	39,221,521
Modesto Police Department	71,403,336	68,431,180
Parks and Recreations Neighborhood	14,251,723	12,492,339
Public Works	-	
General Revenue Department	433,100	425,000
Utilities	119,956,642	118,632,248
Finance Department	18,516,417	18,753,464
Public Works	2,085,200	2,081,824
Utilities	99,355,025	97,796,960
Internal Service Funds	94,079,928	84,073,848
City Clerk's Office	335,865	328,164
Finance Department	4,127,470	2,926,756
Human Resources	65,877,411	56,807,589
Information Technology	9,678,065	8,758,028
Public Works	14,061,117	15,253,311
Transportation Funds	41,396,153	39,544,400
Public Works	41,396,153	39,544,400
Other Funds	29,219,061	29,282,457
Community and Economic Development	6,172,427	6,671,125
Information Technology	282,917	272,860
Modesto Fire Department	-	
Modesto Police Department	1,014,166	621,696
Parks and Recreations Neighborhood	5,228,899	5,200,825
Public Works	13,046,404	12,453,644
Utilities	3,232,329	3,064,072
Joint Power Agency	241,919	998,235
Non-Operating Funds	4,713,348	4,388,510
Community and Economic Development	4,713,068	4,388,510
Modesto Fire Department	280	
Debt Service Funds	4,428,778	4,321,487
Finance Department	4,428,778	4,321,487
Other Agencies	1,180,758	2,656,578
Community and Economic Development	23,012	1,519,297
Joint Power Agency	1,157,746	1,137,281
Grand Total	446,815,216	423,233,943

Transfer Analysis

Transfer from 0100–General Fund to 4600–Golf Fund has remained steady in FY22 compared to FY21 adopted.

Transfer from 0100–General Fund to 4700–Centre Plaza Event Services Fund has increased in FY22 to account for additional operating subsidy.

Transfer from 0100–General Fund to 4700–Centre Plaza Event Services Fund (project 101251) is not expected to require a transfer as the threshold for TOT sharing is not scheduled to be met.

Transfers from 4100–Water Fund to 4130–2008 Water COP Fund and 4140–Water ARRA Fund has been restored in FY22 as previous fund balance has been used to pay FY21 debt service.

Transfer from 4120–Wastewater Fund to 4235–North Valley Regional Recycled Water Program has been eliminated for FY22 as this fund generates revenue to pay the debt service.

FY 2021-22 Operating Inter-Fund Transfers IN & OUT Detail (sorted by Transfers OUT)

TRANSFER OUT (from)		TRANSFER IN (to)							Adopted	Adopted	Adopted	Proposed	Purpose
FUND	COST CENTER /PROJEC	ACCOUNT/TASK	FUND	COST CENTER	ACCOUNT	PROJECT	2018-19	2019-20	2020-21	2021-22			
0100	General Fund	70100	71420	1420	Measure/SB1 Maintenance of Effort	61420	60100	\$0	\$1,538,605	\$296,502	\$1,538,605	Funding for the Maintenance of Effort for Measure L. Not funding SB1. Original amount that included SB1 was 1,538,605.	
0100	General Fund	70100	71700	1700	Surface Transportation Fund	53510	60100	\$0	\$0	\$0	\$0	Traffic Engineering	
0100	General Fund	70100	71700	1700	Surface Transportation Fund	53520	60100	\$1,500	\$1,500	\$1,500	\$1,500	Ineligible Gas Tax Non-Roadway Lights (Gallo Art Center, 10th Street between I and J and J and K)	
0100	General Fund	70100	72150	2150	Public Financing Auth 98 & 07 Bonds	62150	60100	\$252,618	\$245,601	\$239,350	\$248,118	Thurman Field Debt Service (7000)	
0100	General Fund	70100	72150	2150	Public Financing Auth 98 & 07 Bonds	62150	60100	\$3,120,579	\$2,788,290	\$2,717,326	\$3,064,985	Tenth Street Place Debt Service (7000)	
0100	General Fund	70100	74000	4000	Parking Fund	6400	60100	101252	\$0	\$0	\$0	Transfer net revenue of parking fines to the Parking Fund for capital improvements	
0100	General Fund	70100	74100	4100	Water Fund	64100	60100	\$53,500	\$53,500	\$53,500	\$0	Repayment of Agricultural Wells at Community Parks Loan (Repayment completed in FY19; FY20 and FY21 transfers will not be processed)	
0100	General Fund	70100	74100	4100	Water Fund	64100	60100	\$0	\$0	\$0	\$0	Prop 218 rebate became MY W445	
0100	General Fund	70100	74210	4210	Wastewater Fund	44213	60100	\$378,000	\$378,000	\$378,000	\$378,000	Prop 218 rebate became MY B618	
0100	General Fund	95001	74210	4210	Wastewater Fund	91010	60100		\$91,436	\$0	\$0	Repayment of John Thurman Field Loan (will be paid by the JTF Project in Fund 3125)	
0100	General Fund	95001	74210	3125	John Thurman Capital Improvement Fund	63125	60100	101019	\$0	\$120,000	\$120,000	John Thurman Field Capital Commitment through FY26 (FY21 payment deferred to FY26)	
0100	General Fund	70100	74550	4550	Bus Fixed Route Max Altnative Trans Fund	53476	60100	\$1,500	\$0	\$0	\$0	Taxi Cab Inspections	
0100	General Fund	70100	74600	4600	Golf Fund	64600	60100	\$735,006	\$779,391	\$1,189,352	\$1,147,429	Operating subsidy	
0100	General Fund	70100	74700	4700	Centre Plaza Event Services Fund	64700	60100	\$711,241	\$646,400	\$733,880	\$895,526	Operating subsidy	
0100	General Fund	70100	74700	4700	Centre Plaza Event Services Fund	64700	60100	101251	\$0	\$75,000	\$0	Per July 1st 2019, TOT agreement between the City and CVB, 30% of TOT revenue exceeding \$2.85M will be deposited for MCP deferred maintenance and Capital Improvements	
0100	General Fund	70100	75510	5510	Employee Benefits Mgmt Fund	65510	60100	\$75,000	\$0	\$0	\$0	Repayment of ERP Loan	
0100	General Fund	70100	71342	1342	Grants - Police	19382	60100	\$0	\$0	\$0	\$0	GF Match for COPS Grant	
0100	General Fund	19383	71342	1342	Grants - Police	19382	60100	\$1,167,378	\$1,123,108	\$0	\$0	GF Match for COPS Grant	
0100	General Fund	70100	74540	4540	Bus Fixed Route MAX operations funds	64540	60100	\$0	\$0	\$0	\$0	Funding the Municipal TAXI program	
0100	General Fund	70100	70180	0180	Fire Department Unrestricted Non-Capital Projects	18998	60100	100889	\$0	\$0	\$0	\$0	MFD - Facilities & Fleet Project
0100	General Fund	70100	74550	4550	Bus Fixed Route Max Altnative Trans Fund	53478	60100	\$41,477	\$61,487	\$60,919	\$44,864	Funding the Municipal TAXI program	
0100 Total								\$6,537,799	\$7,707,318	\$5,865,329	\$7,439,027		
1130	Grants - CDBG Direct Program	71130	73170	3170	Capital Grants - HUD CIP Projects	63170	61130	\$0	\$0	\$0	\$550,000	Funding for HUD Capital Projects	
1130 Total								\$0	\$0	\$0	\$550,000		
1155	Grants - RLF Program Income	71155	71150	1150	Grants - RLF Housing Loan Program	14998	61155	101309	\$0	\$0	\$0	\$250,000	Revolving Loan Funds
1155 Total								\$0	\$0	\$0	\$250,000		
1180	Grants - Emergency Shelte - CFDA No 14.231	14998	71342	1342	Grants - Police	19205	61180				\$266,427	ESG - CV Cares Act Funding (101258) for ESG Homeless Outreach Program Expansion	
1180 Total								\$0	\$0	\$0	\$266,427		
1520	LTF Non-Motorized Fund	71520	73140	3140	Capital Grants - CIP Projects	39999	61520	100813	\$167,572	\$0	\$0	\$0	Virginia Corridor Phase VII
1520 Total								\$167,572	\$0	\$0	\$0		
1600	Traffic Safety Fund	71600	70100	0100	General Fund	60100	61600		\$0	\$0	\$0	\$0	Traffic Safety
1600 Total								\$0	\$0	\$0	\$0		
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53510	61730		\$768,672	\$674,645	\$825,486	\$1,035,128	Traffic Engineering
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53520	61730		\$867,506	\$913,875	\$919,359	\$814,235	Electrical Utility Cost
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53540	61730		\$2,025,290	\$2,255,575	\$2,665,303	\$1,957,671	Electrical Division
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53550	61730		\$948,265	\$1,175,300	\$932,692	\$904,940	Traffic Operations
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53110	61730		\$369,398	\$389,119	\$393,176	\$419,846	Streets Services Administration
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53130	61730		\$2,808,567	\$2,727,473	\$3,967,863	\$2,537,937	Streets Maintenance
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53134	61730		\$141,337	\$136,623	\$139,416	\$10,272	Fund Level Expenses
1730	Gas Tax Fund - STF	71730	71700	1700	Surface Transportation Fund	53142	61730		\$1,248,007	\$1,365,578	\$1,368,821	\$1,460,963	Curb, Gutter, Sidewalks
1730 Total								\$9,177,042	\$9,638,188	\$11,212,116	\$9,140,993		
1740	Garbage Franchise Fees	71740	71700	1700	Surface Transportation Fund	53130	61740		\$1,100,000	\$1,100,000	\$1,731,179	\$1,200,000	Street Maint
1740 Total								\$1,100,000	\$1,100,000	\$1,731,179	\$1,200,000		
1750	Maint of Effort - STF	71750	71700	1700	Surface Transportation Fund	53520	61750		\$0	\$0	\$0	\$0	Maintenance of Effort
1750	Maint of Effort - STF	71750	71700	1700	Surface Transportation Fund	53540	61750		\$0	\$0	\$0	\$0	Maintenance of Effort
1750 Total								\$0	\$0	\$0	\$0		
1800	Technology Fee	14998	Appr Unit D-101223	4910	Abatement Fund	91016	61800			\$59,094	\$57,852	\$57,852	Repayment of loan for the Trak-It software
1800 Total								\$0	\$0	\$59,094	\$57,852		
2903	IRDA COP Debt Service Fund	72903	72150	2150	Public Financing Auth 98 & 07 Bonds	62150	62902		\$1,382,421	\$1,344,018	\$1,309,812	\$1,357,793	Debt Service Payment (7000)
2903 Total								\$1,382,421	\$1,344,018	\$1,309,812	\$1,357,793		
3125	John Thurman Capital Improvement Fund	14998	Appr Unit D-101019	4210	Wastewater Fund	91010	63125		\$0	\$0	\$100,000	\$98,123	Repayment of John Thurman Field Loan
3125 Total								\$0	\$0	\$100,000	\$98,123		
3440	Capital Facility Fees - Police	73440	70100	0100	General Fund	60100	63440		\$71,354	\$415,000	\$215,000	\$215,000	Police Department Headquarters (7000)
3440 Total								\$71,354	\$415,000	\$215,000	\$215,000		

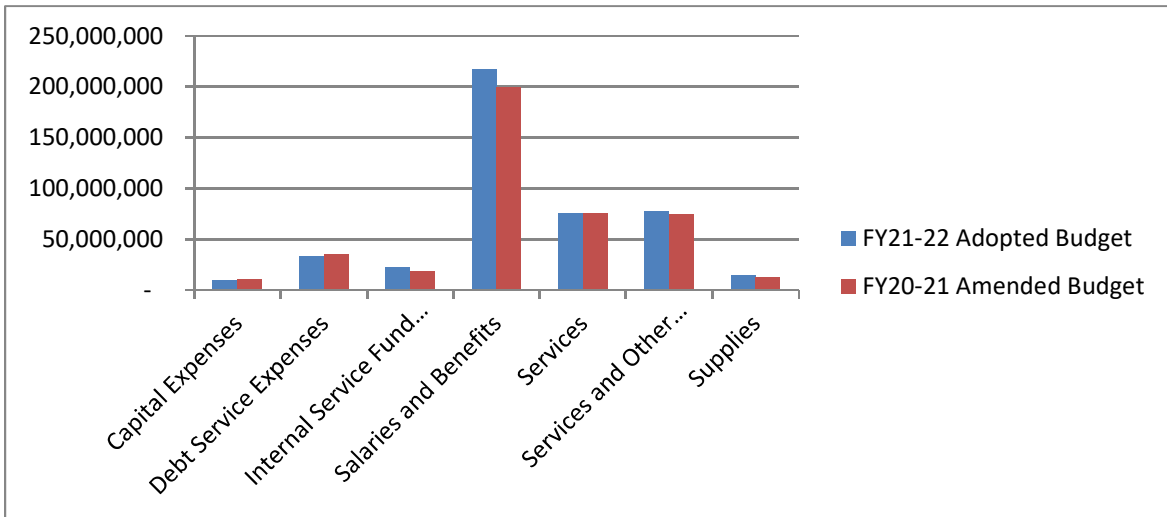
FY 2021-22 Operating Inter-Fund Transfers IN & OUT Detail (sorted by Transfers OUT)

FY 2021-22 Operating Inter-Fund Transfers IN & OUT Detail (sorted by Transfers OUT)													Purpose
TRANSFER OUT (from)				TRANSFER IN (to)					Adopted	Adopted	Adopted	Proposed	
FUND		COST CENTER /PROJEC	ACCOUNT/TASK	FUND		COST CENTER	ACCOUNT	PROJECT	2018-19	2019-20	2020-21	2021-22	
3450	Fire Department Capital Facility Fee Fund	73450	70100	0100	General Fund	60100	63450		\$105,000	\$130,000	\$105,000	\$105,000	Fire Station #11
3450 Total									\$105,000	\$130,000	\$105,000	\$105,000	
3470	Capital Facility Fees - City Hall Expansion	73470	70100	0100	General Fund	60100	63470		\$86,000	\$275,000	\$110,000	\$175,000	Tenth Street Place Project (7000)
3470 Total									\$86,000	\$275,000	\$110,000	\$175,000	
4100	Water Fund	74100	70100	0100	General Fund	60100	64100		\$65,000	\$65,000	\$65,000	\$65,000	Tenth Street Place Project
4100	Water Fund	74100	74130	4130	2008 Water COP Fund	64130	64100		\$3,076,639	\$2,442,000	\$0	\$2,450,645	Debt Service Payment - 2008 COP
4100	Water Fund	74100	74140	4140	Water ARRA Fund	64140	64100		\$36,075	\$36,070	\$0	\$36,289	Debt Service Payment - Water ARRA
4100	Water Fund	74100	74480	4480	Storm Drain Fund	44222	64100		\$700,000	\$700,000	\$700,000	\$700,000	Source Water Protection Program
4100 Total									\$3,877,714	\$3,243,070	\$765,000	\$3,251,934	
4210	Wastewater Fund	74210	70100	0100	General Fund	60100	64210		\$68,640	\$68,640	\$68,640	\$68,640	Tenth Street Place Project
4210	Wastewater Fund	74210	74235	4235	North Valley Regional Recycled W/tr Prgm SRL	64235	64210		\$1,285,432	\$1,148,553	\$0	\$0	Debt Service Payment - Sewer NVRWWP SRL (No transfer is necessary as Del Puerto is paying for it)
4210	Wastewater Fund	74210	74240	4240	2006 Wastewater Revenue Bonds	64240	64210		\$0	\$0	\$0	\$0	Debt Service Payment - Refinanced in 2018
4210	Wastewater Fund	74210	74241	4241	2015 Wastewater Revenue/Refunding Bonds	64241	64210		\$2,780,408	\$2,782,128	\$2,787,000	\$2,787,000	Debt Service Payment - 2015 Revenue/Refunding Bonds
4210	Wastewater Fund	74210	74245	4245	State Revolving Loan (Tertiary Treatment Funding)	64245	64210		\$8,245,565	\$8,164,729	\$8,246,000	\$0	Debt Service Payment - Tertiary Treatment SRL-Refinanced in 2020
4210	Wastewater Fund	74210	74271	4271	2018A Wastewater Revenue Bonds	64271	64210		\$579,514	\$561,000	\$563,000	\$563,000	Debt Service Payment - 2018A Bond
4210	Wastewater Fund	74210	74272	4272	2020 Wastewater Series A	64272	64210		\$0	\$0	\$0	\$6,467,264	Debt Service Payment - 2020 Wastewater Series A
4210	Wastewater Fund	74210	74273	4273	2020 Wastewater Series B	64273	64210		\$0	\$0	\$0	\$1,277,250	Debt Service Payment - 2020 Wastewater Series B
4210 Total									\$12,939,559	\$12,725,050	\$11,664,640	\$11,163,154	
4310	Airport Operating Fund	74310	70100	0100	General Fund	60100	64310		\$0	\$0	\$0	\$0	Fire Support for City/ County Airport
4310 Total									\$0	\$0	\$0	\$0	
4890	Compost Fund	95006	74210	4210	Wastewater Fund	91010	64890		\$51,919	\$51,919	\$51,919	\$51,581	Payment for Compost Site Purchase
4890 Total									\$51,919	\$51,919	\$51,919	\$51,581	
4892	Green Waste Fund	74892	71341	1341	Grant = Operation Grants Reimbursed	59999	64892	100955	\$0	\$0	\$0	\$0	Match portion of Cal-Fire Grant
4892 Total									\$0	\$0	\$0	\$0	
4893	Carpenter Road Landfill Fund	95019	74100	4100	Water Fund	91012	64893		\$0	\$34,270	\$608,534	\$334,794	Repayment of Carpenter Road Landfill mitigation loan - Advance 16A
4893	Carpenter Road Landfill Fund	95019	74100	4100	Water Fund	91012	64893		\$0	\$0	\$133,650	\$131,006	Repayment of Carpenter Road Landfill mitigation loan - Advance 16B
4893	Carpenter Road Landfill Fund	95019	74100	4100	Water Fund	91012	64893		\$0	\$0	\$0	\$256,190	Repayment of Carpenter Road Landfill mitigation loan - Advance 16C
4893 Total									\$0	\$34,270	\$742,184	\$721,990	
5230	Information Technology	75230	71320	1320	Education and Government	17420	65230		\$142,360	\$142,360	\$136,262	\$138,794	Fund Education and Government
5230 Total									\$142,360	\$142,360	\$136,262	\$138,794	
5320	Workers Compensation	75320	75310	5310	Insurance Admin Fund	65310	65320		\$363,580	\$370,368	\$471,727	\$540,177	52% of 17310 Operating Budget (Used to be done via DC)
5320 Total									\$363,580	\$370,368	\$471,727	\$540,177	
5330	Liability Insurance	75330	75310	5310	Insurance Admin Fund	65310	65330		\$290,864	\$300,037	\$381,010	\$436,297	42% of 17310 Operating Budget (Used to be done via DC)
5330 Total									\$290,864	\$300,037	\$381,010	\$436,297	
5340	Property Insurance	75340	75310	5310	Insurance Admin Fund	65310	65340		\$72,716	\$40,557	\$54,430	\$62,328	6% of 17310 Operating Budget (Used to be done via DC)
5340 Total									\$72,716	\$40,557	\$54,430	\$62,328	
5410	Fleet Replacement - General Fund	75410	70100	0100	General Fund	60100	65410		\$1,850,000	\$0	\$0	\$0	One time transfer from Fleet Replacement Fund - GF to General Fund
5410 Total									\$1,850,000	\$0	\$0	\$0	
6700	TRRP Operations - JPA	80300	76710	6710	TRRP Special Revenue Fund - CIP	80310	66700		\$25,000	\$7,500	\$0	\$0	Transfer from Operation for future CIP projects
6700 Total									\$25,000	\$7,500	\$0	\$0	
Grand Total									\$38,240,900	\$37,524,655	\$34,974,702	\$37,221,470	

City-Wide Overview

Expense By Category City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	8,919,030	10,327,457
Debt Service Expenses	33,017,175	34,555,421
Internal Service Fund Charges	21,578,358	17,674,337
Salaries and Benefits	217,093,057	198,909,455
Services	74,934,280	75,039,646
Services and Other Charges	77,359,557	74,243,569
Supplies	13,913,759	12,484,058
Grand Total	446,815,216	423,233,943



Expense By Department City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
Utilities	102,587,354	100,861,032	80,875,267
Modesto Police Department	72,417,502	69,052,876	67,035,584
Public Works	70,588,874	69,333,179	55,927,273
Human Resources	67,594,050	58,429,223	56,647,880
Modesto Fire Department	45,537,886	39,221,521	39,543,060
Finance Department	32,895,257	31,395,989	27,544,951
Parks and Recreations Neighborhood	19,480,622	17,693,164	16,459,682
Community and Economic Development	17,524,159	18,758,905	17,930,203
Information Technology	9,960,982	9,030,888	8,070,327
City Manager's Office	2,775,293	2,607,054	2,719,829
City Attorney's Office	1,866,358	1,915,219	1,659,724
Joint Power Agency	1,399,665	2,135,516	1,905,899
City Clerk's Office	921,247	1,626,295	753,426
City Council	469,385	446,959	455,804
General Revenue Department	433,100	425,000	365,196
City Auditor's Office	363,482	301,123	55,766
Grand Total	446,815,216	423,233,943	377,949,873

Revenue By Department City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
Utilities	154,911,401	155,049,083	154,852,982
General Revenue Department	125,321,599	118,409,768	116,289,696
Public Works	65,847,372	67,280,686	59,722,988
Human Resources	60,193,174	57,575,553	55,364,802
Community and Economic Development	22,403,302	27,350,237	34,146,909
Finance Department	10,243,400	9,130,389	5,524,115
Information Technology	9,433,882	7,028,060	6,803,786
Modesto Fire Department	9,126,587	8,500,159	10,516,305
Parks and Recreations Neighborhood	7,177,140	6,780,840	7,022,010
Modesto Police Department	3,470,736	3,510,513	7,465,349
Joint Power Agency	1,389,121	2,122,905	1,958,594
City Manager's Office	372,733	359,824	396,061
City Clerk's Office	252,179	543,920	271,153
City Attorney's Office	81,352	77,654	69,026
City Council			141
Grand Total	470,223,978	463,719,591	460,403,917

**Departmental Expense By Major Fund Category
City-Wide**

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
City Attorney's Office	1,866,358	1,915,219	1,659,724
General Fund	1,866,358	1,915,219	1,659,724
City Auditor's Office	363,482	301,123	55,766
General Fund	363,482	301,123	55,766
Other Funds			-
Internal Service Funds			-
City Clerk's Office	921,247	1,626,295	753,426
General Fund	585,382	1,298,131	508,602
Internal Service Funds	335,865	328,164	244,825
City Council	469,385	446,959	455,804
General Fund	469,385	446,959	455,804
City Manager's Office	2,775,293	2,607,054	2,719,829
General Fund	2,775,293	2,607,054	2,719,829
Internal Service Funds			-
Community and Economic Development	17,524,159	18,758,905	17,930,203
General Fund	6,615,652	6,179,973	6,346,611
Other Funds	6,172,427	6,671,125	5,633,865
Non-Operating Funds	4,713,068	4,388,510	4,174,005
Other Agencies	23,012	1,519,297	1,775,723
Transportation Funds			-
Finance Department	32,895,257	31,395,989	27,544,951
Utilities	18,516,417	18,753,464	18,157,355
General Fund	5,822,592	5,394,282	4,787,933
Debt Service Funds	4,428,778	4,321,487	4,120,710
Internal Service Funds	4,127,470	2,926,756	478,953
Human Resources	67,594,050	58,429,223	56,647,880
Internal Service Funds	65,877,411	56,807,589	55,139,237
General Fund	1,716,639	1,621,634	1,508,643
Information Technology	9,960,982	9,030,888	8,070,327
Internal Service Funds	9,678,065	8,758,028	7,814,278
Other Funds	282,917	272,860	256,049
Modesto Fire Department	45,537,886	39,221,521	39,543,060
General Fund	45,537,606	39,221,521	39,543,060
Non-Operating Funds	280		
Other Funds	-		
Modesto Police Department	72,417,502	69,052,876	67,035,584
General Fund	71,403,336	68,431,180	65,327,472
Other Funds	1,014,166	621,696	1,708,112
Parks and Recreations Neighborhood	19,480,622	17,693,164	16,459,682
General Fund	14,251,723	12,492,339	11,832,097
Other Funds	5,228,899	5,200,825	4,627,738
Internal Service Funds			(153)
Public Works	70,588,874	69,333,179	55,927,273
Transportation Funds	41,396,153	39,544,400	29,830,420
Internal Service Funds	14,061,117	15,253,311	12,891,904
Other Funds	13,046,404	12,453,644	10,669,164
Utilities	2,085,200	2,081,824	1,972,012
General Fund	-		563,774
Utilities	102,587,354	100,861,032	80,875,267
Utilities	99,355,025	97,796,960	78,400,777
Other Funds	3,232,329	3,064,072	2,474,490
General Revenue Department	433,100	425,000	365,196
General Fund	433,100	425,000	365,196
Joint Power Agency	1,399,665	2,135,516	1,905,899
Other Agencies	1,157,746	1,137,281	1,053,450
Other Funds	241,919	998,235	852,449
Grand Total	446,815,216	423,233,943	377,949,873

**Departmental Revenue By Major Fund Category
City-Wide**

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
City Attorney's Office	81,352	77,654	69,026
General Fund	81,352	77,654	69,026
City Clerk's Office	252,179	543,920	271,153
Internal Service Funds	252,179	243,920	267,164
General Fund	-	300,000	3,989
City Council			141
General Fund			141
City Manager's Office	372,733	359,824	396,061
General Fund	372,733	359,824	399,230
Internal Service Funds			(3,169)
Community and Economic Development	22,403,302	27,350,237	34,146,909
Transportation Funds	8,927,000	8,927,000	10,938,145
Non-Operating Funds	5,183,097	4,897,448	10,960,768
Other Funds	4,977,231	6,686,322	6,235,950
General Fund	3,315,974	3,294,205	2,724,107
Other Agencies		3,545,262	3,287,939
Finance Department	10,243,400	9,130,389	5,524,115
Internal Service Funds	4,129,230	2,852,605	342,029
General Fund	3,135,804	3,280,571	2,530,373
Utilities	2,972,366	2,942,213	2,440,877
Debt Service Funds	6,000	55,000	94,451
Other Funds			1,801
Non-Operating Funds			114,584
Human Resources	60,193,174	57,575,553	55,364,802
Internal Service Funds	59,725,078	57,102,377	54,896,405
General Fund	468,096	473,176	468,397
Information Technology	9,433,882	7,028,060	6,803,786
Internal Service Funds	8,915,088	6,511,798	6,208,356
Other Funds	518,794	516,262	595,430
Modesto Fire Department	9,126,587	8,500,159	10,516,305
General Fund	9,126,587	8,500,159	10,382,358
Non-Operating Funds			133,947
Modesto Police Department	3,470,736	3,510,513	7,465,349
General Fund	2,950,736	2,990,513	5,926,119
Other Funds	520,000	520,000	1,219,006
Non-Operating Funds			320,224
Parks and Recreations Neighborhood	7,177,140	6,780,840	7,022,010
General Fund	3,986,308	3,396,256	2,943,135
Other Funds	3,190,832	3,384,584	2,700,949
Internal Service Funds			108
Non-Operating Funds	-		1,377,818
Public Works	65,847,372	67,280,686	59,722,988
Transportation Funds	40,309,247	42,551,535	32,851,959
Other Funds	12,316,751	12,017,100	12,206,254
Internal Service Funds	11,785,394	11,178,168	11,794,348
Utilities	1,428,826	1,526,729	2,263,652
Other Agencies	7,154	7,154	10,190
General Fund	-		538,303
Non-Operating Funds			58,282
Utilities	154,911,401	155,049,083	154,852,982
Utilities	151,885,928	152,170,765	152,520,436
Other Funds	3,025,473	2,878,318	2,332,546
General Revenue Department	125,321,599	118,409,768	116,289,696
General Fund	125,321,599	118,409,768	116,297,606
Other Funds			(7,910)
Joint Power Agency	1,389,121	2,122,905	1,958,594
Other Agencies	1,144,647	1,137,281	1,021,764
Other Funds	244,474	985,624	936,830
Grand Total	470,223,978	463,719,591	460,403,917

Expense By Major Fund Category
City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
General Fund	151,840,548	140,334,415	135,674,510
Utilities	119,956,642	118,632,248	98,530,144
Internal Service Funds	94,079,928	84,073,848	76,569,044
Transportation Funds	41,396,153	39,544,400	29,830,420
Other Funds	29,219,061	29,282,457	26,221,867
Non-Operating Funds	4,713,348	4,388,510	4,174,005
Debt Service Funds	4,428,778	4,321,487	4,120,710
Other Agencies	1,180,758	2,656,578	2,829,173
Grand Total	446,815,216	423,233,943	377,949,873

Revenue By Major Fund Category
City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
Utilities	156,287,120	156,639,707	157,224,965
General Fund	148,759,189	141,082,126	142,282,784
Internal Service Funds	84,806,969	77,888,868	73,505,241
Transportation Funds	49,236,247	51,478,535	43,790,104
Other Funds	24,793,555	26,988,210	26,220,856
Non-Operating Funds	5,183,097	4,897,448	12,965,623
Other Agencies	1,151,801	4,689,697	4,319,893
Debt Service Funds	6,000	55,000	94,451
Grand Total	470,223,978	463,719,591	460,403,917

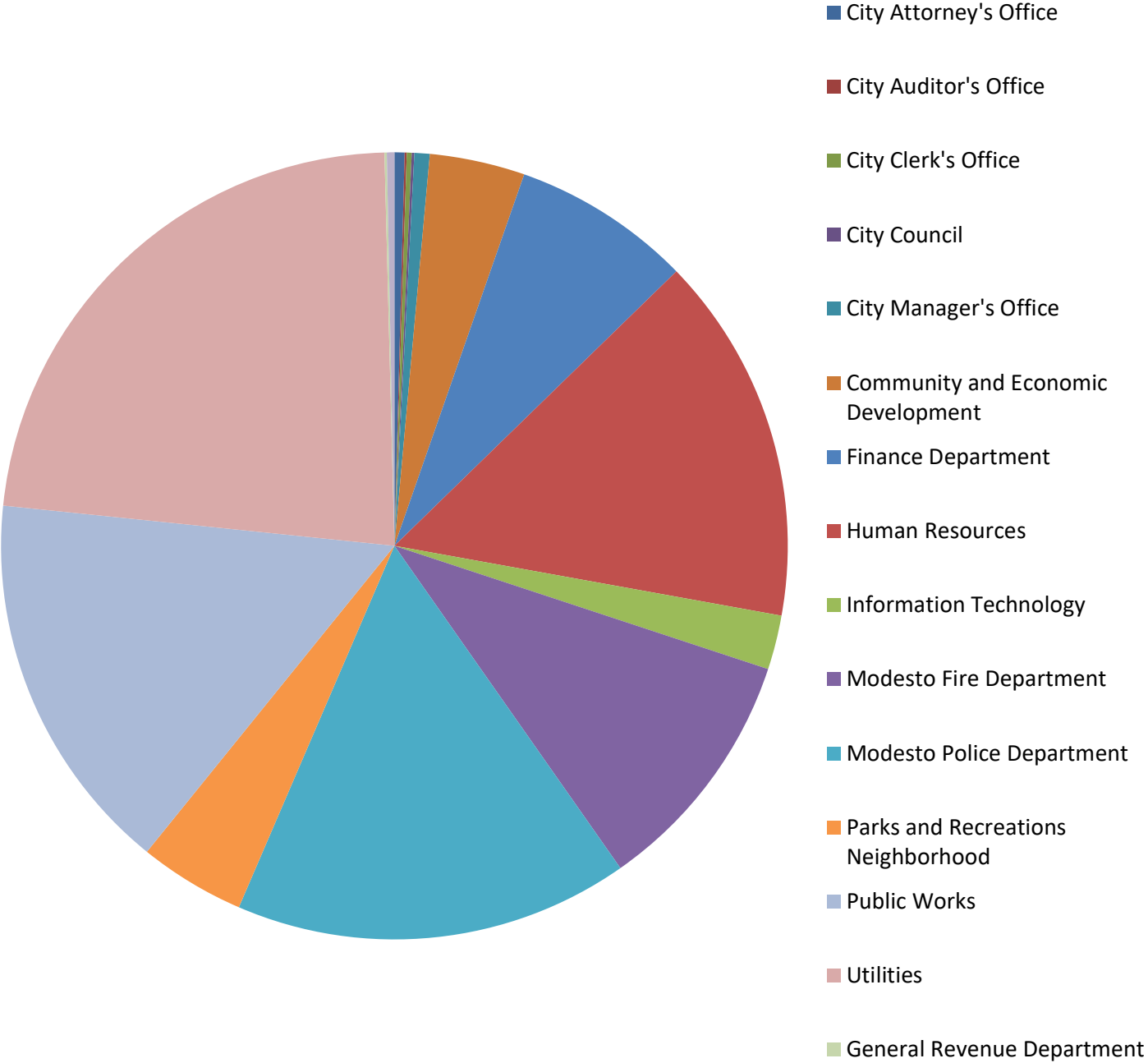
Expense By Account Type
City-Wide

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
Salaries and Benefits	217,093,057	198,909,455	183,806,340
Services and Other Charges	77,359,557	74,243,569	67,545,932
Services	74,934,280	75,039,646	61,789,866
Debt Service Expenses	33,017,175	34,555,421	34,574,337
Internal Service Fund Charges	21,578,358	17,674,337	16,309,804
Supplies	13,913,759	12,484,058	9,660,549
Capital Expenses	8,919,030	10,327,457	4,263,046
Grand Total	446,815,216	423,233,943	377,949,873

Revenue By Account Type
City-Wide

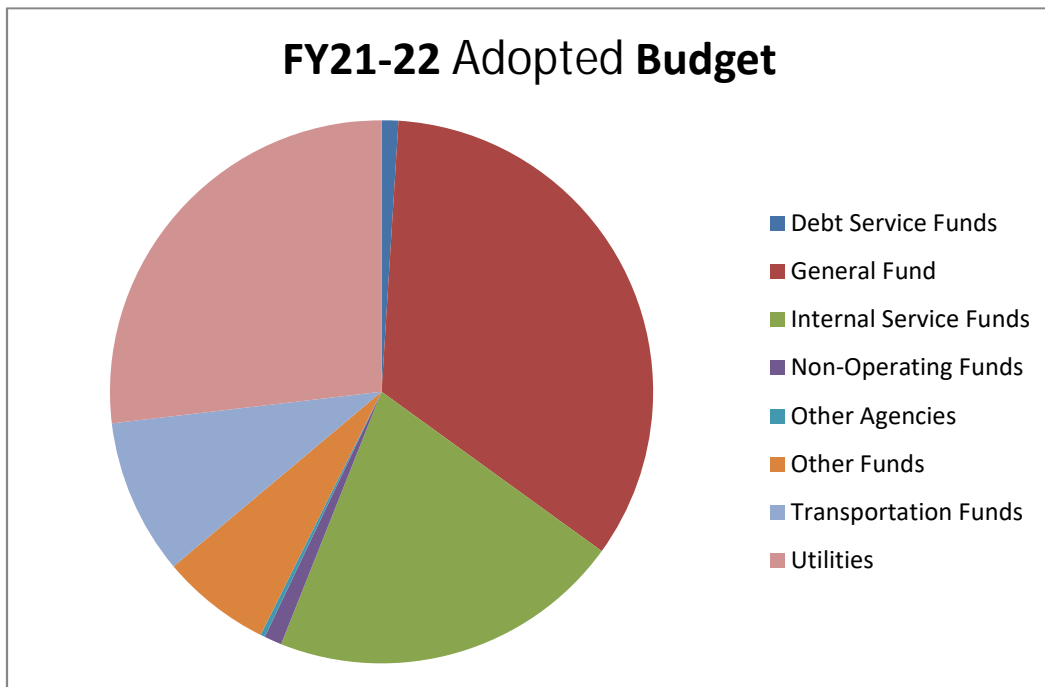
Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget	FY19-20 Actual
Charges for Services	168,486,276	169,397,292	166,712,101
Interfund Charges	108,879,625	102,306,078	99,969,931
Taxes	102,637,516	99,437,632	98,644,823
Intergovernmental Revenue	76,896,151	79,733,386	69,328,900
Miscellaneous Revenues	8,994,624	8,039,097	8,411,746
Rentals	2,787,955	3,362,735	2,638,832
Debt Service Revenues	1,071,281	955,265	13,931,982
License and Permits	456,350	473,906	409,196
Capital Asset Revenues	14,200	14,200	356,406
Grand Total	470,223,978	463,719,591	460,403,917

FY21-22 Adopted Budget



Funding Source City-Wide

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
Debt Service Funds	4,428,778	4,321,487
General Fund	151,840,548	140,334,415
Internal Service Funds	94,079,928	84,073,848
Non-Operating Funds	4,713,348	4,388,510
Other Agencies	1,180,758	2,656,578
Other Funds	29,219,061	29,282,457
Transportation Funds	41,396,153	39,544,400
Utilities	119,956,642	118,632,248
Grand Total	446,815,216	423,233,943



MODESTO POLICE DEPARTMENT

Mission Statement:

The mission of the Modesto Police Department is to drive the crime rate down and improve the quality of life to make the City a safe place to live, work and play. We proactively enforce laws, develop long-term solutions to problems and engage in crime prevention in partnership with the community. The Modesto Police Department is a leader in Intelligence-Led Policing. We maximize the use of technology, innovative ideas and crime analysis in the deployment of our resources. The Modesto Police Department is a learning organization. We are constantly striving to excel and grow by learning from our experiences, tactics and careful examination of events in the public and private sectors. We embrace new ideas and concepts in providing safety and service to our community.

Department Programs:

The following is a brief summary of each division area:

Operations Division: The Operations Division provides core police services to our community through innovative crime reduction strategies. The uniformed patrol personnel assigned to this Division are the first responders to emergency and non-emergency calls for service.

Units:

- Patrol
- Traffic Safety
- Real Time Crime Center
- Bike Patrol
- Canine
- Equestrian
- Crisis Response Unit

Investigative Services Division: The Investigative Services Division is responsible for overseeing the city Area Commands, investigating felony cases forwarded by patrol officers, and preparing the case for presentation to the District Attorney's office for prosecution.

Units:

- Area Commands
- Crime Prevention
- Homeless Engagement and Response Team (HEART)
- Crime Reduction Team
- Violent Crimes
- Special Victims
- Property Crimes
- High Tech
- ID
- SGU (Gangs)
- MCU (Narcotics)

- FBI Task Force

Support Services Division: The Support Services Division provides all the logistical, technical and administrative support to each of the other divisions. This Division plays a vital role in assuring the Police Department continues to operate effectively and efficiently 24 hours a day, 7 days a week, 365 days a year.

Units:

- Records
- Training
- Animal Control
- Hiring/Recruiting
- Admin Services
- Volunteers
- Information Technology

Department Accomplishments for FY 2020-21:

- Reduced Part I crimes by 19%
- Created a Cultural Relations and Community Engagement Coaching Series course
- Upgraded body camera contract to include:
 - The latest technology body cameras with advanced features
 - Virtual reality empathy training
 - Implementation of Taser 7
- Expanded the city-wide camera program by installing over 100 cameras throughout the city that are connected to the police department's Real Time Crime Center (RTCC).
 - Developed MOU's to access school cameras in emergencies
 - Implemented an online registration portal for citizen cameras
- Increased RTCC staffing to 7 days a week
- 29 % decrease in robberies.
- Created a Homelessness Working group
 - Received approval of several exception requests for Caltrans to clean up dangerous illegal encampments
 - Developed partnerships with Caltrans, MID, and Union Pacific Railroad
 - Assisted in establishing the Stanislaus Community Response Guidelines to address significant homeless encampments
- Authorized a cross jurisdictional agreement with Stanislaus County to enforce each other's ordinances/municipal codes
-
- 38 % decrease in burglaries
- Installed pursuit mitigation equipment on 6 patrol vehicles
- Implemented a new, more user friendly, online reporting system
- Hosted 2 virtual ride-a-long events to promote community engagement despite COVID
- Implemented a fully electronic citation program for officers
- Established 6 part time Homeless Outreach Specialist positions to assist in restoring individuals experiencing homelessness and connecting them to shelter and services

- Modified the requirements for the Cadet position in order to increase candidate pool and attract more applicants

Goals & Objectives – FY 2021-22:

The FY 2021-22 Goals and Objectives for the Modesto Police Department are:

Goal 1 – Reduce Crime and the Fear of Crime

- Continue to utilize CompStat as a crime assessment tool and develop an automated CompStat dashboard
- Utilize innovative strategies and accountability measures to address quality of life issues in our city
- Reduce Part I crimes by 10% and develop Key Performance Indicators for other tracked crimes
- Continue expanding the force multiplying capabilities of the Real Time Crime Center
- Increase prevention and intervention efforts of at-risk and gang affiliated youth
- Enhance public and private partnerships to further collaborate in reducing and deterring crime

Goal 2 – Increase Community Engagement

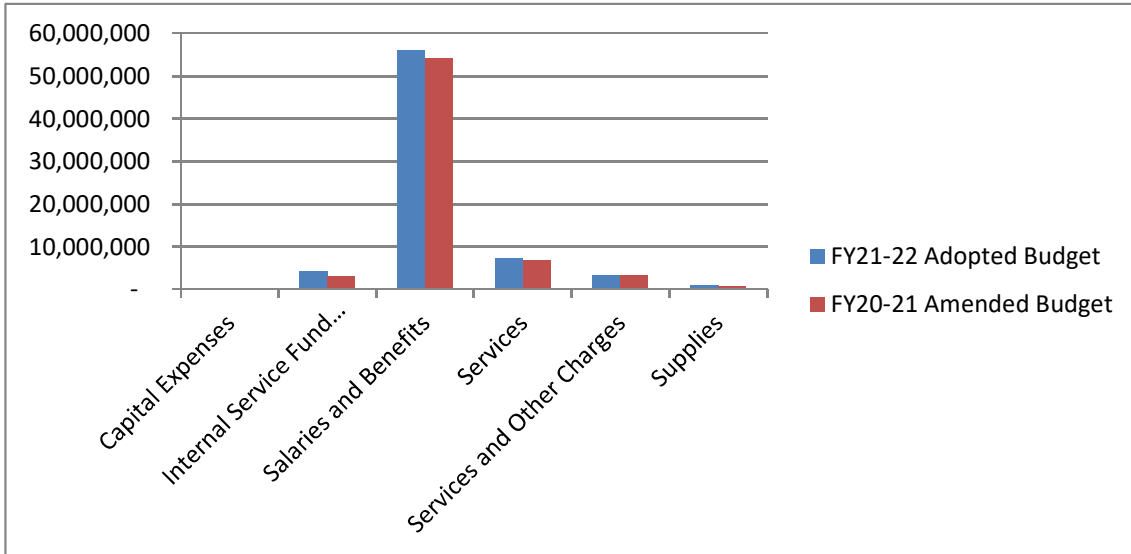
- Establish a campaign to connect with the community and promote new and existing community programs
- Continue expanding the use of our social media platforms as a way of connecting with the community
- Conduct at least two live and/or virtual town hall meetings
- Ensure thorough communication between staff and citizens who report crimes
- Provide timely presentations to targeted groups addressing trending public safety issues
- Expand communication and partnerships with city departments, neighborhood groups and businesses

Goal 3 – Promote Organizational Excellence

- Develop a 2021-2025 department strategic plan
- Promote education and training that promotes professionalism, accountability, ethics, and leadership
- Develop automated dashboards to track performance measures for use in enhancing organizational development
- Increase staffing positions to support department goals and objectives
- Conduct a quarterly all hands supervisor meetings
- Increase commendations and employee recognition programs

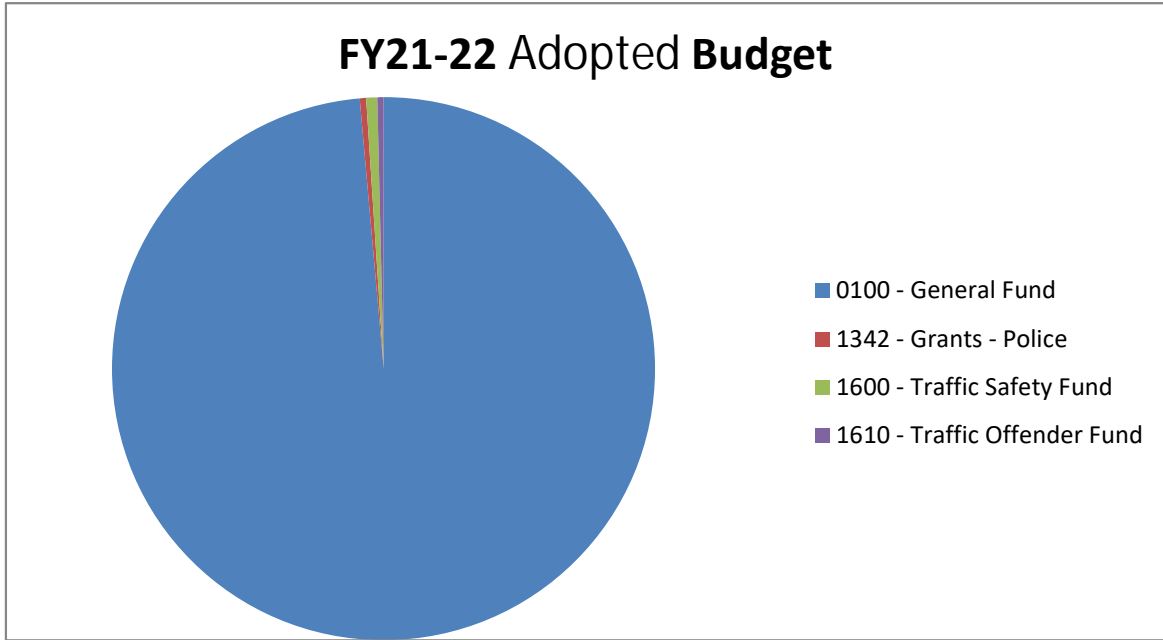
Expense By Category Modesto Police Department

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	60,000	345,000
Internal Service Fund Charges	4,263,165	3,214,837
Salaries and Benefits	56,095,608	54,216,378
Services	7,415,706	6,959,844
Services and Other Charges	3,457,588	3,424,882
Supplies	1,125,435	891,935
Grand Total	72,417,502	69,052,876



Funding Source Modesto Police Department

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	71,403,336	68,431,180
1342 - Grants - Police	266,427	
1600 - Traffic Safety Fund	477,550	383,989
1610 - Traffic Offender Fund	270,189	237,707
1345 - Grants - ARRA Public Safety	-	
Grand Total	72,417,502	69,052,876



MODESTO FIRE DEPARTMENT

Mission Statement:

Proudly serving, protecting and partnering with our community for a safer Modesto.

Department Programs:

The following is a brief summary of each division/program area used to achieve the Department strategic goals:

Office of the Fire Chief & Support: Provides administrative oversight for the department in terms of human resources and labor management, fiscal management and budget, public information, facilities and fleet maintenance, data analysis and reporting, IT support and payroll.

Operations/Suppression: Responsible for providing an "all-risk" emergency response to safeguard the citizens we serve. Calls for service include a wide spectrum of medical aids, technical rescues, public assists, hazardous materials, structure fires, vehicle accidents, and many other call types.

Fire Prevention: Responsible for improving the lives of Modesto residents by preventing fires and reducing the impact in the event a fire does occur. This is typically accomplished through inspections, permits, new development plan reviews, public education, fire and life safety training and responding to complaints regarding fire and life safety code violations.

Department Accomplishments for FY 2020-2021:

- COVID-19 health crisis – Support and Management
 - Provided incident command of the EOC
 - Coordinated with CDC, Stanislaus County and City of Modesto for the MCP POD
 - Provided emergency response to the community
- Joint Fire Training Facility
 - Joint partnership with Modesto, Ceres, Stanislaus Consolidated and Salida
 - Joint fire academy
- Haz Mat
 - County wide Haz Mat contract
 - Type 1 team funded by County Contract

- Team training funded by state grant
- Communication Upgrades
 - Use of AB109 funds
 - Replacement of MDC's
 - Updated station alerting system

Goals & Objectives – FY 2021-22:

Goal 1 – Explore EMS partnerships, response and dispatch services, contract for services

Goal 2 – New revenue opportunities and partnerships through EMS billing, and resource sharing with regional partners in areas like administration, training, etc.

Goal 3 – Address aging apparatus and staff vehicle fleet

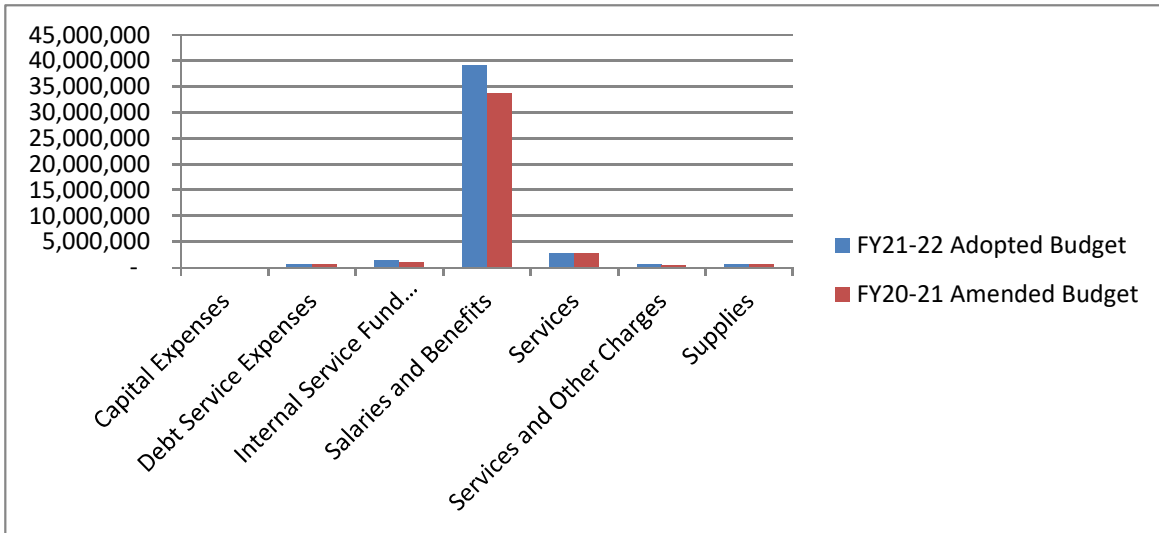
Goal 4 – Continue to address deferred maintenance including a resolution for Station 1

Goal 5 – Continue to improve response times; the 5 Minute response time and effective force response to meet national standards

Goal 6 – Maintain and improve level of service to the community

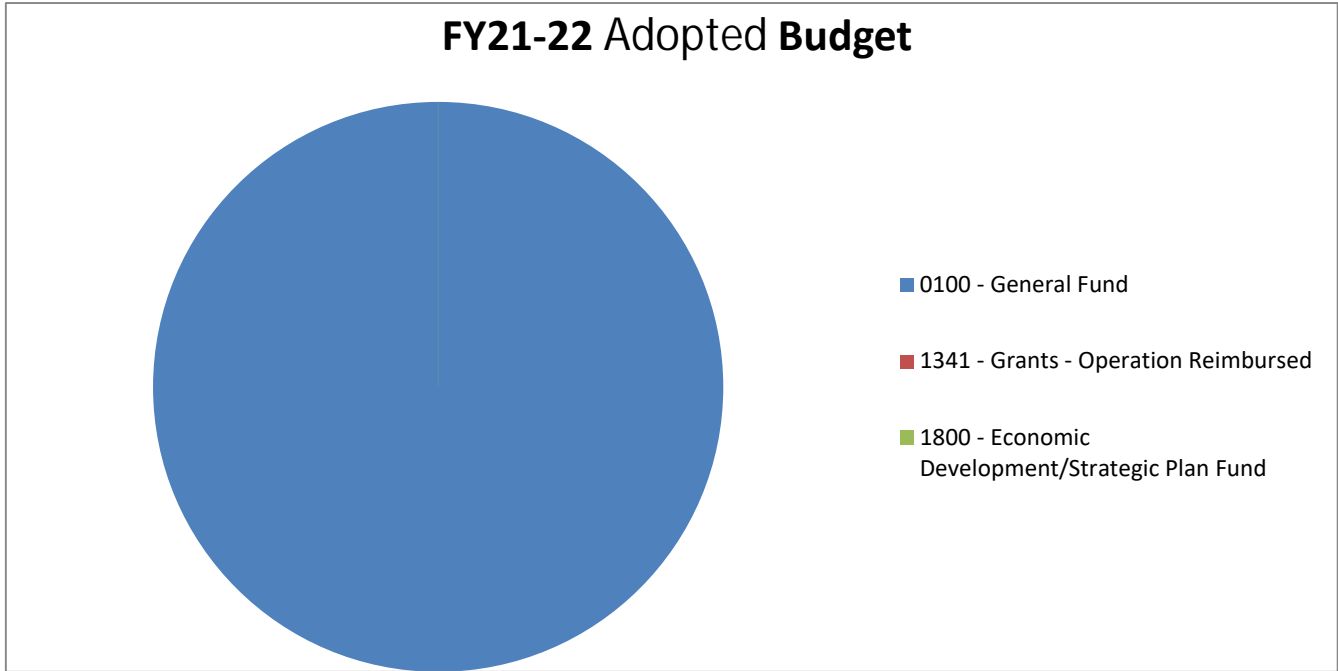
Expense By Category Modesto Fire Department

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	71,000	71,000
Debt Service Expenses	598,545	598,545
Internal Service Fund Charges	1,563,722	1,049,020
Salaries and Benefits	39,246,696	33,768,060
Services	2,794,419	2,700,750
Services and Other Charges	651,346	421,988
Supplies	612,158	612,158
Grand Total	45,537,886	39,221,521



Funding Source Modesto Fire Department

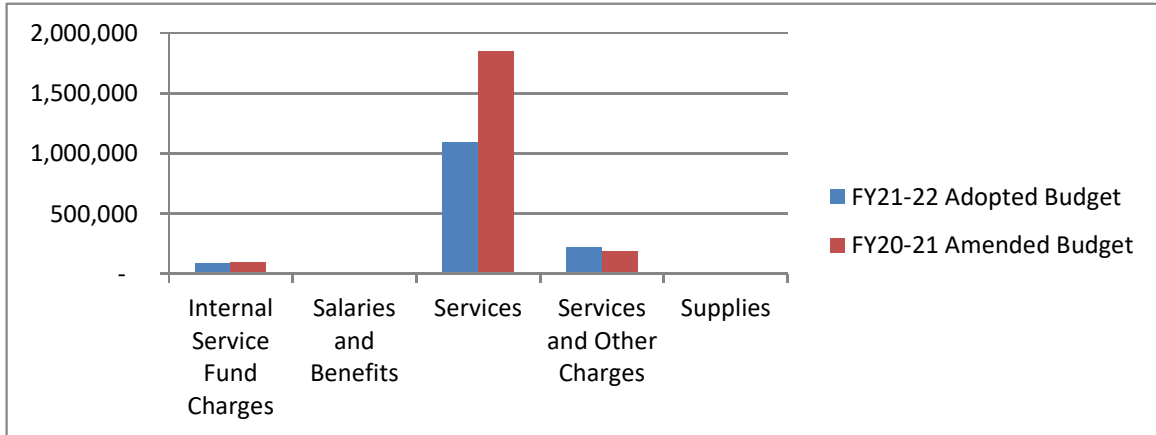
Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	45,537,606	39,221,521
1341 - Grants - Operation Reimbursed	-	
1800 - Economic Development/Strategic Plan Fund	280	
Grand Total	45,537,886	39,221,521



Joint Powers Agency

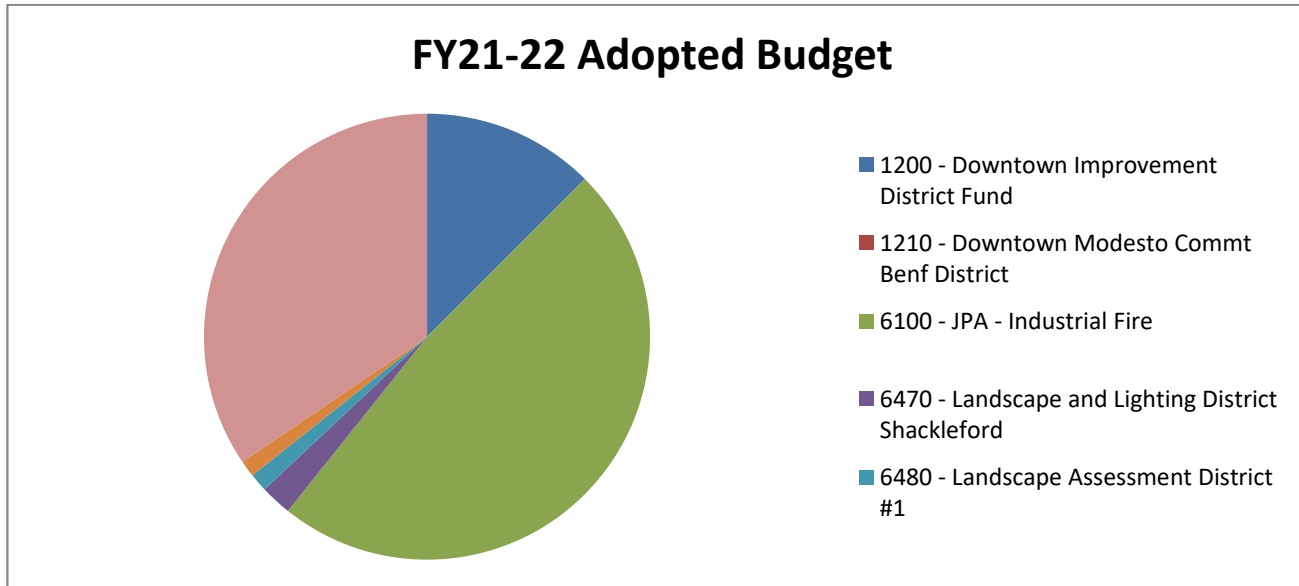
Expense By Category Joint Power Agency

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	87,659	95,326
Salaries and Benefits	-	
Services	1,088,866	1,850,267
Services and Other Charges	221,190	185,898
Supplies	1,950	4,025
Grand Total	1,399,665	2,135,516



Funding Source Joint Power Agency

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
1200 - Downtown Improvement District Fund	175,000	153,715
1210 - Downtown Modesto Commt Benf District	-	780,150
6100 - JPA - Industrial Fire	674,946	664,931
6470 - Landscape and Lighting District Shackleford	31,568	30,953
6480 - Landscape Assessment District #1	18,642	17,678
6490 - Landscape Assessment District #2	16,709	15,739
6600 - JPA - Stanislaus Drug Enforcement Agency	-	
6700 - JPA - Tuolumne River Regional Park (TRRP)	482,800	472,350
Grand Total	1,399,665	2,135,516



UTILITIES DEPARTMENT

Mission Statement:

The Utilities Department is a service-driven organization committed to building partnerships that promote a vibrant business community and engage neighborhoods with a culture of excellence where citizens get the best and employees give their best. The Utilities Department will efficiently and effectively operate, protect, and manage all water, wastewater and storm drain infrastructure and resources for the current and future needs of the community and the environment.

Department Programs:

The following is a brief summary of each of program used to achieve the Department strategic goals:

Regulatory Compliance and Customer Satisfaction: Provides operation of the utility assets in compliance with all regulations and to satisfy the customers, including compliance with all regulatory permits, customer satisfaction for the applicable utility services, successful water operations, successful wastewater treatment, pumping, collections, and disposal operations, and successful storm water operations.

Reliability and Asset Management: Manages utility assets to preserve the long-term, reliable operation of the assets to meet all regulatory and customer satisfaction goals, including major maintenance/CIP development and implementation for each utility, full use of the Computerized Maintenance Management System to plan, record, and optimize maintenance, successful water system maintenance, successful wastewater treatment, pumping, collection, and disposal system maintenance, successful storm water system maintenance and rehabilitation projects, plans for system growth, and sustained knowledge of utilities.

Fiscally Responsible Business Practices: Provides for managing assets cost-effectively in the long term, and to ensure that each utility is properly funded, including adequate user rates to ensure that the utilities are sufficiently funded, managing assets so that rate increases are planned, predictable and competitive with other similar utilities, operating assets in a cost-effective manner, and allowing administrative and engineering functions to properly support operations.

Safety and Workforce Development: Provides that all employees work in a safe environment, and that they will be trained to properly complete the work, including successful safety performance, succession planning, and workforce training and development.

Sustain Effective Partnerships: Supports the goal for the Utilities Department to develop and sustain effective partnerships that influence our ability to fulfill our mission, including partnerships with the regulatory agencies, regional water partners, industrial, commercial, and residential customers, community stakeholders, community educators, and the media.

Department Accomplishments for FY 2019-2020:

- City supplied over 16.2 billion gallons of domestic water to Modesto’s customers in 2019.
 - Managed drinking water to maximize conservation and Use of Surface Water
- City has treated over 7.5 billion gallons of wastewater from Modesto’s customers in 2019.
 - Completed the Turlock portion of the NVRWP project. City has delivered over 4.6 billion gallons of recycled water to the Del Puerto Water District in 2019.
 - Completed a successful Cannery Segregation season during challenging water supply issues
- Wastewater Collections Customer Service crew responded to approximately 1,300 calls for service.
 - Collections crews cleaned almost 2.0 million feet of sewer pipe
- Expanded usage of e-Builder and Lucity software to increase staff efficiencies and accountability
 - Implemented and trained water and environmental compliance field staff on Lucity software and tablets.
- Currently managing 25 construction contracts for a total amount of \$47M
 - 22 completed construction projects presented to Council for acceptance
- Completed the new Water Corporation Yard in February 2020, which was the City’s first vertical design build project.
- Nearing construction completion of Del Rio Tank 14, Well 68 & Booster Pump Station
- Maintained reasonable restrictions on water use.
- Expanding community engagement through increased public outreach events promoting One Water Modesto
 - Imagine a Day without Water
 - School Presentations
 - Earth Day
 - Go Green Night at Modesto Nuts
 - Holiday Parades
 - National Night Out
 - Career fairs
- Expanded wastewater safety training program, including confined space Entry/Rescue, HazWoper, Heat Illness Prevention.
 - Utilities staff implemented our own fit testing program to help keep our team members safe and compliant with regulatory requirements
 - Executed first ever simulated chemical spill/man down rescue with first responders and County Department of Environmental Resources.

Goals & Objectives – FY 2021-22:

- Goal 1 – Review the Utilities Department’s organizational structure to maximize overall efficiency of department activities.
- Goal 2 – Develop Standard Operating Procedures (SOPs) for crucial management/leadership positions.
- Goal 3 – Maintain City Financial policies for the sewer, storm drain and water funds.
- Goal 4 – Complete the Sutter Headworks and Dryden Box project.

Goal 5 – Increase Sewer CCTV Inspections to prevent sanitary sewer overflows and increase sewer system reliability.

Goal 6 – Develop Department-wide succession plan.

Goal 7 – Complete Utilities Capital Improvement Program projects on-time and within budget.

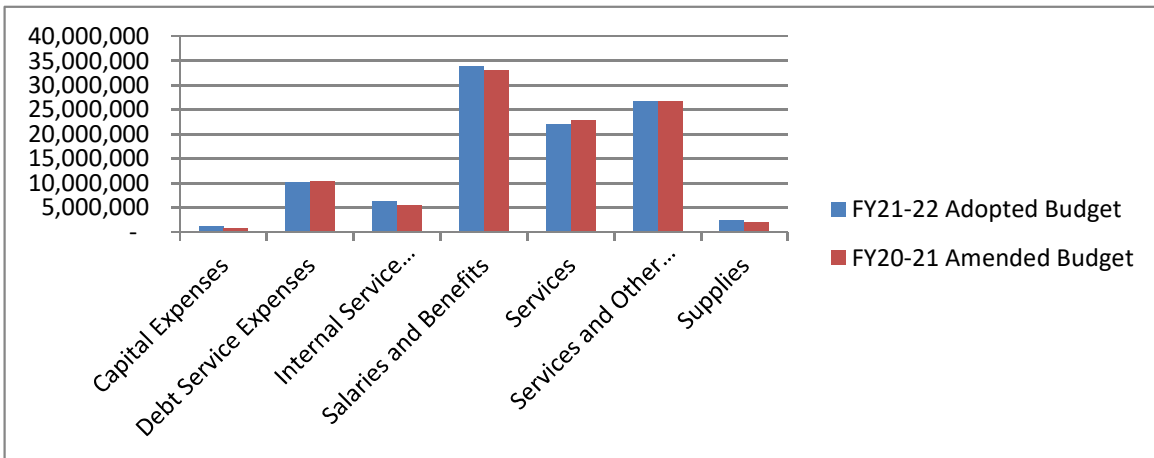
Goal 8 – Implement Info SWMM model as a single point storm water discharge to the Tuolumne River

Goal 9 – Increase public awareness for City water and wastewater services through expansion of the Utilities Department’s One Water Modesto initiative programs and partnerships.

Goal 10 – Provide quality, cost-effective workforce development training for all Utilities employees.

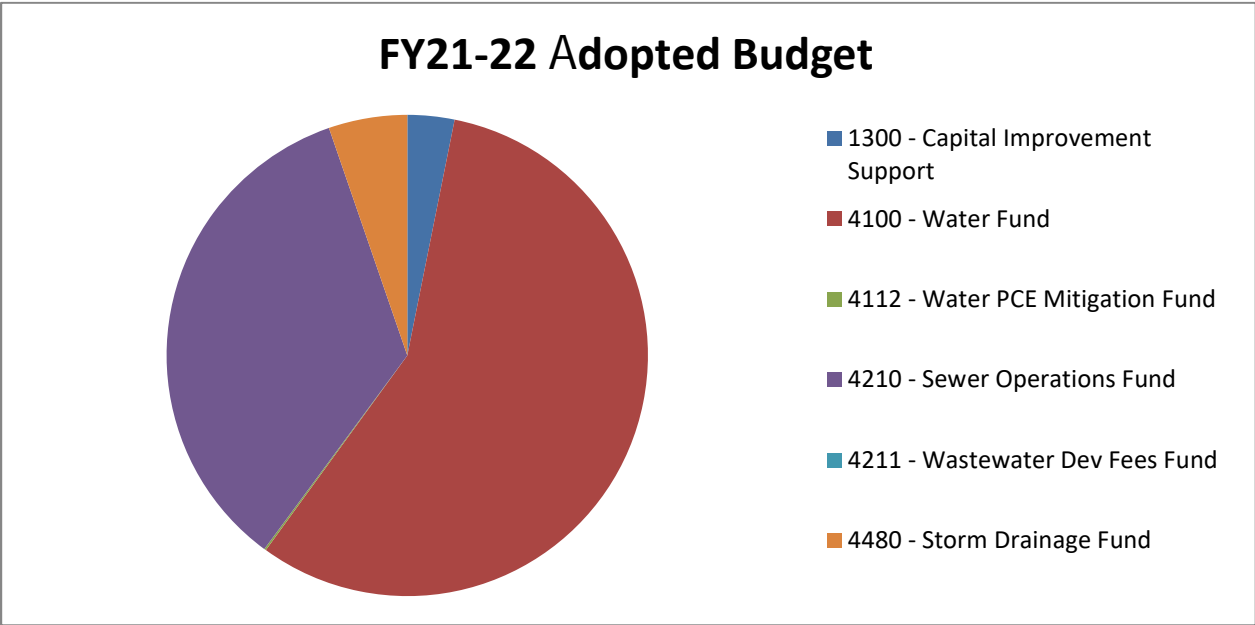
Expense By Category Utilities

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	1,071,050	658,078
Debt Service Expenses	10,219,147	10,245,601
Internal Service Fund Charges	6,269,645	5,333,861
Salaries and Benefits	33,915,609	33,138,281
Services	22,057,846	22,892,239
Services and Other Charges	26,723,432	26,647,137
Supplies	2,330,625	1,945,835
Grand Total	102,587,354	100,861,032



Funding Source Utilities

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
1300 - Capital Improvement Support	3,232,329	3,064,072
4100 - Water Fund	58,313,115	57,910,031
4112 - Water PCE Mitigation Fund	130,000	130,000
4210 - Sewer Operations Fund	35,503,516	34,425,253
4211 - Wastewater Dev Fees Fund	-	250
4480 - Storm Drainage Fund	5,408,350	5,331,426
4160 - Water Fund - Del Este - Non-MID	42	
4230 - FY 1997 Sewer Revenue Bonds	2	
Grand Total	102,587,354	100,861,032



Statement of Policy
PUBLIC WORKS DEPARTMENT

May 7, 2021

Mission Statement:

The Public Works Department provides maintenance services for our airport, streets, traffic control systems, City buildings, parking, City vehicles and City trees. We also provide services such as garbage pick-up and recycling, green waste collection and public transit.

Our mission is to design, construct, operate and maintain public infrastructure efficiently and effectively in order to protect public safety and enhance the quality of community life.

Department Programs:

The following is a brief summary of each division area:

Administration Division: The Public Works Administration staff provides policy direction and support to all of the divisions in the Department. They are the point of contact for citizens as well as department employees.

Airport: The Modesto City–County Airport is owned and operated by the City of Modesto. The Airport is an FAA certificated facility that can provide both scheduled and nonscheduled air service as well as private charter service. There are approximately 164 based aircraft consisting of jets, multi-engine turbo props, single engines and helicopters. The Airport owns 140 hangars that are leased to tenants for recreational flying, private business use and aviation related business. The Airport has two aviation-based museums to commemorate, educate and inspire aviation. The Airport also has seven corporate hangars that provide charter service, fueling services, avionics service as well as a base for such businesses as Gallo, Foster Farms, Modesto Jet Center, and DC air.

Building Services: The Building Services Division is responsible for preventive maintenance, general repairs, troubleshooting, and coordination of vendor repairs for most City facilities. This division is responsible for managing contracts and invoice payments for a variety of building-related services, including custodial service, pest control, elevator maintenance, burglar alarm monitoring, fire suppression system monitoring and maintenance, fire extinguisher servicing, and more. Building Services also oversees the shared costs for Corporation Yard buildings. Currently, there are approximately 44 City sites receiving regular maintenance through Building Services.

Fleet: The Fleet Division provides equipment and vehicle preventative maintenance and repairs for 1,138 fleet units, 24-hour road call and tire service, welding fabrication, and Fire and Police custom builds. This division ensures that all City equipment meets safety standards.

Forestry: The Community Forestry Division is responsible for maintenance and care of Modesto's 81,000+ publicly owned trees. A skilled workforce provides the following services: maintain, prune, plant and remove public trees, issue permits for citizens to prune, remove, or perform work on City and private protected trees, create and maintain a list of preferred street trees and partner with external non-profit organizations such as California Department of Forestry and Fire Protection (Cal Fire) to expand the urban forest and to educate citizens about proper tree care. The City Arborist works closely with local schools on Arbor Day planting projects and is always on the lookout for motivated individuals and community groups to collaborate on tree stewardship programs. Forestry efforts to care for and maintain Modesto's urban forest also enables the City to comply with state mandates regarding greenhouse gas emission reduction (AB-32). In addition to these services, Forestry crews provide emergency response to hazard trees or storm damage 24 hours a day.

Green Waste Collection (Pruned Refuse), Storm Drain Street Sweeping, and Storm Drain Leaf

Collection: These programs work in harmony to remove large green waste, street debris, and fallen leaves from streets, alleys, and storm drains throughout Modesto. The street sweeping equipment operators follow behind green waste collection as well as leaf collection to sweep the streets and remove litter, which prevents pollutants from entering the City's storm drain system. These three programs enable the City to comply with state mandates for organic waste diversion (AB341), organic waste disposal (SB-1383), and maintenance of storm drains as part of municipal storm sewer systems (Environmental Protection Agency (EPA) and Federal Water Pollution Control Act).

Parking: Parking Services is an enterprise fund and as such reinvests all revenue dollars back into the parking facilities operation, infrastructure, area security, upgrades and customer service. Parking Services manages three downtown parking facilities and eight surface lots and the agreements that are associated with them. Parking Services also administers the City/County employee parking allocation program and monthly passes sold to the public as well as expanded services covering Parking Enforcement.

Solid Waste: The Solid Waste Division manages two Service Agreements with Bertolotti Disposal and Gilton Solid Waste for residential, commercial, and industrial garbage and recycling services to over 57,000 residential and 11,000 commercial accounts in Modesto. Services provided also include continuous public education, community events and outreach programs, bulky item pickup, enforcement and cleanup of illegal dumping in streets and alleys, working with California Department of Transportation (Caltrans), Ready to Work, and the Downtown Streets Team for litter removal throughout the city streets and state highway, tire and oil collection programs, household hazardous waste collection, enforcement for green waste and forestry violations, implementation of new programs to ensure regulatory compliance with state mandated legislation, daily customer service, and providing internal and special recycling programs. Under the Solid Waste Division is also the City's Compost Facility which receives approximately 57,000 tons of organic waste annually from all City residential customers, commercial accounts, City leaves, and forestry materials for processing into compost. The facility provides an essential role in the City meeting state mandated diversion and organic recycling regulations. The compost produced is sold to the public, donated for special projects, and utilized internally by the City. Additionally, the Solid Waste Division oversees the closed Carpenter Road, Airport,

and Geer Road Landfills for monitoring and post closure maintenance and is a partner in a Joint Power Association (JPA) with Stanislaus County and Covanta Energy for the processing of waste-to-energy.

Streets: The Street Maintenance Division is responsible for keeping all City streets and sidewalks in good repair and serviceable condition. This Division uses a variety of techniques to extend the life of City of Modesto's 610 center line miles of roadways and 1,438 miles of sidewalks with the goal of preserving the street and sidewalk surfaces to avoid more costly reconstruction.

Traffic: The Traffic Engineering Division designs traffic signals and provides traffic signal timing and coordination. This division provides street light maintenance for 11,575 streetlights and maintains traffic signals for the City, as well as Stanislaus County and Riverbank. This division also maintains the electrical systems in all City buildings. The Traffic Operations Division maintains more than 29,173 traffic signs and directional arrows. This division also does all pavement striping for center lines, lane lines, bike lanes, pavement legends, etc.

Transit: The Transit Division previously provided public transportation for the citizens of Modesto as Modesto Area Express (MAX) and Modesto Area Dial-A-Ride (MADAR). The City and County created a joint powers agency to consolidate transit services in the County.

Department Accomplishments for FY 2020-21:

- Rebuilt Gate #2 approach at Airport
- Tree removal at approach end of runway
- Repainted all runways and taxiways
- Administered rust treatment and paint to preserve siding on two rows of privately rented T-Hangars
- CPI Rate Increase
- Implemented a mobile work order application
- Expanded services to City-owned facilities (Modesto Police Department and Community & Economic Development Department)
- Completed 73.8% of work order requests
- Initiated four additional preventative maintenance programs for Building Services

- Built nine patrol vehicles for Police Department, as well as another armored vehicle that was donated to the City
- Built a new Battalion truck and modified Tahoe SUVs for Fire Services
- Acquired 25 new buses and preparing for another 33 from the County when the JPA forms this summer
- Completed a compressive Biennial Inspection of Terminals (BIT) training program for all Fleet technicians
- Completed two BIT inspections from the CHP with no major findings
- Awarded the 22nd consecutive year of being a Blue Seal of Excellence Facility
- 18 years of consecutive CHP inspections of transit buses resulting in zero findings

- Began construction on the new Fleet Heavy Shop and the Parts Room Expansion Projects
- Resolved 1,261 broken limb issues
- Inspected 3,729 trees or tree sites
- Responded to 2,029 forestry service requests
- Handled 1,320 emergency/storm situations
- Swept an average of 4,200 lane miles monthly
- Diverted 1,500 tons of organic waste from landfill monthly
- Expanded to 11 cameras from 9th Street Garage cameras to MPD Real Time Crime Center
- Completed transition of Parking Enforcement operations
- Renegotiated Parking Validation Program for the Theater Group
- Collected and disposed of waste from 57,000 residences and 11,000 businesses (4.9 pounds/person/day under State target of 5 pounds)
- Checked approximately 1,110 organic recycling cans for program compliance
- Completed 1,945 Go Modesto requests related to Solid Waste
- Composted 58,000 tons of organic material
- Recycled 4,099 waste tires found in streets and alleys
- Obtained 96.13% compliance with State Regulations AB 341 and AB 1826
- Collected 2,874 tons of bulky items
- Sold 32,000 tons of compost increasing compost sales 34% over FY19-20
- Compost was reissued a 5-year CalRecycle material processing operations permit
- Filled 25,515 potholes
- Removed and replaced 12,981 square feet of sidewalk
- Removed and replaced 2,726 linear feet of curb and gutter
- Ground 14,271 linear feet of sidewalk
- Ground 4,631 linear feet of gutter
- Filled 1,000 sand bags
- Slurry sealed 110 lane miles
- Crack sealed 46.5 lane miles
- Ordered 240 video/radar detection cameras for 60 intersections within the City
- Secured 10 new grants to fund identified Intelligent Transportation System (ITS) element projects in the “Modesto Traffic Signal System Master Plan”
- Installed flashing solar stop signs at 13 school crossing locations
- Designed plans go to bid for new fiber drop into cabinets along Briggsmore, Standiford/Sylvan and Oakdale Road
- Implemented a traffic signal priority program for all MAX buses
- Updated the two-way radio system
- Began operating transit services in the City of Ceres and Escalon
- Began operating a new commuter route to Manteca and Stockton
- Consolidated MAX and StaRT into a consolidated system providing better service to riders

Goals & Objectives – FY 2021-22:

- Goal 1 - Complete the AIP 41 Airport Layout Plan
- Goal 2 - Administer rust treatment and paint to preserve siding on two more rows of privately rented Airport T-Hangars
- Goal 3 – Repainting exterior of Airport terminal
- Goal 4 – Upgrade lighting fixtures to all rows of hangars on General Aviation side
- Goal 5 – Establish a mobile work order application
- Goal 6 – Establish a work order prioritization matrix
- Goal 7 – Expand City-wide agreements
- Goal 8 – Develop partnership with the Transit JPA
- Goal 9 – Complete the Heavy-Duty Shop and Parts Room Project and start performing work out of that facility
- Goal 10 – Commission 17 paratransit vehicles and 33 new buses for the newly formed Transit JPA
- Goal 11 – Implement a new GPS system throughout the Fleet
- Goal 12 – Build nine incoming Police Department patrol vehicles
- Goal 13 – Commission five new vacuum trucks for Wastewater Services
- Goal 14 – Commission three new sweepers for Street Sweeping
- Goal 15 – Prune 10,000 trees per year
- Goal 16 – Apply for grant funding to select consultant for tree audit and to assist with urban forest management tasks
- Goal 17 – Reduce quantity of call-backs by increasing public education about Forestry activities and improving customer outreach
- Goal 18 – Increase lane miles swept and tons diverted from landfill/storm drain
- Goal 19 – Expand Surveillance Camera System to 10th and 11th Street parking garages
- Goal 20 – Recover transaction rates for parking garages and surface lots
- Goal 21 – Research and recommend integrated technology options for Parking Program improvements; on and off street
- Goal 22 – Complete the clean closure of Carpenter Road Landfill
- Goal 23 – Implementation of SB 1383
- Goal 24 – Implement a Multi Family Bulky Item Collection program
- Goal 25 – Administer the Blight Abatement Advisory Committee to address improvements in the City
- Goal 26 – Address equipment and infrastructure needs at the Compost Facility
- Goal 27 - Complete over 100 lane miles of Type II slurry seal
- Goal 28 - Plan and prioritize street rehabilitation based on current Pavement Condition Index (PCI) data
- Goal 29 - Continue swift pothole response within 24 hours
- Goal 30 - Prioritize sidewalk removals with the highest priority level
- Goal 31 - Roll out Lucity software to effectively track and implement SB1 funding, repairs, and prioritize workload
- Goal 32 - Continue 24-hour response time for tree-lifted sidewalk reports
- Goal 33 - Continue conversion of high voltage lights to LED
- Goal 34 - Continue safety training in all aspects in the Streets and Curb, Gutter, & Sidewalks Divisions

Goal 35 – Purchase and install 160 video/radar detection cameras for the remaining intersections within the City

Goal 36 – Install the previously purchased video/radar detection cameras at intersections within the City

Goal 37 - Purchase and install Intelligent Transportation System (ITS) elements such as travel time detectors, radio communications, and adaptive traffic control systems as identified in the "Modesto Traffic Signal System Master Plan"

Goal 38 – Design a fiber optic cable installation in the traffic signal cabinets along Claus Rd and Scenic Dr

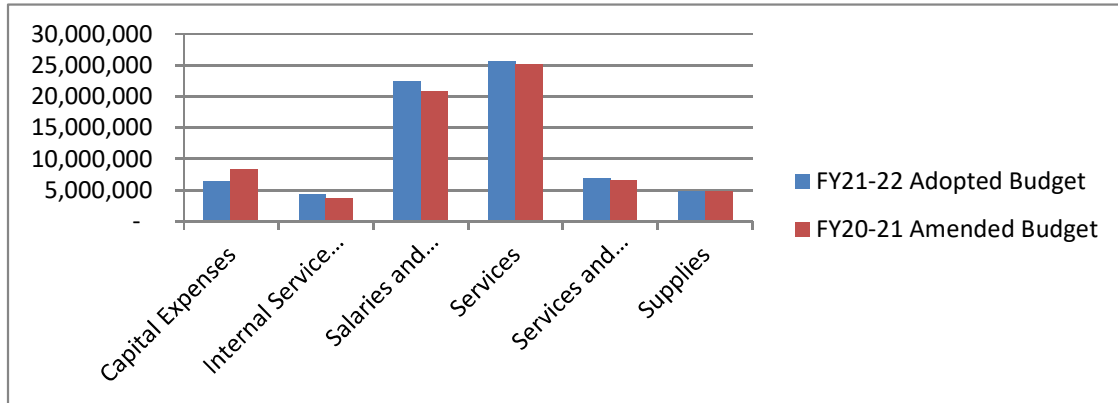
Goal 39 - Install retroreflective backplates on all traffic signals within the City

Goal 40 – Construct new fiber drop into cabinets along Briggsmore, Standiford/Sylvan, and Oakdale Rd

Goal 41 – Continue implementing MAX and StaRT into a consolidated system providing better service to riders

Expense By Category Public Works

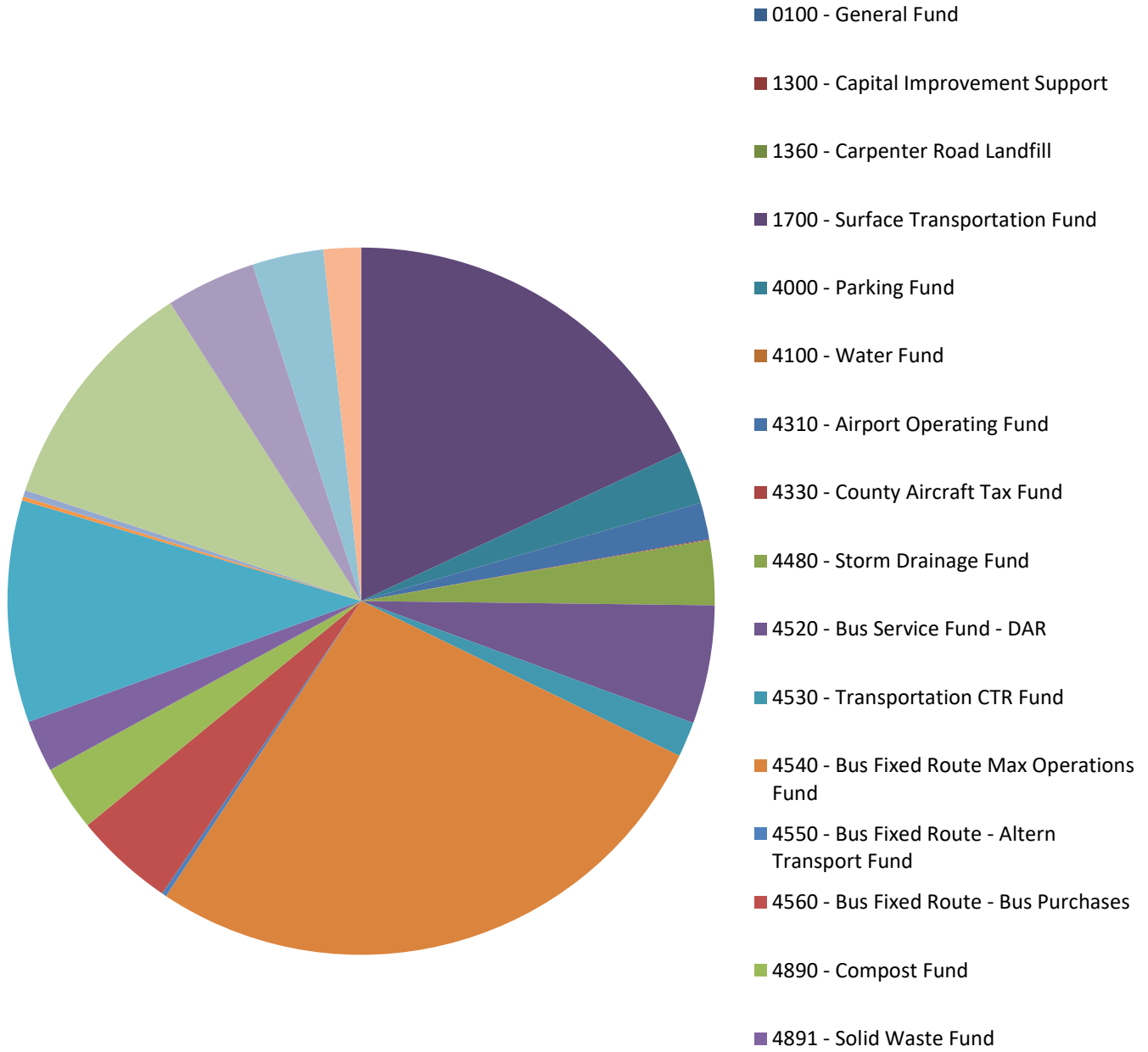
Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	6,436,480	8,267,879
Internal Service Fund Charges	4,329,115	3,752,526
Salaries and Benefits	22,509,921	20,814,362
Services	25,656,440	25,101,543
Services and Other Charges	6,852,703	6,583,815
Supplies	4,804,215	4,813,054
Grand Total	70,588,874	69,333,179



Funding Source Public Works

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	-	
1300 - Capital Improvement Support	-	
1360 - Carpenter Road Landfill	-	
1700 - Surface Transportation Fund	12,737,179	11,086,532
4000 - Parking Fund	1,745,088	1,702,729
4100 - Water Fund	-	
4310 - Airport Operating Fund	1,188,531	1,056,320
4330 - County Aircraft Tax Fund	25,000	41,500
4480 - Storm Drainage Fund	2,085,200	2,081,824
4520 - Bus Service Fund - DAR	3,819,187	3,600,946
4530 - Transportation CTR Fund	1,128,292	1,154,037
4540 - Bus Fixed Route Max Operations Fund	19,128,212	18,889,342
4550 - Bus Fixed Route - Altern Transport Fund	146,818	168,734
4560 - Bus Fixed Route - Bus Purchases	3,222,935	3,546,989
4890 - Compost Fund	2,125,186	1,897,159
4891 - Solid Waste Fund	1,678,881	1,585,657
4892 - Green Waste Fund	7,156,630	6,939,372
4893 - Carpenter Road Landfill (Enterprise)	128,722	117,001
4894 - Geer Road Landfill Mitigation Costs	206,509	206,452
4895 - Waste to Energy Distribution Fund	5,388	5,274
5400 - Fleet Management Fund	7,662,796	7,102,594
5409 - Fleet Management Fleet Replace Fund	2,890,000	4,762,493
5800 - P/R Building Services Fund	2,298,578	2,081,433
5810 - 10th Street Place Building Services	1,209,742	1,306,791
5410 - General Fund Fleet Equipment Replacement	-	
Grand Total	70,588,874	69,333,179

FY21-22 Adopted Budget



PARKS, RECREATIONS AND NEIGHBORHOODS DEPARTMENT FISCAL YEAR 21-22

Mission Statement: The Parks, Recreation and Neighborhoods Department serves the citizens of Modesto through quality recreational programming, welcoming community centers, active neighborhood engagement, a variety of cultural awareness events, inviting destinations and attractions, and planning and operation of the City's vibrant park and trail systems.

Our mission is ***"Creating community through people, parks, programs, and facilities."***

Department Programs: The Parks, Recreation and Neighborhoods Department offers numerous services and programs based on the following guiding principles: *Accessibility, Inclusivity, Affordability, Equity, Diversity, Sustainability, and Flexibility.*

Department Administration & Facilities

The Administration and Facilities Division is responsible for the overall administration of the department, facilities management, and guest services. It oversees the management and operation of the Modesto Centre Plaza, McHenry Mansion, McHenry Museum, John Thurman Field, two municipal golf courses, and all Redevelopment Successor Agency holdings. It also administers business contracts with the Downtown Improvement District and Modesto Convention and Visitors Bureau. The guest services team coordinates reservable park, facility, and field rentals as well as class registrations for all recreation programs and activities.

Modesto Centre Plaza: The Modesto Centre Plaza is a full-service convention center facility with over 22,000 square feet of meeting space. The facility hosts an average of 400 events annually and draws thousands of visitors to downtown Modesto every year with a wide range of special events, conferences, conventions and trade shows. The Modesto Centre Plaza is a popular choice due to its size, flexibility, staff and centralized location between major cities such as Fresno and Sacramento as well as its close proximity to the Bay Area. Additionally, it is widely used by non-profit organizations throughout the region, as it provides a reduced rental rate for non-profit groups.

McHenry Mansion & McHenry Museum: These historic properties provide an educational and enjoyable opportunity to step back in time to the early days of Modesto and Stanislaus County. The McHenry Mansion is the restored home of Robert McHenry. The home was built in 1883 and is recognized as one of the finest homes in Stanislaus County. The McHenry Museum, housed in the old McHenry Library, contains exhibits which tell stories from bygone eras. Both facilities are located in downtown Modesto and are open for tours, field trips, and available for private rental.

Golf Courses: The City owns and operates two municipal 18-hole courses: Dryden Park Golf Course and Creekside Golf Course. The City also owns a non-operating 9-hole municipal golf course which has been closed since March 2020.

Dryden Park Golf Course is a full length 6,574-yard golf course built on 140 acres in the late 1950's. It is located along the Tuolumne River and is adjacent to the regional park. It appeals to golfers of all levels from beginner to expert and has medium-size tees, average width tree-lined fairways and medium to large greens. It features a full-service driving range, practice putting and pitching greens, clubhouse, pro shop, and restaurant serving breakfast and lunch. Dryden has an on-site well which provides water for the course. Dryden averaged 28,600 rounds over the last three fiscal years.

Creekside Golf Course opened for play in September of 1991. It is a championship 18-hole golf course measuring approximately 6,800 yards and built on 160 acres. Creekside has three lakes, undulating greens, large tees, narrow fairways and many sand traps. The course appeals to all levels of golfers from beginner to expert. A portion of the course is located near the Dry Creek Regional Park and Trail. The clubhouse provides a full-service restaurant with banquet capabilities and a well-stocked pro shop. Creekside relies on Modesto Irrigation District (MID) canal water and City of Modesto water for the fully automated irrigation system. Creekside has averaged 48,900 rounds over the last three fiscal years.

John Thurman Field: John Thurman Field is a professional baseball stadium in Modesto, and home to the Modesto Nuts minor league baseball team. The facility was constructed in 1955 and holds up to 7,000 people for special events. The facility is currently operated by the Modesto Nuts, owned by the Seattle Mariners, and is available for private event rentals and special events when the facility is not utilized for sporting events.

Tuolumne River Regional Park (TRRP): TRRP consists of over five-hundred acres of parkland that runs along seven river miles of the Tuolumne River from the Mitchell Road Bridge west to the Carpenter Road Bridge in Stanislaus County. Five major areas make up TRRP including the Legion Park/Airport Area, the Gateway Parcel, Mancini Park, the Dryden Park Golf Course Area and the Carpenter Road Area. TRRP is Modesto's regional recreation destination. The park boasts large tree-shaded group picnic areas, sports fields, bicycle and walking paths, fishing access, and open space available to house large community or private events.

Recreation Programs and Facilities:

Volunteer Programs: The Recreation Division offers a wide variety of volunteer opportunities which foster civic pride and are centered on neighborhood engagement, cultural awareness and community partnerships. Each year, over 3,500 volunteers assist the City with organized special events, park, trail, and river clean-ups, and tagging abatement projects.

Community Centers: The Recreation Division offers extensive programming and recreational opportunities at the Maddux Youth Center, Modesto Senior Citizens Center, and Neighborhood Center at Marshall Park. These community centers serve between

1,500 and 2,000 visitors of all ages each week and operate safe, fun and educational activities in a controlled environment. Additionally, the department operates the King-Kennedy Memorial Center and the Airport Neighborhood Community Center in partnership with other community non-profit groups.

Child Services and After School Program: The Recreation Division offers a wide variety of classes and activities for children. Adaptive programming for those with special needs is also offered. In addition, the department partners with Modesto City Schools to operate after school programming for over 1,000 students at several local schools each day.

Sports & Aquatics: Programming, such as competitive, and coed recreational softball leagues, the Junior Giant youth baseball program, and the Kidz Love Soccer program are just some of the sport programming available to adults and kids. The department's Learn-to-Swim programs and senior/disabled swim programs are offered year-round in addition to summer recreational swim classes and sessions.

Mary Grogan Park Soccer Complex: This state-of-the-art sports complex boasts three synthetic turf and four grass turf lighted soccer fields. The complex is home to dozens of regional, state and international soccer tournaments and special events. Free access to the facility is available to the community to play soccer midweek and advance fee-based reservations are available for leagues and organizations seven days a week.

Community Events and Neighborhood Outreach: The department hosts several large-scale events throughout the year to connect with the community. Community participation ranges from 300-25,000+ per event. This year's highlights include a virtual Spirit of Giving Run and the first ever "reverse" Holiday Parade.

Park Operations:

The Park Operations Division is responsible for maintaining 76 City parks, trails, recreation facilities, pools, splash pads, open space areas, paths, ballfields, tennis courts, play equipment, restrooms, and picnic areas. They also provide seasonal fire break, weed abatement and tagging abatement services throughout the City and manage the landscape maintenance contracts for parks, medians, right-of-way and other landscaped areas. Staff assists with preparation for community events, park and field rentals, recreation programs and planning of park improvement projects.

Parks Planning & Development:

The Parks Planning & Development Division provides current and future planning for parks and facilities, including park renovations and new construction projects, throughout the City. This team provides landscape and irrigation construction plan review services for commercial and residential development, submits most of the department's grants for state and federal funding for park improvement projects, and manages Tuolumne River Regional Park in partnership with the Park Operations Division. Finally, the division

coordinates the City's "Park Partners Program" which offers community groups the opportunity to partner with our department to make improvements to their neighborhood parks and amenities.

Department Accomplishments for Fiscal Year 2020-2021

The following is a list of the Parks, Recreation & Neighborhoods Department accomplishments for Fiscal Year 2020-2021:

Administration and Facilities:

- Setup and help staff the Modesto Centre Plaza to house the community wide COVID-19 vaccination clinic.
- Successfully bid the RFP and selected the contractor for the new Modesto Centre Plaza lighting project.
- Researched and drafted Standard Operational Procedures for all operational elements at the Modesto Centre Plaza.
- Closed Municipal Golf Course per City Council Resolution No. 2020-25.
- Conducted one of two community meetings related to the disposition of the Municipal Golf Course property.
- Relocated the First Tee Program, previously operating at Muni golf course, to Dryden Golf Course.
- Successfully administered an RFP and selection for architectural services for the Dryden Park Golf Course clubhouse which was damaged by fire in August 2020.
- Completed an RFP for maintenance and management services for Dryden and Creekside golf courses. Selected and negotiated a new four-year agreement with the successful RFP bidder – Brightview Golf Course Maintenance in partnership with Kemper Sports for golf course
- Safely re-opened Creekside and Dryden golf courses after a forty-five-day closure due to Covid 19.
- Prepared a draft Memorandum of Understanding between the First Tee and the Boys and Girls Clubs of Stanislaus County to form a partnership and relocate operations to the Roselawn Avenue property adjacent to Dryden Golf Course.
- Completed Surplus Land Act requirements in preparation for the Downtown Modesto Hotel Project.

Park Operations:

- East La Loma Park Playground - Constructed in partnership w/ La Loma Neighborhood Group. Features play areas, benches, and the largest swing bay in the City's park system.
- Roosevelt Park – Reopened the park after a 2 year closure for to Storm Water repairs. Prior to reopening, new grass, trees, plantings, restroom, picnic tables, benches, lighting, and a walking path were installed.
- Addressed COVID-19 safety concerns and kept parks, trails, and playgrounds safe and clean to encourage outdoor use during the pandemic.

- Installed post and cable fencing around the perimeter of Legion Park Drive and Hillside Drive to deter illegal camping and dumping.

Recreation:

- Coordinated 1,609 volunteers FYTD totaling 5,634 hours and a cost benefit of \$168,843.
- Converted several recreational programs and events to a virtual platform including: Bingo, Zumba, Pilates and Coffee and Conversations and children’s soccer programming,
- Hosted a virtual Junior Giants Youth Baseball League program with over 450 participants.
- Created the Backyard Learn to Swim Series containing basic swimming, breathing and life-saving skills that can be followed in a pool or bathtub to introduce beginners to the water.
- Adjusted the After School Program to go virtual. The program is hosted in person or virtually, depending on the school’s current policy. In this program students have built catapults, practiced digital methods of art, gone on virtual tours of museums and zoos, and had discussions of sharing, fairness, controlling emotions and time management. This program reopened in August 2020 and has helped over 22,000 students.
- In June 2020, the Neighborhood Center at Marshall Park was commandeered for a COVID-19 Testing Site. The site was open for testing for approximately 200 days, from June 8, 2020 through February 28, 2021 with over 18,000 people tested. In March 2021, the Facility was converted to a COVID-19 Vaccine Distribution Site.
- Manned and operated the COVID-19 Vaccine Site at Modesto Center Plaza. Distribution began January 16, 2021 through a partnership with the County, MPD and MFD, with Recreation and Centre Plaza staff running the part time staff logistics.
- The Senior Meal Program was adapted to disperse five meals once a week in a drive through pick up. The program previously served an average of 176 participants and 908 meals per week at the Senior Citizens Center. From March 23, 2020 through March 22, 2021, the new drive through format served over 44,325 meals and 8,663 participants. Staff lifted senior spirits by dispersing weekly activity packets that include puzzles, important numbers, COVID precautions and updates of available virtual programs.
- Opened the Virtual Recreation Center on the City of Modesto’s website. This site houses over 130 free activities, games, crafts and resources are available for our community.
- At the Culture Commission’s recommendation, Council renamed Mellis Park to Dr. Martin Luther King Jr. Park.

Parks Planning & Development:

- The design phase has been completed on the following Capital Improvement Projects:
 - Neece Drive Boat Launch
 - Virginia Corridor Phase 7
 - Ralston Tower Park Renovation
- The design phase of development has been started or progressed on the following projects:
 - César E. Chávez Park Renovation
 - Carpenter Road Area Soccer Fields (Bellenita Park)
 - Mary Grogan Community Park Phase 2
 - TRRP River Overlook
 - Dryden Park Golf Course Clubhouse Renovation
 - Downey Park Shade Structure Replacement
 - The PPD Division was awarded a \$2.9 million Grant for from the CA Trails and Greenways Grant Program. This grant will fund the TRRP: Gateway to Neece Drive Trail Project, which includes 0.8 miles of riverfront trail, a fully accessible trailhead and parking lot, various park amenities throughout the project site, as well as ADA access enhancements in the surrounding neighborhood.
 - The PPD Division was awarded a grant award totaling \$178,000 from the Per Capita Grant Program funded by Proposition 68. Funding from this grant program has been budgeted toward the renovation of the Downey Park Shade Structure Replacement (\$100,000) and the restoration of the Revard Park Playground (\$78,000) that was damaged by a falling tree.
 - Submitted 2 grant applications requesting a total of \$17+ million dollars for the renovation of Mancini Park and Dr. Martin Luther King Jr Park (Formerly Mellis Park). Application resulted are not anticipated to be available until FY2021/2022.
 - Insurance Claims: The PPD Division made progress on several insurance claim projects including the Dryden Park Golf Course Clubhouse Design, and Downey Park Restroom Renovation. Both facilities were damaged by fire in 2019 and are being renovated and rebuilt to meet current needs and standards. Furthermore, the insurance revenue from the “Little Legion Hall” fire was allocated by the TRRP JPA Commission to be used to repair and American Legion Hall roof and address other necessary facility needs.
 - Partnered with community groups to complete the following projects:
 - Construction of the playground at E. La Loma Park
 - Community meetings regarding future Park Partners project to build a roller-skating rink in a local city park.

GOALS & OBJECTIVES

The Fiscal Year 2021-2022 Goals and Objectives for the Department include:

1. Fund Development: Issue an RFP to select an agency to create a fund development strategy and implementation plan.
2. Employee Recruitment, Retention & Expansion: Continue development of succession plan for mid and top-level management positions; create recruitment and retention plan to fill and retain staff in key positions; continue and expand safety training for all department employees.
3. Facility Maintenance & Safety Plan: Develop a facility maintenance and safety plan for all facilities; work with Building Services and City Safety Officer to develop and implement the plan and identify funding sources.
4. Standard Operating Procedures: Complete written standard operating procedures for department facilities, administration, park operations, and customer service.

The Fiscal Year 2021-2022 Goals and Objectives specific to Department Divisions include:

Administration & Facilities

1. Continue to navigate COVID-19 impacts to service, programming, and department operations.
2. Prepare MUNI golf property for next steps per direction from Council.
3. Complete Surplus Land Act requirements (completed) as part of the Downtown Modesto Hotel Project.
4. Re-evaluate and negotiate possible changes to the Modesto Nuts agreement. This will help correct areas of concern.
5. Work with the Modesto Nuts understand, evaluate and price changes in the new Minor League Baseball Standards for minor league stadiums.
6. Write an RFP to rebuild/replace the fountain pump station.
7. Raise fees and rental rates at the Modesto Centre Plaza.
8. Rebuild and reopen the Dryden Golf Course clubhouse.
9. Write an RFP and bid out contractor services for the new Dryden Golf Course clubhouse.
10. Write RFP and bid out contractor work for the Boys and Girls Clubs of Stanislaus County modular building installation.
11. Evaluate the reinstallation of the driving range lights and netting at Dryden GC driving range.
12. Raise green fees and monthly cards at Creekside and Dryden golf courses.
13. Seek bids for new golf car contract at Dryden Golf Course.
14. Coordinate with the N. Modesto Kiwanis to move the American Graffiti Car Show to Dryden Golf Course in June of 2022.

Parks Planning & Development

1. Pursue grant opportunities to replace deteriorating infrastructure and facilities.
2. Begin process to update TRRP Master Plan.

3. Continue development of Capital Improvement projects throughout the park system.

Recreation

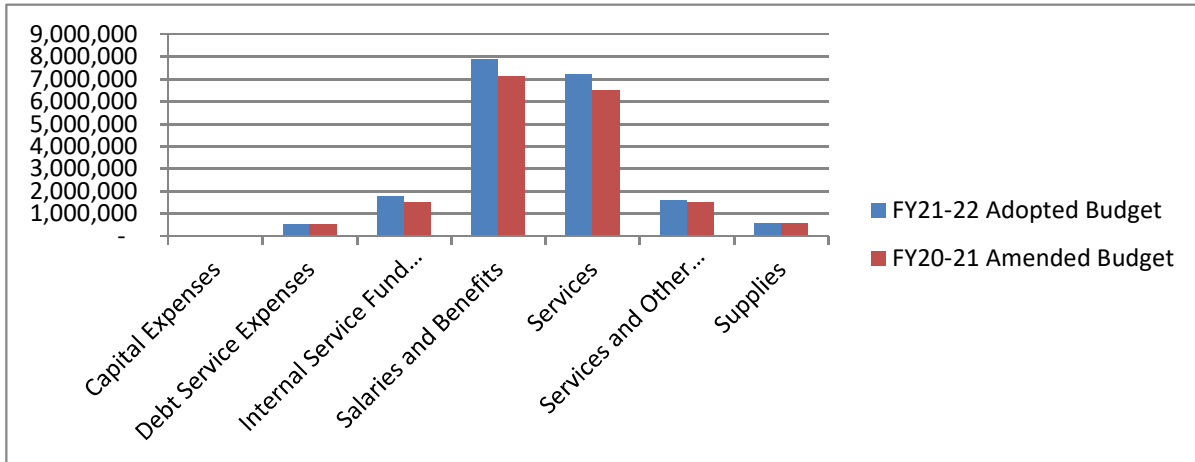
1. Identify potential recreational programming opportunities and partnerships.
2. Expand recreational programming including virtual programs, increased digital community engagement via safe and controlled indoor and outdoor return to play.
3. Continue to adapt programs and facility operations to meet changing guidelines and reopen for business.
4. Coordinate Culture Commission's recommendations for recognizing the Mellis family at the newly renamed Martin Luther King Jr. Park.

Park Operations

1. Prioritize park infrastructure capital improvement projects for deferred maintenance.
2. Continue implementation of park maintenance program; research and implement Lucity Enterprise Asset Management system.
3. Evaluate sports fields for multi-purpose use to generate additional revenue.
4. Identify water conservation options for parks.
5. Prepare an RFP for City-wide landscaping services.

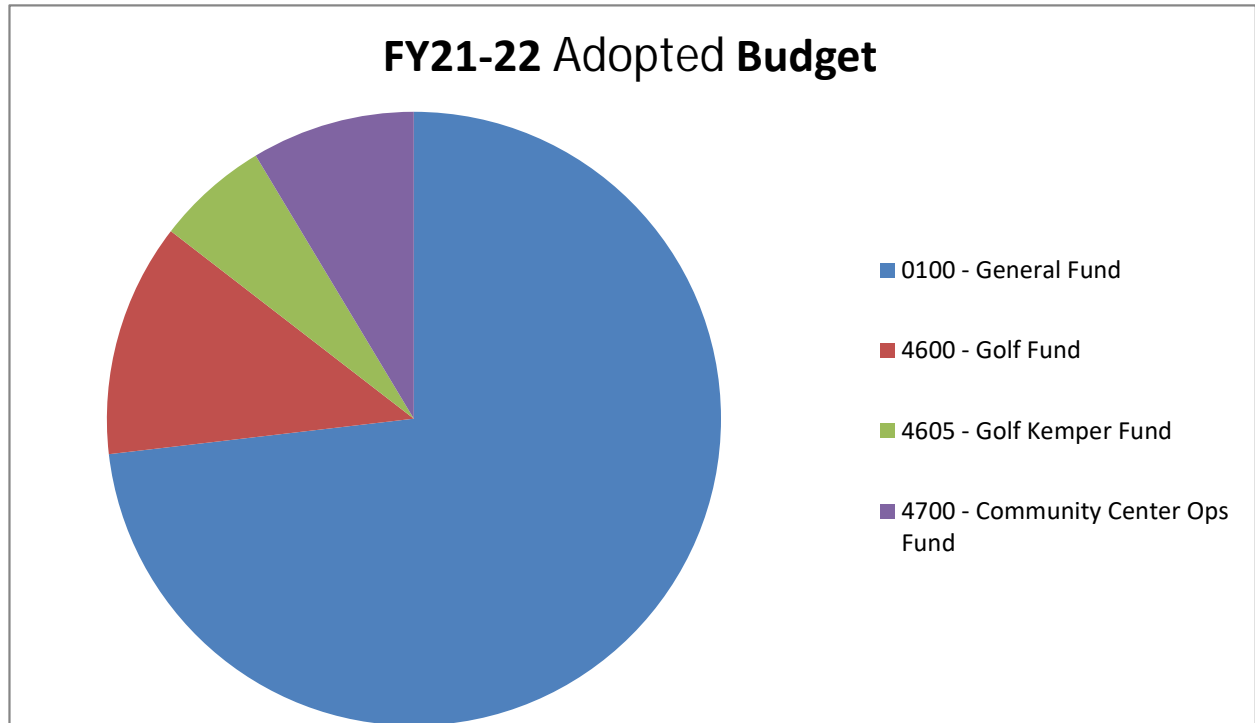
Expense By Category Parks and Receptions Neighborhood

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	10,000	
Debt Service Expenses	508,796	499,306
Internal Service Fund Charges	1,774,610	1,509,516
Salaries and Benefits	7,862,491	7,123,037
Services	7,191,378	6,490,277
Services and Other Charges	1,591,619	1,495,758
Supplies	541,728	575,270
Grand Total	19,480,622	17,693,164



Funding Source Parks and Receptions Neighborhood

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	14,251,723	12,492,339
4600 - Golf Fund	2,395,627	2,409,016
4605 - Golf Kemper Fund	1,156,271	1,148,019
4700 - Community Center Ops Fund	1,677,001	1,643,790
Grand Total	19,480,622	17,693,164



COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT

Mission Statement:

To enhance the quality of life for residents, businesses and visitors by promoting and facilitating quality development and private investment, supporting cultural and destination amenities, and designing sustainable roads for motorized and non-motorized modes of transportation.

Department Programs:

The following is a brief summary of each division area:

Administration: The Administration unit includes the Director, one administrative support staff and one Business Analyst. The purpose of the unit is to support and address issues that span across divisions and is primarily responsible for the Department's budget and personnel issues. Further, the unit assists with the on-going cannabis monitoring and reporting, assists with Economic Development efforts and improvements to the permitting process, as well as other department-wide initiatives and efforts.

Economic Development: The Economic Development division includes one Economic Development Manager, a Marketing Specialist and a Senior Business Analyst. The division is charged with growing the economy and enhancing the prosperity and quality of life in Modesto. Staff is responsible for the City's Economic Development efforts and programs including business attraction, retention and expansion, marketing, etc.

Community Development: This division administers all of the City's federal housing funding from HUD, including CDBG, HOME, and ESG and ensures its timely use. The Division is also responsible for all infrastructure financing programs, including CFF, CFDs, LMADs, etc.

Building Safety and Neighborhood Preservation: This division is divided into two distinct units. The Building Safety Unit provides development review services, including plan check review for all residential and commercial projects in the City and building inspections to ensure compliance with applicable building codes. The Neighborhood Preservation Unit, or code enforcement helps maintain and improve the quality of our community through awareness, education and enforcement.

Engineering (Land Development Engineering and Transportation Design Engineering): The division oversees land development engineering, which is responsible for maintaining and upholding the City's standards and specifications, as well as improvement plans, new maps, transportation permits, and storm water issues. Transportation Engineering and Design is responsible for the design of various transportation related capital improvement projects, including bicycle and pedestrian improvements, ADA accessibility improvements, bridge and interchange projects on City roads and State road projects to enhance the safety and ease of travel through and within the community.

Planning: This division provides advanced and current planning services. Advance planning is the long-range comprehensive visioning for future development and infrastructure; for example, the General

Plan or Downtown Master Plan. Current planning is the review of entitlement applications and plans for proposed development such as parcel splits, annexations, etc.

Department Accomplishments for FY 2020-2021

- Complete SR-132 (Phase I) ROW Acquisition and Design Documents Complete
- Complete Village One Slurry Seal Project
- Develop a Permitting Efficiency Action Plan based on Moss Adams Audit
- Selected a new City-wide Community Development Software System
- Transitioned the development review process to 100% electronic plans
- Initiated the development of a Rental Housing Safety Program registry
- Administratively abated an illegal cannabis grow with over 2,000 plants
- Launched a Small Business Loan Program to assist 47 small businesses
- Adopt Downtown Master Plan
- Launched Emergency Rental Assistance Funding to assist with those at risk of eviction
- Successfully completed three annexations into Village One #2
- Successfully received \$36M to assist the City in the response to COVID and homelessness
- Established and launched Camp2Home path for employment motivated homeless individuals to move out of homelessness
- ADU Code Amendment
- RFP for General Plan Update consultant
- Received two State housing grants totaling \$1.125 million, to be used for Comprehensive Housing Plan, Southwest Area Plan, Downtown Plan implementation and ADU plans, and have initiated efforts
- Approved two residential subdivisions in Village One
- Approved three-story mixed-use development on Coffee Road
- Approved rezoning for Housing Authority housing project on Vine Street
- Annexation of 32 acres at Whitmore/Lodi for G3 expansion
- Approved new PACE adult day care facility on Scenic Drive
- Woodglen Tentative Subdivision Map allowing the subdivision map to be recorded creating residential lots to be developed
- Two Apartment rezoning's—One is at 1432 and 1442 Scenic Drive approved for 49 units on 2.25 acres. The other is at the northwest corner of Rumble Road and Conant Avenue approved for 50 units on 2.25 acres.
- K-House rezoning
- Tivoli implementation
- Secured Canopy Growth and opening three new cannabis dispensaries and two non-dispensaries
- Developed and implemented Small Business Relief Program to support local businesses through the COVID-19 pandemic.
- Developed the Modesto OpenAir Initiative to help local businesses remain open while compliant with state and local COVID-19 public health regulations.

Goals & Objectives – FY 2021/22

- Goal 1 – Comprehensive General Plan Update 2050
- Goal 2 – South/West Modesto (Re)Development Plan
- Goal 3 – Transit Oriented Development Plan surrounding ACE station
- Goal 4 – Downtown parking plan
- Goal 5 – Adopt Code amendments to address current needs/issues
- Goal 6 – Tivoli/Fairview/Kiernan BP development
- Goal 7 – Continue to focus on quality of life improvements and partner internally and externally to address chronic problem areas.
- Goal 8 – Comprehensive Housing Plan
- Goal 9 – Develop Ag Mitigation Program
- Goal 10 – Downtown Hotel RFP
- Goal 11 – Complete Systematic Safety Analysis Report Program (SSARP) and apply for Highway Safety Improvement Program (HSIP) Grant
- Goal 12 – Adopt Active Transportation Plan
- Goal 13 – PIDs for SR-99/Standiford and SR-99/Briggsmore
- Goal 14 – Award 6 Construction Project Contracts
- Goal 15 – Implement Permitting Efficiency Action Plan, and frequently evaluate ways to streamline development review process
- Goal 16 – Implement Rental Housing Safety Program (Registry)
- Goal 17 – Select and initiate implementation of Permitting Software
- Goal 18 – Comprehensive Homelessness Plan
- Goal 19 – Continue to expand Camp2Home with direct Federal and State Allocations
- Goal 20 – Tivoli CFD Formation
- Goal 21 – Develop Citywide & Downtown Economic Development Strategy
- Goal 22 – Develop Citywide business incentive plan

Goal 23 – Continue to build and improve relationships with organizations, partners and business community to maximize the potential of all ED efforts.

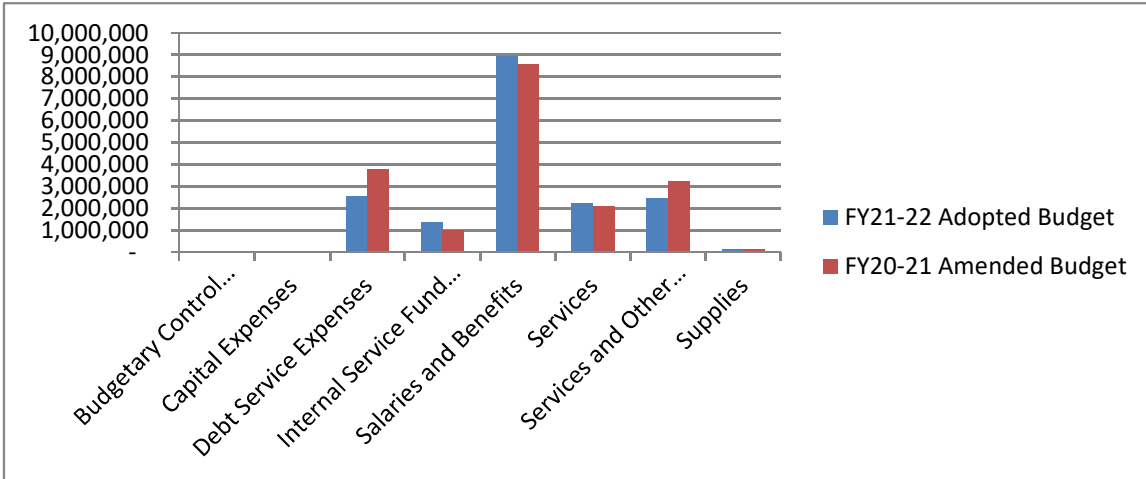
Goal 24 – Attract Corporate HQ downtown / Develop mixed use and/or residential project downtown

Goal 25 – Create a development roadmap to assist developers through the City processes

Expense By Category

Community and Economic Development

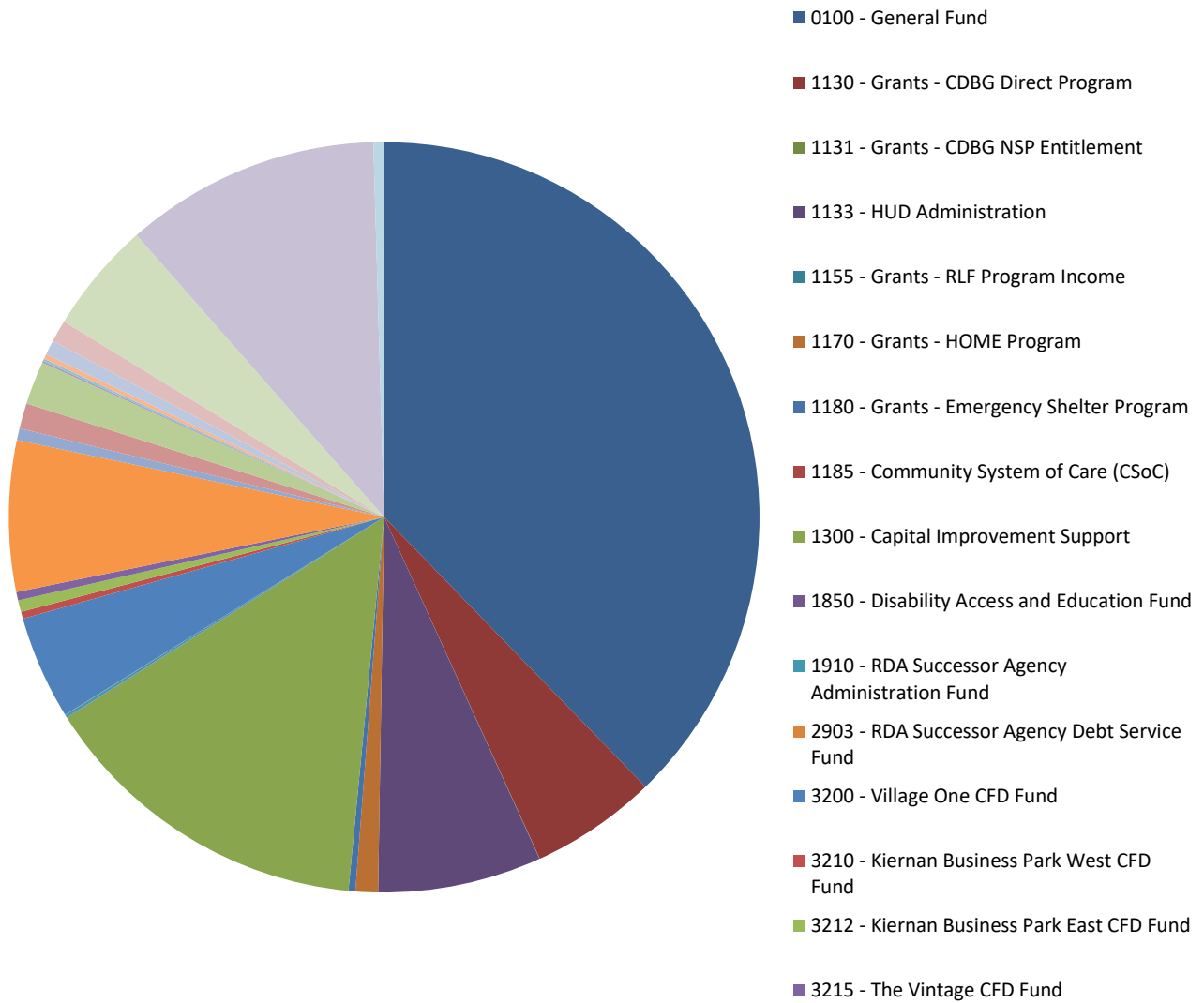
Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Budgetary Control Setup ONLY	-	
Capital Expenses	5,000	5,000
Debt Service Expenses	2,522,595	3,784,209
Internal Service Fund Charges	1,324,614	981,395
Salaries and Benefits	8,911,309	8,560,670
Services	2,224,317	2,071,333
Services and Other Charges	2,415,371	3,238,617
Supplies	120,953	117,681
Grand Total	17,524,159	18,758,905



Funding Source
Community and Economic Development

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	6,615,652	6,179,973
1130 - Grants - CDBG Direct Program	954,728	1,610,396
1131 - Grants - CDBG NSP Entitlement	544	
1133 - HUD Administration	1,235,992	1,199,860
1155 - Grants - RLF Program Income	-	
1170 - Grants - HOME Program	170,800	133,481
1180 - Grants - Emergency Shelter Program	51,186	164,549
1185 - Community System of Care (CSoC)	-	(4,800)
1300 - Capital Improvement Support	2,541,114	2,435,829
1850 - Disability Access and Education Fund	4,350	2,350
1910 - RDA Successor Agency Administration Fund	20,711	207,308
2903 - RDA Successor Agency Debt Service Fund	2,301	1,311,989
3200 - Village One CFD Fund	782,318	690,715
3210 - Kiernan Business Park West CFD Fund	52,730	44,319
3212 - Kiernan Business Park East CFD Fund	87,325	34,015
3215 - The Vintage CFD Fund	63,607	48,094
3216 - Woodglen 2018-1 CFD Fund	-	29,614
3220 - Infrastructure Financing Program Administration	1,138,169	1,056,643
3235 - North Beyer #2 CFD Fund	87,972	82,330
3240 - Fairview Village CFD Fund	194,199	184,017
3245 - Fairview Village CFD - 2014 Debt Service Refunding	324,649	319,145
3250 - North Beyer Park CFD	13,105	11,817
3260 - Enterprise Park 1998 CFD Fund	19,199	17,767
3265 - NorthPointe CFD Fund	36,512	33,887
3270 - Carver/Bangs Pelandale/Snyder CFD Fund	110,570	103,246
3275 - Coffee/Claratina CFD Fund	166,087	155,968
3290 - Village One #2 CFD Fund	842,383	743,260
3294 - Village One #2 CFD 2014 Debt Fund	1,928,062	1,887,966
3480 - Capital Facility Fees Administration Fund	79,893	75,167
4600 - Golf Fund	-	
4605 - Golf Kemper Fund	-	
4700 - Community Center Operations Fund	-	
Grand Total	17,524,159	18,758,905

FY21-22 Adopted Budget



CITY AUDITOR

Mission Statement:

The City Auditor's mission is to help the City to reduce risks, strengthen controls, and improve performance by conducting a variety of types of audits and touching all facets of the City, as well as administering the City's Ethics Hotline. The Auditor also helps the City to achieve improvements by providing support for policy development, process improvement, and training.

Department Programs:

The City Auditor is appointed by Council and reports directly to the Audit Committee. Based on input from the Mayor, Council, and City Manager's Office, the City Auditor develops an annual internal audit work plan that is submitted to the Audit Committee and Council for consideration and approval. Regular updates of the status of the internal audit work plan are provided periodically throughout the year to the Audit Committee and Council.

Department Accomplishments for FY 2020-21:

- The City Auditor Position was vacant during FY 2020-21

Goals & Objectives – FY 2021-22:

Goal 1 – Consistent with internal audit best practices, perform a variety of audit activities that touch various components of the City, including both internal controls testing (e.g., AR, payroll, IT controls, procurement) and performance audits (e.g., permitting, golf, emergency medical services, internal service).

Goal 2 – Given the City's initiative to enhance financial performance, conduct audits that address third-party contracts and especially those that involve the collection of revenue on the City's behalf (e.g., parking, golf, ambulance).

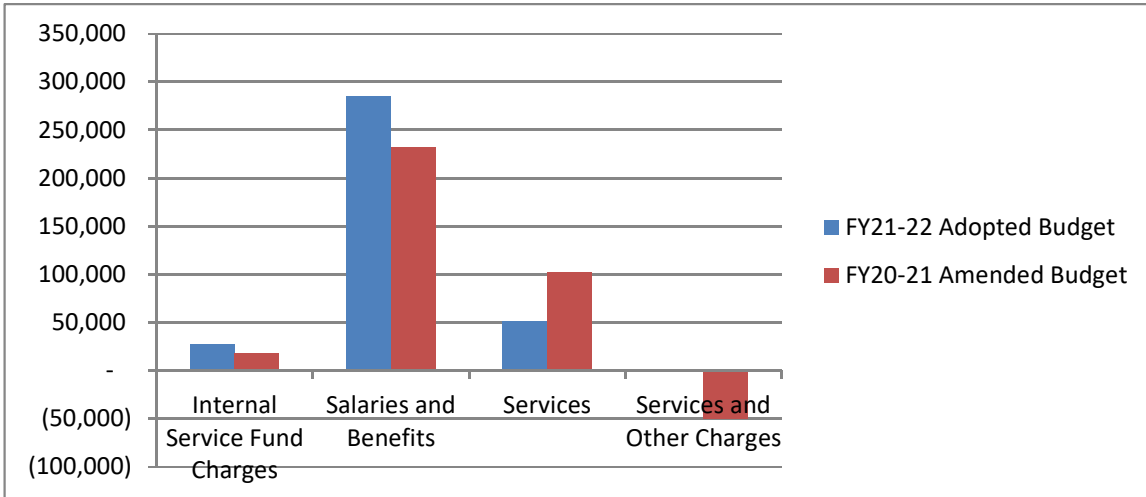
Goal 3 – Facilitate the development of priority financial policies.

Goal 4 – Increase transparency with Council, community and staff related to the City's budget and financial management processes.

Goal 5 – Perform other audits that support projects defined in the 100-day plan (e.g., assess opportunities for consolidating city and county services, fleet utilization study, and accounts receivable review).

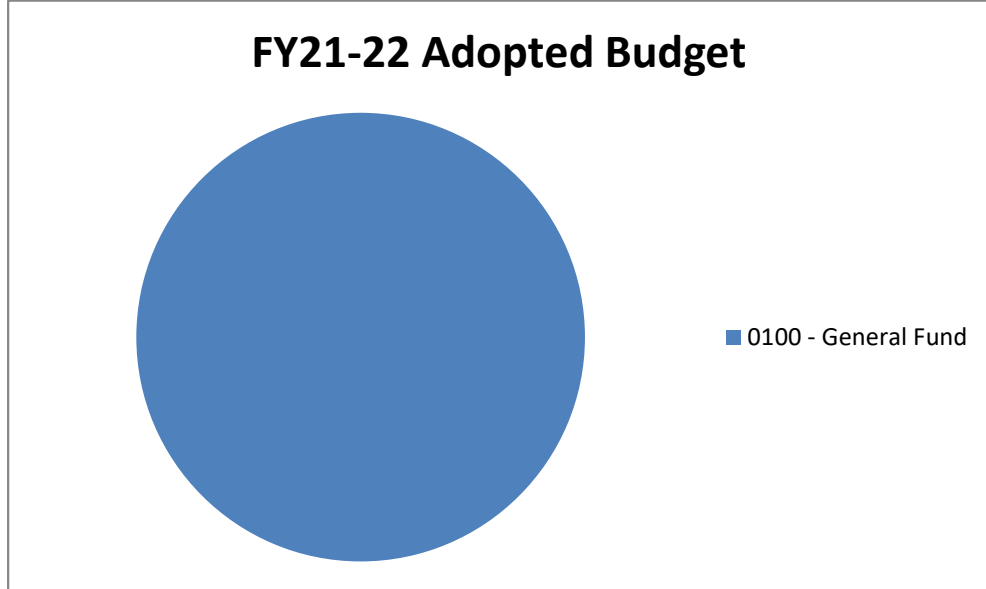
Expense By Category City Auditor's Office

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	27,316	18,278
Salaries and Benefits	285,181	231,860
Services	50,985	101,971
Services and Other Charges	-	(50,986)
Grand Total	363,482	301,123



Funding Source
City Auditor's Office

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	363,482	301,123
Grand Total	363,482	301,123



INFORMATION TECHNOLOGY

Mission Statement:

The information Technology Department strives to build and empower a smart, digital city providing innovative technology solutions that support City Departments and the Public.

Department Programs:

The following is a summary of each division area used to achieve the Department strategic goals:

Administration: Responsible for financial oversight for the Information Technology Department. This division prepares the annual Budget, ensures compliance with City procurement policies, prepares purchase requisitions, RFPs, and all procurement activities for the Department.

Business Applications Division: Responsible for the implementation, maintenance, and support of business software applications utilized by all City departments. Some of the major applications supported include the Financial System, Payroll, Human Resources, Budget, GIS, Utility Billing and Customer Service, Building Permits, Agenda Management, Public Safety, Parks Reservations, and GoModesto.

Network / Datacenter Division: Responsible for the technical infrastructure allowing delivery and execution of critical systems within the City. This includes implementation, maintenance, and support of the City's data communications network, Internet, telephone systems, servers, and email system. The IT Helpdesk is operated within this division as is the cybersecurity team and the SCADA (Supervisory Control And Acquisition) team.

Department Accomplishments for FY 2020-21:

- Responded to the COVID-19 crisis providing quick, effective enterprise solutions for remote workers, virtual meetings, and virtual Committee and Council meetings
- Led the development of the Smart City Strategy that was approved by Council on March 9, 2021
- Completion of a comprehensive Cybersecurity audit
- Implementation of online Cybersecurity Training
- Phase 1 of enterprise PC replacement – 1,000 PCs
- Completion of the total network upgrade / replacement project
- Completion of the site-to-site communications RFP and successful deployment
- Replacement of Utility Billing / Customer Service server
- Implementation of the Agenda Management system upgrade
- Implementation of the first phase of the DocuSign electronic signature project so that contracts approved by Council are routed for electronic signature
- Implementation Lucity in Traffic Operations and Traffic Electrical
- Implementation of Central Stores system at Utilities Corporation Yard
- NextRequest Public Records Act software implemented in the City Clerk's Office

Goals & Objectives – FY 2021-22:

The FY 2021-22 Goals and Objectives for the Information Technology Department are:

Goal 1 – Improve cybersecurity preparedness

- Complete phase 1 of the cybersecurity mitigation plan
- Promote cybersecurity awareness through online training and periodic articles in The Cue newsletter

Goal 2 – Smart City Strategy implementation

- Complete the year 1 items in the action plan
- Continue to foster collaboration through the Technology Steering and Alignment Committee

Goal 2 – Technology hardware upgrades

- Implement the upgrade of the Virtual Server environment
- Complete phase 2 of the Enterprise PC Replacement project
- Public Safety mobile data computer replacement

Goal 3 – Software automation upgrades

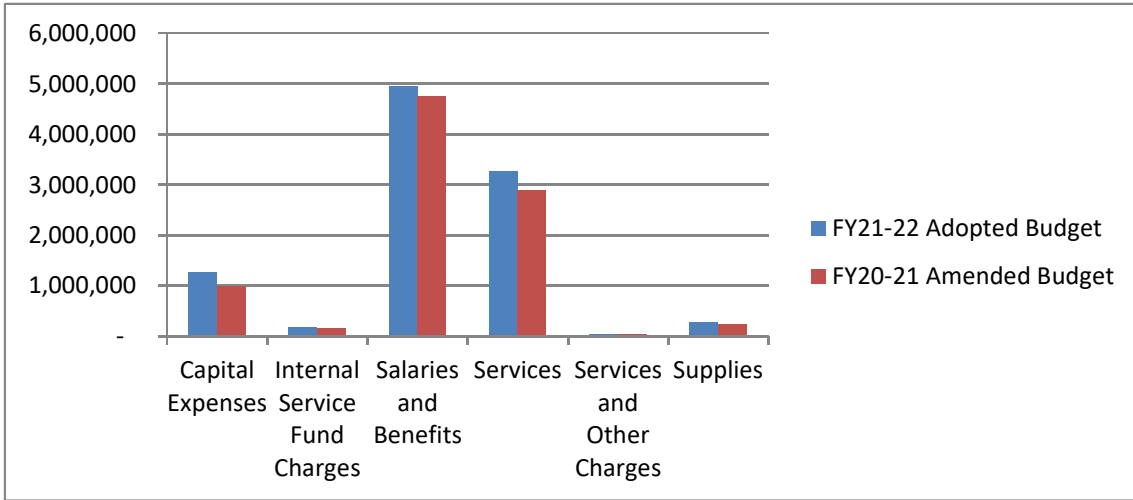
- Complete the implementation of Office 365 including:
 - Email in the Cloud
 - Full utilization of Microsoft Teams
 - Cloud document storage via OneDrive
 - SharePoint online
- Lucity work order / asset management implementation for
 - Forestry
 - Streets
 - Parks, Recreation, and Neighborhoods
- Implementation of new permitting software
- Water meter reader software upgrade
- Utilities EPA Compliance Reporting system replacement
- Conclude implementation of DocuSign for general use

Goal 4 – Improve the use of Data in performance management

- Complete Public data dashboards for the City Strategic Plan
- Complete Public data dashboards for departments' key performance indicators

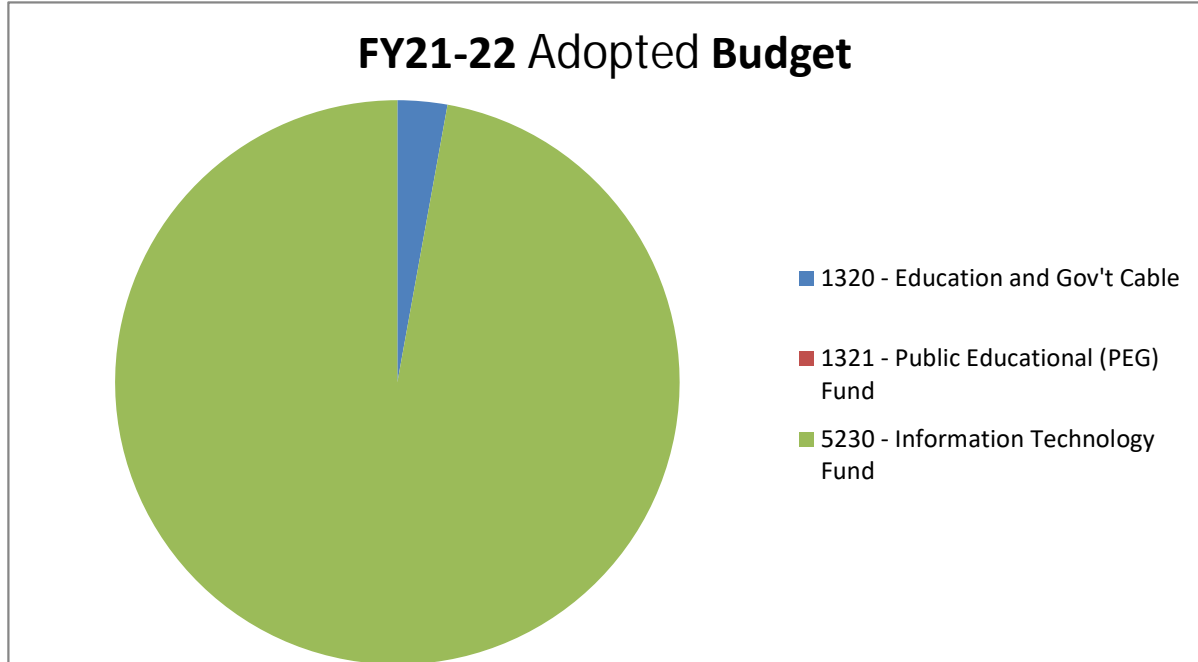
Expense By Category Information Technology

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	1,260,000	975,000
Internal Service Fund Charges	166,859	145,247
Salaries and Benefits	4,956,627	4,757,003
Services	3,261,207	2,885,135
Services and Other Charges	40,539	39,003
Supplies	275,750	229,500
Grand Total	9,960,982	9,030,888



Funding Source Information Technology

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
1320 - Education and Gov't Cable	282,917	272,860
1321 - Public Educational (PEG) Fund	-	
5230 - Information Technology Fund	9,678,065	8,758,028
Grand Total	9,960,982	9,030,888



FINANCE

Mission Statement:

The mission of the Finance Department is to provide efficient and effective fiduciary control of the City's assets and resources, to provide accurate and useful financial information to City organizations and the community we serve, and to promote sound strategies that will support the City's fiscal and operational goals while preserving the integrity of the organization.

Department Programs:

The following is a brief summary of each division area used to achieve the Department strategic goals:

Administration: Responsible for oversight of the Finance Department to ensure the City's compliance with the Modesto Municipal Code as well as all applicable laws, regulations, policies and procedures. Manages the City's debt portfolio to ensure compliance with various bond covenants and oversees the management of the City's investment portfolio.

Accounting Division: Responsible for managing the daily activities of the accounting staff (Payroll, Accounts Payable, Accounts Receivable, Cash Management, Fixed Assets and Grant Management) to accurately record the revenues, expenditures, deferred inflows, and deferred outflows, assets, and liabilities of the City and responsible for preparing annual financial statements and coordinating the City's annual financial audit.

Revenue Collection and Compliance Division: Responsible for billing, processing and collecting the majority of the City's revenues including Utility Billing, Business License, Parking Citations, Cannabis Tax, Transient Occupancy Tax and Cashiering. Operates the City's customer service lobby and main customer service lines.

Purchasing Division: Coordinates the purchasing of goods and services for all departments and divisions within the City. Conducts various competitive procurement processes as required by the Modesto Municipal Code. Responsible for all City central stores functions for managing an inventory function.

Department Accomplishments for FY 2020-21:

- Update the City's Ordinance related to the Transient Occupancy Tax (TOT) and establish a new TOT Registration Permit to establish a stronger enforcement of timely payments of TOT
- Begin implementation of a new technology solution to track, manage and distribute all personnel and fiscal policies
- Develop, implement, and manage compliance related to Senate Bill 205 – Stormwater Discharge Compliance
- Develop, implement, and manage compliance related to Assembly Bill 1607 – Gender discrimination; notification

- Implement an online application software to submit applications for the Utility Assistance Program
- Implement online portal to allow customer to sign-up for utility services
- Review and evaluate the need of a second City's central stores inventory function at the Jefferson Corporation Yard
- Complete Phase I of the Parking Realignment business plan to full transaction all enforcement to Public Works and support the training transition for this department
- Continue to improve the procurement procedures through technology solutions, internal audit review and bi-monthly training
- Implement Citywide Training for Purchasing, Cash Handling, Capital Asset/Inventory, P-card, and Travel

Goals & Objectives – FY 2021-22:

The FY 2021-22 Goals and Objectives for the Finance Department are:

Goal 1 - Provide effective stewardship of City resources

- Continue ongoing efforts with our financial advisors to manage an effective debt management portfolio
- Work with our investment advisors to earn the best rate of return on the City's investment portfolio with low risk
- Establish financing strategy to address the funding needs for the City's deferred maintenance
- Work with City tax consultants to continue to perform various audits and compliance on our tax revenues such as the Transient Occupancy Taxes and Cannabis Taxes
- Coordinate with City departments to implement the Parking enforcement strategy and update all administrative policies related to this change
- Implement an Outbound Delinquency campaign to notify business owners regarding their delinquent business license account
- Monitor, track, and comply with the funding requirements from the funding received from the American Rescue Plan Act and other federal funding related to the Coronavirus

Goal 2 - Enhance operation efficiency through technology

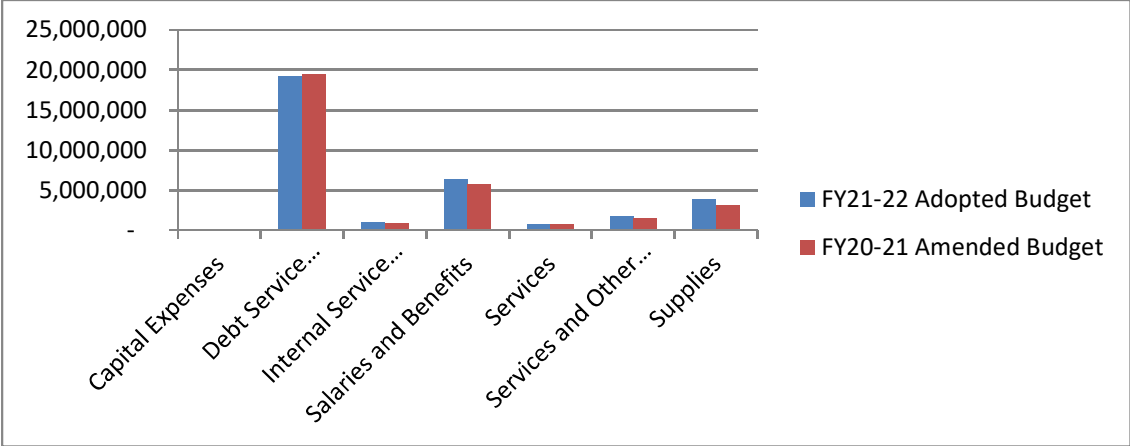
- Implement a policy tracking tool to monitor updates needed on policies, workflow approval, and acknowledgements to confirm City staff are reviewing policy updates
- Collect and prepare data to begin the evaluation process of a new Utility Billing and collection software
- Evaluate changing the frequency of businesses reporting their taxes from quarterly to annually

Goal 3 - Maintain a strong internal control and low risk environment

- Coordinate with the Human Resources to participate in the Supervisory Academy to inform supervisors about fiscal policies, payroll, purchasing, travel and P-card procedures.
- Continue to evaluate City-wide Purchasing procedures
- Continue to expand on Cash Handling Training to include on-site follow-up visits for one-on-one training to expand on internal controls and best practices or receipting payments
- Attain Government Finance Officers Association (GFOA) award for the Certificate of Achievement of Financial Reporting for the City's FY 20-21 Annual Report

Finance Department

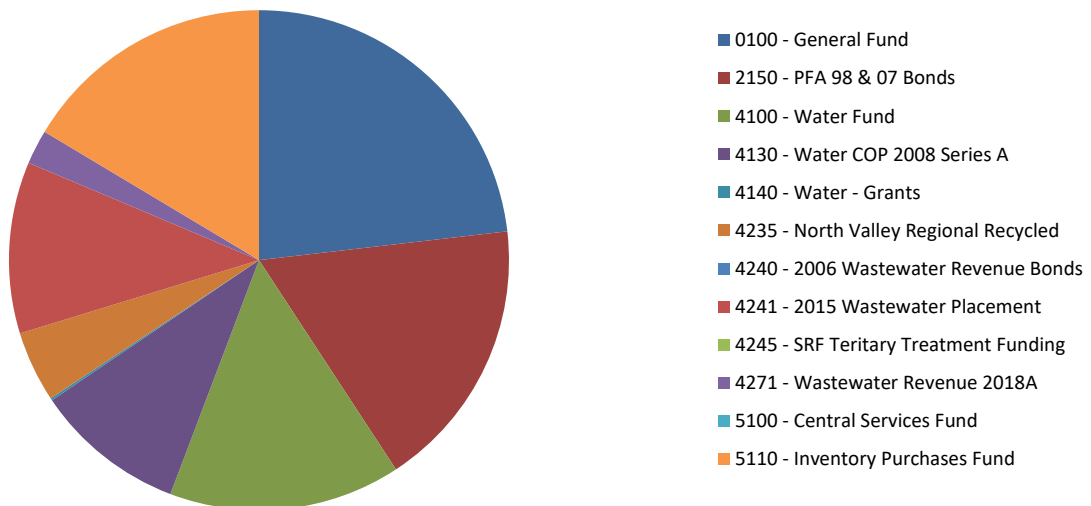
Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	-	
Debt Service Expenses	19,168,092	19,427,760
Internal Service Fund Charges	991,157	850,395
Salaries and Benefits	6,363,985	5,780,553
Services	730,700	764,661
Services and Other Charges	1,770,337	1,509,374
Supplies	3,870,986	3,063,246
Grand Total	32,895,257	31,395,989



Funding Source Finance Department

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	5,822,592	5,394,282
2150 - PFA 98 & 07 Bonds	4,428,778	4,321,487
4100 - Water Fund	3,772,574	3,643,513
4130 - Water COP 2008 Series A	2,455,292	2,415,613
4140 - Water - Grants	36,936	36,677
4235 - North Valley Regional Recycled	1,154,310	1,154,276
4240 - 2006 Wastewater Revenue Bonds	-	-
4241 - 2015 Wastewater Placement	2,790,750	2,776,631
4245 - SRF Teritary Treatment Funding	-	8,163,241
4271 - Wastewater Revenue 2018A	560,747	563,513
5100 - Central Services Fund	-	-
5110 - Inventory Purchases Fund	4,127,470	2,926,756
5510 - Employee Benefits Management Fund	-	-
4272 - Wastewater Revenue Refunding Bonds Series 2020A (Federally T	6,467,911	-
4273 - Wastewater Revenue Refunding Bonds Series 2020B(Tax-Exempt)	1,277,897	-
Grand Total	32,895,257	31,395,989

FY21-22 Adopted Budget



Human Resources

Mission Statement:

The mission of the Human Resources Department is to recruit, develop, and retain a diverse, well-qualified, healthy, professional and productive workforce that reflects the high standards of the community we serve, and to lead City Departments in positive employee relations, talent management, succession planning, and employee engagement.

Department Programs:

Human Resources Administration:

- Recruitment and selection, accepting and screening applications, testing candidates and placing eligible lists, referring eligible lists to departments for all classifications resulting in job offers.
- Maintain personnel records, employee files, processes related to reviews and pay increases, and processing retirements, new hires, promotions, and other actions.
- Compensation Program Management includes negotiating labor contracts for 5 bargaining units.
- Manage organizational development and safety training, New Employee Orientation and various Liebert Cassidy Whitmore Consortium Trainings.
- Maintain strong employee relations through grievance management, investigations, negotiating labor contracts, respond/resolve issues and questions from employee unions, Equal Employment Opportunity and Diversity and Inclusion.

Employee Benefits:

- Employee Benefits Administration
- Annual Open Enrollment Process
- Employee Wellness Program
- Oversight and administration of various leave usage
- Retirement Administration

Risk Management:

- General liability services including claim administration, small claims court appearances, when necessary, property insurance management, and insurance placement.
- Workers' compensation and disability management oversight.
- Early Return to Work program coordination
- Employee Health and Safety Program including the Illness Prevention Program, coordinate the City-wide safety committee, provide employee ergonomic evaluations
- Property insurance program administration including claim submission and recovery

Department Accomplishments for FY 2020-21:

- Implemented enhanced Performance Management System
- Re-established Training University
- Citywide Training against Harassment and Discrimination
- Launched Supervisory Academy
- Deployed major personnel policies
- Implemented Professional Development courses
- Lowered Worker's Compensation liability by \$1.4M
- Closed Health Claims provider insolvency case and saved \$8.7M
- Reduced time to hire by 45%
- Launched Supervisor Toolbox

Goals & Objectives – FY 2021-22:

Goal 1 – Organizational Training and Development services

- Implement Succession Plan
- Implement Mentorship Program
- Implement Leadership Academy
- Performance Management Supervisor training

Goal 2 – Health and Wellness

- Partner with creative insurance brokerage firm to implement proactive measures to control future benefit and cost changes
- Create, implement and expand the health and wellness program
- Increase City partnerships that enhance employee wellness and reduce claims
- Implement Comprehensive Leave Administration Guidelines

Goal 3 – Employee Relations and Inclusion

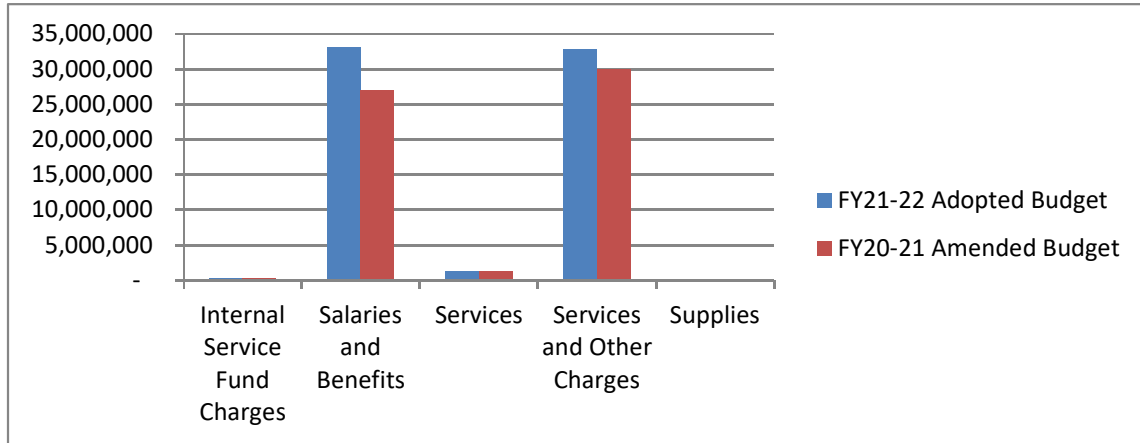
- Create and implement a Diversity & Inclusion Program
- 5-year Equal Employment Opportunity Plan
- Performance management training
- Strategic alignment with organizational strategic goals through goal setting

Goal 4 – Risk Management and Financial Accountability

- Implement best practices to control costs in Worker's Compensation and General Liability
- Funding plan and policy for Worker's Compensation and General Liability reserves
- Create and implement a comprehensive Return-to-Work Program
- Comprehensive mitigation plan for PERS Unfunded Accrued Liability (UAL)

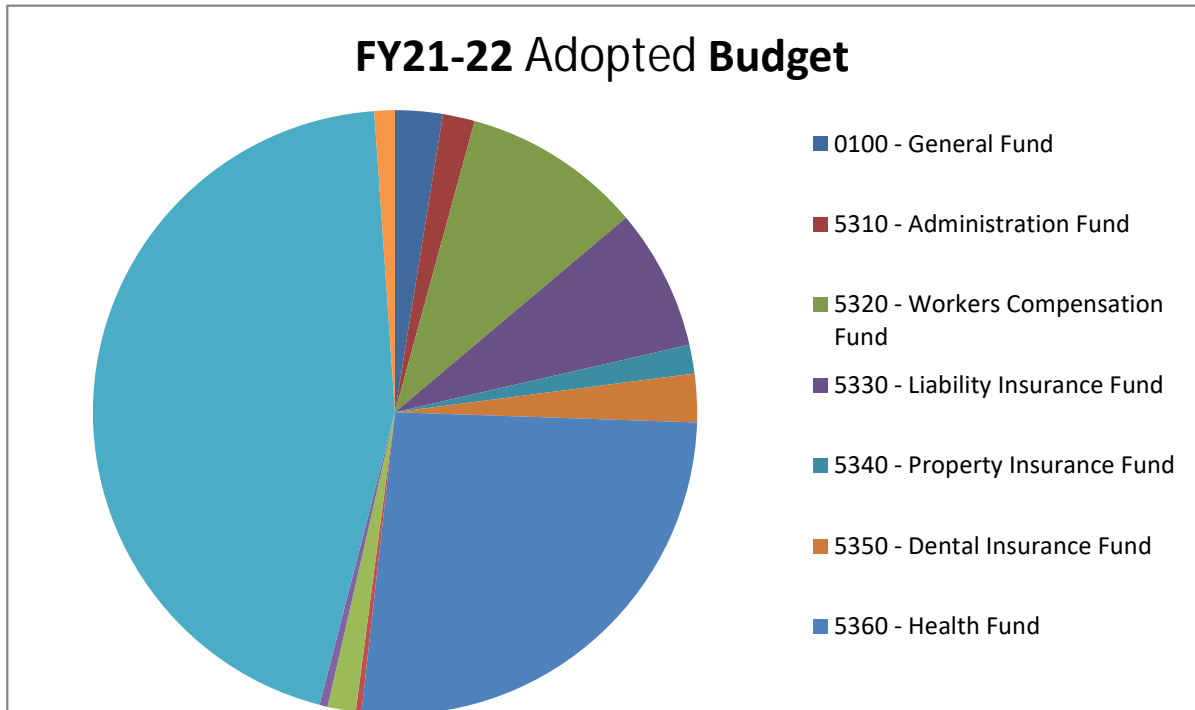
Expense By Category Human Resources

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	274,118	301,977
Salaries and Benefits	33,113,997	26,934,176
Services	1,386,649	1,235,836
Services and Other Charges	32,783,677	29,921,730
Supplies	35,609	35,504
Grand Total	67,594,050	58,429,223



Funding Source Human Resources

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	1,716,639	1,621,634
5310 - Administration Fund	1,153,607	1,058,717
5320 - Workers Compensation Fund	6,495,087	6,878,341
5330 - Liability Insurance Fund	5,105,972	3,146,521
5340 - Property Insurance Fund	1,034,003	940,000
5350 - Dental Insurance Fund	1,749,617	1,657,220
5360 - Health Fund	17,742,700	16,920,097
5370 - Disability Fund	208,887	250,000
5380 - Other Employee Fund	1,017,902	529,999
5390 - Vision Fund	297,435	288,894
5510 - Employee Benf Mnmt Fund	30,330,289	24,337,555
5520 - Employee Benf Admin Fund	741,912	800,245
Grand Total	67,594,050	58,429,223



CITY COUNCIL OF MODESTO

Mission Statement:

The City Council enacts City ordinances, establishes policy for administrative staff, and approves and oversees the budget of the City. The Councilmembers serve on the following Council-level committees and are appointed to each committee by the Mayor: Great Safe Neighborhoods, Effective Government, Healthy Economy, Audit and Appointments. In addition, the Council directly oversees the City's three Charter Officers: City Auditor, City Attorney, City Clerk and City Manager.

Department Programs:

Governs the City and enacts City ordinances, establishes policy for administrative staff, and approves and oversees the budget of the City. The Council also appoints the City Auditor, City Attorney, City Clerk, and City Manager.

Department Accomplishments for FY 2020-21:

- Approved the FY 2020-21 Operating and Capital Budgets
- Made important public policy decisions
- Provided leadership and direction on the County-wide Transportation Sales Tax Measure L

Goals & Objectives – FY 2021-22:

Goal 1 – Adopt the 2021-2022 Operating and Capital Budgets

Goal 2 – Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and its underlying issues.

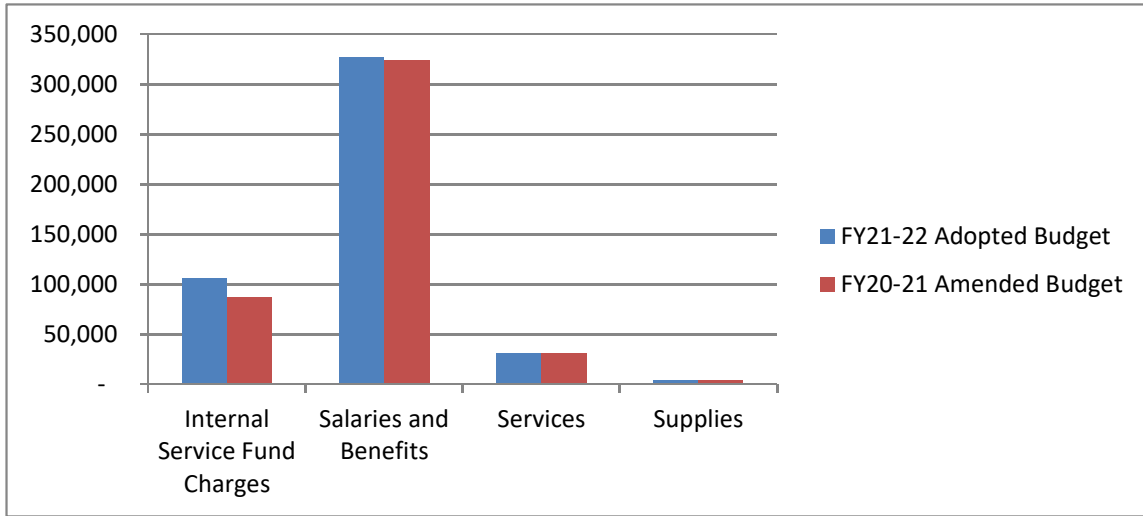
Goal 3 – Strengthen neighborhood development, and connect City, community and culture.

Goal 4 – Increase transparency with Council, community and staff related to the City's budget and financial management processes.

Goal 5 – Create vibrant and economically sustainable commercial, industrial and retail industries throughout the City

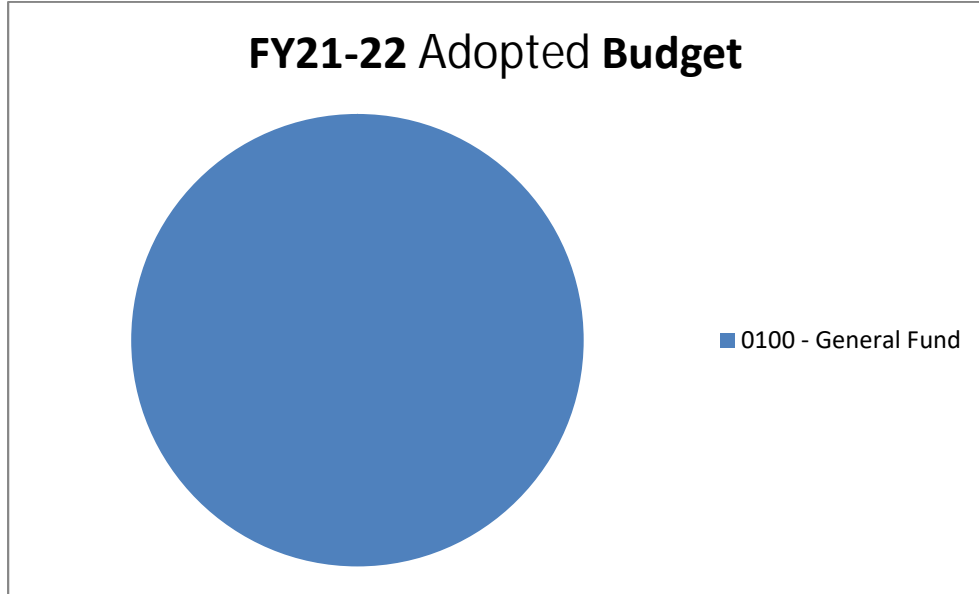
Expense By Category City Council

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	106,197	87,023
Salaries and Benefits	327,088	323,836
Services	31,300	31,300
Supplies	4,800	4,800
Grand Total	469,385	446,959



Funding Source City Council

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	469,385	446,959
Grand Total	469,385	446,959



CITY MANAGER'S OFFICE

Mission Statement:

The City Manager's Office is established under the City Charter. Specifically, the City Manager's Office executes Council direction; provides strategic leadership and implements policy; provides oversight to all City departments; develops and recommends alternatives to address current and future community needs; ensures the City's financial integrity; provides information on City government to residents; ensures that City services are provided equitably and cost-effectively; and provides oversight for the development of the City budget. The City Manager's Office also ensures that information is effectively communicated to the public, City staff, elected officials, the media and residents.

Department Programs:

In addition to the City Manager's Office responsibilities listed above, the following is performed by this office:

- Public Information Officer oversees City-wide communications, including Community and Media Relations, the City's website, social media platforms, mobile application interfaces, and collaboration with departmental leadership and public information officers.
- The Budget Division manages the preparation of the annual operating and capital improvement budgets and monitors the various funds and their funding sources throughout the fiscal year to ensure they continue to remain fiscally solvent in respect to their budgeted and actual expenditures. The Budget Division relies on many tools to carry out this responsibility which includes city-wide coordination and collaboration of budget priorities, funding strategies and various other duties.
- Develop, implement and manage the City's Strategic Plan.
- Act as a liaison with other state and local governmental agencies, which includes representing the City at a variety of meetings and other functions. This also includes activities that carry out Council direction with respect to critical areas of concern, including water resources, transportation needs, and preservation of local control.

Department Accomplishments for FY 2020-21:

- Partnered with the Stanislaus Regional Housing Authority and County of Stanislaus in the purchase and conversion of the American Budget Inn to what is now known as the Kansas House. This project provides 103 permanent supportive housing units to individuals from local homeless shelters who are ready for the next step along the housing continuum.
- The Blight Abatement Strategy was created, adopted and implemented as a major step toward achieving the strategic initiatives to improve community safety, and invest in beautification efforts to improve the overall quality of life in the city – one the three pillars of the Strategic Plan. This strategy provides a roadmap to improving beautification across the entire city by reducing illegal dumping, tagging, litter, illegal encampments, abandoned shopping carts and

much more. This next year, a Blight Abatement Advisory Committee will be formed to promote public-private partnerships with the community to ensure a long-lasting program.

- Adopted a new Legislative Platform aimed at bringing awareness to the policy issues that affect the city of Modesto and retained Legislative Advocacy firms to advance the City's interests with State and Federal legislation.
- Evolved City View, a performance management framework aimed at improving organizational efficiency by using data and key performance indicators to conduct departmental and inter-departmental case-studies that inform and promote data-driven decision making to further efficiencies and innovation across the City.
- A comprehensive 5-year Strategic Plan was adopted to drive resources and align activities to achieve priorities identified by residents through a comprehensive community survey and a series of town hall meetings held across the city. This input, along with that of Council and staff was adopted for the period 2020-2025 to guide the path forward. Implementation of Year 1 initiatives is underway in each of the three areas of focus: quality of life, economic vitality and organizational excellence.
- To assist in the efforts of future financial planning, a 10-Year Financial Forecast was created. This forecast tool allows for various components to be adjusted to allow for estimations on possible impacts from choices that are made by the City Council. This tool will be particularly useful as the City moves forward in implementing components of the 5-year Strategic Plan.
- Added several new outreach tools aimed at communicating with the public and employees about the city. The City Manager Blog and City Manager Monthly Report have critical updates to the budget and Capital Improvement Program; the City Beat is a monthly eNewsletter sent to the public and includes announcements, job openings, and events; and the CUE eNewsletter is sent weekly to all employees with council meeting recaps, promotional opportunities, news, and celebrations and accomplishments.
- The citywide Communications Plan was completed and includes six communication priorities, a communications tools matrix, and a public engagement spectrum. The citywide Brand Standards guidebook was created in order to provide a source for employees when creating marketing and outreach collateral. A new Citizen's Budget Guide was created with the Budget division and provided to the public online and in print. Finally, the official City website was refreshed with a new look and feel for the homepage and an easier to navigate organization.
- Assisted many cannabis businesses in opening their doors to provide service to City's community. Reviewed the city's cannabis ordinance for relevance and effectiveness. An amendment to the ordinance is going to be reviewed by Council in early Fiscal Year 2020-21 and will include deliveries and other adjustments.

Goals & Objectives – FY 2021-22:

The FY 2021-22 Goals and Objectives for the City Manager's Office are:

Goal 1 - Implement Council's Strategic Priorities

The City Manager's Office will continue to provide leadership that supports the City Council; will focus on implementing the City Council's strategic priorities, goals and objectives; and seek to leverage the new legislative platform to ensure the city's voice is heard at the State and Federal level, lobbying for support and funding for our community.

Complete planning and implementation of the Smart Cities roadmap to ensure the city is prepared for future technology and innovation to make city services more efficient and effective, and to facilitate economic vitality to the extent possible

Goal 2 - Focus on Resident's Needs

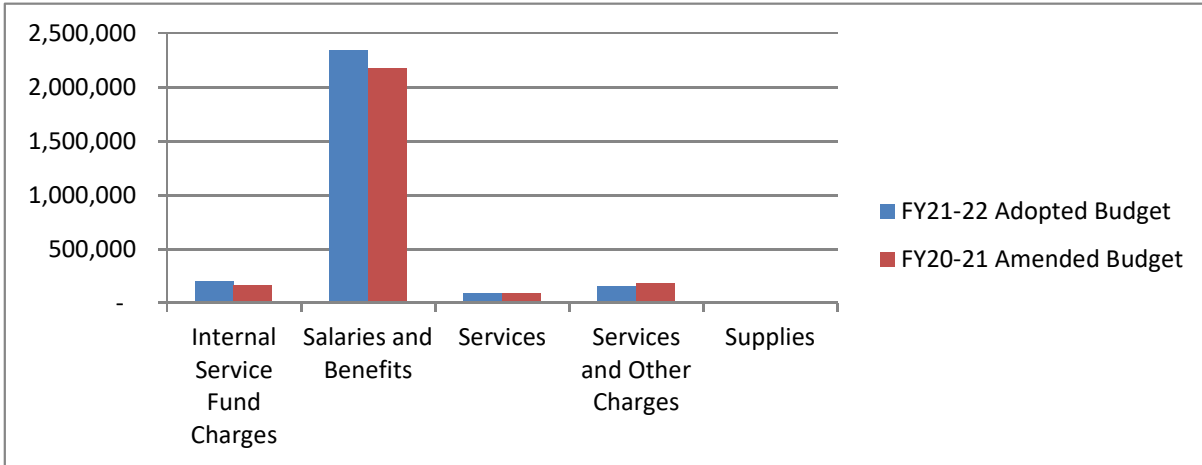
The City Manager's Office will continue to ensure organizational delivery of high-quality services to the residents of the city with a strategic focus on public safety and overall quality of life. Keep the community informed through open, transparent communication, and encourage civic engagement through increased opportunities for providing feedback.

Goal 3 – Organizational Excellence

The City Manager's Office will continue to cultivate a culture aimed at reimagining government by who we are, how we operate, and how we communicate. We will work toward being solution-oriented, collaborative, and caring; we will succeed by being customer-focused, innovative, and responsible and accountable; and we will excel by communicating regularly through efficient and effective channels to all levels of the organization. Continue to work on data-driven initiatives that result in case-studies that will further enhance our cross-departmental collaboration in order to bring awareness to operational effectiveness and efficiency.

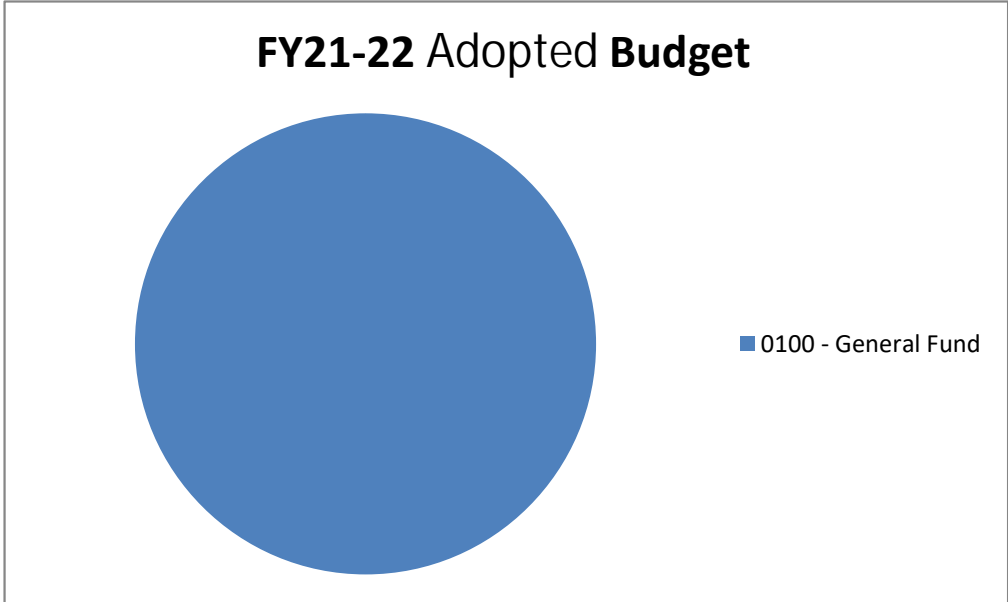
Expense By Category City Manager's Office

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	195,496	159,891
Salaries and Benefits	2,336,187	2,169,563
Services	82,740	87,755
Services and Other Charges	150,020	177,495
Supplies	10,850	12,350
Grand Total	2,775,293	2,607,054



Funding Source
City Manager's Office

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	2,775,293	2,607,054
Grand Total	2,775,293	2,607,054



CITY ATTORNEY'S OFFICE

Mission Statement:

The City Attorney's Office aims to provide outstanding legal services to the City of Modesto. The City Attorney's Office implements the City Council and Mayor's direction and supports the efforts of Staff by providing advice on transactional matters, litigation, and prosecutorial legal services.

Department Programs:

- General Legal Services
- Personnel
- Specialty Advice including, but not limited to, land use, environmental, eminent domain, real estate, and First Amendment
- Litigation
- Community Prosecution

Department Accomplishments for FY 2020-21:

- Successfully assisted the City in navigating the changing laws related to COVID-19
- Prosecuted 347 violations of the Modesto Municipal Code
- Assisted in the settlement of health care related matters and litigation
- Contributed to implementation of new software to streamline the execution of agreements
- Continued to successfully manage litigation for the City

Department Goals & Objectives – FY 2021-22:

Goal 1 – To ensure the City is in compliance with laws and uses legally acceptable means to accomplish the City's overall goals, policies, and objectives

- Collaborate with City Manager's Office and Department Directors to continue to improve the legal processes of the City.
- Review and ensure timely approval of agendas for meetings of the City's Brown Act legislative bodies.
- Provide training for Staff, City Officers, and City Council.
- Assist Staff with the development of agendas, ordinances, contracts, and other legal documents.

Priority 2 – Effectively manage limited resources

- One of the City Attorney's Office's critical objectives is to efficiently manage

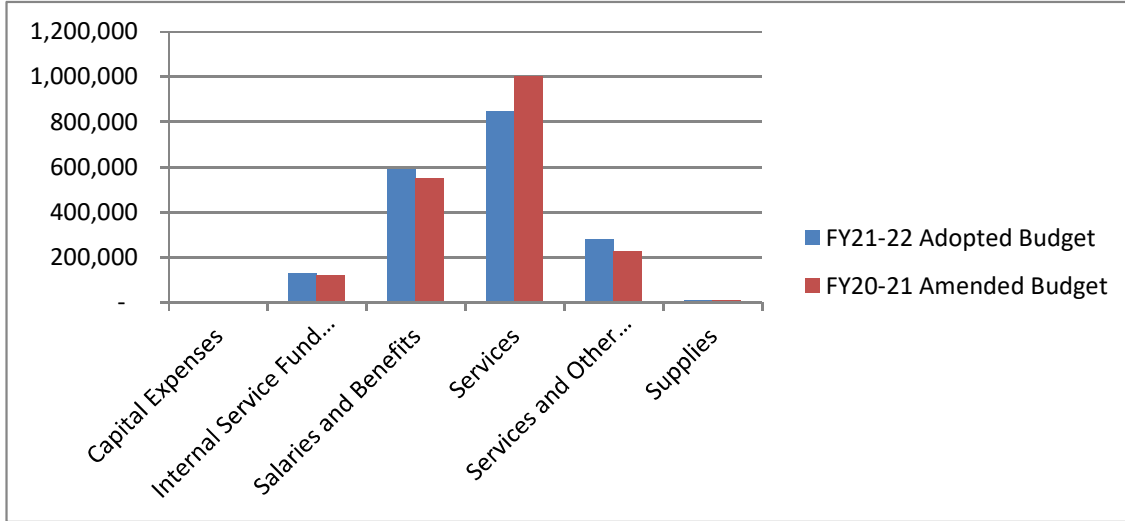
resources to meet the daily operational needs of the City in a cost-effective and timely manner while maintaining the capacity to respond to the City's changing legal needs.

Priority 3 – Enhance communication and collaboration

- The City Attorney's Office is committed to serving the City and communicating with the public in a manner that is transparent and straightforward. The City Attorney's Office strives to explain the law in a way that the public understands both the applicable rules and also the legal reasons for the City's decisions. The City Attorney's Office collaborates with other agencies, local businesses, and citizens to fully explore innovative legal alternatives that could benefit all involved.

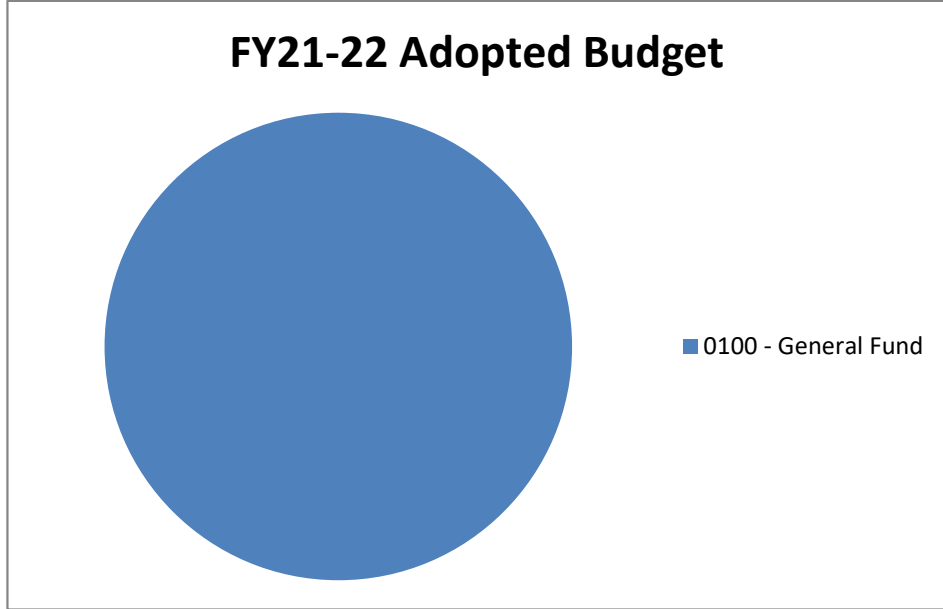
Expense By Category City Attorney's Office

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	5,500	5,500
Internal Service Fund Charges	131,581	120,468
Salaries and Benefits	591,869	549,654
Services	848,477	1,000,535
Services and Other Charges	278,331	228,462
Supplies	10,600	10,600
Grand Total	1,866,358	1,915,219



Funding Source
City Attorney's Office

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	1,866,358	1,915,219
Grand Total	1,866,358	1,915,219



STATEMENT OF POLICY CITY CLERK

This Statement of Policy is respectfully submitted to the City Council by Stephanie Lopez, City Clerk, City of Modesto (Appointed by the City Council to the position of City Clerk on April 8, 2008; Acting City Clerk appointed December 2007).

The City Clerk's Office supports the Mayor and Council and serves the public by providing records maintenance and management services, including the preparation, posting and maintenance of agendas, minutes, ordinances, resolutions and contracts of the City Council; coordinating advertisement of legal notices to the Modesto Bee in the required time; maintaining the Modesto Municipal Code, responding in a timely manner to requests for public information, ensuring compliance with the Public Records Act; performing duties of Election Official and overseeing all local elections for the City of Modesto and Modesto City Schools Board; administering provisions of the City's Conflict of Interest Code in compliance with the Fair Political Practices Committee; maintaining custody of the City Seal and affix to legal documents; receive and publicly open bids for City Contracts; administering the oath of office to newly elected/appointed officials. The City Clerk's Office is also responsible for auditing of employee expense claims and reimbursements, Accounts Payable Check Register, ACH payments and E-Payables, as well as responding to employee wage attachments. The City Clerk also oversees Mail Services for the City of Modesto: Sorted, metered and delivered mail throughout City Departments and provides mail services at the following locations: Modesto Centre Plaza, Corp Yard, Neighborhood Center at Marshall Park, Treatment Plant, Dryden, Muni, Cop Shop, Modesto Police Department, Museum, Airport, Creekside, Senior Center and Utilities (Litt Road).

Goals/Objectives:

- Continue to assist Mayor and Councilmembers
- Assist with finalizing Charter Review Committee recommendations to Council
- Prepare for 2022 Elections for City of Modesto, Modesto City School Board, and Ballot Measures
- Next Request (Public Records Act requests)
- NetFile (FPPC Form 700's for staff and boards/commissions)
- OnBase (Agenda Management System) - assist staff and training
- Agenda Reports – assist staff and training
- Document Management Program – update annually
- Scanning records for historical reference and publish on the City's website

Measures:

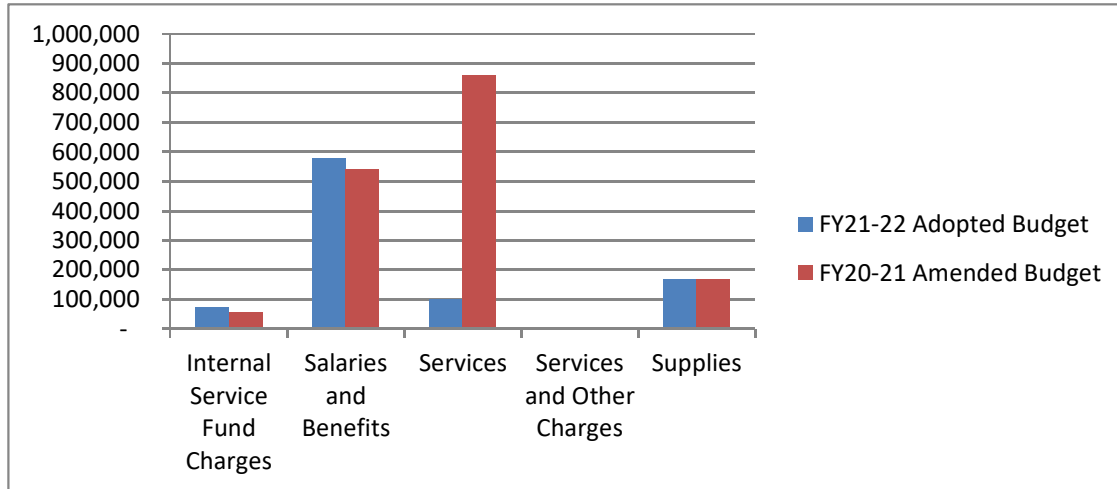
- The 2022 Election process begins a year in advance with budget, election research, timelines, calendars. The process includes coordinating with the Stanislaus County

Elections Office, as well as the City Attorney, in compliance with the Elections Code, Government Code, and City Charter.

- The current Records Retention Schedule was finalized in 2019. For Fiscal Year 2020-2021, 884 boxes of records have been destroyed once pulled from Pacific Storage and reviewed. Since 1999, 4,499 boxes have been destroyed.
- NextRequest (Public Records Act request system) – 191 received through May 3, 2021
- Scanning records into a document management system can be implemented so that records are available online for transparency and reduce staff time research time.
- DocuSign to assist with making sure that Contracts and Agreements are signed and transmitted expeditiously.

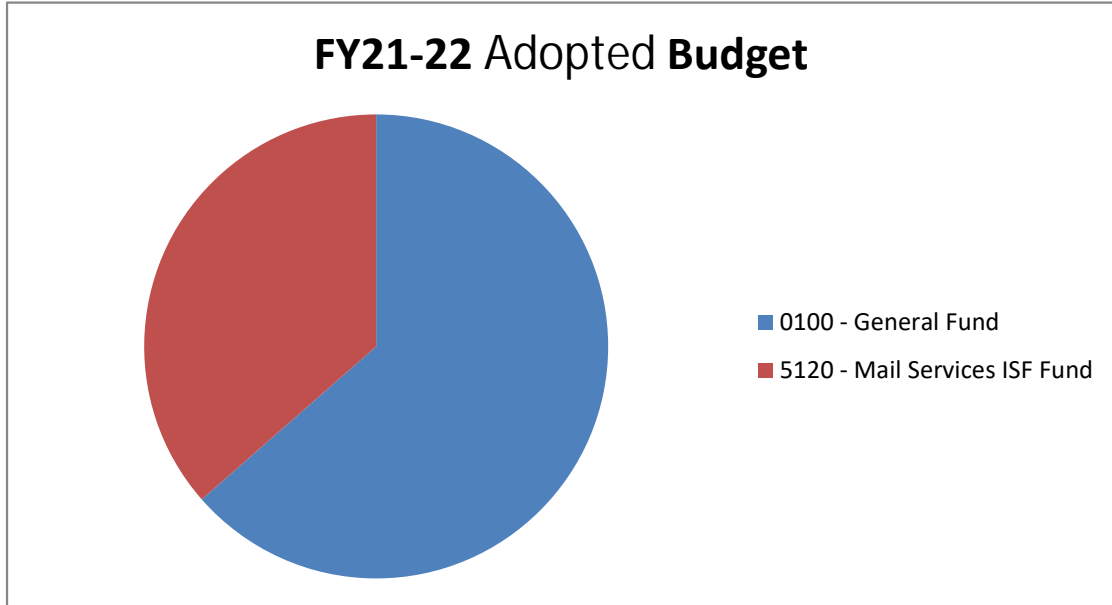
Expense By Category City Clerk's Office

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	73,104	54,577
Salaries and Benefits	576,489	542,022
Services	99,250	858,200
Services and Other Charges	4,304	3,396
Supplies	168,100	168,100
Grand Total	921,247	1,626,295



Funding Source City Clerk's Office

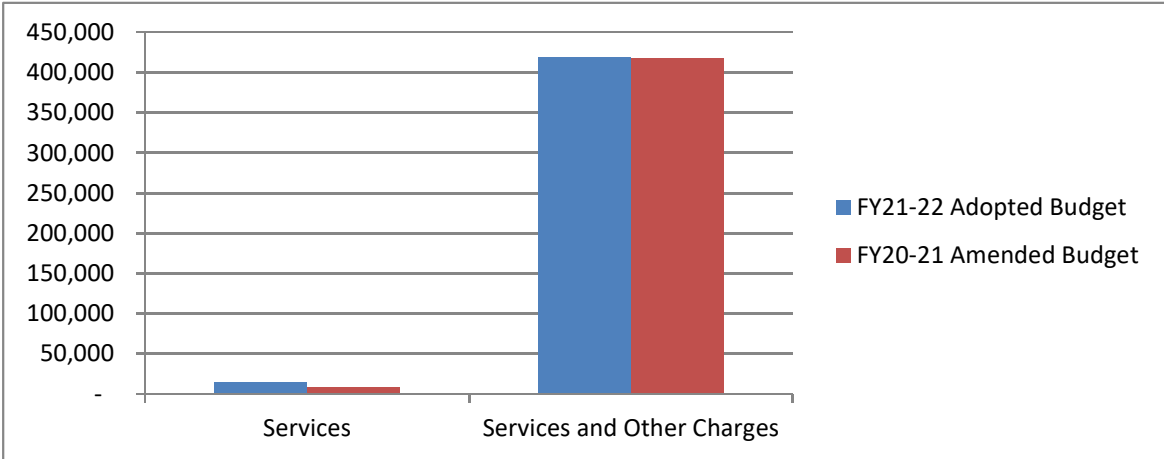
Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	585,382	1,298,131
5120 - Mail Services ISF Fund	335,865	328,164
Grand Total	921,247	1,626,295



General Revenue/Non-Departmental

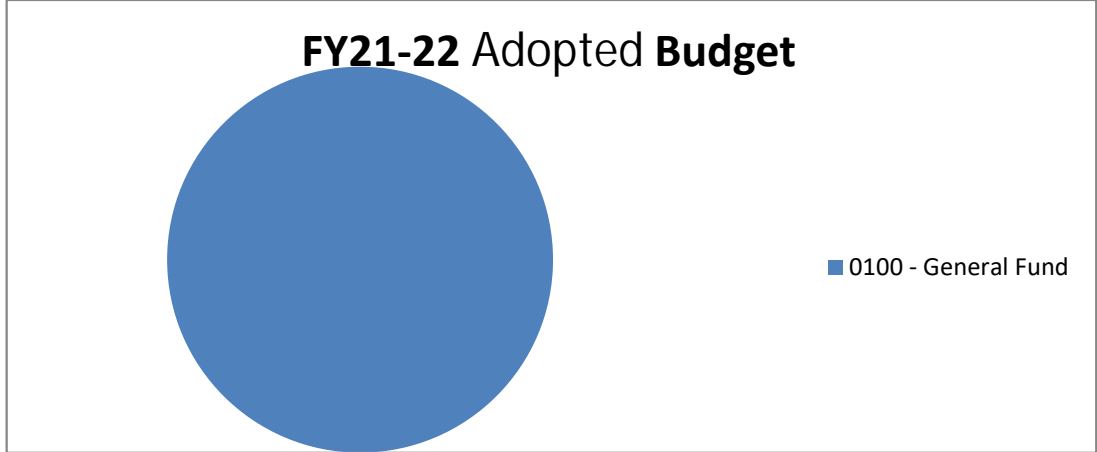
Expense By Category General Revenue Department

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Services	14,000	8,000
Services and Other Charges	419,100	417,000
Grand Total	433,100	425,000



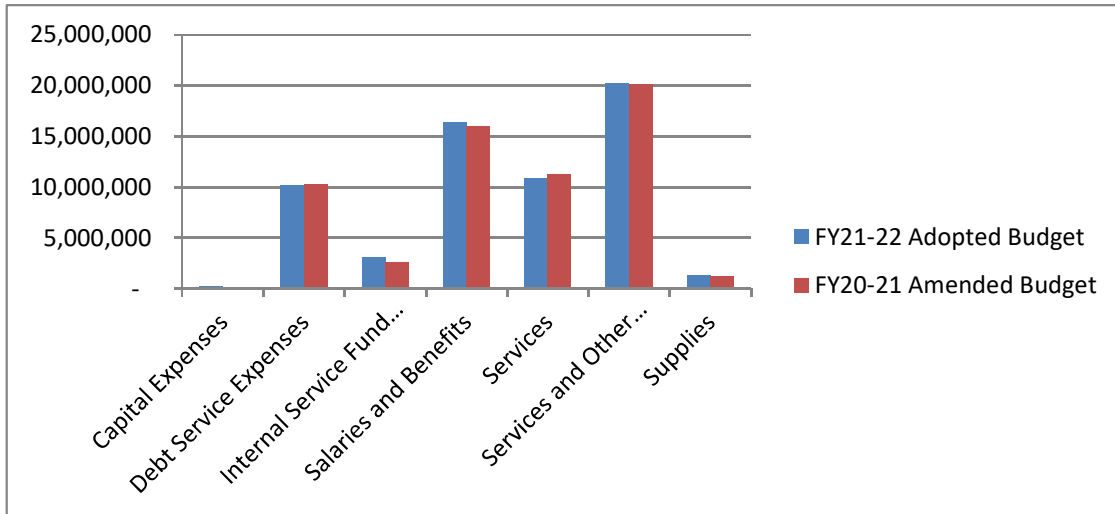
Funding Source
General Revenue Department

Expense By Fund	FY21-22 Adopted Budget	FY20-21 Amended Budget
0100 - General Fund	433,100	425,000
Grand Total	433,100	425,000



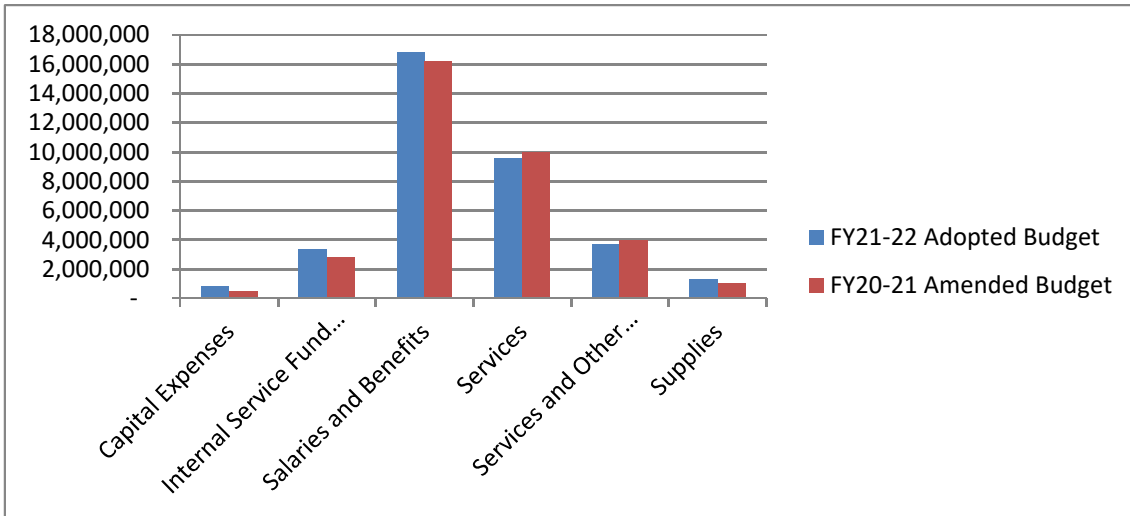
Expense By Category Water Operating Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	200,000	135,000
Debt Service Expenses	10,219,147	10,245,601
Internal Service Fund Charges	3,031,044	2,610,351
Salaries and Benefits	16,370,244	16,011,911
Services	10,827,542	11,277,240
Services and Other Charges	20,182,648	20,084,927
Supplies	1,255,064	1,188,514
Grand Total	62,085,689	61,553,544



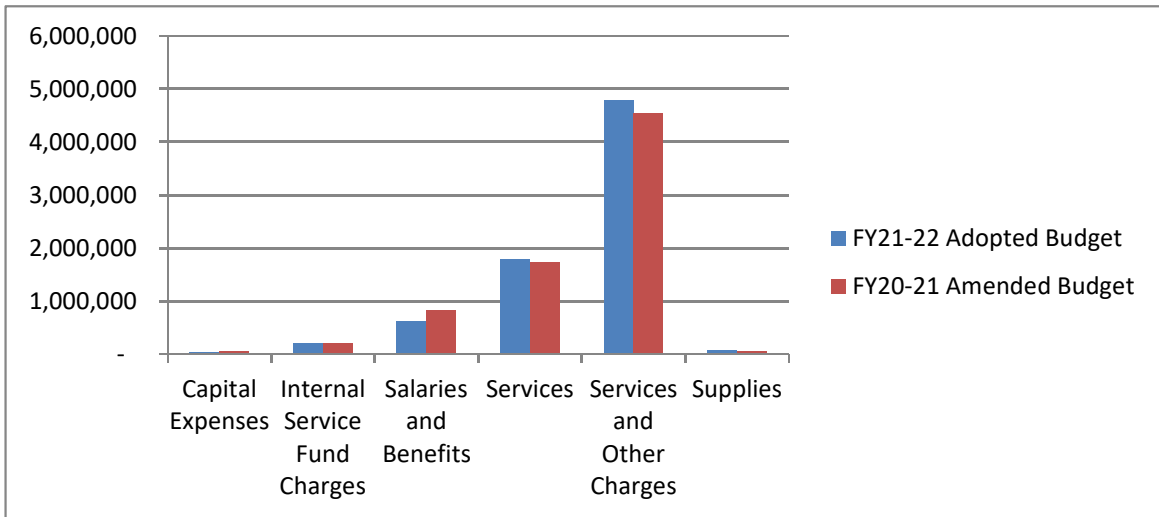
Expense By Category Wastewater Operating Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	831,050	462,078
Internal Service Fund Charges	3,320,276	2,807,179
Salaries and Benefits	16,821,544	16,220,932
Services	9,529,964	9,938,373
Services and Other Charges	3,720,921	3,985,445
Supplies	1,279,761	1,011,246
Grand Total	35,503,516	34,425,253



Expense By Category Storm Drain Operating Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	40,000	61,000
Internal Service Fund Charges	207,102	199,459
Salaries and Benefits	613,145	824,175
Services	1,778,416	1,727,711
Services and Other Charges	4,783,617	4,543,705
Supplies	71,270	57,200
Grand Total	7,493,550	7,413,250



Fiscal Year 2021-22 Non-Capital Projects

Fund / Project	Expense Budget	Expense Commitment	Expense Actual	Expense Budget Available	Expense Budget FY2021-22 Change	Revenue Budget	Revenue Actual	Revenue Budget Available	Revenue Budget FY2021-22 Change
0180 - Fire Department Unrestricted Non-Capital Projects									
100889 - MFD - Facilities & Fleet	\$499,000	\$ -	\$ 494,814	\$ 4,186	\$ -	\$ 650,038	\$ 603,706	\$ 46,332	\$ -
100960 - AMR / General EMS	\$722,937	\$ 229	\$ 614,569	\$ 108,140	\$ -	\$ 828,724	\$ 1,018,404	\$ (189,680)	\$ -
100975 - 2015 AFG - Paramedic School	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
100976 - 2015 SAFER - E11 Staffing	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101234 - Fire Station 5 Remodel	\$113,500	\$ 1,450	\$ 19,123	\$ 92,927	\$ -	\$ 113,500	\$ -	\$ 113,500	\$ -
0180 - Fire Department Unrestricted Non-Capital Projects Total	\$1,335,437	\$ 1,679	\$ 1,128,506	\$ 205,252	\$ -	\$ 1,592,262	\$ 1,622,110	\$ (29,848)	\$ -
1101 - Grants - ARRA CDBG NSP2 Program									
100243 - CDBG NSP2	\$31,914,635	\$ -	\$ 31,251,816	\$ 662,819	\$ -	\$ 28,468,842	\$ 31,477,067	\$ (3,008,225)	\$ -
100598 - NSP3	\$2,967,949	\$ -	\$ 2,955,103	\$ 12,846	\$ -	\$ 2,967,949	\$ 2,997,326	\$ (29,377)	\$ -
1101 - Grants - ARRA CDBG NSP2 Program Total	\$34,882,584	\$ -	\$ 34,206,919	\$ 675,665	\$ -	\$ 31,436,791	\$ 34,474,393	\$ (3,037,602)	\$ -
1130 - Grants - CDBG Direct Program									
101193 - Prgm Yr 19 Microenterprise	\$110,000	\$ 22,964	\$ 84,378	\$ 2,658	\$ -	\$ 110,000	\$ 80,969	\$ 29,031	\$ -
101215 - KHouse Project Acquisition	\$2,600,000	\$ -	\$ 2,537,713	\$ 62,287	\$ -	\$ 2,527,942	\$ 2,535,107	\$ (7,165)	\$ -
101219 - CDBG - Youth Access Center	\$1,050,000	\$ -	\$ 1,031,135	\$ 18,865	\$ -	\$ 1,528,386	\$ 1,031,135	\$ 497,251	\$ -
101254 - Transfer of NSP2 Funds to CDBG	\$3,551,707	\$ -	\$ 3,422,926	\$ 128,781	\$ -	\$ 3,551,706	\$ 3,551,706	\$ -	\$ -
101256 - Small Business Assistance Prgm	\$800,001	\$ 100,000	\$ 459,010	\$ 240,991	\$ -	\$ 800,000	\$ 457,641	\$ 342,359	\$ -
101257 - CDBG-CV CARES Act Funding	\$1,585,771	\$ 57,745	\$ 152,465	\$ 1,375,561	\$ -	\$ 1,585,771	\$ 128,493	\$ 1,457,278	\$ -
101293 - Com Ctr Activity 1372	\$550,000	\$ -	\$ 15,670	\$ 534,330	\$ -	\$ 550,000	\$ -	\$ 550,000	\$ -
1130 - Grants - CDBG Direct Program Total	\$10,247,479	\$ 180,709	\$ 7,703,297	\$ 2,363,473	\$ -	\$ 10,653,805	\$ 7,785,051	\$ 2,868,754	\$ -
1150 - Grants - RLF Housing Loan Program									
100956 - RLF - FY16/17 Act 1250	\$720,722	\$ -	\$ 532,329	\$ 188,393	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -
101024 - RLF - FY 17/18 Actvty	\$758,384	\$ -	\$ 223,259	\$ 535,125	\$ -	\$ 758,384	\$ -	\$ 758,384	\$ -
101107 - RLF - FY 18/19 Actvty	\$561,272	\$ -	\$ 286,716	\$ 274,556	\$ -	\$ 755,314	\$ -	\$ 755,314	\$ -
101144 - Afford Housing - Rental Rehab	\$511,342	\$ -	\$ -	\$ 511,342	\$ -	\$ -	\$ -	\$ -	\$ -
101145 - Water/Sewer Connections 1264	\$200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
101163 - Acquisition Project RLF	\$743,629	\$ -	\$ -	\$ 743,629	\$ -	\$ -	\$ -	\$ -	\$ -
101183 - RLF FY19-20 - Rehab Loans	\$400,000	\$ -	\$ 208,428	\$ 191,572	\$ -	\$ -	\$ -	\$ -	\$ -
101236 - RLF FY 2020-21 Rehab Loans	\$400,000	\$ 191,346	\$ 86,744	\$ 121,910	\$ -	\$ -	\$ -	\$ -	\$ -
101309 - RLF FY 2021-22 Rehab Loans	\$0	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
1150 - Grants - RLF Housing Loan Program Total	\$4,295,349	\$ 191,346	\$ 1,337,477	\$ 2,766,527	\$ 200,000	\$ 1,913,698	\$ -	\$ 1,913,698	\$ -
1160 - Housing Economic Development Fund									
100829 - Eco Dev CDBG RL SBL	\$195,957	\$ -	\$ 141,845	\$ 54,112	\$ -	\$ 176,564	\$ 145,537	\$ 31,027	\$ -
100992 - CDFI SBL	\$50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 250,000	\$ 50,000	\$ 200,000	\$ -
1160 - Housing Economic Development Fund Total	\$245,957	\$ -	\$ 191,845	\$ 54,112	\$ -	\$ 426,564	\$ 195,537	\$ 231,027	\$ -
1170 - Grants - HOME Investment Partnership Prgm									
100753 - Tower Park Development	\$4,160,640	\$ -	\$ 4,156,939	\$ 3,701	\$ -	\$ 4,160,640	\$ 4,150,197	\$ 10,443	\$ -
100917 - Veterans Housing (GVHDC)	\$300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -
100918 - 522 Granger Housing (STANCO)	\$671,996	\$ -	\$ 613,408	\$ 58,588	\$ -	\$ 671,996	\$ 608,690	\$ 63,306	\$ -
100921 - HOME Program Income	\$1,664	\$ -	\$ 996	\$ 668	\$ -	\$ 30,918	\$ 295,456	\$ (264,538)	\$ -
100935 - HOME Direct Svcs	\$2,164,885	\$ -	\$ 498,934	\$ 1,665,951	\$ -	\$ 2,894,706	\$ 498,336	\$ 2,396,370	\$ -
101150 - 416 E Coolidge Ave 1322	\$880,000	\$ 48,400	\$ 768,884	\$ 62,716	\$ -	\$ -	\$ 768,483	\$ (768,483)	\$ -
101184 - Archway Commons Phase II	\$1,260,151	\$ -	\$ 29,973	\$ 1,230,178	\$ -	\$ -	\$ -	\$ -	\$ -
101185 - Vine Street	\$895,000	\$ -	\$ 18,959	\$ 876,041	\$ -	\$ -	\$ -	\$ -	\$ -
1170 - Grants - HOME Investment Partnership Prgm Total	\$10,334,336	\$ 48,400	\$ 6,388,094	\$ 3,897,842	\$ -	\$ 8,058,260	\$ 6,621,162	\$ 1,437,098	\$ -
1180 - Grants - Emergency Shelter Program									
101258 - ESG-CV CARES Act Funding	\$4,224,930	\$ 566,012	\$ 151,413	\$ 3,507,506	\$ -	\$ 3,928,372	\$ 74,629	\$ 3,853,743	\$ -
1180 - Grants - Emergency Shelter Program Total	\$4,224,930	\$ 566,012	\$ 151,413	\$ 3,507,506	\$ -	\$ 3,928,372	\$ 74,629	\$ 3,853,743	\$ -
1340 - Grants - Operation Block Grants									
100150 - 2002 COPS More Grant	\$153,388	\$ -	\$ 146,842	\$ 6,546	\$ -	\$ 153,388	\$ 89,826	\$ 63,562	\$ -
100901 - 2015-16 SLESF	\$475,702	\$ -	\$ 249,490	\$ 226,212	\$ -	\$ 475,702	\$ 475,702	\$ -	\$ -
1340 - Grants - Operation Block Grants Total	\$629,090	\$ -	\$ 396,332	\$ 232,758	\$ -	\$ 629,090	\$ 565,528	\$ 63,562	\$ -
1341 - Grants - Operation Grants Reimbursed									
100168 - PSN Gang Reduction Grant	\$56,650	\$ -	\$ 56,398	\$ 252	\$ -	\$ 123,000	\$ 54,522	\$ 68,478	\$ -
100173 - Cal-Grip	\$763,813	\$ -	\$ 376,714	\$ 387,099	\$ -	\$ 766,846	\$ 341,910	\$ 424,936	\$ -
100177 - Buckle Up Stanislaus Grants	\$139,761	\$ -	\$ 98,737	\$ 41,024	\$ -	\$ 139,761	\$ 114,178	\$ 25,583	\$ -
100864 - FEMA PPE ASSISTANCE GRANT	\$93,503	\$ -	\$ 93,037	\$ 466	\$ -	\$ 93,503	\$ 94,464	\$ (961)	\$ -
100879 - Modesto Fire Mini-grants	\$37,844	\$ -	\$ 25,297	\$ 12,547	\$ -	\$ 37,844	\$ 41,237	\$ (3,393)	\$ -
100903 - HW HD25-15-001	\$48,200	\$ -	\$ 39,306	\$ 8,894	\$ -	\$ 48,200	\$ 39,306	\$ 8,894	\$ -
100952 - UOPPP6	\$57,638	\$ -	\$ 57,948	\$ (310)	\$ -	\$ 57,613	\$ 57,931	\$ (318)	\$ -
100955 - Cal Fire Grant for Trees	\$433,977	\$ -	\$ 269,300	\$ 164,677	\$ -	\$ 526,742	\$ 269,300	\$ 257,442	\$ -
100963 - FEMA AFG SitStat Grant	\$58,655	\$ -	\$ 58,655	\$ -	\$ -	\$ 58,655	\$ 58,655	\$ -	\$ -
100981 - HD-27	\$50,000	\$ -	\$ 25,087	\$ 24,913	\$ -	\$ 50,000	\$ 25,087	\$ 24,913	\$ -
100991 - UOPPP7	\$57,809	\$ 3,214	\$ 57,180	\$ (629)	\$ -	\$ 57,809	\$ 57,757	\$ 52	\$ -
100993 - Removal of Remnant Dennett Dam	\$2,028,204	\$ -	\$ 1,790,725	\$ 237,479	\$ -	\$ 2,028,204	\$ 1,868,806	\$ 159,398	\$ -
101009 - 2017 Emergency Flood Aid	\$2,791,970	\$ -	\$ 2,476,640	\$ 315,330	\$ -	\$ 2,791,970	\$ 2,279,819	\$ 512,151	\$ -
101044 - TEA 24	\$33,616	\$ -	\$ 17,601	\$ 16,015	\$ -	\$ 33,616	\$ 16,872	\$ 16,744	\$ -
101053 - Beverage Container Grant	\$92,125	\$ -	\$ 92,123	\$ 2	\$ -	\$ 92,125	\$ 92,123	\$ 2	\$ -
101104 - UOPPP8	\$57,913	\$ -	\$ 58,934	\$ (1,021)	\$ -	\$ 57,913	\$ 58,992	\$ (1,079)	\$ -
101117 - TEA25	\$30,711	\$ -	\$ 14,265	\$ 16,446	\$ -	\$ 30,711	\$ 20,898	\$ 9,813	\$ -
101130 - CCPP FY 17-18	\$54,084	\$ -	\$ 53,490	\$ 594	\$ -	\$ 54,084	\$ 54,083	\$ 1	\$ -
101140 - Waste Tire Clean-Up Grant	\$27,979	\$ -	\$ 27,966	\$ 13	\$ -	\$ 27,979	\$ 27,966	\$ 13	\$ -
101165 - UOPPP9	\$58,930	\$ -	\$ 44,087	\$ 14,843	\$ -	\$ 58,930	\$ 46,565	\$ 12,365	\$ -
101190 - CCPP FY 18-19	\$54,038	\$ 1,291	\$ 52,577	\$ 1,700	\$ -	\$ 54,038	\$ 54,038	\$ -	\$ -
101199 - TEA26	\$32,864	\$ -	\$ 9,929	\$ 22,935	\$ -	\$ 32,864	\$ 16,591	\$ 16,273	\$ -
101216 - TA5 FY 19/20	\$24,975	\$ 946	\$ 12,124	\$ 11,905	\$ -	\$ 24,975	\$ 11,166	\$ 13,809	\$ -
101255 - UOPPP10	\$57,762	\$ -	\$ 12,628	\$ 45,134	\$ -	\$ 57,762	\$ 58,250	\$ (488)	\$ -
101265 - CCPP 19-20	\$53,371	\$ 2,230	\$ 17,071	\$ 34,070	\$ -	\$ 53,371	\$ 53,371	\$ -	\$ -
101266 - SB2 2019 Planning Grant	\$355,000	\$ -	\$ 3,881	\$ 351,119	\$ -	\$ 355,000	\$ -	\$ 355,000	\$ -

Fiscal Year 2021-22 Non-Capital Projects

Fund / Project	Expense			Expense Budget		Expense Budget FY2021-		Revenue Budget		Revenue Budget FY2021-	
	Expense Budget	Commitment	Expense Actual	Available	22 Change	Revenue Budget	Revenue Actual	Available	22 Change		
101270 - TEA27	\$26,686	\$ -	\$ 1,395	\$ 25,291	\$ -	\$ 26,686	\$ -	\$ 26,686	\$ -	\$ -	
101273 - CRF Allocation - County	\$4,761,279	\$ -	\$ 4,761,279	\$ -	\$ -	\$ 4,761,279	\$ 4,761,279	\$ -	\$ -	\$ -	
101274 - CRF Allocation - State	\$2,745,525	\$ -	\$ 2,745,200	\$ 325	\$ -	\$ 2,745,525	\$ 2,745,200	\$ 325	\$ -	\$ -	
101275 - FEMA COVID-19	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,794	\$ (9,794)	\$ -	\$ -	
101277 - Accessory Dwelling Units - SB2	\$40,000	\$ -	\$ 260	\$ 39,740	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	
101299 - FIN - Coronavirus Relief Funds (CARES)						\$ 2,756,524	\$ 2,756,524	\$ -	\$ -	\$ -	
1341 - Grants - Operation Grants Reimbursed Total	\$15,124,882	\$ 7,680	\$ 13,349,834	\$ 1,767,368	\$ -	\$ 18,043,529	\$ 16,086,684	\$ 1,956,845	\$ -	\$ -	
1342 - Grants - Police											
100191 - Party Patrol 2008-09 Stan Cnty	\$41,500	\$ -	\$ 26,598	\$ 14,902	\$ -	\$ 41,500	\$ 13,377	\$ 28,123	\$ -	\$ -	
100192 - Party Patrol 2009-10 Stan Cnty	\$27,000	\$ -	\$ 11,027	\$ 15,973	\$ -	\$ 27,000	\$ -	\$ 27,000	\$ -	\$ -	
100969 - 2016-17 SLESF	\$474,203	\$ -	\$ 470,853	\$ 3,350	\$ -	\$ 474,203	\$ 474,203	\$ -	\$ -	\$ -	
101010 - MPD Multi-Year Donation II	\$26,724	\$ -	\$ 19,720	\$ 7,004	\$ -	\$ 26,024	\$ 26,723	\$ (699)	\$ -	\$ -	
101059 - 2017-18 SLESF	\$964,179	\$ 76,292	\$ 610,879	\$ 277,008	\$ -	\$ 964,179	\$ 964,180	\$ (1)	\$ -	\$ -	
101133 - OCDETF Operations I	\$84,473	\$ -	\$ 84,731	\$ (258)	\$ -	\$ 84,473	\$ 84,472	\$ 1	\$ -	\$ -	
101139 - 2018-19 SLESF	\$101,040	\$ 8,679	\$ 47,823	\$ 44,537	\$ -	\$ 101,040	\$ 58,892	\$ 42,148	\$ -	\$ -	
101203 - 2020 OTS PED/BIKE SAFETY	\$60,000	\$ -	\$ 42,535	\$ 17,465	\$ -	\$ 60,000	\$ 42,535	\$ 17,465	\$ -	\$ -	
101204 - 2020 OTS STEP GRANT	\$600,000	\$ -	\$ 551,467	\$ 48,533	\$ -	\$ 600,000	\$ 551,467	\$ 48,533	\$ -	\$ -	
101208 - 2020 BHRS Party Patrol Grant	\$10,000	\$ -	\$ 8,798	\$ 1,202	\$ -	\$ 10,000	\$ 8,798	\$ 1,202	\$ -	\$ -	
101217 - 2019-2020 SLESF	\$512,586	\$ 11,337	\$ -	\$ 501,249	\$ -	\$ 512,586	\$ 512,586	\$ -	\$ -	\$ -	
101253 - 2017 BJAG GRANT	\$136,528	\$ 2,427	\$ 134,043	\$ 57	\$ -	\$ 136,528	\$ -	\$ 136,528	\$ -	\$ -	
101260 - 2018 BJAG Grant	\$142,791	\$ -	\$ -	\$ 142,791	\$ -	\$ 142,791	\$ -	\$ 142,791	\$ -	\$ -	
101263 - 2020 BJAG COVID19 FUNDING	\$468,128	\$ -	\$ 60,611	\$ 407,517	\$ -	\$ 468,128	\$ 53,347	\$ 414,781	\$ -	\$ -	
101264 - 2019 BJAG Grant	\$140,934	\$ -	\$ 6,586	\$ 134,348	\$ -	\$ 140,934	\$ -	\$ 140,934	\$ -	\$ -	
101278 - 2021 OTS STEP Grant	\$440,000	\$ -	\$ 83,460	\$ 356,540	\$ -	\$ 440,000	\$ 73,137	\$ 366,863	\$ -	\$ -	
101279 - 2021 OTS PED-BIKE SAFETY	\$100,000	\$ -	\$ 12,568	\$ 87,432	\$ -	\$ 100,000	\$ 9,224	\$ 90,776	\$ -	\$ -	
101280 - 2021 BHRS Party Patrol Grant	\$10,000	\$ -	\$ 5,739	\$ 4,261	\$ -	\$ 10,000	\$ 4,253	\$ 5,747	\$ -	\$ -	
101284 - 2020-2021 SLESF	\$100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 46,887	\$ 53,113	\$ -	\$ -	
101297 - 2020 BJAG Grant	\$126,614	\$ -	\$ -	\$ 126,614	\$ -	\$ 126,614	\$ -	\$ 126,614	\$ -	\$ -	
1342 - Grants - Police Total	\$4,566,700	\$ 98,735	\$ 2,177,438	\$ 2,290,527	\$ -	\$ 4,566,000	\$ 2,924,081	\$ 1,641,919	\$ -	\$ -	
1344 - Grants - Emergency Rental Assistance											
101306 - ERA Program - Federal	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,398,151	\$ (6,398,151)	\$ -	\$ -	
1344 - Grants - Emergency Rental Assistance Total	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,398,151	\$ (6,398,151)	\$ -	\$ -	
1380 - Non-Capital Parks Fund (Non-Grant)											
100880 - Fund Dev/Special Projects	\$330,225	\$ 839	\$ 291,927	\$ 37,459	\$ -	\$ 330,225	\$ 672,022	\$ (341,797)	\$ -	\$ -	
100906 - Earth Day	\$109,750	\$ -	\$ 82,555	\$ 27,195	\$ 23,000	\$ 109,750	\$ 96,560	\$ 13,190	\$ 23,000	\$ -	
100948 - Modesto Neighborhoods Inc.	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100983 - Parade of Lights	\$44,500	\$ 109	\$ 31,480	\$ 12,910	\$ -	\$ 44,500	\$ 66,794	\$ (22,294)	\$ -	\$ -	
101229 - 19th and H Street Fountain	\$25,000	\$ 16,906	\$ 5,043	\$ 3,051	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	
1380 - Non-Capital Parks Fund (Non-Grant) Total	\$509,475	\$ 17,855	\$ 411,005	\$ 80,615	\$ 23,000	\$ 509,475	\$ 835,376	\$ (325,901)	\$ 23,000	\$ -	
1410 - Measure L - Road Tax Fund											
101039 - Task Force for School Safety	\$55,000	\$ -	\$ 31,592	\$ 23,408	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	
101041 - Active Transportation Plan	\$300,000	\$ 51,620	\$ 186,211	\$ 62,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101125 - Traffic Signal Analysis Study	\$250,000	\$ -	\$ 233,467	\$ 16,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101141 - Downtown Master Plan	\$268,450	\$ -	\$ 210,018	\$ 58,432	\$ -	\$ 160,000	\$ 97,047	\$ 62,953	\$ -	\$ -	
101172 - School Safety Program Study	\$250,000	\$ 228,515	\$ 20,079	\$ 1,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101173 - School Area All Stop Beacons	\$48,000	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101177 - Upgrade RRFB - Elliot School	\$20,000	\$ 19,670	\$ -	\$ 330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101178 - Neighborhood Traffic Calming	\$150,000	\$ -	\$ 11,043	\$ 138,957	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101242 - Install Video Detection	\$410,000	\$ -	\$ -	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101245 - 2020 Pvmnt Condition Survey	\$300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
101316 - PW - Adaptive Traffic Software	\$0	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	
1410 - Measure L - Road Tax Fund Total	\$2,051,450	\$ 299,805	\$ 740,410	\$ 1,011,235	\$ 700,000	\$ 170,000	\$ 107,047	\$ 62,953	\$ -	\$ -	
1520 - LTF - Non-Motorized Fund											
100692 - Bike Lane Striping	\$125,000	\$ -	\$ 63,485	\$ 61,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
1520 - LTF - Non-Motorized Fund Total	\$125,000	\$ -	\$ 63,485	\$ 61,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
1700 - Surface Transportation Fund											
100322 - PW - Galas Brothers Units 1 and 2						\$ 62,745	\$ 62,745	\$ -	\$ -	\$ -	
101304 - Upgrade High Voltage-FY 20/21	\$900,000	\$ 31,549	\$ -	\$ 868,451	\$ -	\$ 900,000	\$ -	\$ 900,000	\$ -	\$ -	
1700 - Surface Transportation Fund Total	\$900,000	\$ 31,549	\$ -	\$ 868,451	\$ -	\$ 962,745	\$ 62,745	\$ 900,000	\$ -	\$ -	
1800 - Economic Development/Strategic Plan Fund											
100838 - Modesto General Plan Update	\$500,000	\$ -	\$ 146,432	\$ 353,568	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	
100859 - Courthouse Project	\$751,466	\$ 7,108	\$ 659,900	\$ 84,459	\$ -	\$ 793,816	\$ 1,160,591	\$ (366,775)	\$ -	\$ -	
100914 - Downtown ED Incentives	\$50,000	\$ -	\$ 10,319	\$ 39,681	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	
101026 - Mesa Ridge Billboard	\$10,000	\$ -	\$ 308	\$ 9,692	\$ -	\$ 10,000	\$ 15,231	\$ (5,231)	\$ -	\$ -	
101058 - Wells Avenue Storage GPA	\$5,231	\$ -	\$ 13,564	\$ (8,333)	\$ -	\$ 5,231	\$ -	\$ 5,231	\$ -	\$ -	
101098 - W. Orangeburg Billboard	\$10,000	\$ -	\$ 6,070	\$ 3,930	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	
101108 - 4000 Salida Blvd Billboard	\$10,000	\$ -	\$ 5,527	\$ 4,473	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	
101114 - Phase 2 Non-Disp. Applications	\$100,000	\$ -	\$ 35,219	\$ 64,781	\$ -	\$ 100,000	\$ 32,718	\$ 67,282	\$ -	\$ -	
101115 - Phase 2 Disp. Applications	\$400,000	\$ -	\$ 137,099	\$ 262,901	\$ -	\$ 400,000	\$ 131,274	\$ 268,726	\$ -	\$ -	
101223 - CED - Technology Fee					\$ 62,852	\$ -	\$ -	\$ -	\$ -	\$ -	
101223 - Technology Fee	\$474,180	\$ -	\$ 240,537	\$ 233,643	\$ -	\$ 475,181	\$ 541,460	\$ (66,279)	\$ 67,280	\$ -	
101319 - Hemp Operating Agreement	\$0	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	
1800 - Economic Development/Strategic Plan Fund Total	\$2,310,877	\$ 7,108	\$ 1,254,975	\$ 1,048,794	\$ 212,852	\$ 2,354,228	\$ 2,441,274	\$ (87,046)	\$ 217,280	\$ -	
1906 - RDA Low and Mod Income Housing Fund											
100121 - North 9th Street EAH Project	\$73,150	\$ -	\$ 69,827	\$ 3,323	\$ -	\$ 73,150	\$ 73,150	\$ -	\$ -	\$ -	
1906 - RDA Low and Mod Income Housing Fund Total	\$73,150	\$ -	\$ 69,827	\$ 3,323	\$ -	\$ 73,150	\$ 73,150	\$ -	\$ -	\$ -	
3120 - Special Fund for Capital Outlay											
101207 - Stan Foods Prod Traffic Study	\$150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	
3120 - Special Fund for Capital Outlay Total	\$150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	

Fund / Project	Expense Budget	Expense Commitment	Expense Actual	Expense Budget Available	Expense Budget FY2021-22 Change	Revenue Budget	Revenue Actual	Revenue Budget Available	Revenue Budget FY2021-22 Change
3125 - John Thurman Capital Improvement Fund									
101019 - CED - JTF Capital Improvements	\$1,341,327	\$ 4,959	\$ 1,038,694	\$ 297,675	\$ -	\$ 1,249,891	\$ 1,139,891	\$ 110,000	\$ -
3125 - John Thurman Capital Improvement Fund Total	\$1,341,327	\$ 4,959	\$ 1,038,694	\$ 297,675	\$ -	\$ 1,249,891	\$ 1,139,891	\$ 110,000	\$ -
3130 - Parks Fund									
101225 - Downey Park Fire Renovation	\$100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3130 - Parks Fund Total	\$100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3140 - Capital Grants - CIP Projects									
101301 - ACE Train Purchase-SRJCC	\$4,000,000	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -
3140 - Capital Grants - CIP Projects Total	\$4,000,000	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -
3150 - Capital Grants - Parks CIP Projects									
101289 - Revard Pk Playground Reno	\$77,952	\$ -	\$ -	\$ 77,952	\$ -	\$ 77,952	\$ -	\$ 77,952	\$ -
3150 - Capital Grants - Parks CIP Projects Total	\$77,952	\$ -	\$ -	\$ 77,952	\$ -	\$ 77,952	\$ -	\$ 77,952	\$ -
3160 - Capital Grants - Streets CIP Projects									
100990 - System Safety Analysis Program	\$340,000	\$ 66	\$ 270,584	\$ 69,351	\$ -	\$ 340,000	\$ 147,628	\$ 192,372	\$ -
101128 - Synchronize Outside Downtown	\$500,000	\$ -	\$ 29,006	\$ 470,994	\$ -	\$ 500,000	\$ 6,740	\$ 493,260	\$ -
101240 - Claus Rd Signal Coordination	\$27,750	\$ -	\$ -	\$ 27,750	\$ -	\$ 27,750	\$ -	\$ 27,750	\$ -
101241 - Scenic Dr Signal Coordination	\$37,000	\$ -	\$ -	\$ 37,000	\$ -	\$ 37,000	\$ -	\$ 37,000	\$ -
101243 - PW - Travel Time Bluetooth Devices	\$0	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
101244 - PW - Video Detection Cameras	\$0	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000
101269 - Pelandale Ave. Rehabilitation	\$300,000	\$ -	\$ 7,888	\$ 292,112	\$ -	\$ 300,000	\$ 2,057	\$ 297,943	\$ -
101308 - PW - Radio Communication Upgrades	\$0	\$ -	\$ -	\$ -	\$ 122,500	\$ -	\$ -	\$ -	\$ 122,500
3160 - Capital Grants - Streets CIP Projects Total	\$1,204,750	\$ 66	\$ 307,478	\$ 897,206	\$ 822,500	\$ 1,204,750	\$ 156,425	\$ 1,048,325	\$ 822,500
3220 - Infrastructure Financing Program Administration									
100771 - Tivoli VLDP	\$8,705	\$ -	\$ 1,486	\$ 7,219	\$ -	\$ 8,705	\$ 256	\$ 8,449	\$ -
101195 - Tivoli SP 2019	\$25,000	\$ -	\$ 126	\$ 24,874	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
101197 - Tivoli VLDP 2019	\$25,000	\$ -	\$ 15,032	\$ 9,968	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
101226 - Tivoli CFD 2019	\$25,000	\$ -	\$ 22,665	\$ 2,335	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -
3220 - Infrastructure Financing Program Administration Total	\$83,705	\$ -	\$ 39,310	\$ 44,395	\$ -	\$ 83,705	\$ 256	\$ 83,449	\$ -
3410 - Streets Capital Facility Fee Fund									
100048 - Claratina/McHenry Plan Lane	\$341,500	\$ -	\$ 39,005	\$ 302,495	\$ -	\$ -	\$ -	\$ -	\$ -
101181 - Claus Road Plan Line	\$250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
3410 - Streets Capital Facility Fee Fund Total	\$591,500	\$ -	\$ 39,005	\$ 552,495	\$ -	\$ -	\$ -	\$ -	\$ -
3510 - Securities for Future Improvements									
100782 - Florence Avenue Improvements	\$2,663	\$ -	\$ -	\$ 2,663	\$ -	\$ 2,663	\$ 2,936	\$ (273)	\$ -
100783 - Shadow Creek Apartments	\$35,272	\$ -	\$ -	\$ 35,272	\$ -	\$ 35,272	\$ 38,887	\$ (3,615)	\$ -
100784 - Floyd Ave Walgreens	\$28,462	\$ -	\$ -	\$ 28,462	\$ -	\$ 28,462	\$ 31,379	\$ (2,917)	\$ -
3510 - Securities for Future Improvements Total	\$66,397	\$ -	\$ -	\$ 66,397	\$ -	\$ 66,397	\$ 73,202	\$ (6,805)	\$ -
4100 - Water Fund									
100747 - Well Field Phase III A	\$75,000	\$ -	\$ 281	\$ 74,719	\$ -	\$ -	\$ -	\$ -	\$ -
100748 - Well Field Phase III B	\$25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
100817 - Well Field Management Project	\$421,337	\$ -	\$ 35,289	\$ 386,048	\$ -	\$ -	\$ -	\$ -	\$ -
100875 - ASR Program	\$374,075	\$ -	\$ -	\$ 374,075	\$ -	\$ -	\$ -	\$ -	\$ -
101303 - TCP Litigation	\$49,000	\$ -	\$ 448	\$ 48,552	\$ 50,000	\$ -	\$ -	\$ -	\$ -
4100 - Water Fund Total	\$944,412	\$ -	\$ 36,018	\$ 908,394	\$ 50,000	\$ -	\$ -	\$ 36,623	\$ (36,623)
4112 - Water PCE Mitigation Fund									
100462 - Water PCE Mitigation Site 1	\$3,195,895	\$ 598,695	\$ 2,588,256	\$ 8,944	\$ -	\$ -	\$ 36,623	\$ (36,623)	\$ -
100463 - Water PCE Mitigation Site 2	\$1,500,000	\$ -	\$ 1,342,419	\$ 157,581	\$ -	\$ -	\$ -	\$ -	\$ -
100809 - Destroy PCE Wells	\$144,000	\$ -	\$ 1,629	\$ 142,371	\$ -	\$ -	\$ -	\$ -	\$ -
101261 - PCE Water-Mitigation-20 Sites	\$525,000	\$ 267,347	\$ 205,916	\$ 51,737	\$ -	\$ -	\$ -	\$ -	\$ -
4112 - Water PCE Mitigation Fund Total	\$5,364,895	\$ 866,042	\$ 4,138,221	\$ 360,632	\$ -	\$ -	\$ 36,623	\$ (36,623)	\$ -
4140 - Water - Grants									
101112 - Prop 1 Nitrate/Arsenic/Uranium	\$2,221,480	\$ 827,261	\$ 1,377,083	\$ 17,136	\$ -	\$ 2,221,480	\$ 1,197,442	\$ 1,024,038	\$ -
101131 - GSP Modesto Sub-Basin	\$2,811,225	\$ 1,772,963	\$ 766,540	\$ 271,723	\$ -	\$ 2,811,225	\$ 1,240,388	\$ 1,570,837	\$ -
4140 - Water - Grants Total	\$5,032,705	\$ 2,600,223	\$ 2,143,623	\$ 288,859	\$ -	\$ 5,032,705	\$ 2,437,830	\$ 2,594,875	\$ -
4180 - Water Fund - CIP Projects									
101237 - Yosemite Water Valves	\$295,000	\$ 215,000	\$ 28,232	\$ 51,768	\$ -	\$ -	\$ -	\$ -	\$ -
4180 - Water Fund - CIP Projects Total	\$295,000	\$ 215,000	\$ 28,232	\$ 51,768	\$ -	\$ -	\$ -	\$ -	\$ -
4210 - Sewer Operations Fund									
101281 - WWTP Ops Guidance Program	\$138,000	\$ -	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ -	\$ -
101282 - ECS Office Improvements	\$150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
101283 - Screw Pump Replacement	\$1,040,000	\$ -	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -
101307 - Jennings WWTP Parcel Merger	\$25,000	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
4210 - Sewer Operations Fund Total	\$1,353,000	\$ -	\$ -	\$ 1,353,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
4211 - Wastewater Developmental Fees Fund									
100898 - Parklawn Sewer Improvements	\$1,596,000	\$ -	\$ 986,257	\$ 609,743	\$ -	\$ -	\$ 986,460	\$ (986,460)	\$ -
101070 - Airport Neighborhood Sewer	\$0	\$ -	\$ 316,919	\$ (316,919)	\$ -	\$ -	\$ 322,694	\$ (322,694)	\$ -
4211 - Wastewater Developmental Fees Fund Total	\$1,596,000	\$ -	\$ 1,303,177	\$ 292,823	\$ -	\$ -	\$ 1,309,154	\$ (1,309,154)	\$ -
4212 - Wastewater PCE Mitigation Fund									
100668 - WW PCE Mitigation Site 1	\$1,670,632	\$ 76,636	\$ 1,554,642	\$ 39,354	\$ -	\$ -	\$ -	\$ -	\$ -
100669 - WW PCE Mitigation Site 2	\$1,000,000	\$ -	\$ 935,042	\$ 64,958	\$ -	\$ -	\$ -	\$ -	\$ -
100765 - WW PCE Mitigation Site 3	\$400,000	\$ -	\$ 335,540	\$ 64,460	\$ -	\$ -	\$ -	\$ -	\$ -
4212 - Wastewater PCE Mitigation Fund Total	\$3,070,632	\$ 76,636	\$ 2,825,224	\$ 168,772	\$ -	\$ -	\$ -	\$ -	\$ -
4320 - Special Aviation Fund									
101055 - Airport Layout Update AIP 41	\$351,314	\$ 5,463	\$ 338,850	\$ 7,001	\$ -	\$ 358,060	\$ 336,444	\$ 21,616	\$ -
101272 - CARES ACT - FAA Airport	\$69,000	\$ 3,450	\$ 65,481	\$ 69	\$ -	\$ 69,000	\$ 56,691	\$ 12,309	\$ -
4320 - Special Aviation Fund Total	\$420,314	\$ 8,913	\$ 404,331	\$ 7,070	\$ -	\$ 427,060	\$ 393,135	\$ 33,925	\$ -
4510 - Bus Fixed Route Fund									
101021 - BMF-Equipment requirements	\$231,545	\$ -	\$ 218,683	\$ 12,862	\$ -	\$ 231,185	\$ 231,185	\$ -	\$ -
101023 - Bus Stop Improv/Repairs 2017	\$1,803,324	\$ 34,203	\$ 622,461	\$ 1,146,660	\$ -	\$ 1,803,324	\$ 572,423	\$ 1,230,901	\$ -

Fiscal Year 2021-22 Non-Capital Projects

Fund / Project	Expense			Expense Budget		Expense Budget FY2021-		Revenue Budget		Revenue Budget FY2021-	
	Expense Budget	Commitment	Expense Actual	Available	22 Change	Revenue Budget	Revenue Actual	Available	22 Change		
101132 - Electric Bus Purchase-CARB	\$7,408,758	\$ 9,073	\$ 6,451,242	\$ 948,444	\$ -	\$ 8,188,775	\$ 6,451,242	\$ 1,737,533	\$ -		
101134 - BMF-CNG Upgrade	\$254,000	\$ -	\$ -	\$ 254,000	\$ -	\$ 254,000	\$ -	\$ 254,000	\$ -		
101151 - Video Surveillance System	\$485,406	\$ -	\$ 374,482	\$ 110,924	\$ -	\$ 485,406	\$ 350,095	\$ 135,311	\$ -		
101159 - Transit Route Study	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
101160 - Commuter Bus Repair	\$64,726	\$ -	\$ 64,725	\$ 1	\$ -	\$ 64,726	\$ 64,724	\$ 2	\$ -		
101162 - MAX Traffic Signal Priority	\$890,000	\$ -	\$ 35,119	\$ 854,881	\$ -	\$ 890,000	\$ 35,119	\$ 854,881	\$ -		
101191 - Install USB ports -Commut Bus	\$13,118	\$ 1,147	\$ 13,209	\$ (1,238)	\$ -	\$ 13,118	\$ 1,869	\$ 11,249	\$ -		
101194 - Video Surveillance System- TC	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
101198 - MADAR - CAD/AVL system	\$213,946	\$ -	\$ 137,270	\$ 76,677	\$ -	\$ 213,946	\$ 137,270	\$ 76,676	\$ -		
101218 - Transit 2 Way Radio System	\$180,480	\$ 1,705	\$ 24,189	\$ 154,586	\$ -	\$ 180,480	\$ -	\$ 180,480	\$ -		
101227 - Comp Study S/L Range Plan	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
101238 - AMTRAK STATION REPAIRS/REHAB	\$598,966	\$ -	\$ 45,542	\$ 553,424	\$ -	\$ 604,512	\$ 30,044	\$ 574,468	\$ -		
4510 - Bus Fixed Route Fund Total	\$12,144,269	\$ 46,128	\$ 7,986,920	\$ 4,111,221	\$ -	\$ 12,929,472	\$ 7,873,971	\$ 5,055,501	\$ -		
4600 - Golf Fund											
100863 - Golf Improvements-\$1 per Round	\$81,883	\$ -	\$ 1,800	\$ 80,083	\$ -	\$ 10,753	\$ -	\$ 10,753	\$ -		
4600 - Golf Fund Total	\$81,883	\$ -	\$ 1,800	\$ 80,083	\$ -	\$ 10,753	\$ -	\$ 10,753	\$ -		
4700 - Community Center Operations Fund											
101251 - MCP Deferred Maintenance	\$120,000	\$ 99,975	\$ 10,401	\$ 9,624	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -		
101305 - PRN - Centre Plaza Vaccine Site	\$150,000	\$ 11,426	\$ 169,060	\$ (30,486)	\$ -	\$ -	\$ -	\$ -	\$ -		
4700 - Community Center Operations Fund Total	\$270,000	\$ 111,401	\$ 179,461	\$ (20,863)	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -		

INTERNAL SERVICES FLEET

PROGRAM DESCRIPTION

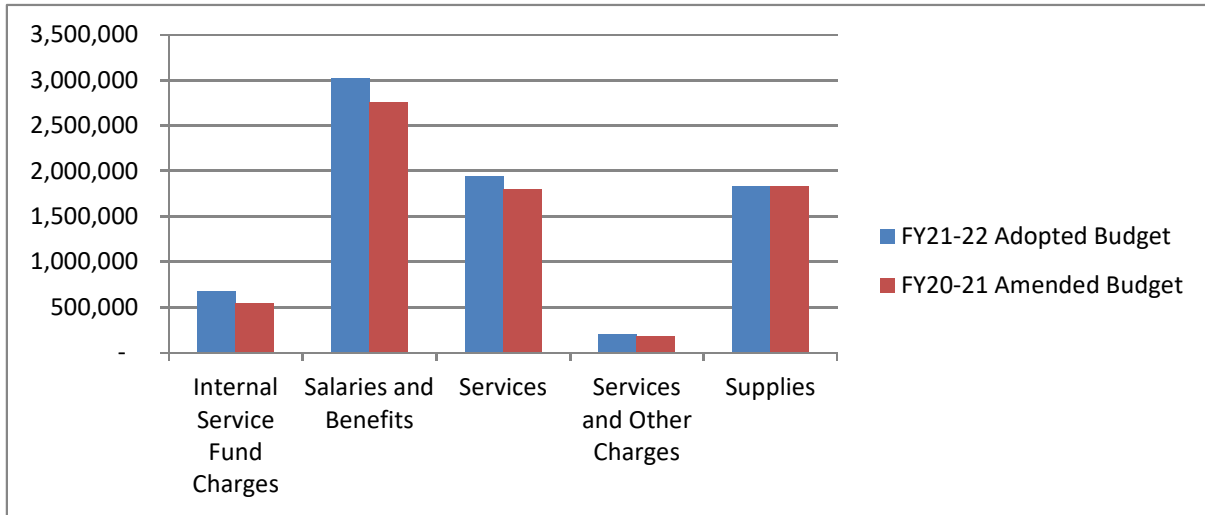
The Public Works Department, Fleet Services Division manages the Fleet Internal Service Fund and is responsible for maintaining and replacing the City's fleet of approximately 1,168 vehicles and pieces of equipment. Individual departments are charged monthly rates to finance the operations and vehicle replacements. Maintenance activities are performed primarily by City staff; however, outside vendors are utilized in specific situations. These services include preventative maintenance inspections, comprehensive mechanical repairs and specialized auto body work. Replacement reserves are maintained that are specially allocated for replacing vehicles and equipment.

KEY CONSIDERATIONS

- FY 2021-2022 budget includes 2.9 million for vehicle and equipment replacements, including funding to repair and replace emergency vehicles and equipment for first responders.
- Replacement and setup of approximately 40 vehicles is scheduled for the 21-22 FY that have met or exceeded replacement lifecycles.
- Perform remarketing operations for all vehicles replaced or otherwise removed from the fleet.
- Manage 42 employees that repair and maintain all facets of municipal equipment to high standards.
- Maintain compliance with a variety of statutory regulations including DOT and CARB.
- Maintain fuel sites and the fueling card program for most all of the City run Fleet.
- Maintain a highly complex Fleet information system to validate every dollar spent in Fleet Services.

Expense By Category Fleet Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	668,669	538,940
Salaries and Benefits	3,018,007	2,756,844
Services	1,944,940	1,798,792
Services and Other Charges	202,992	180,546
Supplies	1,828,188	1,827,472
Grand Total	7,662,796	7,102,594



INTERNAL SERVICES BUILDING SERVICES

PROGRAM DESCRIPTION

Building Services is a maintenance and operations division of the Public Works Department, under the supervision of the Director of Public Works. Building Services is responsible for preventive maintenance, general repairs, troubleshooting, and coordination of vendor repairs for most City facilities. Administrative staff manage contracts and invoicing for a wide variety of Citywide services, including custodial services, pest control, elevator maintenance, burglar alarm monitoring, fire suppression system monitoring and maintenance, HVAC and plumbing services, fire extinguisher servicing, and more.

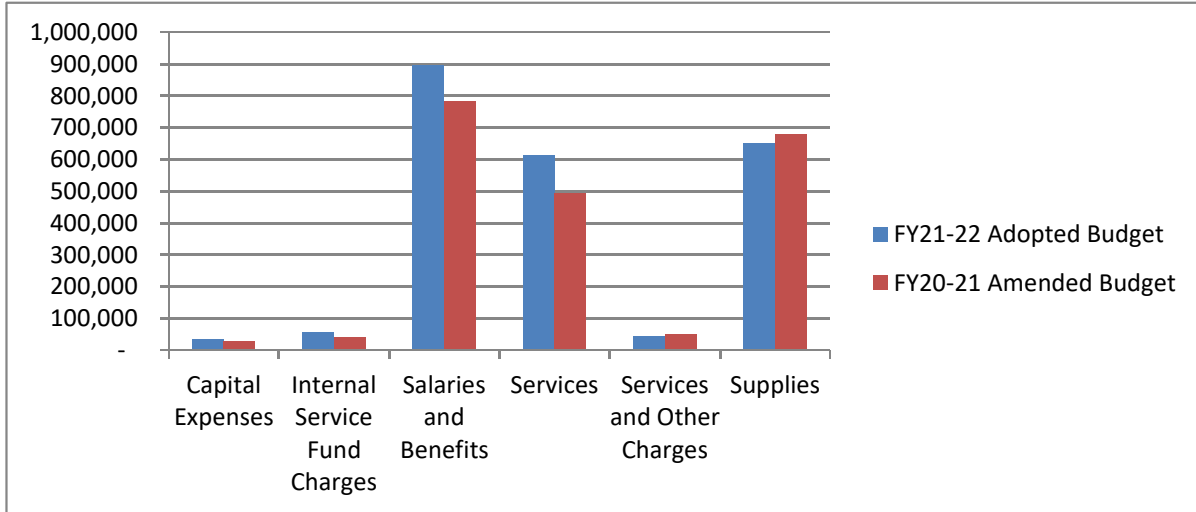
The Building Services Division oversees the shared costs for the Corporation Yard and coordinates stocking and delivery of custodial supplies to most City buildings outside of Tenth Street Place. Maintenance technicians also assist Modesto Police with boarding up damaged commercial and residential structures, and the City Locksmith manages the key and proximity card access system. In addition to Building Services oversight, the Facilities Manager also provides management support to the Parking Services Supervisor. The Parking Division operates three parking garages and multiple flat lots, in addition to providing parking enforcement support to the downtown business district and surrounding areas.

KEY CONSIDERATIONS

- Facilities Manager oversees Building Services and Parking Services Divisions
- 4 Maintenance Staff, 1 Administrative Analyst, 1 Manager
- 50+ City Facilities on Regular Preventive Maintenance and Repair Schedule
- Manage over \$1.3 million annually in City-wide maintenance contracts and services

Expense By Category Building Services Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	35,000	30,000
Internal Service Fund Charges	57,043	41,345
Salaries and Benefits	896,970	784,183
Services	613,300	493,180
Services and Other Charges	46,065	51,725
Supplies	650,200	681,000
Grand Total	2,298,578	2,081,433



INTERNAL SERVICES INFORMATION TECHNOLOGY

PROGRAM DESCRIPTION

The Information Technology (IT) Department manages the computer based infrastructure used by all city offices and the broadcasting services for City Council and County Board meetings. The computer based infrastructure used by all city offices is paid for through the internal services funds (ISF) that encompasses computer devices, application systems, network connectivity, network security, and IT staffing. The broadcasting service, for City Council and County Board meetings is paid by equally sharing the costs between the City and County.

The City continues to replace critical data center infrastructure equipment and end user computer devices, such as network storage equipment, router and switching equipment, servers, and desktop computers and laptops.

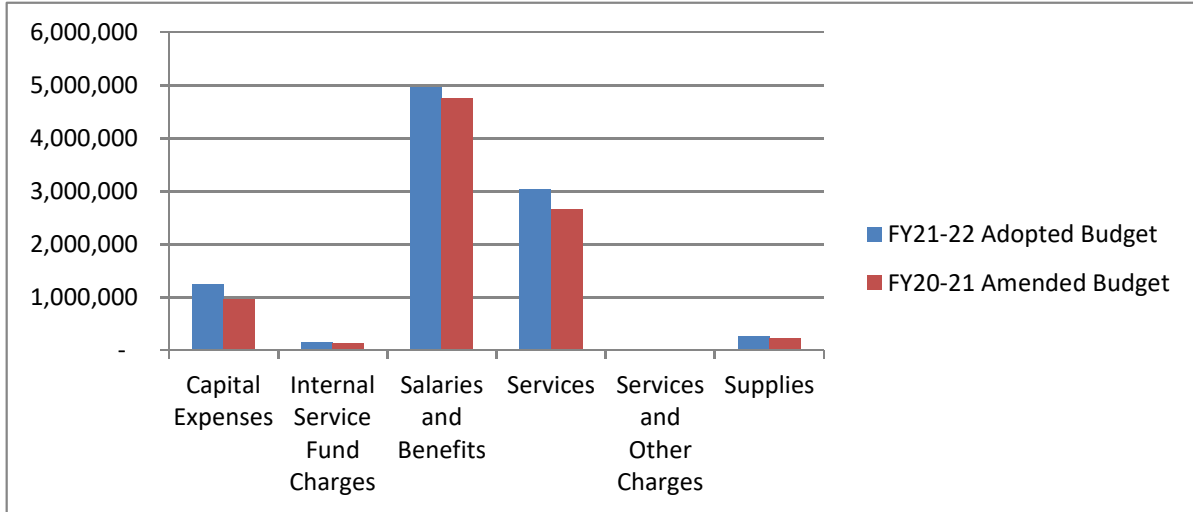
KEY CONSIDERATIONS

IT projects support the City's Strategic Plan Area of Focus of Governance and Service Delivery. The major FY 2021-22 projects funded by the computer based infrastructure used by the city offices are as follows:

- Enterprise Resource Planning (ERP) – the City continues to put resources towards the ERP system to allow for changing needs in functionality that is mandated by the State and Federal governments to allow for transparent reporting.
- Data Center Hardware Infrastructure – Maintain and improve on the functionality of the data center to reduce the overall cost of the infrastructure while improving functionality.
- Network and Infrastructure Improvements – Install new routing and switching equipment to replace aging devices and to allow better communication with all of the City's sites. Replacing approximately 1300 aging computers for all City sites for improved security and to maintain a cohesive environment.
- Geographical Information Systems – Continue to implement Lucity, in Public Works and Parks, Recreation, Neighborhoods for better management of City assets used daily by our these departments.
- Cybersecurity – Continue to research and implement new technologies to protect against cyber attacks.

Expense By Category Information Technology Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Capital Expenses	1,238,000	953,000
Internal Service Fund Charges	161,575	139,911
Salaries and Benefits	4,956,627	4,757,003
Services	3,037,620	2,671,611
Services and Other Charges	8,993	7,503
Supplies	275,250	229,000
Grand Total	9,678,065	8,758,028



INTERNAL SERVICES MAIL SERVICES

PROGRAM DESCRIPTION

The City Clerk manages the Mail Services ISF program.

Mail Services for the City of Modesto: Sorted, metered and delivered mail throughout City Departments and provides mail services at the following locations: Modesto Centre Plaza, Corp Yard, Neighborhood Center at Marshall Park, Treatment Plant, Dryden, Muni, Cop Shop, Modesto Police Department, Museum, Airport, Creekside, Senior Center and Utilities (Litt Road). Mail Services staff also pick up and deliver to the Post Office on Kearney Avenue twice daily.

There are two Administrative Office Assistant 1 staff members in Mail Services.

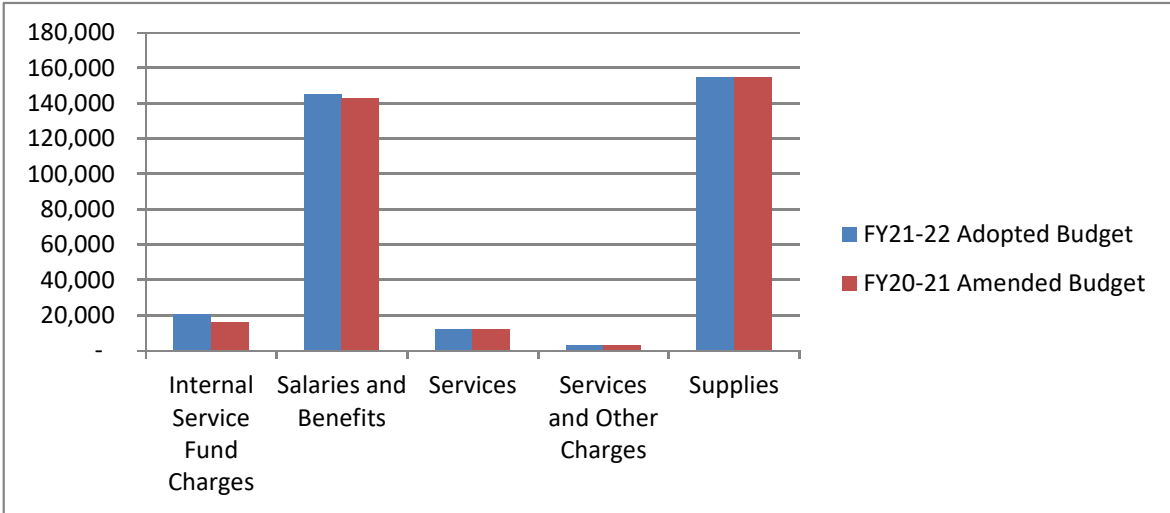
KEY CONSIDERATIONS

Mail Services has increased its annual budget by 3% for Fiscal Year 2021-2022, while maintaining services and deliveries. The United States Post Office has not increased postage rates for the past fiscal year; however, there may be an unanticipated rate increase. This has been the first ISF increase in Mail Services after several years of reductions.

Mail Services also leases a postage machine for metering mail and a vehicle to use for their pickups and deliveries.

Expense By Category Mail Services Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	20,505	15,736
Salaries and Benefits	145,256	142,722
Services	12,000	12,000
Services and Other Charges	3,104	2,706
Supplies	155,000	155,000
Grand Total	335,865	328,164



INTERNAL SERVICES RISK MANAGEMENT

PROGRAM DESCRIPTION

Risk Management encompasses General Liability, Worker's Compensation, and Property Insurance to protect the City against the various types of risks faced in the day-to-day delivery of government services.

General Liability provides coverage for bodily injury, property damage and employment liability claims, as outlined in Government code 815 – 818.9. The City is self-insured up to \$1 million dollars, and procures alternative insurance through a risk pooling authority for claims amounts above the self-insured limit. The General Liability Internal Service Fund (ISF) supports this program.

Worker's Compensation provides coverage for workplace health and injury claims, including the administration of return to work policies and procedures. The program is governed by the California Worker's Compensation Board and complies with OSHA and Cal/OSHA best practices for workplace injury mitigation. The City is self-insured up to \$750K, and procures additional coverage for claims that exceed the self-insured limit. The Worker's Compensation ISF supports this program.

Property Insurance provides coverage of loss for the various properties and facilities owned by the City. It protects against damages and loss of revenue due to closure of facilities due to damages, or closures necessitated by emergency declarations. The City procures full insurance protection through various insurance companies. The Property Insurance ISF supports this program.

KEY CONSIDERATIONS

The General Liability program handles approximately 302 claims per year at an average annual cost of \$630,894 and is currently administered fully in-house. This program is reviewed by an Actuary each year to assess costs and project future liability. The actuarial report is used to determine revenue collection needed to cover costs of outstanding claims, as well as for the upcoming fiscal year. Revenues are collected based on two calculations: one percent from all departments based on payroll, and the remaining 99 percent based on department usage based on a five-year historical average. Larger liabilities are typically paid out over time and, therefore, a sound funding level is approximately 70 percent to 80 percent of overall outstanding claims. This fund has an overall liability of \$7,128,000 and a funding level of \$2,781,199 or 39 percent. The cost of General Liability is increasing due to changes in laws and statutes of limitations for some types of claims.

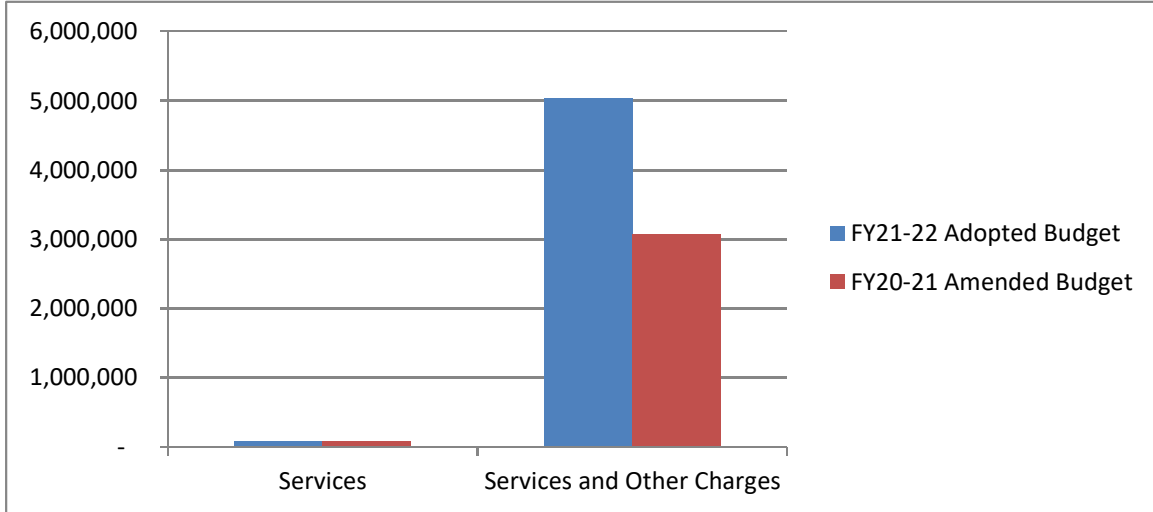
The Worker's Compensation program handles approximately 178 claims per year and is administered by a third-party administrator. This program is reviewed by an Actuary each year to determine total

liability of open claims and exposure forecasting for revenue needs in the following fiscal year. Revenues are collected based on two calculations: one percent from all departments based on payroll, and the remaining 99 percent based on department usage based on a five-year historical average. Larger liabilities are typically paid out over time and, therefore, a sound funding level is approximately 70 percent to 80 percent of overall outstanding claims. This fund has an overall liability of \$18,764,000 and a funding level of \$8,608,601 or 45.8 percent. The cost of Worker's Compensation is stable.

The Property Insurance program is fully insured by procuring various policies through a Joint Powers Authority. Insurance rates for the properties are determined by the market trend as well as claims history. Revenues for Property Insurance is collected by using a formula that allocates by department and division based on property usage. Total insurance coverage cost for the new fiscal year is estimated at \$750K.

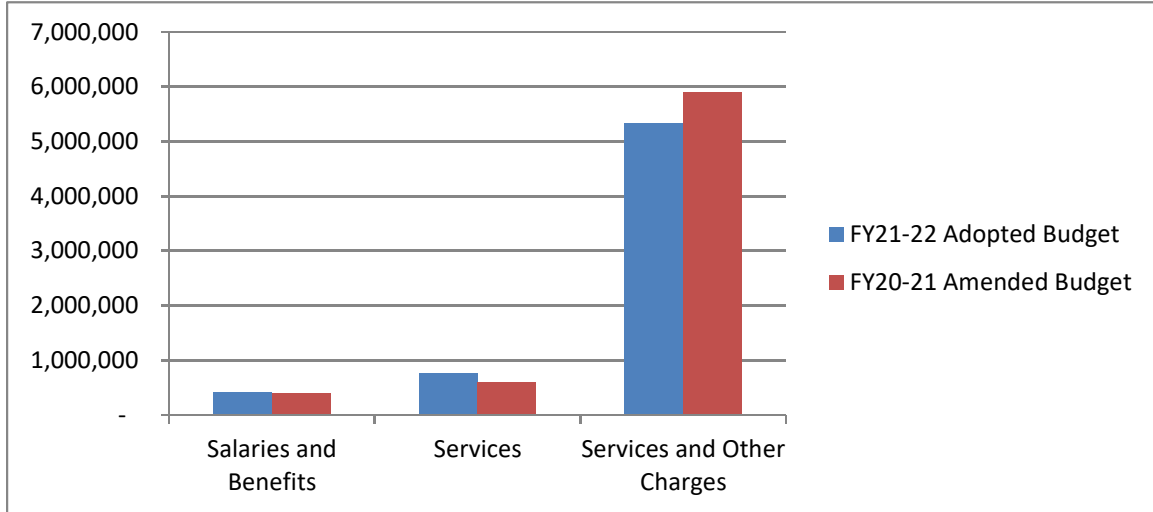
Expense By Category Liability Insurance Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Services	76,789	76,789
Services and Other Charges	5,029,183	3,069,732
Grand Total	5,105,972	3,146,521



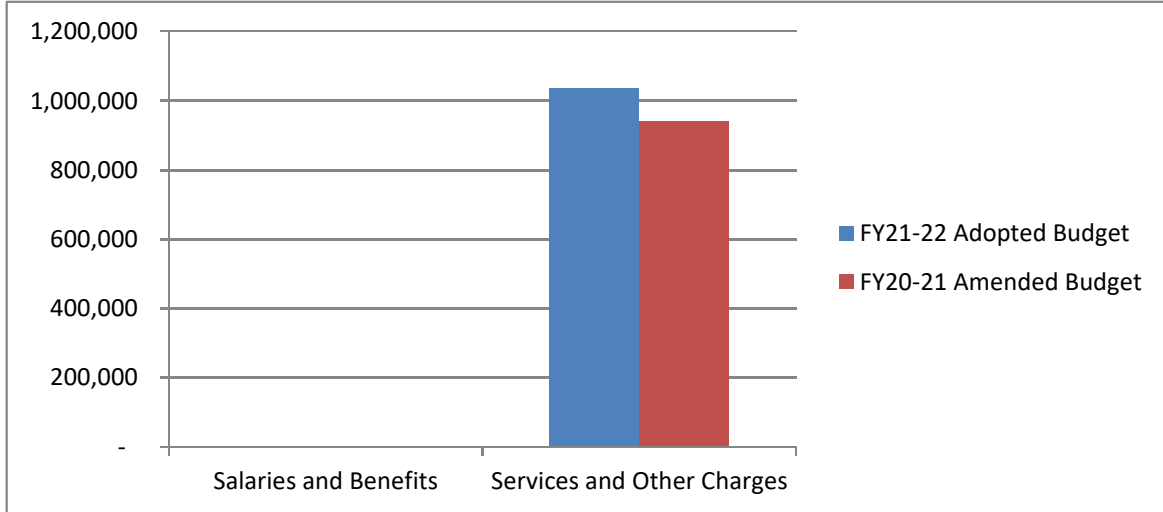
Expense By Category Workers Compensation Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Salaries and Benefits	410,381	390,000
Services	751,000	600,674
Services and Other Charges	5,333,706	5,887,667
Grand Total	6,495,087	6,878,341



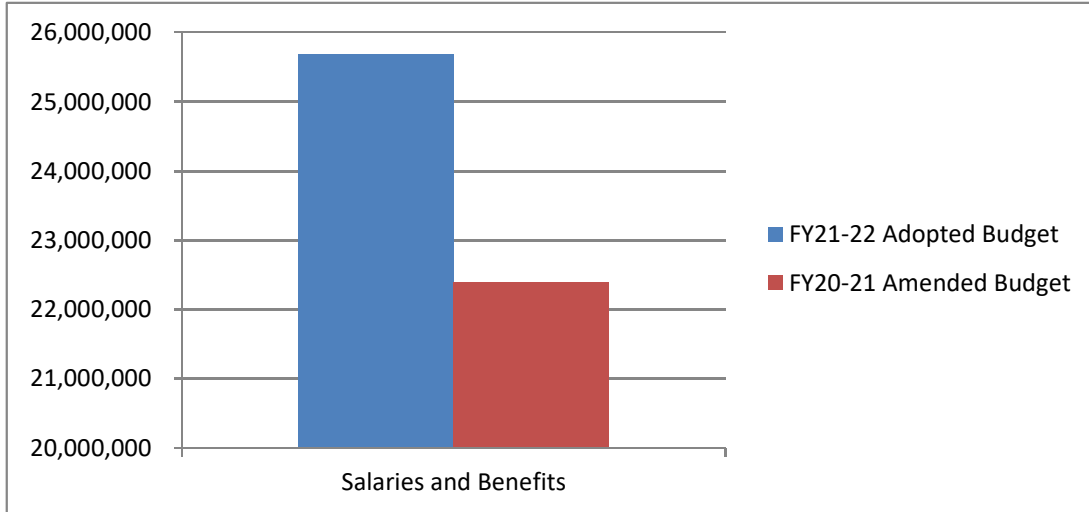
Expense By Category Property Insurance Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Salaries and Benefits	3	
Services and Other Charges	1,034,000	940,000
Grand Total	1,034,003	940,000



Expense By Category CalPERS Unfunded Accrued Liability

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Salaries and Benefits	25,684,574	22,391,553
Grand Total	25,684,574	22,391,553



INTERNAL SERVICES EMPLOYEE BENEFITS

PROGRAM DESCRIPTION

The Employee Benefits program administers of all employee benefits City-wide to include, health, dental, vision, life and disability insurance, deferred compensation, CalPERS retirement, and cash out of leave balances upon separation. Additionally, the program supports retiree benefits, referred to as “other post-employment benefits” (OPEB), such as retiree medical for eligible employees.

The Employee Benefits Fund and Employee Benefits Administration ISFs manage these programs.

KEY CONSIDERATIONS

Benefits Administration includes two full-time employees dedicated to serving employees City-wide with enrollment, election changes, leaves of absence, separation from service to include retirement based on years of service, disability and Industrial Disability retirements for our Safety employees.

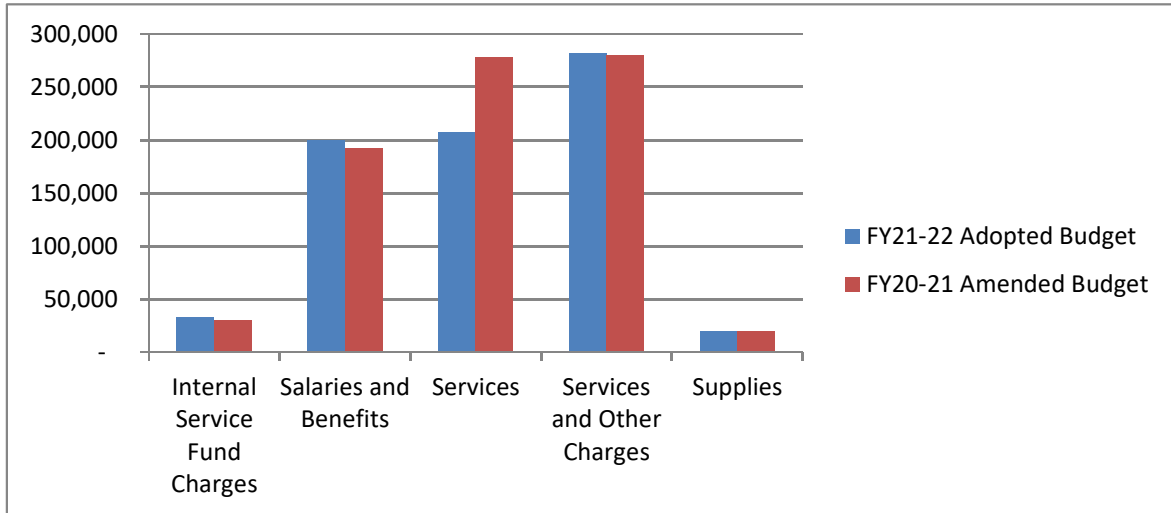
Management of premium payments and employee deductions, retiree billing, and employee educational events are additional responsibilities of the administration staff. The EBF is funded through allocation to the departments using a formula that looks at both budgeted expenses and FTE by department. Current cost of administration is approximately \$750K and includes salaries, and other administrative expenses.

The Employee Benefits fund is assessed by an Actuary annually to determine overall liability and appropriate funding for the each upcoming fiscal year. Revenues are collected based on a formula that considers the payroll of each bargaining group and is charged to the departments. Total annual cost fluctuates between \$4.5 million and \$5 million based on retirements and separations for a given year. A reserve is maintained in the fund to allow for fluctuation.

Expense By Category

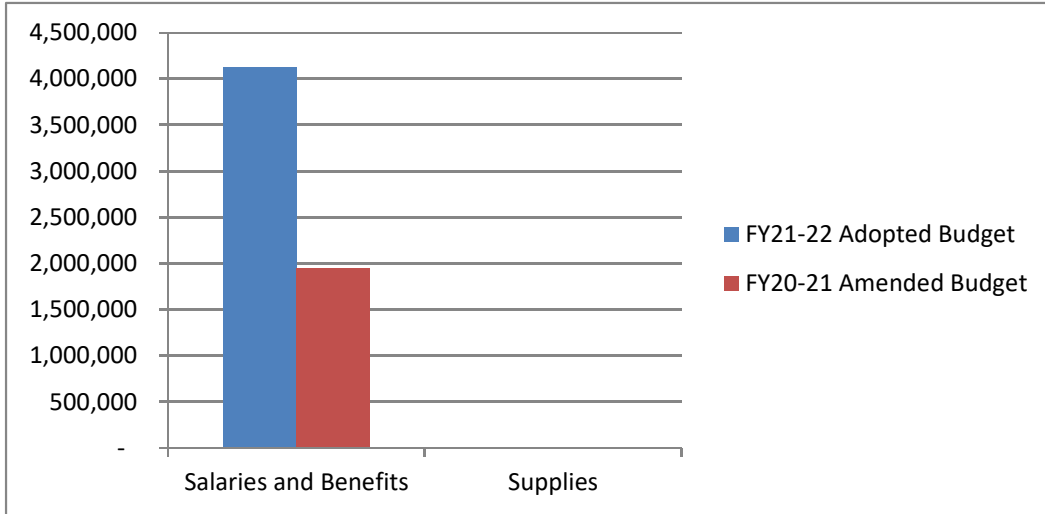
Employee Benefits Administration Fund

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Internal Service Fund Charges	33,260	29,655
Salaries and Benefits	199,800	192,558
Services	206,900	277,700
Services and Other Charges	281,829	280,277
Supplies	20,123	20,055
Grand Total	741,912	800,245



Expense By Category Employee Benefits Retiree Fund (Excluding CALPERS UAL)

Expense By Category	FY21-22 Adopted Budget	FY20-21 Amended Budget
Salaries and Benefits	4,126,639	1,944,053
Supplies	1,949	1,949
Grand Total	4,128,588	1,946,002



DEBT SERVICE

Overview

The City of Modesto uses debt financing to pay for certain expenditures over time. Debt financing is a tool for managing cashflow when large, one-time cash outlays are required such as in the cases of construction and infrastructure upgrades. In this section is a summary of the City's debt service for its bond issues and other long term debt (not including debt of the Redevelopment Successor Agency). It also includes the Computation of Legal Debt Margin which calculates the City's legal debt limit, as well as a summary debt service schedule that contains principal and interest payments for all debt (not including swap payments or fees).

Debt Policies

Section 43605 of the California Government Code places the aggregate debt limit of the City at 15% of gross assessed value of all real and personal property of the City. City Council has limited the use of debt even further with the adoption of City Council Policy No. 1.036: Debt Management Policy (the "Policy"). The primary objectives of the Policy are to maintain cost-effect access to the capital markets and other financing venues through prudent yet flexible policies: 1) moderate principal and debt service payments through effective planning and project cash management, 2) achieve the lowest cost of borrowing, and 3) achieve the highest practical credit ratings. Specific key provisions of the Policy include:

1. Water and Wastewater Funds are to maintain a working capital reserve equal to 25% of their operating expenses plus one annual debt service payment on any State Revolving Fund ("SRF") loans.
2. The City will seek to maintain debt service coverage on its senior lien Water and Wastewater revenue bonds at a level not less than one and a half times (1.5x) the maximum annual debt service for the aggregate outstanding senior lien bonds of the respective system.
3. Obligations of long-term debt will be structured such that the obligations generally do not exceed the average useful life of that which is being financed or the sunset date of any current, pledged revenues. At no time will the financing exceed 120% of the expected average useful life of the asset being financed.
4. Concerning revenue bonds, the maximum annual debt service for any given year must not exceed a level at which the projected net revenues are less than one and a quarter times (1.25x) the total debt service within any year unless allowed by existing bond covenants.

Issuer Credit Rating

Each entity that is allowed to issue bonds is rated on its ability to repay the debt. This rating is known as the Issuer Credit Rating (ICR), which is an independent gauge of the credit risk of the issuer. Credit risk is based on the issuer's solvency or ability to pay the interest and principal. The greater the credit risk, the more interest the issuer has to pay to sell its bonds. Not only does the credit rating of the issuer determine the initial yield of the bond, but it can also affect bond prices in the secondary market if the issuer's credit rating changes.

There are five major services that rate bonds: Standard & Poor's (S&P), Moody's Investors Service, Fitch, A.M. Best, and Dominion Bond Rating Service. Ratings range from AAA for the highest quality bonds to D, which are bonds in default. The City currently carries an Issuer Credit Rating from Moody's of A1, given in June 2018.

Summary of FY 2020/21 Debt Service

The original FY 2020/21 debt service budget for the debts below totaled \$33,763,394 in debt service payments, including swap payments and fees. None of the City's debt is applicable to the legal debt margin.

Loans Payable

- **Kiernan Business Park East Project Bank Loan** (*Governmental Activities*). No-interest loan payable to the Stanislaus County Economic Development Bank loan program, to pay costs incurred by the City for the Kiernan Business Park East Project; loan intended to be repaid when the financing mechanism is established. As of June 30, 2020, no payments have been made to the Stanislaus County Economic Development Bank. According to the agreement, the Project will be completed as of the date the City first issues building permits within the Kiernan Business Park East area. To date, no building permits have been issued. Kiernan Business Park East project revenues, mainly CFD special taxes, have been pledged as collateral.
- **ARRA Water Grant Loan** (*Business-Type Activities; Water Enterprise Fund*). Loan payable to State of California Department of Public Health, also known as ARRA Water Grant. This Agreement constitutes funding in the form of a loan with forgiveness of principal made by the State under the provisions of California Safe Drinking Water State Revolving Fund Law of 1997, and the American Recovery and Reinvestment Act of 2009 (ARRA) Public Law 11 1-5. The purpose of the funding is to assist in financing construction of a project, which will enable the City to meet safe drinking water standards or to address other health concerns, herein referred to as the "Project". The total amount for the project was \$1,136,656, of which 50% was to be repaid as a loan. This original loan amount of \$568,328 has a payment term of 20 years at 2.5017% interest rate. Water Enterprise fund revenues have been pledged as collateral.

- **North Valley Regional Recycled Water Program** (*Business-Type Activities; Sewer Enterprise Fund*). Loan payable to California State Water Resources Control Board, State Revolving Fund. The Project, commonly known as North Valley Regional Recycled Water Program generally consists of constructing improvements to the City’s existing pump station. The City will then distribute the recycled water to the Del Puerto Water District for agricultural use increasing recycled water supplies by 5.4 billion gallons per year within the first 5 years of operation and 9.9 billion gallons per year at build out. Completion of construction date was established as June 30, 2018. Project completion date was established as December 31, 2018. The City agrees to repay all project funds at an interest rate of zero percent (0%) per annum and an administrative service charge of one percent (1%) per annum. The total final loan amount was \$29,747,008, including \$68,857 of approved Construction Period Interest. The loan repayment term is 30 years (final payment due on June 30, 2048) and after an initial payment of \$1,104,284, in the fiscal year ending June 30, 2019, the annual principal and service charge payment is \$1,152,162 beginning in the fiscal year ending June 30, 2020. Sewer Enterprise fund net revenues have been pledged as collateral.

Certificates of Participation

- **1993 Golf Refunding Certificates of Participation** (*Business-Type Activities; Golf Enterprise Fund*). Issued to refund earlier certificates for the Creekside Golf Course capital project; issued with an aggregate principal of \$8,130,000, with final maturity in 2023. Annual principal payments are due November 1st and beginning in 2010 range from \$250,000 to \$480,000, ending in 2023. The certificates are repayable from any source of available funds of the City. However, the City has elected to repay the certificates with revenues of the Golf Enterprise Fund.
- **2008 Water Refunding Revenue Certificates of Participation** (*Business-Type Activities; Water Enterprise Fund*). Issued to refund the 2006 issue, to provide funding for construction of new downstream water facilities and various water distribution system improvements in connection with Modesto Irrigation District’s expansion of the regional water treatment plant. Variable rate securities maturing October 1, 2036, with interest initially calculated weekly, fluctuating according to market conditions. The Certificates may be converted to a daily, term, flexible, or fixed rate. While the 2008 COPs are in the Weekly Mode, they are subject to optional tender and mandatory tender for purchase. Funds for the payment of the purchase price of 2008 COPs that are tendered for purchase and that are not remarketed by the Remarketing Agent will be available (subject to certain conditions) under a Standby Certificate Purchase Agreement, dated May 1, 2008 (the “Liquidity Facility”). The Liquidity Facility does not support, secure or guaranty the payments of the principal or interest with respect to the 2008 COPs. Subject to the terms and conditions of the Liquidity Facility, the Liquidity Facility Provider is to provide funds for the payment of the purchase price on each purchase of 2008 COPS up to \$47,625,000 in principal amount (the “Available Principal Commitment”) and \$548,014 an amount equal to 35 days’ interest on the Available Principal Commitment at an assumed rate of 12% and accrued interest on

2008 COPs subject to the Weekly Rate tendered or deemed tendered for purchase in the event that remarketing proceeds are not sufficient to pay the purchase price of such 2008 COPs.

The Liquidity Facility will not provide for the payment of principal and interest on any 2008 COPs other than with respect to the purchase price of the 2008 COPs tendered or deemed tendered and not remarketed. Barring an event of default, any such draws on the Letter of Credit will be repaid under the terms of the Reimbursement Agreement. Under the terms of the Reimbursement Agreement, the City will repay the amount drawn in ten equal semi-annual installments of principal, plus monthly interest at the Bank Rate, over a 5 year period. However, the entire balance of the amount drawn shall become due immediately if the 2008 COPs are cancelled or prepaid, are remarketed, or converted to bear interest at a rate other than a daily rate or weekly rate; an alternate credit facility is secured; or an event of default occurs. The Credit Facility and Reimbursement Agreement initially expired May 29, 2011, and have been extended a number of times. The Credit Facility and Reimbursement Agreement are currently scheduled to expire June 15, 2023 at a commitment fee of 0.575%.

The City entered into a 30-year interest rate swap agreement. The combination of the variable rate 2008 COPs and the floating rate swap creates a synthetic fixed-rate debt for the City. The City has pledged all Gross Revenues of the Water Utility System to repay the 2008 Certificates of Participation.

Lease Revenue Bonds

- **2008 Lease Revenue Bonds** (*Governmental Activities*). Issued in the amount of \$65,170,000 to refund the balance of the 1998 Lease Revenue Bonds and the 2007 Lease Revenue Refunding and Capital Improvement Bonds; variable rate securities maturing September 1, 2033, with interest initially calculated weekly, fluctuating according to market conditions. The bonds may be converted to a daily, term, flexible, or fixed rate. The combination of the variable rate bonds and a floating swap rate creates a synthetic fixed-rate debt for the City.

Regularly scheduled payments of principal and interest are supported by an irrevocable, direct pay Letter of Credit (the "Credit Facility") issued by Bank of the West on June 13, 2019, which replaced a Letter of Credit previously issued by Bank of America, N.A. The Trustee can draw funds under the Credit Facility to pay the purchase price of tendered bonds that are not remarketed. Barring an event of default, any such draws on the Letter of Credit will be paid under the terms of the Reimbursement Agreement. Under the terms of the Reimbursement Agreement, the City will repay the amount drawn in equal quarterly installments of principal plus monthly interest, at the Bank Rate, over a 3 year amortization period. However, the entire balance of the amount drawn shall become due immediately if the tendered bonds are remarketed or defeased, or an alternate credit facility is secured, or an event of default occurs. The Credit Facility and Reimbursement Agreement are scheduled to expire June 13, 2023 and contain a commitment fee of 0.375%. The debt service is paid from Modesto Public

Financing Authority revenues including: (i) Base Rental Payments payable by the City, as lessee, to the Authority, as lessor, pursuant to the Lease Agreement; (ii) all interest or other income from any investment of any money in any fund or account (other than the Rebate Fund) established pursuant to the Indenture or the Lease Agreement; (iii) the Swap Revenues; (iv) any additional security provided for a Series of Bonds in a Supplemental Indenture.

Revenue Bonds

- **Wastewater Revenue Refunding Bonds, Series 2020A & 2020B** (*Business-Type Activities; Sewer Enterprise Fund*). Interest payable on November 1 and May 1; principal is payable in annual installments on each November 1, commencing November 1, 2021 and ending November 1, 2035. Payment of principal and interest on the Series 2020A & Series 2020B Bonds is secured by a pledge of Net Revenues of the Sewer Enterprise Fund. The Series 2020A & Series 2020B Bonds constitute “Parity Debt” under the Indenture.

On November 10, 2021, the City issued the Series 2020A and Series 2020B Bonds as a Parity Debt to fully refund the loan payable to California State Water Resources Control Board, State Revolving Fund. The Series 2020A Bonds were issued for \$68,840,000 and are Federally Taxable with interest rates varying from 0.379% to 2.479%. The Series 2020B Bonds were issued for \$25,470,000 and are Tax-Exempt with an interest rate of 5%. The proceeds were used to refund the loan payable to California State Water Resources Control Board, State Revolving Fund and pay cost of issuance in connection with the financing. The loan has been fully redeemed, and the City will realize significant savings from the refunding of the loan.

The original 2011 loan was used to fund the Tertiary Treatment Phase 1B Project, this generally consisted of constructing a 12.6 million gallon per day tertiary treatment plant. Completion of construction date was established as June 1, 2016, and project completion date was established as December 1, 2016.

- **Wastewater Revenue Refunding Bonds, Series 2018A** (*Business-Type Activities; Sewer Enterprise Fund*). Interest payable on November 1 and May 1; principal is payable in annual installments on each November 1, commencing November 1, 2025 and ending November 1, 2036, with interest rates from 4% to 5%. Payment of principal and interest on the Series 2018A Bonds is secured by a pledge of Net Revenues of the Sewer Enterprise Fund. The Series 2018A Bonds constitute “Parity Debt” under the Indenture.

On April 19, 2018, the City issued the Series 2018A Bonds as a Parity Debt to fully refund the 2006A Wastewater Revenue Bonds. The proceeds were used to refund the 2006A Wastewater Revenue Bonds and pay cost of issuance in connection with the financing. The Series 2006A has been fully redeemed, and the City will realize significant savings from the refunding of the 2006A bonds.

- **Wastewater Revenue Refunding Bond Series 2015 - Direct Placement** (*Business-Type Activities; Sewer Enterprise Fund*). Interest payable on November 1 and May 1, commencing May 1, 2016. Principal is payable in annual installments on each November 1, commencing November 1, 2016 and ending November 1, 2024. The Series 2015 Bonds shall bear interest at a rate equal to 2.42% per annum; The Series 2015 Bonds constitute “Parity Debt” under the Indenture; Payment of principal and interest on the Series 2015 Bonds is secured by a pledge of Net Revenues of the Sewer Enterprise Fund (i.e., 1) all fees and charges received by the City for the services of the Enterprise; 2) all other income and revenue howsoever derived by the City from the ownership; 3) all sums deposited, or required under the Indenture to be deposited, in the Sewer Enterprise Fund; less the amount of Operating Expenses becoming payable during such period).

On October 30, 2015, the City issued the Series 2015 Bonds, as a Parity Debt to fully refund the Series 2005A Bonds and partially refund the 2006A Wastewater Revenue Bonds. The proceeds were used to: 1) Refund the Wastewater Revenue Refunding Bonds, Series 2005A Bonds, which refinanced the acquisition and construction of improvements to the City’s wastewater enterprise, 2) refund a portion of the Wastewater Revenue Bonds, Series 2006A, and 3) pay cost of issuance in connection with the financing. The Series 2005A Bonds have been fully redeemed and the 2023 and 2024 maturities of Series 2006A Bonds were redeemed. The City will realize significant savings from the refunding of the Series 2005A and 2006A Wastewater Revenue Bonds.

Notes Payable

- **HUD Section 108 Loan** (*Governmental Activities*). On March 26, 2015, the City received notice of a public offering to refinance the existing HUD Section 108 Loan note, with an outstanding balance of \$2,789,000. The City agreed to refinance the note, as it reduced the interest on the HUD Section 108 Loan, a net savings of approximately \$502,908. The public offering date was May 28, 2015. The terms of the new promissory note include semi-annual payments in August and February through the maturity date of August 1, 2024. The interest rates range from 0.28% through 2.85%. No new security provisions were required, as the Contract for Fixed Rate Note incorporates the previous additional security provisions. Housing revenues are pledged as collateral. The proceeds from the original note were used for the purpose of constructing the Neighborhood Center at Marshall Park and the expansion of the Maddux Youth Center.

Reimbursement Agreement

- **Modesto Irrigation District (MID) 2013 G & 2007 F Bonds** (*Business-Type Activities; Water Enterprise Fund*). In 1992, the City entered into a treatment and delivery agreement with the Modesto Irrigation District (MID) and the Del Este Water Company (Del Este). The City assumed Del Este’s interest and obligations under the agreement when it acquired Del Este in July 1995. Under the agreement, MID built and

operates a surface water treatment plant on the Tuolumne River for the purpose of providing a long-term source of domestic treated water for the City. MID is the sole owner of the project, and has all management and operations responsibility. In exchange for the treated water, the City has agreed to pay: all debt service on bonds issued by MID for the construction of the project; a raw water charge as set forth in the agreement; project operation, administration, and maintenance costs; and insurance on the project. Gross revenues of the City's Water Fund are irrevocably pledged for the punctual payment of the MID debt service and all obligations of the City under any parity debt. Current parity debt of the City consists of the 2008 Water Revenue Certificates of Participation and the California Safe Drinking Water Act loan (as described previously). The treatment plant completed all tests and began commercial operations on May 15, 1995, at which time the City began paying for raw water and operations.

The City and MID have agreed upon an expansion of the initial Domestic Water Project facilities beyond the existing design capacity of 36 million gallons per day ("mgd") to a design capacity of 72 mgd. In June 2007, the MID issued \$93,190,000 Domestic Water Project revenue bonds pursuant to the terms of the existing treatment and delivery agreement. On August 14, 2013, Modesto Irrigation District Financing Authority refunded the 1998 D Bonds, with 2013 G Bonds. As of June 30, 2020, the total outstanding on the MID bonds is: \$16,570,000 for the 2013 G Bonds and \$93,190,000 for the 2007 F Bonds, for a total of \$114,765,000. For the 2013 G Bonds, the annual principal payments began on September 1, 2014 and mature on September 1, 2022, in amounts from \$3,970,000 to \$5,795,000, with interest rates from 2% to 5%. For the 2007 F Bonds, the annual principal payments begin on September 1, 2023 and mature on September 1, 2037 in amounts from \$4,275,000 to \$11,870,000, with variable interest rates fluctuating according to market conditions.

The City has entered into interest-rate swap agreements for the 2007F bonds to synthetically fix the rates that the City pays at 4.38% and 4.44%.

Special Tax Bonds

- **Village One #2 CFD 2014 Special Tax Refunding Bonds** (*Governmental Activities*). On July 30, 2014, the Village One #2 Community Facilities District issued Refunding Special Tax Bonds (refunding bonds) with a par amount of \$29,320,000 to refund the District's \$29,925,000 outstanding Special Tax Bonds (refunded bonds) issued on March 8, 2006, which were issued primarily to finance various public improvements needed to develop property located within the District. Interest on the refunding bonds is payable semiannually on each March 1 and September 1 through September 1, 2036. The refunding bonds were issued with interest rates varying from 2% to 5% and are payable solely from revenues derived from the assessment of annual special taxes to be levied on the taxable property within the District and from certain other funds pledged under the Trust Indenture. The principal of these bonds is not subject to acceleration. The City is not legally obligated to pay this debt or be the purchaser of last resort of foreclosed properties in the special assessment districts, nor is it

obligated to advance City funds to repay this debt in the event of default by any property owners. The City functions as an agent for the property owners by collecting assessments and forwarding collections to trustees for payment to bond holders.

- **Fairview Village CFD 2014 Special Tax Refunding Bonds** (*Governmental Activities*). On December 16, 2014, the Fairview Village Community Facilities District issued Refunding Special Tax Bonds (refunding bonds) with a par amount of \$4,420,000 to refund the District's \$4,660,000 outstanding Special Tax Bonds (refunded bonds) issued on September 1, 2005, which were issued primarily to finance various public improvements needed to develop property located within the District. Interest on the refunding bonds is payable semiannually on each March 1 and September 1 through September 1, 2035. The refunding bonds were issued with an interest rate of 4.1% and are payable solely from revenues derived from the assessment of annual special taxes to be levied on the taxable property within the District and from certain other funds pledged under the Trust Indenture. The principal of these bonds are not subject to acceleration. The City is not legally obligated to pay this debt or be the purchaser of last resort of foreclosed properties in the special assessment districts, nor is it obligated to advance City funds to repay this debt in the event of default by any property owners. The City functions as an agent for the property owners by collecting assessments and forwarding collections to trustees for payment to bond holders.

Developer Advances

- **Del Este Water Company** (*Business-Type Activities; Water Enterprise Fund*). The Del Este Water Company (Del Este) entered into various agreements with developers under which infrastructure components were either constructed on behalf of Del Este or cash was advanced to the company to construct the infrastructure. Agreements in existence at the time of the City's acquisition of Del Este were assumed by the City. The terms of repayment call for no interest, with principal paid over a 40-year period. The total annual payments fluctuate depending on the ending date of each agreement.

CITY OF MODESTO
COMPUTATION OF LEGAL DEBT MARGIN
JUNE 30, 2020

Net assessed value ⁽¹⁾⁽³⁾		\$	17,173,915,955
Plus homeowners' exemption ⁽¹⁾⁽³⁾			<u>200,308,818</u>
Gross assessed value ⁽¹⁾⁽³⁾		\$	<u>17,374,224,773</u>
Debt limit - 15% of gross assessed value (2)		\$	2,606,133,716
Amount of debt applicable to debt limit:			
Total general bonded debt, including special assessment debt	\$	<u>-</u>	
Less: Assets in debt service funds available for payment of principal	\$	<u>-</u>	
Other deductions: Special assessment debt		<u>-</u>	
Total deductions		<u>-</u>	
Total amount of debt applicable to debt limit			<u>-</u>
Legal debt margin		\$	<u>2,606,133,716</u>

Note: (1) Source: Stanislaus County Auditor
 (2) Section 43605 California Government Code
 (3) Figures are based on Stanislaus County

CITY OF MODESTO
DEBT SERVICE
PRINCIPAL & INTEREST PAYMENTS

DEBT ISSUE	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026- 2029/2030	2030/2031- 2034/2035	2035/2036- 2039/2040	2040/2041- 2044/2045	2045/2046- 2049/2050	TOTAL
LOANS PAYABLE											
Kiernan Business Park East Project Bank Loan											
Principal	0	500,000	0	0	0	0	0	0	0	0	500,000
Interest	0	0	0	0	0	0	0	0	0	0	0
Subtotal: Kiernan Business Park East Project Bank Loan	0	500,000	0	0	0	0	0	0	0	0	500,000
ARRA Water Grant Loan											
Principal	27,097	27,779	28,478	29,195	29,930	161,339	70,365			0	374,183
Interest	9,193	8,510	7,811	7,094	6,359	20,108	4,612	0	0	0	63,687
Subtotal: ARRA Water Grant Loan	36,290	36,289	36,289	36,289	36,289	181,447	74,977	0	0	0	437,870
Tertiary Treatment Phase 1B Project											
Principal	4,510,746	0	0	0	0	0	0	0	0	0	4,510,746
Interest	2,615,135	0	0	0	0	0	0	0	0	0	2,615,135
Subtotal: Tertiary Treatment Phase 1B Project	7,125,881	0	0	0	0	0	0	0	0	0	7,125,881
North Valley Regional Recycled Water Program											
Principal	871,513	880,228	889,031	897,921	906,900	4,672,364	4,910,701	5,161,197	5,424,469	3,450,504	28,064,828
Interest	280,648	271,933	263,131	254,241	245,261	1,088,444	850,107	599,612	336,339	69,874	4,259,590
Subtotal: North Valley Regional Recycled Water Program	1,152,161	1,152,161	1,152,162	1,152,162	1,152,161	5,760,808	5,760,808	5,760,809	5,760,808	3,520,378	32,324,418
TOTAL LOANS PAYABLE	8,314,332	1,688,450	1,188,451	1,188,451	1,188,450	5,942,255	5,835,785	5,760,809	5,760,808	3,520,378	40,388,169
CERTIFICATES OF PARTICIPATION											
1993 Golf Refunding COP											
Principal	410,000	435,000	460,000	480,000	0	0	0	0	0	0	1,785,000
Interest	79,000	57,875	35,500	12,000	0	0	0	0	0	0	184,375
Subtotal: 1993 Golf Refunding COP	489,000	492,875	495,500	492,000	0	0	0	0	0	0	1,969,375
2008 Water Refunding Revenue COP											
Principal	395,000	425,000	450,000	2,300,000	2,410,000	13,570,000	16,535,000	7,575,000	0	0	43,660,000
Interest ^{1,2}	20,707	17,179	17,001	16,312	15,315	60,907	30,575	2,316	0	0	180,312
Subtotal: 2008 Water Refunding Revenue COP	415,707	442,179	467,001	2,316,312	2,425,315	13,630,907	16,565,575	7,577,316	0	0	43,840,312
TOTAL CERTIFICATES OF PARTICIPATION	904,707	935,054	962,501	2,808,312	2,425,315	13,630,907	16,565,575	7,577,316	0	0	45,809,687
LEASE REVENUE BONDS											
2008 Lease Revenue Bonds											
Principal	2,170,000	2,390,000	2,585,000	2,785,000	2,990,000	18,225,000	17,770,000	0	0	0	48,915,000
Interest ^{1,2}	41,550	35,809	33,767	31,652	29,202	104,217	24,543	0	0	0	300,740
Subtotal: 2008 Lease Revenue Bonds	2,211,550	2,425,809	2,618,767	2,816,652	3,019,202	18,329,217	17,794,543	0	0	0	49,215,740
TOTAL LEASE REVENUE BONDS	2,211,550	2,425,809	2,618,767	2,816,652	3,019,202	18,329,217	17,794,543	0	0	0	49,215,740
REVENUE BONDS											
Wastewater Revenue Refunding Bonds 2020A & B											
Principal	0	5,390,000	5,415,000	5,440,000	5,480,000	29,400,000	35,545,000	7,640,000	0	0	94,310,000
Interest	1,119,683	2,347,014	2,324,643	2,295,677	2,255,988	9,281,694	3,137,367	94,698	0	0	22,856,762
Subtotal: Wastewater Revenue Refunding Bonds 2020 A & B	1,119,683	7,737,014	7,739,643	7,735,677	7,735,988	38,681,694	38,682,367	7,734,698	0	0	117,166,762
Wastewater Revenue Refunding Bonds 2018A											
Principal	0	0	0	0	0	3,930,000	5,035,000	2,375,000	0	0	11,340,000
Interest	555,400	555,400	555,400	555,400	555,400	2,305,000	1,190,125	114,325	0	0	6,386,450
Subtotal: Wastewater Revenue Refunding Bonds 2018A	555,400	555,400	555,400	555,400	555,400	6,235,000	6,225,125	2,489,325	0	0	17,726,450
Wastewater Revenue Refunding Bonds 2015 - Direct											
Principal	2,577,644	2,644,114	2,708,639	876,795	897,767	0	0	0	0	0	9,704,959
Interest	203,671	140,488	75,719	32,335	10,862	0	0	0	0	0	463,075

Subtotal: Wastewater Revenue Refunding Bonds 2015 -	2,781,315	2,784,602	2,784,358	909,130	908,629	0	0	0	0	0	10,168,034
TOTAL REVENUE BONDS	4,456,398	11,077,016	11,079,401	9,200,207	9,200,017	44,916,694	44,907,492	10,224,023	0	0	145,061,246
NOTES PAYABLE											
HUD Section 108 Loan											
Principal	283,000	297,000	312,000	328,000	345,000	0	0	0	0	0	1,565,000
Interest	36,442	30,150	22,838	14,424	4,916	0	0	0	0	0	108,770
Subtotal: HUD Section 108 Loan	319,442	327,150	334,838	342,424	349,916	0	0	0	0	0	1,673,770
TOTAL NOTES PAYABLE	319,442	327,150	334,838	342,424	349,916	0	0	0	0	0	1,673,770
REIMBURSEMENT AGREEMENT											
MID 2013 G Bonds											
Principal	5,260,000	5,515,000	5,795,000	0	0	0	0	0	0	0	16,570,000
Interest	697,000	427,625	144,875	0	0	0	0	0	0	0	1,269,500
Subtotal: MID 2013 G Bonds	5,957,000	5,942,625	5,939,875	0	0	0	0	0	0	0	17,839,500
MID 2007 F Bonds											
Principal	0	0	0	4,275,000	4,455,000	25,550,000	32,040,000	26,870,000	0	0	93,190,000
Interest ^{1,2}	744,705	732,211	732,211	709,245	674,354	2,819,540	1,671,831	304,798	0	0	8,388,895
Subtotal: MID 2007 F Bonds	744,705	732,211	732,211	4,984,245	5,129,354	28,369,540	33,711,831	27,174,798	0	0	101,578,895
TOTAL REIMBURSEMENT AGREEMENT	6,701,705	6,674,836	6,672,086	4,984,245	5,129,354	28,369,540	33,711,831	27,174,798	0	0	119,418,395
SPECIAL TAX BONDS											
Village One #2 CFD 2014 Special Tax Refunding Bonds											
Principal	700,000	775,000	860,000	945,000	1,035,000	6,720,000	3,535,000	11,250,000	0	0	25,820,000
Interest	1,161,000	1,124,125	1,083,250	1,038,125	988,625	4,029,000	2,430,125	675,000	0	0	12,529,250
Subtotal: Village One #2 CFD 2014 Spec Tax Ref Bonds	1,861,000	1,899,125	1,943,250	1,983,125	2,023,625	10,749,000	5,965,125	11,925,000	0	0	38,349,250
Fairview Village CFD 2014 Special Tax Refunding Bonds											
Principal	130,000	140,000	155,000	165,000	180,000	1,120,000	1,555,000	375,000	0	0	3,820,000
Interest	153,955	148,420	142,373	135,813	128,740	516,805	244,053	7,688	0	0	1,477,847
Subtotal: Fairview Village CFD 2014 Spec Tax Ref Bonds	283,955	288,420	297,373	300,813	308,740	1,636,805	1,799,053	382,688	0	0	5,297,847
TOTAL SPECIAL TAX BONDS	2,144,955	2,187,545	2,240,623	2,283,938	2,332,365	12,385,805	7,764,178	12,307,688	0	0	43,647,097
DEVELOPER ADVANCES											
Del Este Water Company											
Principal ³	92,293	98,063	97,882	94,502	90,065	332,570	47,266	6,207	0	0	858,848
Subtotal: Del Este Water Company	92,293	98,063	97,882	94,502	90,065	332,570	47,266	6,207	0	0	858,848
TOTAL DEVELOPER ADVANCES	92,293	98,063	97,882	94,502	90,065	332,570	47,266	6,207	0	0	858,848
GRAND TOTAL	25,145,382	25,413,923	25,194,549	23,718,731	23,734,684	123,906,988	126,626,670	63,050,841	5,760,808	3,520,378	446,072,952

NOTES:

- (1) Interest expense is estimated for variable rate debt
- (2) Swap interest payments and swap related fees are not included
- (3) Payments may fluctuate from this schedule based on individual agreement terms and negotiations

**SCHEDULE OF DEBT SERVICE REQUIREMENTS
FISCAL YEAR 2021-2022**

Resident Fund (1)	Debt Issue	Amount (2)	Funding Source (3)	Years Remaining (4)
CITY OF MODESTO				
1130	HUD Section 108 Note Payable	\$327,150	CDBG	4
4130	Water Fund Ref. Certificates of Participation - 2008	\$2,454,645	Water	16
4100	2007 & 2013G MID Water Refunding Revenue Bonds	\$10,065,772	Water	17
4140	ARRA Safe Drinking Water State Rev Fund	\$36,289	Water	11
4241	Wastewater Refunding Revenue Bonds - 2015	\$2,790,103	Sewer	4
4271	Wastewater Refunding Revenue Bonds - 2018A	\$560,100	Sewer	16
4242	Wastewater State Revolving Loan - Tertiary Treatment Phase 1 B	\$8,245,566	Sewer	15
4272	Wastewater Revenue Refunding Bonds Series 2020A (Federally Taxable)	\$6,467,264	Sewer	15
4273	Wastewater Revenue Refunding Bonds Series 2020B (Tax-Exempt)	\$1,277,250	Sewer	15
4210	Wastewater State Revolving Loan - NVRWP	\$1,153,663	Sewer	27
4600	Creekside Golf Course Construction	\$499,375	Golf	3
4605	PNC capital Lease - Cushman Hauler 800	\$2,422	Golf	3
0100	Turf Tank Capital Lease - Intelligent One Robot	\$7,000	General	4
0100	PNC Capital Lease - Velocity Pumps & Tillers	\$598,545	General	7
		<u>\$34,485,143</u>		
REDEVELOPMENT AGENCY OF THE CITY OF MODESTO				
2903	Modesto Centre Plaza Construction	\$1,656,125	RDA	3
		<u>\$1,656,125</u>		
MODESTO PUBLIC FINANCING AUTHORITY				
2150	2008 Refunding Lease Revenue Bonds	\$4,428,778	General/RDA	13
		<u>\$4,428,778</u>		
COMMUNITY FACILITIES DISTRICTS				
3245	CFD No. 2003-1_Refunding 2014 of Fairview Village	\$291,620	Fairview	15
3294	CFD No. 2004-1_Refunding 2014 of Village One #2	\$1,902,825	Village One #2	16
		<u>\$2,194,445</u>		

Note: Debt service requirements are based on debt service schedules provided in bond and lease documents.

(1) "Resident fund" is the fund in which the debt service expenses to be paid to trustees or lessors are budgeted.

(2) "Amount" consists of total cash required to pay debt service related costs during the fiscal year, including trustee administration fees. Actual principal and interest expenses may be higher or lower, due to accruals in enterprise and internal service funds, and capitalized interest held by trustees.

(3) "Funding source" is the fund or funds which provide cash to the "resident fund" for debt service payments. If the funding source is different from the resident fund, an interfund transfer is normally budgeted to move the cash.

(4) "Years remaining" are as of June 30, 2021.

**CITY OF MODESTO
FISCAL YEAR ENDED JUNE 30, 2020
BOND RATINGS**

<u>Bonds</u>	<u>Moody's Rating</u>	<u>Standard & Poor's Rating</u>	<u>Fitch Rating</u>
2008 Lease Revenue Bonds	Aa3	A/A-1	AA
2008 Water Certificates of Participation	Aa3		AA/F1
Wastewater Revenue Bonds, Series 2018A		AA	

Sources: www.moodys.com
www.standardandpoors.com
www.Fitchratings.com

Glossary of Budget Terms

ABATEMENT - A complete or partial cancellation of a levy imposed by a government and usually applied to tax levies, special assessments and service charges.

ACCOUNTING SYSTEM - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ALLOCATION - To divide or share out for a specific purpose or to particular persons or departments.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and incur obligations for a specific purpose. An appropriation is usually limited in amount and as to time when it may be expended. Operational appropriations usually expire at fiscal year end.

ASSESSED VALUATION - A value of real estate or other property by a government as a basis for levying taxes.

ASSETS - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

BOND - A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year.

BUDGET HEARING - A public meeting at which any citizen may appear and be heard regarding the increase, decrease or omission of any item in the proposed budget as presented in writing by the City Manager to the City Council.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of primary budget issues and policy changes found in the proposed budget.

CAPITAL IMPROVEMENT - A permanent addition to the City's assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations.

CAPITAL IMPROVEMENT PROGRAM BUDGET - A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. These include the construction of new streets, sewer lines, fire stations, development of a new park, or a significant study with long-term benefits to the Community. The Capital Program plan is a ten-year plan, which is updated annually. This program is often referred to as the "CIP".

CAPITAL OUTLAY - A budget category which includes all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Non-CIP capital outlay is budgeted in the City's operating budget.

Glossary of Budget Terms

CONTINGENCIES - A budgetary provision representing that portion of the appropriations set aside to meet unforeseen expenditure requirements.

CPI - Consumer price index is a statistical measure of a weighted average of prices of a specified set of goods and services purchased by wage earners in urban areas.

DEBT SERVICE - Payment of the principal and interest on an obligation resulting from the issuance of bonds, notes, or other long-term debt.

DEPARTMENT - A major organizational unit of the City that has been assigned overall management responsibility for a group of related operations.

DEPRECIATION - Expiration in the service life of fixed assets, attributable to normal wear and tear. The portion of the cost of a fixed asset which is charged as an expense during a particular accounting period. In accounting for depreciation, the cost of a fixed asset, less any salvage value is prorated over the estimated service life of such an asset. Each period is charged a portion of this total cost. Through this process, the entire cost of the asset is ultimately charged off an expense.

ENCUMBRANCE - Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

ENTERPRISE FUND - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds are established for services such as water and sewer, parking facilities, transit systems, airport, and golf courses.

EXPENDITURE - Actual cash disbursements for the cost of goods delivered or services rendered.

FISCAL YEAR - The time period designated by the City signifying the beginning and ending dates for recording financial transactions. The City of Modesto has specified July 1 to June 30 as its fiscal year.

FIXED ASSETS - Assets of a long-term character such as land, building, machinery, furniture, and other equipment with a value greater than \$1,000 and a useful life longer than one year.

FORFEITURES - The automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for any resulting damages or losses.

FRANCHISE - A special privilege granted by a government, permitting the continued use of public property, such as city streets and usually involving the elements of a monopoly or regulation.

FUNCTION - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., general government; streets and highways; parks and recreation; public works and public safety).

FUND BALANCE - Also known as financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

Glossary of Budget Terms

FUND - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GENERAL FUND - The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, Police and Fire Departments, and others general services.

GENERAL FUND DISCRETIONARY REVENUE - The General Fund is the primary operating fund of the City. It accounts for normal, recurring activities traditionally associated with government. General Fund discretionary money is revenue not restricted to special purposes such as collected fees, interfund labor charges, service credits, and indirect cost recoveries and can be used to support general government activities.

GENERAL OBLIGATION BOND - Bonds used for various purposes and repaid by the regular revenue raising powers of the City. The City of Modesto has no outstanding general obligation bonds.

GNP - Gross National Product is the total market value of all final goods and services produced by the entire economy in a one-year period.

GRANT - Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility. An example is the Community Development Block Grant given by the Federal Government.

INDIRECT COSTS - Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

INTERFUND TRANSFERS - Amounts transferred from one fund to another.

INTERNAL SERVICE FUND - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis, for example; the Fleet Management Fund, which maintains the City's equipment pool; or the Central Services Fund, which provides office supplies and various materials for maintenance and construction.

NET DISCRETIONARY SUPPORT - Total operational costs after taking into account related fees and charges and other revenue. This represents the true general tax support for an operation.

OPERATING BUDGET - The portion of the budget pertaining to the daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

ORDINANCE - A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

Glossary of Budget Terms

PERFORMANCE MEASURES - A performance measure is a public oriented measure which, whether stated in terms of effectiveness or efficiency, quantitatively describes how well a service is being performed. The foundation of performance measures is understanding the relationship between program inputs, outputs, efficiency, effectiveness, and ultimately program outcomes.

RECESSION - A noticeable drop in the level of business activity.

REIMBURSEMENT - Repayments of amounts remitted on behalf of another party, or interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but properly applied to another fund.

RESERVE - An account used to earmark a portion of fund balance to indicate that it is not available for expenditure.

RESOLUTION - A special order of the City Council which has a lower legal standing than an ordinance.

RETAINED EARNINGS - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

REVENUE - Funds that the government receives as income. It includes such items as taxes, fees, permits, licenses, grants and interest.

SPECIAL ASSESSMENT - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL REVENUE FUND - A fund in which revenue is collected and is restricted by the City, State or Federal Government as to how the city might spend its resources.

SUBSIDY - A grant by government to another government entity to assist in an enterprise deemed advantageous to the public.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water service charges.

TRUST AND AGENCY FUNDS - Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City are investment trust, non-expendable trust and agency funds.

USER CHARGES - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL – Also known as “financial position” in the private sector, working capital is the excess of current assets over current liabilities. For enterprise funds, this term is used interchangeably with “fund balance”, a comparable financial position concept in the governmental fund types.

Recommended Budget Principles

1. Annually Adopt a Structurally Balanced Budget

A structurally balanced budget means on-going revenues and on-going expenditures are in balance with on-going revenues meeting or exceeding expenditures during the same time period. If a structural imbalance occurs, a plan must be developed and implemented to bring the budget back into balance.

2. Use of One-Time Resources

Once brought into balance, one-time revenues (excess reserves about reasonable risk calculations, revenue spikes, prior year budget savings, sale of property, etc) shall not be used for current or new on-going operating costs. Examples of appropriate uses of one-time revenues include early retirement of debt, capital expenditures without significant operating or maintenance costs, and other non-reoccurring expenditures.

3. Budget Revisions

New programs, services, or staffing requests are considered in light of the Council's priorities and shall include a spending offset at the time of the request so that the request has a net-zero impact on the budget.

4. Reserves

All City funds must maintain an adequate reserve level and/or ending fund balance as determined annually as appropriate for each fund. For the General Fund, the contingency reserve amount, which is a flat \$7 million, shall be maintained. Any use of the General Fund contingency reserve will require a majority vote of the Council.

5. Debt Issuance

Long-term General Fund debt will not be incurred to support on-going operating costs (other than debt service) unless such issuance achieves net operating cost savings and such savings can be independently verified. All General Fund debt issuances shall identify a method of repayment or have a dedicated revenue source.

6. Employee Compensation

Recognizing that employees are the City's major resource, negotiations for employee compensation shall focus on the total compensation costs (e.g. increases in salary, steps, and benefit costs) while considering the City's fiscal condition, revenue growth, and changes in the cost of living.

7. Capital Improvement Projects

Capital Improvement Projects shall not proceed for projects with annual operating and maintenance costs in the General Fund without City Council certification that funding will be available in the applicable year of the cost impact. Certification shall demonstrate that the entire cost of the project, including operating and maintenance costs, will not require a decrease in the City's core services.

8. Fees and Charges

The development of fees and fee increases shall be utilized where appropriate to assure fee program costs are fully recovered by fee revenue.

9. Grants

Staff will seek out, apply for, and effectively administer grants that address the City's priorities, policy objectives, and provide an overall positive benefit to the City. Before a grant is pursued, staff shall provide a detailed fiscal analysis addressing both the immediate and long-term costs and benefits of the grant. With the exception of pilot projects, one-time grant revenues shall not be used to begin or support the costs of on-going programs.

10. General Plan

The General Plan is the primary long-term fiscal planning tool. Recommendations to create new development capacity beyond the existing General Plan shall be analyzed to ensure that capital improvements and operating/maintenance costs are within the City's financial capabilities.

11. Performance Measurement

All requests for funding shall include performance measure data so funding requests can be reviewed and approved in light of anticipated service level outcomes.



CITY OF MODESTO OPERATING BUDGET POLICY

INTRODUCTION

The purpose of this policy is to identify roles, responsibilities, and actions related to the preparation and monitoring of the City of Modesto's annual operating budget. The operating budget is adopted annually at the fund level by the City Council. The budget provides a detailed estimate of how much the City needs to spend in its fiscal year to meet its ongoing financial obligations and provide programs and services.

RESPONSIBILITIES

Per the City Charter (Section 1302.1 through 1304), each year:

The City Manager shall, on or before December 15 of each year, submit to the Mayor and to the Council a five (5) year economic forecast of expenditures and revenues for each City Department.

The Mayor shall, on or before January 15 of each year, prepare and deliver to the Council the Mayor's Proposed Budget Priorities and Direction for both the City's Capital Budget and for the City's Operating Budget.

The City Manager shall, on or before February 1 of each year, prepare and deliver to the Mayor and to the Council a Capital and Operating Mid-Year Budget Report for each City Department.

The Mayor shall, on or before February 15 of each year prepare and deliver to the Council the Mayor's Budget Message which shall include:

- a) A statement of the fiscal priorities which the City should adopt for the ensuing fiscal year; and
- b) Which City services, departments, offices or agencies the Mayor proposes to be expanded or reduced.

The Council shall hold a public hearing to consider the Final Mayor's Budget Message and to make any additions or revisions the Council deems advisable. Upon closing of the public hearing, the Council shall approve the Mayor's Budget Message as presented, or as revised.

By April 30 of each year, the City Manager shall send to Council a draft budget consisting of a careful estimate of the amounts of expenditures required for the business and proper conduct of the various departments, offices, boards, and commissions of the City, over which the City Manager has control during the next ensuing year. The City Manager shall also include in the draft budget an estimate of the amount of income/revenues that are to be included as part of the

draft budget. The draft budget shall accurately reflect the recommendations and priorities specified in the Final Mayor’s Budget Message as adopted by the Council.

At least thirty (30) days prior to the new fiscal year, the Mayor shall prepare and deliver to the Council the Mayor’s Final Budget Modifications of the draft budget. Following the receipt of the Mayor’s Final Budget Modifications, the Council shall consider and review the draft budget as submitted by the City Manager together with the Mayor’s Final Budget Modifications and make such revisions as the Council may deem advisable. The resulting document shall be deemed the “Proposed Budget.”

After the creation of the “Proposed Budget” document, the Council shall determine the time for the holding of a public hearing upon the “Proposed Budget” and a notice shall be posted not less than ten (10) days prior to said hearing. This public hearing will be used by the Council to allow for interested persons desiring to be heard an opportunity to speak upon the “Proposed Budget.”

At the conclusion of the public hearing, the Council shall further consider the “Proposed Budget” and make any revisions that it may deem advisable; and thereafter it shall adopt the budget with revisions, if any. Any revisions may add or increase programs or amounts or may delete or decrease programs or amounts except expenditures required by law or for debt service provided that no budget revision to the budget shall increase proposed expenditures to an amount greater than the total estimated income plus unencumbered available reserves and estimated unencumbered balances of funds carried over from the preceding fiscal year.

The Mayor is responsible for preparing and delivering to the City Council the Mayor’s Proposed Budget Priorities and Direction for capital and operating budgets, the Mayor’s budget message, and final budget modifications.

The City Manager is responsible for preparing and delivering to the Mayor and Council a five-year forecast of expenditures and revenues, mid-year budget reports, and a draft budget.

The City Council is responsible for reviewing the proposed budget, holding a public hearing, revising the draft budget as needed, and approving the budget.

Under the Modesto Municipal Code (MMC) 2-3.401, the Finance Department is responsible for annually preparing and submitting to the City Manager a proposed preliminary budget prior to the beginning of the next succeeding fiscal year, and maintaining a system of budget control to ensure that monies are available and appropriated.

POLICY

Budget Development

1. It is the policy of the City of Modesto to prepare an annual budget using the accounting basis that is in conformance with generally accepted accounting principles (GAAP). To prepare the organization’s budget, the Budget Manager shall gather proposed budget information from all Department directors (and others with budgetary responsibilities).
2. Budgets proposed and submitted by each department should be accompanied by a narrative explanation of the sources and uses of funds and explaining all material fluctuations in budgeted amounts from prior years. All requests for additional personnel shall include a narrative explaining the need for an increase in staff potential duties for the new

- employee and expected salary. All requests for capital shall include a narrative explaining the reason for the need of the respective item.
3. After appropriate revisions and a compilation of all department budgets a draft of the organization-wide budget is prepared by the Budget Manager. The appropriated budget is prepared by:
 - Fund (e.g. General Fund)
 - Department (e.g. Police).
 - Division (e.g. Field Operations)
 - Revenue/Expense Account (e.g. Sales and Use Tax/Office Supplies)
 4. The draft of the organization-wide budget, individual departments' budgets as well as the narratives, and multi-year project budgets are presented to the City Manager for discussion, revision, and initial approval. Each individual capital request is evaluated to determine whether the capital item is needed to clear a safety issue a legal requirement or to improve customer service. This process is separate from the creation and adoption of the City's Capital Improvement Program (CIP). The policy for the CIP adoption follows a different set of guidelines. All request for additional staff are reviewed for viability based on the economic condition of the City.
 5. At a public hearing the Mayor submits to the City Council a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them. The proposed budget is presented to City Council for discussion, revision and adoption.
 6. Public hearings are conducted at City Hall to obtain citizen input. Prior to July 1, the budget is adopted by motion of the City Council.
 7. It is the policy of the City of Modesto to adopt a final budget prior to July 1 of the new fiscal year. The purpose of adopting a final budget at this time is to allow adequate time for the Budget Division to input the budget into the accounting system and establish appropriate budget and reporting procedures to ensure proper classification of activities and comparison of budget versus actual once the year begins.
 8. The City will prepare and annually refine written goals and policies to guide the preparation of financing, spending, and performance plans for the City budget. Proposed budgets will comply with the adopted budget polices and Council priorities.
 9. Department and program managers will not exceed the Council-approved appropriations in any fund. The City Council may approve modifications to these appropriations throughout the year as warranted by revenue collections and activity demands.
 10. Enterprise funds and other non-general fund operations should be self-supporting and should maintain reserve levels that are adequate to protect against fluctuations in revenue and expenditure levels. Activities that deviate from this requirement shall be identified for the City Council annually at the time of budget adoption. Exempt from this requirement are those funds that account solely for grant funds.
 11. Interest shall be allocated quarterly to all funds based on their average monthly balances during each quarter.
 12. Costs charged between funds such as force-account labor and other direct costs shall be charged on the basis of actual cost and not on the budgeted amount, unless a separate contract exists between the managers of the two programs allowing the use of the budgeted amount as the basis for the charge.
 13. Appropriations for certain grants and on-going Capital Improvement Program projects that were authorized in previous years and that are not fully expended shall be deemed valid until revoked. Appropriations related to certain developer-funded expenditures may also be treated as multi-year appropriations.

Inter-fund Transfers and Loans

1. Ongoing operating program costs will not exceed the amount of ongoing revenue to finance those costs. Inter-fund loans will not be used as a funding mechanism to address ongoing gaps between revenues and costs. If a new program is added on an ongoing basis, an ongoing revenue source will be identified to fund the program costs. Any available carryover balance will only be used to offset one-time costs.
2. Unless direction is given at the time an inter-fund transfer is approved that the amount to be transferred between funds is not subject to adjustment based on a share of cost formula, all inter-fund transfers shall be based upon the sending fund's pro rata share of any project costs or other obligation that is the basis for the transfer. Therefore, a reconciliation of the share of costs allocable to the fund(s) from which resources are to be transferred shall be performed prior to the year-end closing of the city's financial records and shall become the basis for determining the actual amount of any resources to be transferred. It is the intent of this policy that any transfers designed to provide a subsidy to the operations of another fund shall not exceed the amount needed to provide sufficient resources to make revenues equal expenditures unless other direction is provided by the City Council.
3. All inter-fund transfers and their purpose shall be identified to the Council annually, at the time of the budget adoption.
4. All inter-fund transfers between a fund and Capital or Non-Capital project shall not lapse at the end of the fiscal year but instead shall remain active until the project is completed and the funding is no longer needed. Inter-fund transfers will be evaluated at each year-end and then the remaining funds will be re-appropriated in the new fiscal year as the inter-fund transfer continues on for the continuing project.
5. Loans between funds and loans to other component units of the city should be considered in light of a multi-year business plan that demonstrates a reasonable ability to repay the loan. All inter-fund loans and loans to component units, either existing or proposed, shall be identified for the City Council at the time of budget adoption. Generally, inter-fund loans and loans to component units shall be established with a repayment deadline that reflects the earliest feasible opportunity for repayment of the loan. Interest rates charged on the loan shall be based on the actual rate of return earned by the City's investment portfolio during the 12-month period immediately preceding a payment date.
 - a. Note that the terms and conditions for existing loans between the City and the former Redevelopment Agency are governed by one or more separate resolutions adopted at the time the loans were approved and are subject to the laws put into place by recent redevelopment dissolution legislation passed by the State of California.

Reserves

1. *General Fund Reserve:* The Council has adopted a policy that uses the Fund Balance Guidelines for the General Fund that has been established by the Government Finance Officers Association (GFOA). The Council has established the following policies pertaining to General Fund reserves:
 - The General Fund's minimum reserve requirement should be maintained at a level of no less than the average of two months of regular General Fund operating expenditures. The amount of General Fund reserves are to be calculated as the total of the Emergency Reserves category.
 - Any unassigned reserves/carryover in the General Fund at the end of a fiscal year will be distributed out based upon the following guidelines:
 - 1/3 of the unassigned reserves/carryover will be distributed to the Emergency Reserves category.

- 1/3 of the unassigned reserves/carryover will be used to fund pension obligations (i.e. pension trust funding, etc.)
 - 1/3 of the unassigned reserves/carryover will be used to fund deferred maintenance.
2. *Fund Replacement Reserves:* In order to provide future resources for the replacement or repair of depreciable assets, each fund shall establish a list of depreciable assets, including useful lives and replacement costs that will determine the amount to be set-aside annually to allow the timely replacement or repair of these assets. Each program manager shall also establish a plan for funding the reserve and shall disclose the adequacy of the reserve level annually to the City Council as part of the annual budget adoption process.

Fund Balance Information Requirements

1. The requirements of GASB Statement No. 54 are intended to enhance the usefulness, including the understandability, of fund balance information, in the financial statements. The City will spend the most restricted dollars before less restricted, given equal eligibility, in the following order:
- Non-Spendable - if funds become spendable (inventories, prepaid amounts)
 - Restricted (grants, bond proceeds)
 - Committed (capital acquisitions, pending projects)
 - Emergency Reserves (set aside funds in the General Fund that can only be appropriated through Council action)
 - Assigned (purchase orders, encumbrances)
 - Unassigned (residual fund balance after deducting the other fund balance categories)

Budget Adjustment Authority

1. Any adjustment that would appropriate any amount from the General Fund Emergency Reserves must receive Council approval to be appropriated. The authority to approve any other type of budget adjustment in the amount of \$25,000 or less is delegated to the Budget Manager. The authority to approve any other type budget adjustment between \$25,001 and \$50,000 is delegated to the City Manager.
2. Authority for any budget adjustment over \$50,000 is delegated to the parties shown below with the exception of appropriations from the General Fund Emergency Reserves:
- City Council
 - Appropriation of undesignated reserves
 - Appropriation of new revenues
 - Does not include Developer Payments
 - Budgeting inter-fund transfers
 - Does not include adjustments to budgeted transfers where the intent is to subsidize an enterprise operation as shown in item (v) under the City Manager's budget adjustment authority
 - Creation of inter-fund loans
 - Creation of, or increase in, any multi-year appropriation except for the allocation of interest
 - Addition of permanent staff positions
 - Appropriation of payments for new indebtedness including operating leases
 - All other budgetary actions not delegated to another official

- City Manager
 - Adjust appropriations between departments within a fund
 - Change any capital equipment appropriation
 - Appropriate reserves, excluding General Fund Emergency Reserves, for litigation on a case-by-case basis
 - Adjustments to Inter-fund transfers intended to balance enterprise fund operations where the cumulative total of any adjustment does not increase the original City Council approved appropriation by more than \$50,000
 - Appropriate Developer Payments not previously budgeted
 - Annexation Deposits
 - Special District Formation Deposits
 - Developer Deposits to be recognized as revenue

- Budget Manager
 - Appropriate unbudgeted grant interest
 - Revise the allocation of Internal Service Fund charges between departments, provided that the total allocated amount does not increase (any such changes to the allocation shall not result in an increase or decrease to the total amount of discretionary appropriations provided to the affected departments)
 - Changing any CIP line item appropriation
 - Revoke multi-year appropriations
 - Close Capital Improvement Program or Non-Capital projects
 - Make technical budget corrections to implement the intent of Council-approved actions and resolutions
 - Transfer fiscal appropriations between sub-funds of a single fund (except where this changes appropriation amounts for temporary agency labor and/or capital equipment purchases over \$25,000)

- Department Director
 - Transfer appropriations within a department, within a single fund (excludes appropriations related to capital equipment, capital improvement program)
 - Acting as a designee of the City Manager, the Parks, Recreation, & Neighborhoods Director shall be authorized to appropriate private donations or grants made to the Fund Development Program of the Parks, Recreation, & Neighborhoods Department for specified purposes up to \$25,000

Monitoring Performance

1. It is the policy of the City of Modesto to monitor its financial performance by comparing and analyzing actual results with budgeted results. This function shall be performed periodically by the Budget Manager.
2. Budgetary review
 - Budget-to-actual comparisons are made on a monthly basis by the Budget Division.
 - Budget-to-actual comparisons are presented for City Council review at mid-year and on an as needed basis.
 - Budget-to-actual comparisons are provided in the comprehensive annual financial report (CAFR) for each individual governmental fund, for which an appropriated annual budget has been adopted.

3. The City maintains an encumbrance accounting system of purchase orders and contracts as a means of accomplishing budgetary control. Purchase orders are reviewed to ensure that funds are available and that requests are properly authorized prior to being released to vendors.

BUDGETARY ACCOUNTING

Budgetary accounting is a management tool to assist in controlling expenditures. Budgetary accounting is an important control tool because the annual budget is a legal compliance standard against which the operations of all funds are evaluated.

Budgetary accounts include appropriation, encumbrances, and estimated revenues. Appropriations are the authorizations granted by the City Council to make expenditures or incur obligations for specific programs. Appropriations are made by specific program and fund type. Encumbrances reserve a portion of an appropriation representing a current fiscal year obligation that has not been paid, or commitments related to unperformed contracts for goods and services. Estimated revenues are the anticipated resources the City expects to receive from various funding sources throughout the fiscal year.

The City Council has the responsibility for adoption of the City's budget which is legally adopted through adoption of a resolution. The budget is prepared by City staff and coordinated by the Budget Division in the City Manager's office. The adopted budget includes expenditures and the means to financing them for operating, non-capital multi-year and capital projects in all General, Special Revenue, Enterprise and Internal Service Funds. From the effective date of the budget, July 1, the amounts stated as proposed expenditures are reflected as appropriations or authorization for the various City departments to expend City resources.

The City Council may amend the budget by resolution any time during the fiscal year. The City Manager may transfer funds between departments within a fund; changing any capital equipment appropriation; appropriation of reserves for litigation on a case-by-case basis; appropriation of developer payments not previously budgeted. Budget Manager may authorize the appropriation of grant interest; revise the allocation of Internal Service Fund charges between departments provided that the total allocated amount does not increase; changing any capital improvement budget line item appropriation; make technical budget corrections to implement the intent of Council approved actions and resolutions. The City's Operating Budget Policy further outlines the budgetary authority of the City Manager, Budget Manager, and Department Director.

For the General Fund, the City Council establishes an appropriation limit pursuant to Article XIII B of the State Constitution. This appropriation limit is a spending limit for proceeds of taxes to be spent. This limit is based on the prior year's limit, adjusted by the change in California Per Capita Income and by the change in the City population.

All appropriations lapse at the end of the fiscal year. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of applicable appropriations, are employed as an extension of formal budgetary integration. Lease contracts entered into by the City may cross multiple fiscal years and are subject to City Council review.

Generally, expenditures are recorded when a liability is incurred, as under accrual accounting. However, principal and interest payments, as well as expenditures related to compensated absences and claims and judgments are recorded as fund liabilities when due or when amounts have been accumulated in the debt service funds for payment to be made early in the following year.

Governmental funds are used to account for the government's general governmental activities. Governmental fund types use the flow of current financial resources and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when revenues are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period.

Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For grant revenues, the City considers this type of revenue to be available if collected within 180 days. Property taxes, taxpayer-assessed taxes (such as sales and use, utility users, business license, transient occupancy, franchise fees, and gas taxes), interest, special assessments levied, state and federal grants, and charges for current services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Revenues from licenses, permits, and fines and forfeits are considered to be measurable and available only when cash is received by the City.

Budget amounts, reported for governmental funds of the City are adopted on a basis consistent with United States of America Generally Accepted accounting principles (GAAP). Effective fiscal control for debt service funds is achieved through bond indenture provisions and other management controls.

BASIS OF PRESENTATION, BASIS OF ACCOUNTING, AND MEASUREMENT FOCUS

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For grant revenues, the City considers this type of revenue to be available if collected within 180 days. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest, compensated absences, claims and judgement expenditures are recorded as fund liabilities when due or when amounts have been accumulated in the debt service funds for payments to be made early in the following year.

Substantially all property taxes, taxpayer-assessed taxes (such as sales and use, utility users, business license, transient occupancy, franchise fees, and gas taxes), interest, special assessments levied, state and federal grants, and charges for current services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Revenues from licenses, permits, and fines and forfeits are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. The Capital Grants Fund to account for receipts and disbursements of a variety of Governmental Fund capital grants.

The Housing and Community Development Fund accounts for various grant funds received from Federal Community Development Block grants to be used for a variety of housing related programs primarily targeted at low-income housing. Additionally, this fund accounts for the City's revolving fund, which provides housing loans to low-income individuals and accounts for emergency shelter grant revenue received from the Housing and Urban Development Department.

The City reports the following major proprietary funds:

The Water Fund accounts for all revenues collected by the City for the purpose of financing the construction, operation, and maintenance of the City water distribution system. Revenues are derived from water service charges and various installation fees.

The Sewer Fund accounts for revenues collected by the City for the purpose of financing the construction, operation, and maintenance of the City sewer system. Revenues include, but are not limited to, sewer service charges and sewer lateral charges.

The Bus Fund accounts for operations, maintenance, and capital expenditures of the City's mass transportation service. This system operates pursuant to the terms of a Federal grant agreement. Buses are operated by a private contractor under the terms of a supervisory agreement with the City. A separate contract provides Dial-a-Ride service for the elderly and handicapped.

Additionally, the City reports the following fund types:

Internal service funds account for fleet management, central services ,information and technology services, insurance, employee benefits management, and building services provided to other departments or agencies of the City on a cost-reimbursement basis.

Agency funds account for cash and investments held by the City as agent for various assessment districts, governmental entities and non-public organizations. Agency funds cannot be major funds.

Private-purpose Trust Fund accounts as the fiduciary fund type used by the City to report trust arrangements under which principal and income benefit other governments. The fund reports the assets, liabilities, and net position of the Successor Agency.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are exchange or exchange-like transactions between functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise and internal service funds are charges to customers for sales and services. The Sewer Fund also recognize as non-operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the systems. Operating expenses for enterprise and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

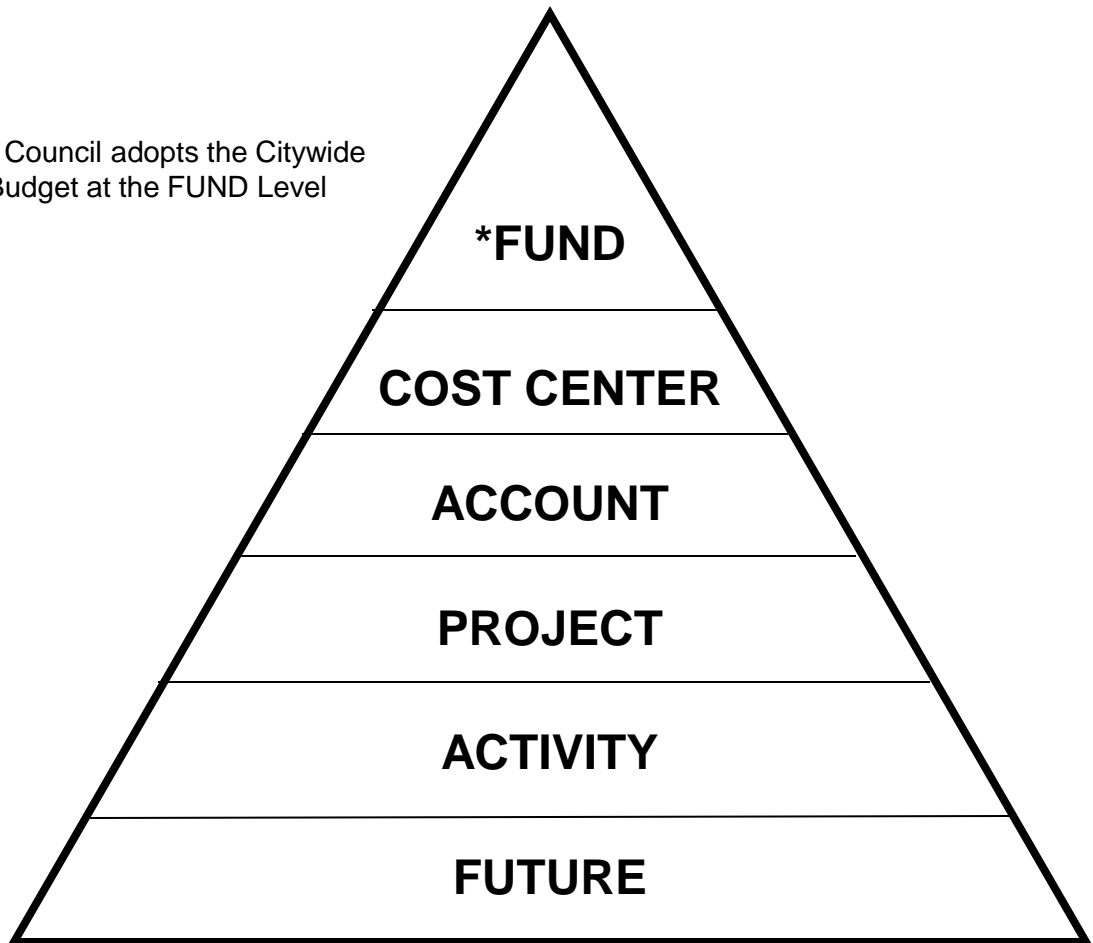
When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period including the note disclosures. Actual results could differ from those estimates.

The basis of budgeting is same as accounting

City of Modesto Financial Structure

* Council adopts the Citywide Budget at the FUND Level



The City's financial system is organized around a structure that is commonly found in most public agencies.

Fund – Each fund represents a self-balancing group of accounts and a balance sheet that allows for the segregation of resources from all others maintained by the City.

For example, the General Fund accounting structure accumulates and tracks monies collected for the purpose of providing the services that fulfill the general government role of the City. These costs include those for central administration including the City Council, Personnel Services and the Finance Department. Other general government costs included are Police, Fire Protection and Parks, Recreation and Neighborhoods.

Cost Center – The cost center identifier is used within the City's accounting system to identify a specific cost center assigned to a department division. Thus, a single department can have one or more cost centers assigned to it in order to capture revenues and expenses for each separate function.

For example, the Finance Department has 10 "Cost Centers" assigned to it. A separate "Cost Center" is assigned to purchasing, accounting and business license costs. These ten organizational divisions allow the revenues and expenses for each function to be captured separately.

Account – The basic unit of the City's accounting structure is the account code. The purpose of the account code is to provide a means for separating each type of revenue and expense from another.

For example, full-time salaries are charged to Account Code 51001 while advertising costs are accounted for in Account Code 53175.

Project – A project tracks both Capital and Non-Capital (Multi-Year) revenue and expense.

For example, Capital Improvement Projects have multiple levels of costs; i.e. Engineering-Design, Construction and Administration, each level contains a budget. Within each project, there could be specific revenue funding the project such as grant revenue or city contribution.

Activity – An activity tracks expenditures for different types of tasks within a cost center. This field is typically used by cost centers within the Community and Economic Development department for HUD, CDBG, and HOME activities.

For example, CDBG has a cost center for CDBG Administration. Within this cost center there is a need to track expenses not only for direct administration costs but for indirect administration costs as well. To keep these expenses separate within the cost center an activity field is used (01047 for Direct Administration and 01048 for Indirect Administration costs).

Future – Capability within the Oracle software system to accommodate the need for future account strings.

Fiscal Year 2021/22 Budget Timeline

October 2020

1st External Auditors begin performing financial audits for the CAFR (Comprehensive Annual Financial Report)

December 2020

15th Submission of the 5 Year Forecast of Expenditures and Revenues to the Mayor and Council (per Charter)

January 2021

15th Mayor's Proposed Budget Priorities and Direction provided to Council (per Charter)

February 2021

1st City Manager prepares and delivers Capital and Operating Mid-Year Budget Report for each City Department and Office to the Mayor/Council (per Charter)

15th Mayor's Budget Message: Fiscal Priorities & Program Expansions/Reductions presented to Council (per Charter)

March 2021

1st Begin work on Budget Message/Council Policies for Proposed Budget Book

15th Mayor/City Manager review budget

April 2021

5th Mayor/City Manager review budgets and recommend ranking of Adjustment Requests for Approval

14th Mayor/City Council review of the proposed budget

19th to 22nd Finance Committee Budget Workshops (FY 2021-22 Proposed Budget)

May 2021

25th Mayor provides Final Budget Modification to Council (per Charter, 30 days prior to the new fiscal year)

June 2021

22nd Adoption of Proposed Budget via Resolution by Council

Summary of Key Revenue Assumption:

General Fund

The General Fund revenues are built off of various sources but include the following revenue categories:

- Tax Revenues
- Fee Revenues
- Departmental Revenues

The three different categories require different levels of assumptions as projections are made through each component of the category.

Tax Revenues

General Fund Tax revenues include revenues such as Property Tax, Sales Tax, Users Utility Tax, Business License/Mill Tax, Transient Occupancy Tax, and the fairly new Cannabis Tax. Assumptions for each of these areas are unique and based upon various data that is gathered from external sources as well as information about the City of Modesto and its local economy's performance. For instance, Property Tax uses information about the increase assumptions for assessed valuations that is provided by the County Assessor's Office as a growth factor for determining the increase in the City's property tax year-to-year. Sales Tax assumptions use a combination of information from an outside firm about local industries and their actual sales tax received, projections of sales tax for the City's future years, and then internal projections based off of prior year trends. One new area of revenue, Cannabis Tax, uses assumptions based upon the number of dispensaries, monthly tax revenue performance and annual trends.

Fee Revenues

General Fund Fee revenues include Franchise Fees, Motor Vehicle Fees, and Construction Revenues. Franchise Fees are built from assumptions based upon the trends in place from franchises in place for areas of service that include cable franchises, PG&E franchises, garbage franchises, etc. and the payments received from the companies. Motor Vehicle Fees are based upon a historical trend of the residual fees that are received from the state for motor vehicle fees as well as vehicle impound fees received in the City's Police Department. A historical trend is also used in these assumptions to predict future revenue growth. Construction Revenues are revenues received in the Community & Economic Development Department's Building Safety and Planning Divisions. These revenues are permit fees and other General Fund development type fees related to construction. Assumptions for these fees are developed by these divisions and based upon growth in various residential and commercial areas that are being seen throughout the City in terms of building and development.

Departmental Revenues

Departmental Revenues are made up of all other miscellaneous revenues within each department. These revenues can include sources such as rental revenue, direct charge revenue, parking fines revenue, contract services revenue, etc. These revenues are projected and determined by each department using various assumptions and methodologies depending upon the revenue source.

Gas Tax Fund

The state of California imposes per-gallon excise taxes on gasoline and diesel fuel, sales taxes on gasoline and diesel fuel and registration taxes on motor vehicles with allocations dedicated to transportation purposes. The portions of these allocation flow through the Highway Users Tax Account (HUTA) and the Road Maintenance Rehabilitation Account (RMRA). For Fiscal Year 2020-2021, the HUTA revenue was down as anticipated due to the COVID-19 pandemic. However, revenue has recovered fairly quickly as the scheduled annual rate increases have helped to offset the anticipated decline in revenue. For Fiscal Year 2021-2022, revenue is projected to be 9.7 percent higher than Fiscal Year

2020-2021. The City is estimating to receive a total \$5.4 Million in HUTA funds and \$4.2 Million in Road Maintenance Rehabilitation Account (RMRA) Senate Bill 1 (SB1) funds.

Measure L Fund

The Measure L fund accounts for the one-half of one-percent sales tax passed by the County voters in November 2016 for a 25-year period. The tax provides to improve local and regional transportation facilities and services. The funding is allocated by specific transportation categories: Local Streets and Road, Traffic Management, Bike and Pedestrian, Transit Providers, and Regional Projects per the County expenditure plan. The Measure L ordinance requires that the City allocate the funds by each specific category to projects within the City. The ordinance also requires that the City maintains a Maintenance of Effort from the General Fund based on the prior three-year average of annual general fund expenditures, which the city spent at their discretion on local streets and roads. While the revenue has been coming in higher than budgeted in prior years, the budget was increased slightly to \$9.6 Million for Fiscal Year 2021-2022. The City will true-up the revenue quarterly based on actuals.

Water Fund

Based on the Prop 218 authorized by Citizen of Modesto and approved by the Council, a 2% rate increase is included in the FY2021-22 revenue budget as adopted by Council on 4/6/2021. The 2% rate increase was part of the FY2020-21 Prop 218 approved rate increase but due to the economic hardship caused by COVID-19, the rate was reduced from the original Prop 218 approved 9% to a revised 2% and the grace period for the rate increase was pushed out to October 1st, 2021, falling into FY2021-22.

Wastewater Fund

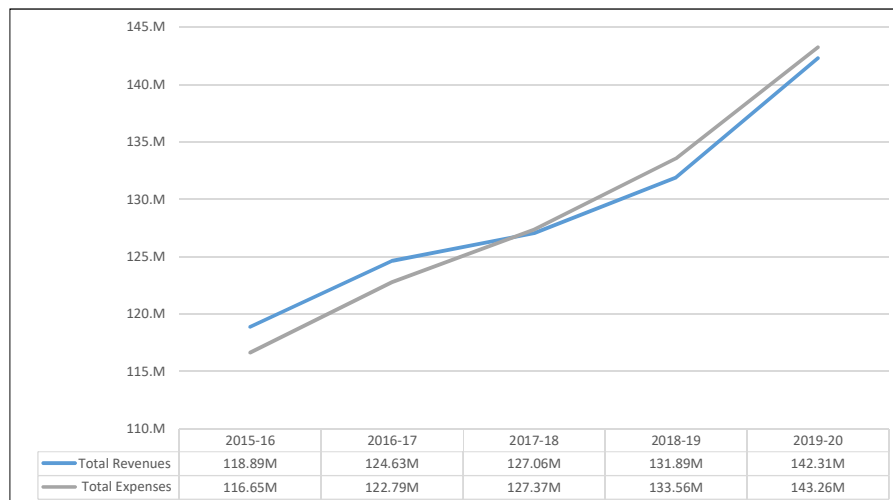
Based on the Prop 218 authorized by Citizen of Modesto and approved by the Council, no rate increase is included in the FY2021-22 revenue budget.

Financial and Statistical Table

Revenue and Expenditure Trends - Last Five Completed Years

General Fund

	Actual 2015-16	Actual 2016-17	Actual 2017-18	Actual 2018-19	Actual 2019-20
Revenues:					
<u>Tax</u>					
Property Tax - Property	\$14,390,833	\$15,225,836	\$16,193,739	\$17,156,955	\$17,954,605
Property Tax - VLF Swap	\$14,310,867	\$15,070,966	\$15,896,805	\$16,721,233	\$17,596,741
Sales Tax	\$29,878,815	\$30,204,125	\$31,302,950	\$31,665,700	\$30,534,694
Utility User Tax	\$19,564,921	\$20,113,023	\$20,609,874	\$19,803,859	\$19,803,218
Transient Occupany Tax	\$2,523,087	\$2,669,484	\$2,826,160	\$2,961,406	\$2,964,806
Business License / Mill Tax	\$11,944,291	\$12,255,062	\$13,053,199	\$13,715,997	\$13,269,467
<u>Fees</u>					
Franchise Fees	\$5,058,542	\$4,837,344	\$4,818,202	\$5,000,174	\$5,151,286
Motor Vehicle Fees	\$237,560	\$314,103	\$309,955	\$335,770	\$381,066
Construction Revenues	\$1,835,072	\$2,128,628	\$2,324,266	\$2,048,880	\$1,992,292
<u>Other</u>					
Department Revenues	\$18,595,573	\$15,703,709	\$19,048,701	\$19,034,639	\$29,191,119
Increases in Obligation for Capital Leases (Fire)	\$0	\$5,883,757	\$0	\$0	\$0
MRFA Dissolution Funds	\$0	\$0	\$0	\$0	\$0
One Time Revenues	\$0	\$0	\$0	\$0	\$0
<u>Cannabis</u>					
Cannabis Tax	\$0	\$0	\$0	\$352,208	\$3,201,365
Cannabis Admin Fee	\$0	\$0	\$0	\$173,940	\$267,676
Total Operating Revenues	\$118,339,561	\$124,406,037	\$126,383,851	\$128,970,761	\$142,308,335
Transfers In	\$551,992	\$225,670	\$678,459	\$2,921,937	\$953,640
Total Revenues	\$118,891,553	\$124,631,707	\$127,062,310	\$131,892,698	\$143,261,975
Expenses:					
Police Department	\$54,490,233	\$54,470,399	\$58,314,851	\$62,228,401	\$65,327,472
Fire Department	\$28,333,929	\$28,981,495	\$32,258,111	\$32,441,534	\$39,543,060
Fire Apparatus Lease Expense (Offset by Revenue)	\$0	\$5,883,756	\$0	\$0	\$0
Parks, Recreation, and Neighborhoods	\$3,119,259	\$3,203,509	\$3,432,286	\$11,351,780	\$11,832,097
Community and Economic Development	\$6,041,650	\$6,372,159	\$6,961,709	\$5,982,895	\$6,346,611
Public Works	\$6,274,095	\$6,544,862	\$6,296,627	\$492,415	\$563,774
City Council	\$407,593	\$392,237	\$421,827	\$418,353	\$455,804
City Manager's Office	\$1,849,863	\$2,315,922	\$1,922,529	\$2,232,202	\$2,719,829
Human Resources	\$1,394,082	\$1,282,001	\$1,367,762	\$1,473,750	\$1,508,643
City Attorney's Office	\$2,110,218	\$2,026,612	\$1,993,713	\$1,836,315	\$1,659,724
City Clerk's Office	\$940,516	\$398,923	\$716,329	\$645,168	\$508,602
Office of the City Auditor	\$234,846	\$252,296	\$183,307	\$234,266	\$55,766
Finance Department	\$4,707,880	\$4,218,014	\$4,522,654	\$4,622,460	\$4,787,933
Non-Departmental	\$518,868	\$355,060	\$353,382	\$361,986	\$365,196
Debt Service	\$0	\$0	\$0	\$0	\$0
Total Department Expenses	\$110,423,032	\$116,697,245	\$118,745,087	\$124,321,525	\$135,674,511
Transfers Out	\$6,222,300	\$6,096,718	\$8,622,436	\$9,239,588	\$7,641,959
Total Expenses	\$116,645,332	\$122,793,963	\$127,367,523	\$133,561,113	\$143,316,470



FISCAL YEAR 2021-2022

PROPOSITION 4

APPROPRIATION LIMIT CALCULATION

FY 2020-21 Appropriation Limit		<u><u>\$491,651,797</u></u>
Adjustment Factors		
Per Capita Personal Income Change	5.73%	
Population Change (Modesto)	0.39%	
Per Capita converted to a ratio	1.0573	
Population converted to a ratio	1.0039	
Calculation of factor for FY 2021-22	1.0614	
Adjustment		<u>\$30,187,420</u>
FY 2021-2022 Appropriation Limit		<u><u>\$521,839,217</u></u>

City of Modesto
CALCULATION OF PROCEEDS OF TAXES
Fiscal Year 2021-22

Worksheet #1

Based on Adopted Budget: No*

<u>REVENUE</u>	<u>Proceeds of Taxes</u>	<u>Non-Proceeds of Taxes</u>	<u>Total</u>
Funds Included:			
	0100, 0130, 1130, 1170, 1180, 1200, 1300, 1310, 1320, 1340, 1341, 1342, 1360, 1510, 1600, 1610, 1700, 1800, 3130, 3140, 3210, 3211, 3220, 3235, 3240, 3242, 3250, 3260, 3265, 3270, 3275, 3280, 3290, 3292, 3410, 3420, 3430, 3460, 3470, 3480		
TAXES:			
Property Tax	\$19,787,711	-	\$19,787,711
Sales & Use Tax	35,895,991	-	35,895,991
Business License Tax - Revenue	17,173,463	-	17,173,463
Utility Users Tax	18,660	-	18,660
Transient Occupancy Tax	2,750,000	-	2,750,000
Special Police or Fire (prop 172)	975,000	-	975,000
Admissions Tax	-	-	-
Parking Tax (not fines)	-	-	-
Special benefit assessments	69,474	-	69,474
CFD Annual Maintenance Fee	2,662,722	-	2,662,722
Other taxes	-	-	-
FROM STATE			
Motor Vehicle in Lieu	19,374,039	-	19,374,039
Measure L - Road Tax	3,844,664	-	3,844,664
Trailer Coach in Lieu	-	-	-
Off-Highway Vehicles	-	-	-
Gasoline Tax	-	-	-
Cigarette Tax	-	-	-
Homeowners Relief	170,000	-	170,000
Williamson Open Space	-	-	-
Tidelands Trust	-	-	-
SB90 Reimbursements	-	-	-
Calworks reimbursement	-	-	-
AB939 reimbursement	-	-	-
Various Operating Grants Block Grants	-	-	-
State Grant Revenue	-	-	-
St Hiway Maintenance Agmt	-	-	-
Prop 40 RZH P&R	-	-	-
Misc State Grants	-	-	-
Repealed Subventions:	-	-	-
	Liquor License fee	-	-
	Highway carriers	-	-
	Financial Aid to Locals	-	-
	Business Inventory	-	-
	78-79 Bailout funds	-	-
OTHER GOVERNMENTS			
General Revenue Sharing	-	-	-
Community Development (CDBG)	-	-	-
HOME	-	-	-
Housing (HUD)	-	-	-
Disaster Reimbursement	-	-	-
Abandoned Vehicle Allocation	-	-	-
McHenry Tax Sharing Agreement	-	-	-
County Participation	-	-	-
County Vehicle Theft Allocation	-	-	-
County Housing Auth Officer Reimburs.	-	-	-
Federal Grant OCJP	-	-	-
Crime Free Multi-Housing Grant	-	-	-
TRRP Administration Fee	-	-	-
School Police Reimbursement	-	-	-
Reimbursement, School Services Other	-	-	-
DARE Reimbursement	-	-	-
Federal Gov't Airport Sec Reimburs.	-	-	-
Various Operating Grants Reimbursed	-	-	-
Fed Juv Account Block Grant	-	-	-
Federal Police Grant	-	-	-

FEMA	-	-	-
Local Transportation Funds	-	-	-
Misc Gas Tax Maintenance Revenue	-	-	-
Emergency Shelter Grant	-	-	-
Schools	-	-	-
AQ CFF Fed Non Motorized	-	-	-
Federal Grant TEA-21	-	-	-
Other	-	-	-
LOCALLY RAISED			
Special benefit assessments	-	-	-
Licenses and permits	-	-	-
Business Licenses - Regulatory	-	-	-
Franchise Fees	-	-	-
Development Fees	-	-	-
Rents, royalties, concessions (*)	-	-	-
Fines, forfeitures, penalties	-	-	-
CHARGES FOR SERVICES:			
Recreation & Neighborhood fees	703,939	-	703,939
Park & Rec User Fee CIP	-	-	-
Police & Fire Department Charges	2,673,898	-	2,673,898
Other fees & Charges	1,113,648	-	1,113,648
Construction Related Fees	1,440,825	-	1,440,825
Recycling Fees	1,315,000	-	1,315,000
USER FEES (from Worksheet 2) (**)	-	-	-
OTHER MISCELLANEOUS			
Sale of property (*)	-	-	-
Interfund transfers	-	-	-
Misc Solid Waste Revenue	-	-	-
Access Modesto Agency Contrib	-	-	-
Developer share of project	-	-	-
Miscellaneous Revenue	346,085	-	346,085
SUB - TOTAL (for Worksheet 3)	110,315,119	-	110,315,119
INTEREST EARNINGS (from Worksheet 3)	1,000,000	-	1,000,000
TOTAL REVENUE	111,315,119	-	111,315,119
(use for Worksheet 4)			
RESERVE WITHDRAWALS			
(Including appropriated fund balance)	-	-	-
TOTAL OF THESE FUNDS	111,315,119	-	111,315,119
OTHER FUNDS NOT INCLUDED			
Indirect Cost Recovery	-	-	-
Interfund Labor Charges	-	-	-
Improvement District #23	-	-	-
Improvement District #24	-	-	-
Improvement District #25	-	-	-
Improvement District #27	-	-	-
Improvement District #28	-	-	-
Improvement District #29	-	-	-
Public Facilities #6	-	-	-
Parking Fund	-	-	-
Water Zone Fund	-	-	-
Water Development Fund	-	-	-
Water Zone 2	-	-	-
Del Este-MID Svc Area DF	-	-	-
Water Zone 3	-	-	-
Del Este-non-MID Svc Area DF	-	-	-
Wastewater Fund	-	-	-
Wastewater Development Fees	-	-	-
Storm Drainage Fund	-	-	-
Airport Operating Fund	-	-	-
Special Aviation Fund	-	-	-
Bus Service-Fixed Route	-	-	-
Bus Service-DAR	-	-	-
Transportation Center	-	-	-
Bus Fixed Route MAX Operations	-	-	-
Bus Fixed Route-Alt Transport	-	-	-

Golf Fund	-	-	-
Centre Plaza Fund	-	-	-
Central Services	-	-	-
Inventory Purchases	-	-	-
Central Services-Mail	-	-	-
Information Technology	-	-	-
Fleet Management Fund	-	-	-
Fleet Equipment Replacement	-	-	-
Insurance-Administration	-	-	-
Insurance-Workers Comp	-	-	-
Insurance-Liability Insurance	-	-	-
Insurance-Property Insurance	-	-	-
Insurance-Dental Insurance	-	-	-
Insurance-Health	-	-	-
Insurance-Disability	-	-	-
Other Employee Insurance	-	-	-
Insurance-Vision	-	-	-
Employee Benefits Mgmt	-	-	-
Building Services	-	-	-
JPA Building Services	-	-	-
Tuolumne River Regional Park	-	-	-
RDA Tax Increment	-	-	-
RDA HOPTR	-	-	-
RDA Tax Increment	-	-	-
RDA Tax Increment	-	-	-
RDA trustee interest and lease of land	-	-	-
	<hr/>	<hr/>	<hr/>
TOTAL OTHER FUNDS NOT INCLUDED	-	-	-
	<hr/>	<hr/>	<hr/>
GRAND TOTAL Budget	<u>\$111,315,119</u>	<u>-</u>	<u>\$111,315,119</u>

* Appropriations based on Proposed Budget presented to Finance Committee on April 19-22, 2021



AGENDA

**City of Modesto
FINANCE COMMITTEE / COUNCIL WORKSHOP
Chambers, Basement Level
1010 10th Street
Modesto, California**

FY 2021-22 Finance Committee Budget Workshops Agenda

Monday April 19, 2021: 9 AM to 4 PM

Tuesday April 20, 2021: 9 AM to 4 PM

Wednesday April 21, 2021: 9 AM to 4 PM

Thursday April 22, 2021: 1 PM to 4 PM (If necessary)

Friday April 23, 2021: 1 PM to 4 PM (If necessary)

Lunch: 12 PM to 1 PM (Monday through Wednesday)

*Roll Call: Bill Zoslocki, Chair
Jenny Kenoyer, Vice-Chair
David Wright, Member

Alternates: Rosa Escutia-Braaton, Tony Madrigal, Chris Ricci, Bill Zoslocki,
Mayor Sue Zwahlen

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PUBLIC COMMENTS

Please refer to special public comment instructions above.

Three minute time limit per speaker

Only interested persons in the audience may present these matters. Under State law, Committee members may respond to matters being presented under this item only as follows:

- a. Briefly respond to statements made or questions raised.
- b. Ask a question for clarification.
- c. Provide a reference to staff or other resources for factual information.
- d. Request staff to report back at a subsequent meeting.
- e. Finally, a Committee member or the Committee itself may take action to direct staff to place a matter of business on a future agenda.

CONSENT ITEMS – ROLL CALL VOTE REQUIRED: No Consent Items

Any and all of the following agenda items are subject to action by the Modesto City Council.

This Agenda is on file at the Modesto-Stanislaus Library Reference Room, 1500 I Street, Modesto, in the City Clerk’s Office, Sixth Floor, 10th Street Place, and is available on the City’s Web site at www.modestogov.com.

In accordance with the requirements of Title II of the Americans with Disabilities Act (“ADA”) of 1990, the Fair Employment & Housing Act (“FEHA”), the Rehabilitation Act of 1973 (as amended), Government Code section 11135 and other applicable codes, the City of Modesto (“City”) will not discriminate against individuals on the basis of disability in the City’s services, programs, or activities. For more information, please visit the City of Modesto website at <https://www.modestogov.com/865/Americans-with-Disabilities-Act-ADA>

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the City Clerk (209) 577-5396. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting.

NEW BUSINESS

1. Consider accepting and forwarding on to Council for final review and adoption the Draft Proposed Fiscal Year 2020-21 Operating and Multi-Year Budget for the City of Modesto (Funding Source: All City Funds)

Presentations:

City of Modesto Budget Overview

- Budget Overview Presentation

General Fund Presentations

- o City Manager’s Office
- o City Attorney’s Office
- o City Clerk’s Office
- o Human Resources Department
- o Finance Department
- o Community & Economic Development Department
- o Parks, Recreation and Neighborhoods Department
- o Fire Department
- o Police Department

Non-General Fund Presentations

- **Utilities Funds (Water, Wastewater, Storm Drain)**
 - o Utilities Department
- **Surface Transportation Fund**
 - o Public Works Department
- **Building Services/Parking/Airport/Solid Waste**
 - o Public Works Department

Internal Service Fund Presentations

- o Human Resources Department
 - Worker’s Compensation
 - Liability
 - Employee Benefits
- o Fleet
- o Information Technology

Special Presentations:

- Capital Improvement Program
 - o Highlight of Projects
- Grant Status Presentation
- Revenue Manual/Fee Increases Presentation
- Hardware/Software Maintenance Presentation
- Pension Presentation
- Deferred Maintenance Presentation
- Follow-up

Staff Recommendation:

- Motion accepting and forwarding on to Council for final review and adoption the Draft Proposed Fiscal Year 2020-21 Operating and Multi-Year Budget for the City of Modesto

BUDGET; Stephan Christensen, 577-5390, schristensen@modestogov.com

2. Consider accepting a report back on the funding made available by the American Rescue Plan Act of 2021 (ARPA), provide recommendations on a tentative spending plan, and forwarding to Council for approval. (Funding Source: Not Applicable)

Staff Recommendation:

- Motion accepting a report back on the funding made available by the American Rescue Plan Act of 2021 (ARPA), provide recommendations on a tentative spending plan, and forwarding to Council for approval.

BUDGET; Stephan Christensen, 577-5390, schristensen@modestogov.com

MATTERS TOO LATE FOR THE AGENDA

These may be presented by members of the Committee and staff upon determination by a majority vote that an emergency exists, as defined by State law, or by a 2/3 vote that (1) there is a need to take immediate action, and (2) that the need for action came to the City's attention after the agenda was posted.

ADJOURNMENT

Posted pursuant to Government Code Section 54954.2 on the bulletin board at Tenth Street Place on

_____ at _____ by _____
date time signature



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- Budget Overview Presentation

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 - o Highlight of Projects
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AGENDA

**City of Modesto
FINANCE COMMITTEE / COUNCIL WORKSHOP
Chambers, Basement Level
1010 10th Street
Modesto, California**

FY 2021-22 Finance Committee Budget Workshops Agenda

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**List of Funds by Category
City-Wide**

Expense By Fund	FY21-22 Proposed Budget	FY20-21 Amended Budget
Debt Service Funds	4,428,778	4,321,487
2150 - Public Financing Authority 98 & 07 Bonds	4,428,778	4,321,487
General Fund	151,840,548	140,334,415
0100 - General Fund	151,840,548	140,334,415
Internal Service Funds	94,079,928	84,073,848
5100 - Central Services Fund	-	-
5110 - Inventory Purchases Fund	4,127,470	2,926,756
5120 - Mail Services ISF Fund	335,865	328,164
5230 - Information Technology Fund	9,678,065	8,758,028
5310 - Insurance - Administration Fund	1,153,607	1,058,717
5320 - Insurance - Workers Compensation Fund	6,495,087	6,878,341
5330 - Insurance - Liability Insurance Fund	5,105,972	3,146,521
5340 - Insurance - Property Insurance Fund	1,034,003	940,000
5350 - Insurance - Dental Insurance Fund	1,749,617	1,657,220
5360 - Insurance - Health Fund	17,742,700	16,920,097
5370 - Insurance - Disability Fund	208,887	250,000
5380 - Insurance - Other Employee Fund	1,017,902	529,999
5390 - Insurance - Vision Fund	297,435	288,894
5400 - Fleet Management Fund	7,662,796	7,102,594
5409 - Fleet Management Fleet Replace Fund	2,890,000	4,762,493
5410 - General Fund Fleet Equipment Replacement	-	-
5510 - Employee Benefits Management Fund	30,330,289	24,337,555
5520 - Employee Benefits Administration Fund	741,912	800,245
5800 - P/R Building Services Fund	2,298,578	2,081,433
5810 - 10th Street Place Building Services	1,209,742	1,306,791
Non-Operating Funds	4,713,348	4,388,510
1800 - Economic Development/Strategic Plan Fund	280	-
1850 - Disability Access and Education Fund	4,350	2,350
3200 - Village One CFD Fund	782,318	690,715
3210 - Kiernan Business Park West CFD Fund	52,730	44,319
3212 - Kiernan Business Park East CFD Fund	87,325	34,015
3215 - The Vintage CFD Fund	63,607	48,094
3216 - Woodglen 2018-1 CFD Fund	-	29,614
3235 - North Beyer #2 CFD Fund	87,972	82,330
3240 - Fairview Village CFD Fund	194,199	184,017
3245 - Fairview Village CFD - 2014 Debt Service Refunding	324,649	319,145
3250 - North Beyer Park CFD	13,105	11,817
3260 - Enterprise Park 1998 CFD Fund	19,199	17,767
3265 - NorthPointe CFD Fund	36,512	33,887
3270 - Carver/Bangs Pelandale/Snyder CFD Fund	110,570	103,246
3275 - Coffee/Claratina CFD Fund	166,087	155,968
3290 - Village One #2 CFD Fund	842,383	743,260
3294 - Village One #2 CFD 2014 Debt Fund	1,928,062	1,887,966
Other Agencies	1,180,758	2,656,578
1910 - RDA Successor Agency Administration Fund	20,711	207,308
2903 - RDA Successor Agency Debt Service Fund	2,301	1,311,989
6100 - JPA - Industrial Fire	674,946	664,931
6600 - JPA - Stanislaus Drug Enforcement Agency	-	-
6700 - JPA - Tuolumne River Regional Park (TRRP)	482,800	472,350
Other Funds	29,219,061	29,282,457
1130 - Grants - CDBG Direct Program	954,728	1,610,396
1131 - Grants - CDBG NSP Entitlement	544	-
1133 - HUD Administration	1,235,992	1,199,860
1155 - Grants - RLF Program Income	-	-
1170 - Grants - HOME Program	170,800	133,481
1180 - Grants - Emergency Shelter Program	51,186	164,549
1185 - Community System of Care (CSOC)	-	(4,800)
1200 - Downtown Improvement District Fund	175,000	153,715

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1210 - Downtown Modesto Community Benefit District	-	780,150
1300 - Capital Improvement Support	5,773,443	5,499,901
1320 - Education and Government Cable	282,917	272,860
1321 - Public Educational Governmental (PEG) Fund	-	
1341 - Grants - Operation Grants Reimbursed	-	
1342 - Grants - Police	266,427	
1345 - Grants - ARRA Public Safety	-	
1360 - Carpenter Road Landfill	-	
1600 - Traffic Safety Fund	477,550	383,989
1610 - Traffic Offender Fund	270,189	237,707
3220 - Infrastructure Financing Program Administration	1,138,169	1,056,643
3480 - Capital Facility Fees Administration Fund	79,893	75,167
4000 - Parking Fund	1,745,088	1,702,729
4600 - Golf Fund	2,395,627	2,409,016
4605 - Golf Kemper Fund	1,156,271	1,148,019
4700 - Community Center Operations Fund	1,677,001	1,643,790
4890 - Compost Fund	2,125,186	1,897,159
4891 - Solid Waste Fund	1,678,881	1,585,657
4892 - Green Waste Fund	7,156,630	6,939,372
4893 - Carpenter Road Landfill (Enterprise)	128,722	117,001
4894 - Geer Road Landfill Mitigation Costs	206,509	206,452
4895 - Waste to Energy Distribution Fund	5,388	5,274
6470 - Landscape and Lighting District Shackelford	31,568	30,953
6480 - Landscape Assessment District #1	18,642	17,678
6490 - Landscape Assessment District #2	16,709	15,739
Transportation Funds	41,396,153	39,544,400
1700 - Surface Transportation Fund	12,737,179	11,086,532
4310 - Airport Operating Fund	1,188,531	1,056,320
4330 - County Aircraft Tax Fund	25,000	41,500
4520 - Bus Service Fund - DAR	3,819,187	3,600,946
4530 - Transportation CTR Fund	1,128,292	1,154,037
4540 - Bus Fixed Route Max Operations Fund	19,128,212	18,889,342
4550 - Bus Fixed Route - Altern Transport Fund	146,818	168,734
4560 - Bus Fixed Route - Bus Purchases	3,222,935	3,546,989
Utilities	119,956,642	118,632,248
4100 - Water Fund	62,085,689	61,553,544
4112 - Water PCE Mitigation Fund	130,000	130,000
4130 - Water 2008 Water Refunding Revenue COP 2008 Series A	2,455,292	2,415,613
4140 - Water - Grants	36,936	36,677
4210 - Sewer Operations Fund	35,503,516	34,425,253
4211 - Wastewater Developmental Fees Fund	-	250
4235 - Sewer NVRWP (North Valley Regional Recycled Wtr Prgm) SRL	1,154,310	1,154,276
4240 - 2006 Wastewater Revenue Bonds	-	
4241 - 2015 Wastewater Refunding Private Placement	2,790,750	2,776,631
4245 - State Revolving Loan (Tertiary Treatment Funding)	-	8,163,241
4271 - Wastewater Revenue Refunding Bonds Series 2018A	560,747	563,513
4480 - Storm Drainage Fund	7,493,550	7,413,250
4272 - Wastewater Revenue Refunding Bonds Series 2020A (Federally T	6,467,911	
4273 - Wastewater Revenue Refunding Bonds Series 2020B(Tax-Exempt)	1,277,897	
4160 - Water Fund - Del Este - Non-MID	42	
4230 - FY 1997 Sewer Revenue Bonds	2	
Grand Total	446,815,216	423,233,943

OVERVIEW OF CITY FUNDS

The following provides brief descriptions of the City's principal funds, grouped by functional area.

General Fund

The General Fund (0100) is the primary operating fund of the City. Its principal revenue sources include property tax, sales tax, utility user taxes, business licenses & franchise taxes, and certain general purpose revenues allocated by the State. Police and Fire services account for the bulk of expenditures in the General Fund, with the balance going to a variety of programs including parks, recreation, planning & economic development, and general government.

Transportation Funds

Surface Transportation Fund (Special Revenue – 1700 thru 1750): This fund accounts for the City's street maintenance & traffic operations, electrical and engineering costs. Its revenue sources include the City's share of the State gas tax, Senate Bill 1 (Road Maintenance and Rehabilitation Account) funding, and a share of the local garbage collection service agreement fee.

Measure L Funds (Special Revenue – 1410 & 1420): This fund accounts for the City's local control portion of the Stanislaus County Measure L sales tax proceeds. The local control funds make up 65% of the total County Measure L funds and are categorized as follows: Local Streets and Roads (50%), Traffic Management (10%) and Bike and Pedestrian (5%). A small portion of the revenue is also for Transit Services. The funds are transferred to approved Measure L local control projects and transit as expenses are incurred. The fund also receives a transfer from the General Fund for the Maintenance of Effort requirements for Measure L and Senate Bill 1.

Local Transportation Fund (Special Revenue - 1510): This fund accounts for the City's share of a ¼% sales tax imposed by the State and distributed to cities and counties for transportation purposes. (By law, transit services have priority over street maintenance in claiming this revenue; the LTF revenue received by the City for transit purposes is accounted for in the Bus Fund, below.) Most of the revenue received in this fund is transferred to the Gas Tax fund for expenditure on street maintenance.

LTF Non-Motorized (Special Revenue - 1520): This fund accounts for a portion of the Local Transportation Fund revenue that is earmarked by law for expenditure on pedestrian, bicycle, and other non-motorized transportation purposes.

Bus Funds (Enterprise – 4510 thru 4560): These funds account for the operation of the City's transit system, including fixed-route buses, dial-a-ride, and the Modesto Amtrak station. Principal revenue sources in this fund include a portion of the State's ¼% sales tax for transportation (see Local Transportation Fund, above), transit-related grants, and rider fares.

Airport Fund (Enterprise – 4310 thru 4330): This fund accounts for the operation of the Modesto Airport. Primary revenue sources for this fund include hangar rental fees and taxes levied on the owners of aircraft housed in Modesto. The Airport fund also receives FAA grants for capital improvements.

Utilities

Water Fund (Enterprise – 4100 thru 4181): This fund accounts for the City's water utility. All expenses relating to the provision of water services are charged to this fund, which is financed with customer utility rate payments and connection fees. This fund also accounts for debt issued on behalf of the water utility and for the repayment of such debt.

Sewer Fund (Enterprise – 4210 thru 4271): This fund accounts for the City's sewer utility. All expenses relating to the provision of sewer services are charged to this fund, which is financed with customer utility rate payments and connection fees. This fund also accounts for debt issued on behalf of the sewer utility and for the repayment of such debt.

Storm Drain Fund (Enterprise – 4480 thru 4489): This fund accounts for the City's storm water drainage utility and is financed primarily with storm water drainage fees.

Internal Service Funds

Fleet Fund (Internal Service – 5400 thru 5410): This fund accounts for the acquisition, maintenance and operation of most of the City's vehicles and heavy equipment. (Exceptions include buses, which are accounted for in the Bus Fund; and fire equipment, which is accounted for in the General Fund.) The Fleet Fund is financed by monthly "rental" charges applied to the operating budgets of departments, which use vehicles and equipment. These charges pay for the maintenance and operations of equipment as well as its eventual replacement. The portion of the rent charged for future replacement is accumulated in a distinct sub-fund (7210) of the Fleet Fund.

Information Technology (Internal Service – 5230 thru 5239): This fund accounts for the City's acquisition, maintenance and replacement of information systems and telecommunications. Fund 7130 is financed by monthly charges to the operating budgets of City departments based on a formula encompassing various factors (such as the number of PC's in a department and special applications supported for the department). Fund 7131 was created to assist in future replacements of complex software infrastructure, such as the City's financial system.

Building Services (Internal Service – 5800 & 5809): This fund accounts for the maintenance and operation of the City's buildings and facilities, with the exception of Tenth Street Plaza and facilities accounted for in Enterprise or Internal Service funds. The fund is financed by monthly charges applied to the operating budgets of City departments.

Tenth Street Building Services (Internal Service – 5810): This fund accounts for the maintenance and operation of Tenth Street Plaza. The fund is financed by monthly charges applied to the operating budgets of City departments.

Mail Services (Internal Service – 5120 & 5129): This fund accounts for the mail postage and operating expense of the City. The fund is financed by monthly charges applied to the operating budgets of City departments.

Central Services (Internal Service – 5100 thru 5129): This fund accounts for a number of internal central services, including mailroom, copying & printing, and internal inventory stores. This fund is financed by monthly charges applied to operating budgets of City departments.

Insurance Funds (Internal Service – 5310 thru 5390): These funds account for the City's self-insurance reserves (workers compensation and general liability) and for the purchase of third-party insurance (property insurance, excess liability coverage for workers compensation and general liability, employee health, vision, dental and disability coverage), as well as insurance administration costs. Employee benefit insurance is financed as a pass-through from operating budgets. Other insurance types are financed by monthly charges applied to operating budgets of City departments.

Employee Benefit Fund (Internal Service – 5510 & 5520): This fund accounts for accrued vacation liability City-wide, as well as the cost of post-retirement employee health benefits. It is financed by monthly charges applied to operating budgets of City departments.

Debt Service Funds

Debt service funds (2100, 2140, 2150 & 2902) account for principal and interest payments on certificates of participation (COP's) and bonds issued by the City other than those accounted for in Enterprise and Internal Service funds. The primary revenue sources for these funds are transfers from the General Fund and the Modesto Redevelopment Agency (RDA).

Other Funds

Capital Improvement Support (Special Revenue – 1300 & 1309): This fund was established to account for all operations governed by a Federal Indirect Cost Allocation Plan agreement. It is financed almost exclusively by labor charges to capital improvement program (CIP) projects.

Education & Government Communication (Special Revenue – 1320 & 1321): This fund accounts for the costs of providing educational and government – related cable television programming. It is financed with transfers from the General Fund and payments from other Access Modesto agencies.

Operating Grants – Block (Special Revenue – 1340): This fund was established to account for non-capital grants received by the City (other than grants received by Enterprise and Internal Service funds). This fund receives revenues from block grant-style programs, in which the City receives a fixed amount of funding “up front.” The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the State's Special Law Enforcement Service Fund program.

Operating Grants – Reimbursed (Special Revenue – 1341 thru 1343): These funds were established to account for non-capital grants received by the City on a reimbursement basis. In these programs, the City incurs the “up front” cost of delivering services, then requests reimbursement for those costs from the granting agency. The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the Federal COPS grant program.

American Recovery and Reinvestment Act (ARRA) Grants (Special Revenue – 4140, 3100, 1345, 1353, 1100, 1101): These funds were established to account for the various functional grants received by the City from the ARRA of 2009. For these programs, the City incurs the “up front” cost of services, then request reimbursement for these costs from the granting agency. These grants were intended to provide stimulus to the U.S. economy in response to the national economic downturn.

Traffic Safety Fund (Special Revenue – 1600): This fund accounts for revenues received from traffic safety fines and forfeits. Money from this fund is transferred to the General Fund to pay for traffic related maintenance and expense.

Traffic Offender Fund (Special Revenue – 1610): This fund accounts for revenues received from a portion of vehicle release fees. Expenditures include general police operations.

Downtown Improvement District (Special Revenue – 1200 & 1210): This fund accounts for the activities of the business improvement district which covers the core downtown area of Modesto. Revenues are derived from an additional mill tax (a gross receipts tax) imposed on businesses within the area. Expenditures include various promotional programs intended to boost business activity in the area served.

CDBG – Direct (Special Revenue – 1130 & 1140): These funds account for Federal Community Development Block Grant (CDBG) revenues received by the City. Expenditures include a variety of housing-related programs primarily targeted at low-income areas.

CDBG – NSP Entitlement (Special Revenue – 1131): This fund accounts for Federal Community Development Block Grant (CDBG) revenues received by the City for neighborhood stabilization programs. Expenditures include a variety of housing-related programs primarily targeted at low-income areas.

Housing Loan Program (Special Revenue – 1150 thru 1155): These are revolving funds, which provide housing loans to low-income individuals. Original funding to establish the funds was received from the Federal Department of Housing and Urban Development (HUD). Current revenues in the funds reflect loan repayments, which are accumulated to make new loans.

Housing Economic Development Fund (Special Revenue – 1160): This fund accounts for monies used to increase employment, economic activity and economic diversity in low to moderate income groups as defined by HUD.

HOME Program (Special Revenue – 1170): This fund accounts for revenues received from HUD under the Home Investment Partnerships program.

Emergency Shelter Program (Special Revenue – 1180 thru 1190): This fund accounts for emergency shelter grant revenue received from HUD.

CFF Administration (Capital Projects – 3480): This fund accounts for administrative costs associated with the Capital Facilities Fee (CFF) program. The fund is financed with CFF revenues.

CFD Administration (Capital Projects – 3220): This fund accounts for administrative costs associated with the Community Facilities Districts (CFD) program. The fund is financed with CFD revenues and inter-fund service credits.

Landscape Maintenance District (Capital Projects – 6470, 6480 & 6490): These funds account for costs associated with the landscape maintenance within special district areas. The funds are financed with landscape maintenance district revenues.

Parking Fund (Enterprise – 4000 & 4009): This fund accounts for the City's off-street parking facilities, including the downtown parking garages. Parking fees for validated lots and other off-street parking are the primary revenues in this fund. Operation, maintenance, and development of the parking facilities constitute the primary expenditures.

Solid Waste Fund (Compost) (Enterprise Fund – 1310 thru 1319, 1370 thru 1379, 4890 thru 4892, & 4895 thru 4899): This fund accounts for the operational activity from the sale and operations for compost. The primary revenues from this fund come from tip fees and the sale of compost. Beginning in FY 11, this fund will account for the cost of administering the City's service agreements with private solid waste hauling firms as well as the costs of recycling programs and green waste diversion. The primary revenue sources for this fund include income from the waste energy JPA, State funding for recycling, recycling program fees. The fund also receives inter-fund service credit revenue based on staff time charged to other City programs.

Carpenter Road Landfill (Enterprise Fund – 1360 & 4893 thru 4894): This fund accounts for the activity for the City to maintain, mitigate and monitor the Carpenter Road Landfill, a closed disposal facility.

Golf Fund (Enterprise – 4600 & 4605): This fund accounts for the maintenance, operation, and improvement of the three City-owned golf courses. Revenues in this fund are derived primarily from green fees. Expenditures include golf course maintenance and debt service on COP's issued to finance the development of the Creekside golf course.

Centre Plaza Fund (Enterprise – 4700 thru 4710): This fund accounts for the operation of the Modesto Centre Plaza convention and community center. The primary revenue sources for this fund include room rental fees, commissions, transfers from the General Fund.

Abatement and Public Nuisance Fund (Special Revenue 4910): This fund is used by the Neighborhood Preservation Unit (NPU) and Building Safety Division to battle against blight in the City and enforce accountability to improve the City's image.

Non-Operating Funds

These funds account for non-operating activities, such as CIP projects and long-term planning projects.

Strategic Planning Fund (Special Revenue – 1800 & 1805): This fund was established to accumulate resources for major long-term planning projects, such as updates to the General Plan. In past years, the fund's principal revenue sources have been transfers from the General Fund and from the Village I CFF Fund. Both of these revenues have been eliminated in the current year's budget, so expenditures from this fund are financed with accumulated fund balance only. The remaining budgets in this fund are for "multi-year projects," which are adopted separately from the City's annual operating budget.

CFF Funds (Capital Projects – 3410 thru 3470): These funds account for the accumulation and expenditure of Capital Facilities Fees, which are charged to new development in the City to offset the impact of growth on community infrastructure. Each fund accounts for fees collected for a specific type of capital facility. Expenditures from these funds are governed by the City's Capital Facilities Fee plan. Expenditure budgets for these funds are adopted as part of the City's CIP.

Special Fund for Capital Outlay (Capital Projects – 0180, 0190, 3120, & 3510): This fund accounts for general City capital improvement projects and is funded from other funds including the General Fund as appropriate for the specific project.

Park Funds (Capital Projects – 1380, 3100, 3125, & 3130): This fund was established to accumulate funds for capital improvements in the City's parks. Its principal revenue sources include transfers from the General Fund and development fees. The fund also receives transfers from the Parks CFF fund (see Non-Operating Funds, above) and grant revenue.

Capital Grant Funds (Capital Projects – 3140 thru 3170): These funds were established to accumulate funds for capital improvements for various City functions such as roads and streets and traffic related projects. Its principal revenue sources include grants from various state agencies such as Caltrans with City match funds from the Surface Transportation Fund, General Fund or Capital Facility Fees.

CFD Funds (Capital Projects – 3200 thru 3295): These funds account for the accumulation and expenditure of Community Facilities District capital and maintenance levies. Expenditures from these funds include CIP project costs and debt service on bonds issued to finance earlier capital projects. CFD funds are organized by district. Budgets for the CFD funds are adopted as part of the City's CIP.

Measure L Funds (Capital Projects – 3300): These funds account for the accumulation and expenditure of Measure L funded capital projects.

Other Agencies Funds

Other Agencies funds represent the finances of outside agencies for which the City of Modesto acts as fiscal agent. The City performs day-to-day accounting and treasury functions for these entities, but they are governed by independent boards and are not City departments. Budgets for agency funds are adopted by their respective governing boards and are outside the City's operating budget process. Notable agency funds include the following:

- Industrial Fire Joint Powers Agency (6100)
- Modesto Regional Fire Authority (6200 thru 6299)
- Stanislaus Regional Water Authority (6301)
- Tenth Street JPA (6500 thru 6599)
- Stanislaus Drug Enforcement Agency (6600)
- Tuolumne River Regional Park (6700 thru 6799)
- Modesto Redevelopment Successor Agency (1906, 1910 & 2903)

Capital Improvement Program

The City Publishes a Separate CIP Book.

This section contains the Program Request and Available Budget by project and the CIP Finance Committee / Planning Commission Minutes.

The impact of CIP to the fund balance can be seen on each Proforma in section B-10 of this book.

Please see the below link to access the City's CIP Budget Book:

<https://www.modestogov.com/Archive.aspx?AMID=38>

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
Community & Economic Development		
100046 - CED - Pelandale Interchange at State Route 99 - FHWA - CalTrans-STPL-5059(169) - 2010-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 326,354
100049 - CED - Oakdale Road Widening	\$ -	\$ 75,130
100051 - CED - Claratina: McHenry to Coffee (4 Lanes & Intersection Improvements)	\$ -	\$ 1,295,489
100586 - CED - 7th Street Bridge at Tuolumne River - FHWA - CalTrans-BRLS-5938(167)-2010-20.205 HWY Planning and CON	\$ 100,000	\$ 697,611
100614 - CED - State Route 132 West Expressway-FHWA-CalTrans-HPLUL-5059(230)-2018-20.205 HWY Planning and CON	\$ -	\$ 4,427,424
100631 - CED - Oakdale Road and Sylvan Avenue Intersection Improvements (Suspended) - FHWA-CalTrans-CML-5059(184)-2011-20.205 HWY Planning and CON	\$ -	\$ 443,672
100632 - CED - Right Turn Lane Southbound McHenry Ave to Westbound Briggsmore Ave-FHWA-CalTrans-CML-5059(186)-2011-20.205 HWY Planning and Con	\$ -	\$ 1,207,017
100633 - CED - Right Turn Lane at Prescott and Plaza Parkway-FHWA-CalTrans-CML-5059(187)-2011-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 85,469
100634 - CED - Upgrade Traffic Signals - 2013-FHWA-CalTrans-CML-5059(185)-2011-20.205 HWY Planning and Con	\$ -	\$ 75,094
100708 - CED - 2015 Pavement Rehab-FHWA-CalTrans-STPL-5059(195)-2012-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 75,944
100721 - CED - Expand ATMS/CCTV Briggs-FHWA-CalTrans-CML-5059(191)-2011-20.205 HWY Planning and Con - Suspended	\$ -	\$ 883
100725 - CED - Reconfiguration of 10th and 11th Streets between D St. and S. Morton Blvd.	\$ -	\$ 296
100727 - CED - Bus Turnout SB Dale Rd, South of Veneman-FHWA-CalTrans-CML 5059 (197)-2012-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 227,621
100728 - CED - Right Turn Lane W B D Street @ NB 9th Street - FHWA-CalTrans-CML 5059(198)-2012-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 45,741
100762 - CED - Synchronize Traffic Signals Outside Downtown-FHWA-CalTrans-CML-5059(200)-2013-20.205 HWY Planning and Con	\$ -	\$ 55,398
100786 - CED - SR 99/Pelandale Project Const-FHWA-CalTrans-10-472101-2014-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 2,615,888
100787 - CED - Pelandale I/C Monument Sign (Suspended)	\$ -	\$ 99,289
100881 - CED - Pavement Rehabilitation of Crows Landing Rd - FHWA-CalTrans-STPL-5059(208)-2014-20.205 HWY Planning and Con	\$ -	\$ (4,238)
100911 - CED - Various Parks Partners Projects 2016	\$ -	\$ 13,987
100922 - CED - Downey Shade Structure Replacement	\$ -	\$ 318,972
100942 - CED - Paradise Road from S. Carpenter Road to 1st Street-FHWA-CalTrans-STPL-5059(219)-2016-20.205 HWY Planning and Con	\$ -	\$ 2,095,744
100943 - CED - Claus Road Bike Path	\$ -	\$ 6,334
100944 - CED - Tuolumne Blvd, 7th St, & B St Intersection Improvements	\$ 150,000	\$ 349,455
100945 - CED - Hetch-Hetchy and Claratina Structural Crossing	\$ -	\$ 4,596,770
100966 - CED - Pelandale Ave. Pavement Rehabilitation from Sisk Road to Dale Road-FHWA-CalTrans-STPL-5059(220)-2016-20.205 HWY Planning and Con	\$ -	\$ 258,545
101037 - CED - Lakewood Neighborhood Street Improvements (Suspended)	\$ -	\$ 5,228
101038 - CED - Wylie Road, Floyd Avenue, and Carver Road Street Improvements (Suspended)	\$ -	\$ 15,596
101040 - CED - Orville Wright Elementary - Traffic Flow and Safety Improvements	\$ (51,563)	\$ 32,930
101042 - CED - Paradise Road Area Pedestrian and Bicycle Safety Improvements	\$ -	\$ 1,135,514
101063 - CED - Pelandale Avenue Interchange - Phase II	\$ -	\$ 5,203,131
101072 - CED - American Avenue/Bangs Avenue Intersection Improvements - CAP	\$ -	\$ 300,874
101073 - CED - Carver/Bangs Pelandale/Snyder Bike Trail System - CAP	\$ -	\$ 939,134
101074 - CED - Sylvan So. Bet.Oak/Wood Sorrell	\$ -	\$ 2,137,225
101075 - CED - Oakdale Rd from Floyd to Sylvan	\$ -	\$ 2,664,706
101088 - CED - Standiford Ave. Pavement Rehab (Suspended)	\$ -	\$ 13,188
101089 - CED - Tully Rd. Safety Improvement Project	\$ -	\$ 472,848
101118 - CED - Claus Road Pavement Rehabilitation - Phase II (Suspended)	\$ -	\$ 23,397
101119 - CED - SR 132 West Expressway - CON-FHWA-CalTrans-TGHPLUL-5059(230)-2019-20.205 HWY Planning and CON	\$ -	\$ 74,184,539
101120 - CED - Village One Slurry Seal (Suspended)	\$ -	\$ 50,335
101126 - CED - Dry Creek Trail Maintenance	\$ -	\$ 77,498
101147 - CED - HUD FY 18/19 - Public Facilities Improvement - Mellis Park Project Activity 1321	\$ -	\$ 373
101148 - CED - HUD - Public Facilities Improvement - Fire Hydrant Project Activity 1320	\$ -	\$ 56,722
101157 - CED-Tuolumne Blvd. Pavement Rehabilitation from Paradise Rd to Neece Dr. - FHWA-CalTrans-SPTL-5059(234)-2019-20.205 HWY Planning and Con	\$ -	\$ 280,953
101168 - CED - Scenic Drive Pavement Rehabilitation Phase 1 (Lakewood Ave to Claus Rd)	\$ -	\$ 1,401,762
101169 - CED - Scenic Drive Pavement Rehabilitation Phase 2 (Downey Ave to Lakewood Ave)	\$ -	\$ 3,077,075
101170 - CED - Tully Road Pavement Rehabilitation Project (Yale Ave to Briggsmore Ave)	\$ -	\$ 297,785

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
101171 - CED - Coffee Road Pavement Rehabilitation Phase 1 (Sylvan Ave to Norwegian Ave)	\$ -	\$ 904,795
101180 - CED - Dry Creek Trail Pavement Rehabilitation & ADA Upgrade Phase II	\$ 580,307	\$ 1,429,313
101182 - CED - Standiford Interchange Project Initialization Documents	\$ -	\$ 1,588,818
101196 - CED - 10th Street Improvements (B St to D St) Stanislaus Foods	\$ -	\$ 2,384,118
101206 - CED - 10th Street Aesthetic Improvements	\$ -	\$ 200,000
101209 - CED - PFI - South MLK S&R	\$ -	\$ 182,478
101214 - CED - Granger Neighborhood Pavement Rehabilitation	\$ -	\$ 292,361
101246 - CED - Briggsmore Avenue Pavement Rehabilitation (McHenry Avenue to Oakdale Road)	\$ 2,450,000	\$ 2,815,602
101247 - CED - Virginia Corridor Trail Maintenance	\$ 51,563	\$ 684,063
101248 - CED - Orangeburg Avenue Pavement Rehabilitation Phase 1 (Coffee Rd to Oakdale Ave)	\$ 1,610,000	\$ 1,851,500
101249 - CED - Pelandale Neighborhood Pavement Maintenance Project	\$ -	\$ 2,179,064
101250 - CED - Neighborhood ADA Improvement Program	\$ 300,000	\$ 323,422
101271 - CED - Briggsmore/Carpenter at SR-99 Interchange	\$ -	\$ 549,000
101288 - CED - Public Facilities Improvement-Mellis Park Splash Pad - Activity 1357	\$ -	\$ 25,000
101295 - CED - 9th St Corridor Improvements AHSC Grant	\$ -	\$ 6,490,000
101296 - CED.HUD - PFI First Tee Activity 1373	\$ -	\$ 45,796
101314 - CED - Coffee Rd. Pavement Rehabilitaion Phase II (Scenic Drive to Nowegian Avenue) (Capital/Non-Capital Mix)	\$ 2,748,500	\$ 2,748,500
101315 - CED - Dale Road Pavement Rehabilitation (Standiford to Bangs) (Capital/Non-Capital Mix)	\$ 285,000	\$ 285,000
101221 - CED School Safety Program Projects	\$ 50,000	\$ 575,000
Community & Economic Development Total	\$ 8,273,807	\$ 137,314,533
Information Technology		
100974 - IT - Fiber Network Infrastructure	\$ -	\$ -
101099 - IT - Master Control Facility Upgrade Project	\$ -	\$ 6,604
101105 - IT - Cisco Communication Upgrade Project	\$ -	\$ 11,862
Information Technology Total	\$ -	\$ 18,466
Modesto Fire Department		
101065 - MFD - Station 1 Roof Replacement and Repainting	\$ -	\$ 254,978
Modesto Fire Department Total	\$ -	\$ 254,978
Modesto Police Department		
100994 - MPD - Real Time Crime Center Dashboard Solution	\$ -	\$ 17,023
101028 - MPD - Records Management System Upgrade	\$ -	\$ 1
101034 - MPD - HVAC Systems Replacement - Suspended	\$ -	\$ 24,210
101087 - MPD - OPS HVAC Replacement	\$ -	\$ 106,999
Modesto Police Department Total	\$ -	\$ 148,233
Parks, Recreation, and Neighborhoods		
100599 - PRN - TRRP Gateway Phase 2 - Suspended	\$ -	\$ (240)
100677 - PRN - Lighting Playgrounds & Shade	\$ -	\$ 783,275
100779 - PRN - Mary E. Grogan Community Park Maintenance Facility Building	\$ -	\$ 69,041
100813 - PRN - Virginia Corridor Phase 7 - Design-FHWA-CalTrans-CML-5059(216)-2015-20.205 HWY Planning and Con	\$ -	\$ 3,828,070
100865 - PRN - Senior Center Kitchen Upgrade (Suspended)	\$ -	\$ 13,206
100866 - PRN - Senior Playground 2014	\$ -	\$ 540,312
100984 - PRN - Awesome Spot Playground at Beyer Park	\$ -	\$ 98,155
101017 - PRN - Mary E. Grogan Community Park - Phase 2	\$ -	\$ 2,701,848
101051 - PRN - PerfectMind Rec Software	\$ -	\$ 3,110
101061 - PRN - TRRP Carpenter Road Area Soccer Complex	\$ -	\$ 1,014,694
101071 - PRN - TRRP Neece Drive Boat Launch	\$ -	\$ 628,067
101109 - PRN - TRRP River Overlook	\$ -	\$ 814,782

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
101135 - PRN - TRRP River Pavilion	\$ -	\$ 520,428
101164 - PRN - TRRP Riverwalk Gateway-Neece Drive	\$ -	\$ 149,752
101200 - PRN - Various Park Partners Projects 2019	\$ -	\$ 1,309
101231 - PRN - VA Corridor Phase 8	\$ -	\$ 450,000
101232 - PRN - TRRP Riverwalk Gateway to Legion	\$ -	\$ 177,444
101233 - PRN - Dry Creek to TRRP Trail Connection	\$ -	\$ 399,890
101276 - PRN - Cesar E. Chavez Park Renovation Project	\$ -	\$ 7,717,862
101294 - PRN - Dryden Golf Course Clubhouse Renovation	\$ -	\$ 245,791
Parks, Recreation, and Neighborhoods Total	\$ -	\$ 20,156,797
Public Works		
100451 - PW - Fleet Maintenance Facility	\$ -	\$ 742,431
100806 - PW - 2016 Pavement Rehabilitation Project-FHWA-CalTrans-STPL-5059(205)-2014-20.205 HWY Planning and Con	\$ -	\$ 387,213
100870 - PW - New Traffic Signals - McHenry/Grecian & Blue Gum/Rosemore-FHWA-CalTrans-CML-5059(207)-2014-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 56,536
100884 - PW - Install New Emergency Vehicle Pre-Emption Equipment-FHWA-CalTrans-HSIPL-5059(204)-2015-20.205 HWY Planning and Con (Suspended)	\$ -	\$ (89)
100939 - PW - Upgrade Traffic Signals 2015-FHWA-CalTrans-CML-5059(212)-2015-20.205 HWY Planning and Con (Suspended)	\$ -	\$ 79,569
100940 - PW - Synchronize Traffic Signals Downtown 2015-FHWA-CalTrans-CML-5059(217)-2016-20.205 HWY Planning and Con	\$ -	\$ 370,589
100964 - PW - Bus Maintenance Facility Improvements	\$ -	\$ 5
100967 - PW - HSIP Cycle 6 - Install High Friction Surface Treatment-FHWA-CalTrans-HSIPL-5059(221)-2016-20.205 HWY Planning and Con - Suspended	\$ -	\$ 131,987
100968 - PW - Upgrade Traffic Signals 2017	\$ 868,750	\$ 940,344
100970 - PW - Upgrade ATMS Software and Communications-FHWA-CalTrans-CML-5059(223)-2016-20.205 HWY Planning and Con	\$ -	\$ 1,028,257
100982 - PW - MAX - Intelligent Transportation System equipment purchase and installation.	\$ -	\$ 29,583
101014 - PW - Amtrak North Parking Lot Expansion	\$ -	\$ 41,454
101022 - PW - Bus Maintenance Facility - Parts Storage Room Upgrade	\$ -	\$ 158,718
101045 - PW - Downtown Transit Center Improv	\$ -	\$ 253,469
101066 - PW - New Traffic Signal Oakdale at Claratina-FHWA-CalTrans-HSIPL-5059(227)-2017-20.205 HWY Planning and Con	\$ 360,500	\$ 397,075
101095 - PW - Facilities Improvement -Transit Center Phase 1	\$ -	\$ 5,289,096
101096 - PW - MAX Mobility Building	\$ -	\$ (228,669)
101122 - PW - Installation of 2 Rectangular Rapid Flashing Beacons (Carver Rd and Emerald Ave)	\$ -	\$ 190,030
101123 - PW - Fiber Drop Traffic Signal Cabinet	\$ -	\$ 559,844
101124 - PW - Replace 35 Obsolete Traffic Controllers	\$ -	\$ 28,101
101161 - PW - Bus Turnout S.R.132/Maze Blvd - Suspended	\$ -	\$ 1,725
101166 - PW - Upgrade High Voltage - Year 1 - City Staff Work	\$ -	\$ 32,332
101174 - PW - Advance School Zone Beacons at 13 Schools	\$ -	\$ 130,000
101175 - PW - School Crosswalk Beacon	\$ -	\$ 323,469
101176 - PW - Upgrade Lighted Crosswalks to RRFB	\$ -	\$ 424,022
101179 - PW - HAWK System at Hetch-Hetchy on Tully and Prescott	\$ -	\$ 475,499
101186 - PW - Upgrade Traffic Signals - 2019-FHWA-CalTrans-CML-5059(236)-2019-20.205 HWY Planning and Con	\$ 1,050,000	\$ 1,189,588
101188 - PW - Retroreflective Backplates and Striping-FHWA-CalTrans-HSIPL-5059(237)-2019-20.205 HWY Planning and Con	\$ 412,200	\$ 430,172
101192 - PW - Upgrade ATMS 2019-FHWA-CalTrans-CML-5059(238)-2019-20.205 HWY Planning and Con	\$ 1,049,640	\$ 1,179,778
101252 - PW - Parking Enforcement Strategy Capital Plan	\$ -	\$ 92,371
101317 - PW - Carpenter/Maze/Prescott Fiber Drop	\$ 40,000	\$ 40,000
101318 - PW - Fiber Drop Downtown (G & H)	\$ 30,000	\$ 30,000
101322 - PW - Claus Road Signal Coordination CMAQ	\$ 111,000	\$ 138,750
101323 - PW - Scenic Dr Signal Coordination	\$ 148,000	\$ 185,000
Public Works Total	\$ 4,070,090	\$ 15,128,251
Utilities		
100350 - UTL - Water System Security Enhancement	\$ 45,487	\$ 129,999

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
100357 - UTL - Modesto System Improvements (100331)	\$ 166,536	\$ 1,844,486
100372 - UTL - Sutter Plant Parking Lot & Security Upgrade	\$ -	\$ 5,515,978
100467 - UTL - DSI Yosemite Transmission Main (100464)	\$ -	\$ 80,268
100473 - UTL - Del Rio Water Tank (100471)	\$ -	\$ 435,543
100475 - UTL - Industrial Tank 13/Pump Station (100464) (Suspended)	\$ -	\$ 105,736
100499 - UTL - Del Rio Well 68	\$ -	\$ 403,506
100506 - UTL - Del Rio Well 70 (Replacing Well 271) - Subsurface	\$ -	\$ 1,418,312
100520 - UTL - Wastewater Treatment Phase 2 Tertiary	\$ -	\$ 18,281,592
100521 - UTL - North Valley Regional Recycled Water Project-Feasibility Study - Suspended	\$ -	\$ 3,969,173
100533 - UTL - Sonoma Trunk Extension (100530)	\$ -	\$ 473,356
100534 - UTL - New Tivoli Sewer Main to Sonoma Trunk	\$ -	\$ 1,959,211
100535 - UTL - Sonoma Trunk Extension Lift Station (100530)	\$ -	\$ 2,484,040
100544 - UTL - Shackelford Crossing (Suspended)	\$ -	\$ 294,573
100576 - UTL - Residential Meter Installation - South Modesto	\$ 567,597	\$ 2,400,000
100577 - UTL - Residential Meter Installation - Outlying Areas	\$ 766,531	\$ 1,150,000
100641 - UTL - Empire Trunk	\$ -	\$ 2,775,097
100642 - UTL - Downtown Sewer Improvements - F Street and D Street	\$ -	\$ 187,956
100646 - UTL - River Trunk Realignment	\$ -	\$ 16,838,274
100648 - UTL - New Jennings WQC Entrance/Exit	\$ -	\$ 791,557
100683 - UTL - Ceres Trunk Rehabilitation	\$ -	\$ 708,194
100695 - UTL - Water Fund Master Plan	\$ -	\$ 35,302
100696 - UTL - Master Plan Storm Drain	\$ -	\$ 635,688
100733 - UTL - S. 9th St. Industrial Water (Suspended)	\$ -	\$ 603,335
100737 - UTL - Headworks Improvements at Sutter Ave WQC	\$ -	\$ 10,427
100740 - UTL - Wastewater Master Plan Updates	\$ -	\$ 3,839
100785 - UTL - Tivoli Area - Grogan Park Well (suspended)	\$ -	\$ 25,295
100791 - UTL - River Trunk Rehabilitation (Suspended)	\$ -	\$ 530,632
100793 - UTL - Roosevelt Park Storm Drain Cross Connection Removal	\$ -	\$ 119,828
100794 - UTL - Dryden Box & Influent Flume Improvements	\$ -	\$ 832,077
100797 - UTL - La Loma Phase 2B Strengthen and Replace Water Mains	\$ -	\$ 388,584
100798 - UTL - Installation of Flush Lines 16, 40, 41 & 265	\$ 922,000	\$ 2,205,699
100800 - UTL - Well & Tank Rehabilitation	\$ 136,899	\$ 1,526,152
100804 - UTL - Paradise Strengthen & Replace Water Mains Phase 1	\$ -	\$ 2,577,992
100812 - UTL - Water Corp Yard	\$ -	\$ 367,616
100814 - UTL - Stormwater On-Call Engineering	\$ -	\$ 119,587
100815 - UTL - Wastewater On-Call Engineering	\$ 188,000	\$ 207,306
100842 - UTL - Sutter Trunk Rehabilitation and Reliability	\$ -	\$ 4,764,068
100844 - UTL - Woodland Lift Station Rehabilitation	\$ -	\$ 1,463,421
100845 - UTL - Bowen, Johansen, Naraghi and Orchard Storm Lift Station Improvements (Suspended)	\$ -	\$ 57,940
100846 - UTL - Highway Village Strengthen & Replace Water Mains	\$ -	\$ 3,766,477
100847 - UTL - East Morris Neighborhood Sewer Replacement	\$ -	\$ 3,314,679
100849 - UTL - North Trunk	\$ -	\$ 222,727
100851 - UTL - Pike Park Neighborhood Strengthen & Replace Water Mains (Suspended)	\$ -	\$ 229,259
100852 - UTL - Interior Recoat - Tank 9 (Suspended)	\$ -	\$ 678,790
100853 - UTL - Well 72 (Replace Well 229) Subsurface	\$ -	\$ 197,045
100855 - UTL - Kent Way Water Main	\$ -	\$ 67,478
100857 - UTL - Bermuda Way Strengthen & Replace Water Mains	\$ -	\$ 566,630

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
100860 - UTL - Jennings Facultative Ponds Biosolids Removal	\$ -	\$ 1,570,025
100861 - UTL - Downtown Sewer Collection System Replacement	\$ -	\$ 1,342,925
100916 - UTL - La Loma Sewer	\$ -	\$ 912,523
100923 - UTL - SR 132 Relocation - Water Mains	\$ -	\$ 452,635
100924 - UTL - Steel Water Storage Tanks Structural Repairs	\$ -	\$ 1,898,107
100928 - UTL - Ninth Street Storm Drain Basin	\$ -	\$ 1,658,260
100931 - UTL - Plant Structural Improvements	\$ -	\$ 1,246,200
100933 - UTL - 7th Street Bridge Water Main	\$ 880,000	\$ 1,346,469
100934 - UTL - Intergrated Regional Water Management Plan (IRWMP)	\$ -	\$ 129,971
100953 - UTL - La Loma Phase 3A Strengthen & Replace Water Mains	\$ -	\$ 4,035,158
100996 - UTL - 2017-2018 Sewer Replacement	\$ -	\$ 45,575
100998 - UTL - Encina Sewer Lift Station Replacement	\$ -	\$ 1,306,169
100999 - UTL - New Generators at Various Well Locations	\$ -	\$ 1,768,090
101000 - UTL - Groundwater Monitoring Wells 2019	\$ -	\$ 934,935
101001 - UTL - Litt Road Improvements (Grogan Park to Plainview)	\$ -	\$ 456,585
101002 - UTL - Litt Road Sewer Trunk Extension	\$ -	\$ 217,979
101003 - UTL - SCADA Master Plan	\$ -	\$ 9,721,487
101004 - UTL - Wastewater Building Upgrades	\$ -	\$ 1,189,952
101015 - UTL - Destruction of Wells 2017	\$ -	\$ 135,376
101030 - UTL - Customer Services Carpet	\$ -	\$ 41,594
101032 - UTL - Rouse Easement Improvements	\$ -	\$ 200,000
101035 - UTL - Grogan Park Production Well 67	\$ -	\$ 233,693
101057 - UTL - La Loma Phase 2C Strengthen and Replace Water Mains	\$ -	\$ 2,032,665
101068 - UTL - Well 71 (Replacing Well 226) Subsurface	\$ -	\$ 217,511
101069 - UTL - Empire S&R Water Mains - Phase 1	\$ -	\$ 2,007,146
101077 - UTL - 1,2,3 TCP Wellhead Treatment (Suspended)	\$ -	\$ 1,539,721
101078 - UTL - Del Rio Well 70 (Replacing Well 271) Surface Improvements	\$ -	\$ 609,417
101079 - UTL - Well Flush Lines 2018-2019	\$ (450,000)	\$ 638,319
101080 - UTL - Grayson Well 69 (Replacing Well 274)	\$ -	\$ 2,367,581
101081 - UTL - Grayson System Improvements	\$ -	\$ 1,095,495
101082 - UTL - Paradise Strengthen & Replace Water Mains Phase 2 (Suspended)	\$ -	\$ 2,611,000
101083 - UTL - Parklawn Neighborhood Strengthen & Replace Water Mains (Suspended)	\$ -	\$ 2,847,000
101084 - UTL - Well 71 (Replacing Well 226) Surface Improvements	\$ -	\$ 3,013,526
101085 - UTL - Well 72 (Replacing Well 229) Surface Improvements	\$ -	\$ 2,908,051
101090 - UTL - 2018-2019 Lift Station Improv	\$ -	\$ 1,164,329
101091 - UTL - 2018-2019 Sewer Replacement	\$ -	\$ 1,134,112
101092 - UTL - Caustic Soda Handling Facility	\$ -	\$ 3,132,057
101093 - UTL - Jennings Well Treatment Improvements	\$ -	\$ 156,364
101094 - UTL - West Trunk Rehabilitation	\$ -	\$ 7,559,735
101100 - UTL - Crows Landing Sewer Trunk	\$ -	\$ 390,691
101101 - UTL - SF CSL Trunk Replacement	\$ -	\$ 719,580
101102 - UTL - West Trunk Crossing HWY 132	\$ -	\$ 1,917,200
101103 - UTL - River Trunk Section Repair	\$ -	\$ 1,300,000
101110 - UTL - Spencer Ave Strengthen & Replace Water Mains	\$ -	\$ 589,466
101111 - UTL - La Loma Phase 2B Fire Hydrant Additions	\$ -	\$ 136,107
101152 - UTL - Colorado Avenue Water Main	\$ 1,200,000	\$ 2,053,888
101154 - UTL - Sutter Avenue Strengthen & Replace Water Mains	\$ -	\$ 953,183

FY2021-22 CIP Request and Available Budget

Department and Project	FY22 Request	FY22 Available Budget
101155 - UTL - Litt Road Gas Extension (Suspended)	\$ -	\$ 434,984
101189 - UTL - Arc-Flush Study	\$ -	\$ 199,606
101201 - UTL - Sewer Line Replacment - Tully and Briggsmore	\$ -	\$ 420,000
101202 - UTL - ATS Replacement - Sutter WWTP	\$ -	\$ 629,549
101205 - UTL - Grayson Well 295 Salt Tank Platforms	\$ -	\$ 15,660
101210 - UTL - Tank 5 Recoat & Repairs	\$ -	\$ 1,665,776
101211 - UTL - Tank 12 Recoat & Repairs	\$ (894,000)	\$ 3,184,922
101212 - UTL - Riverdale Park Water System	\$ -	\$ 151,216
101213 - UTL - Sunrise Water Mains	\$ 205,000	\$ 1,336,044
101224 - UTL - Jennings Road Improvement	\$ -	\$ 12,000
101228 - UTL - Kansas Avenue 12-Inch Water Main Upgrade	\$ -	\$ 212,717
101259 - UTL - High Voltage Improvements Sutter	\$ -	\$ 10,434
101262 - UTL - Command Ctr & Restroom Jennings WWTP	\$ -	\$ (2,757)
101267 - UTL - Del Rio Well 70 Landscaping	\$ -	\$ 224,728
101285 - UTL - Chicago-Paradise Strengthen & Replace Water Mains	\$ -	\$ 574,941
101286 - UTL - Bystrom Strengthen & Replace Water Mains	\$ -	\$ 3,198,285
101287 - UTL - Grayson Strengthen & Replace Water Mains	\$ 360,000	\$ 2,352,449
101290 - UTL - River Trunk Realignment - Gravity System	\$ -	\$ 266,863
101292 - UTL - SCADA System Replacement	\$ -	\$ 291,991
101298 - UTL - Sutter Trunk - P2 Improvements	\$ -	\$ 5,020,000
101302 - UTL - Bangs-Tully Sewer and Water Main Improvement	\$ -	\$ 17,859
Utilities Total	\$ 4,094,050	\$ 181,919,843
Grand Total	\$ 16,437,947	\$ 354,941,102

City of Modesto Planning Commission

Minutes

May 17, 2021

Being the hour of 6:00 pm, the meeting was called to order by Council Member Zoslocki.

I. ROLL CALL

Council Members Kenoyer, Wright, and Zoslocki present.

Commissioners Birring, Morad, Pollard, Shanks, and Smith present.

Commissioners Silva and Vohra absent.

MOTION

It was moved by Commissioner Smith, seconded by Commissioner Birring, and carried unanimously that Commissioners Silva and Vohra be excused from this meeting.

II. CONFLICT OF INTEREST DECLARATION

None.

III. CAPITAL IMPROVEMENT PROGRAM 2020/21

Motion/Action (Approved)

It was moved by Commissioner Morad, seconded by Commissioner Shanks, and carried unanimously (Birring, Morad, Pollard, Shanks, Smith, ayes; None, noes; Silva, Vohra, absent; None, recused) that the Planning Commission adopt **Resolution No. 2021-07** A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF MODESTO FINDING THE FISCAL YEAR 2021-2022 CAPITAL IMPROVEMENT PROGRAM IN CONFORMANCE WITH THE MODESTO URBAN AREA GENERAL PLAN PURSUANT TO SECTION 65401 OF THE GOVERNMENT CODE (CITY OF MODESTO)

Motion/Action (Approved)

It was moved by Council Member Kenoyer, seconded by Council Member Wright, and carried unanimously (Kenoyer, Wright, Zoslocki, ayes; None, noes; None, absent; None, recused) THAT THE FINANCE COMMITTEE ACCEPT THE FISCAL YEAR 2021-22 CAPITAL IMPROVEMENT PROGRAM AND FORWARD TO THE CITY COUNCIL FOR APPROVAL.

IV. ORAL COMMUNICATIONS

None.

V. MATTERS TOO LATE FOR THE AGENDA

None.

VI. ADJOURNMENT

The meeting was adjourned at 7:03 pm.

Original, signed copy on file in CEDD
Steve Mitchell, Secretary

PLANNING COMMISSION
RESOLUTION NO. 2021-07

A RESOLUTION OF THE PLANNING COMMISSION OF THE CITY OF MODESTO FINDING THE FISCAL YEAR 2021-2022 CAPITAL IMPROVEMENT PROGRAM IN CONFORMANCE WITH THE MODESTO URBAN AREA GENERAL PLAN PURSUANT TO SECTION 65401 OF THE GOVERNMENT CODE (CITY OF MODESTO)

WHEREAS, each year the Planning Commission must review all capital projects that will be planned, initiated or constructed during the ensuing fiscal year for conformity with the General Plan as required by State Planning and Zoning Law (Government Code Section 65401); and

WHEREAS, the Planning Commission has been furnished a copy of and reviewed the Draft 2021-2022 Capital Improvement Program (CIP), which includes all capital projects to be planned, initiated or constructed during the 2021-2022 fiscal year for conformity with the General Plan; and

WHEREAS, the Planning Commission held a duly noticed public hearing on May 17, 2021 at which it considered the proposed CIP, the General Plan, staff reports, oral and written, and the testimony and evidence of all those wishing to be heard; and

WHEREAS, the Planning Commission finds that the determination of whether the Draft 2021-2022 CIP is consistent with the Modesto Urban Area General Plan is exempt from the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15061(b)(3) since it can be seen with certainty that there is no possibility that the activity in question - a determination as to General Plan consistency - may have a significant effect on the environment; and

NOW, THEREFORE, BE IT RESOLVED that the Planning Commission of the City of Modesto hereby determines that those projects in the Draft 2021-2022 CIP conform to and are consistent with the Modesto Urban Area General Plan.

The foregoing resolution was introduced at the special joint meeting of the Planning Commission and the Finance Committee held on May 17, 2021, by Commissioner Morad, who moved its adoption, which motion was seconded by Commissioner Pollard, and carried by the following vote:

Ayes:	Birring, Morad, Pollard, Smith, Shanks
Noes:	None
Absent:	Silva, Vohra
Recused:	None

BY ORDER OF THE PLANNING COMMISSION OF THE CITY OF MODESTO



Steve Mitchell, Secretary

EXHIBIT A
2021-2022 Capital Improvement Program

**On file with the City Clerk and the
Community & Economic Development Department, Planning Division**

Or Available online:

<https://www.modestogov.com/253/Capital-Improvement-Budgets>

List of Expenditure Categories

Expense

Capital Expenses

- 57002 - Furnishing and Office Equipment > \$5,000
- 57003 - Vehicles > \$5,000
- 57004 - Tools and Equipment >\$5,000
- 57005 - Information Technology Equipment >\$5,000
- 57020 - Non-CIP Capital
- 57025 - Major City-owned Facility Repairs > \$5,000
- 57030 - Fire Equipment > \$5,000
- 57031 - Police Equipment > \$5,000
- 57040 - Capital Lease Purchases

Debt Service Expenses

- 59001 - Principal Retirement
- 59002 - Interest Expense
- 59006 - Trustee Fees
- 59008 - Interest - Local Fees
- 59009 - Remarketing Agent Fees
- 59010 - Professional Services Debt

Internal Service Fund Charges

- 58010 - ISF - Mail Services - Inside
- 58020 - ISF - Building Services
- 58025 - ISF - JPA City Allocation
- 58030 - ISF - Cost Allocation
- 58040 - ISF - Infrastructure Technology and Information Charges
- 58041 - ISF - Replacement Technology and Information Charges
- 58042 - ISF - Operations Technology and Information Charges
- 58043 - ISF - Phones Technology and Information Charges
- 58060 - ISF - Property Insurance
- 58070 - ISF - Liability Insurance
- 58991 - Cost Distribution Appr Unit B - Intrafund

Salaries and Benefits

- 51001 - Salaries and Wages - Regular
- 51004 - Salaries and Wages - Time Bank
- 51005 - Salaries and Wages - Out of Class Pay
- 51006 - Salaries and Wages - Acting Pay
- 51008 - Salaries and Wages - Misc Pay Adjustment
- 51040 - Salaries and Wages - Part-time
- 51042 - Salaries and Wages - Part-time Straight
- 51050 - Vacation - Regular
- 51051 - Vacation - Fire Payoff
- 51060 - Special Leave Pay
- 51065 - Wellness Program Leave
- 51100 - Sick Pay - Regular
- 51110 - Sick Pay - Part-time Hourly
- 51120 - SDI Pay Adjustment
- 51150 - Compensation Time Off
- 51151 - Holiday Regular

List of Expenditure Categories

Expense

51152 - Holiday - Compensation Time Off
51153 - M&C Leave
51154 - Jury Duty
51155 - Military Leave
51156 - Bereavement Leave
51157 - Workers Compensation - Safety
51158 - Workers Comp - Misc. Non-Taxable
51159 - Interview Leave Pay
51160 - Cashout - Compensation Time Off
51161 - Cashout - Management Leave
51162 - Cashout - Holiday
51163 - Cashout - Grandfathered Hours
51164 - Cashout - Vacation (Term/Retirees)
51165 - Cashout - Sick Leave (Term/Retirees)
51166 - Cashout - Holiday CTO (Term/Retirees)
51167 - Cashout - CTO (Term/Retirees)
51168 - Cashout - Holiday GF (Term/Retirees)
51169 - Cashout - Management Leave (Term/Retirees)
51175 - Cashout - Special Leave
51200 - Overtime
51210 - Police Outside Services
51211 - Overtime - Salaries and Wages FLSA
51212 - Overtime - Misc Pay Adjustment
51213 - Overtime - Strike Team Pay
51219 - Fatigue Pay
51220 - Shift Differential
51221 - Meal Allowance
51222 - Severance Pay
51223 - Incentive Pay
51224 - Certification Pay
51225 - Stand-by Pay
51226 - EMT Payback & Retro Pays
51228 - Retention Bonus Pay
51229 - Recruitment Incentive Pay
51230 - Misc Special Pay Adjustment
51300 - Car & Mileage Allowances
51301 - Tool Allowances
51302 - Fire Chief Officer Stipend Pay
51305 - MCEA Time Agreement
51306 - Bilingual Pay
51307 - Boot Allowance
51308 - MPOA Time Agreement
51310 - MCFFA Time Agreement
51315 - Cell Phone Allowance
51316 - Notary Pay
51400 - Budget Only - Salary Adjustment - Increase

List of Expenditure Categories

Expense

- 51401 - Budget Only - Salary Adjustment - New Position
- 51403 - Budget Only - Salary Adjustment - Decrease
- 51501 - Life Insurance
- 51502 - Health Insurance
- 51503 - Dental Insurance
- 51504 - Vision Insurance
- 51505 - Disability Insurance
- 51506 - Medicare
- 51507 - Cafeteria Plan - Fire
- 51508 - HSA Plan City Paid All Groups
- 51509 - RHS Plan City Paid
- 51510 - Public Agency Retirement System
- 51511 - PERS - Employer Actuarial Portion
- 51513 - PERS - Employer Misc Contribution and Misc EPMC
- 51514 - PERS - Employer Safety Contribution and Safety EPMC
- 51515 - PERS - Unfunded Accrued Liability Lump Sum
- 51517 - Pension Expense - GASB 68
- 51519 - Retiree Medical Trust ER
- 51520 - Long-term Disability Surcharge Component
- 51530 - Deferred Compensation
- 51531 - Deferred Compensation - City Paid
- 51532 - Deferred Compensation - Health Differential
- 51533 - Deferred Compensation - 401a City Paid
- 51550 - Workers Compensation
- 51551 - Workers Compensation - Reimbursement
- 51555 - Unemployment Insurance
- 51560 - Employee Assistance
- 51565 - Employee Benefits Admin
- 51570 - Employee Leave Reimbursement
- 51579 - Police Fitness
- 51580 - Annual Physical Examination
- 51581 - Uniform Allowance
- 51600 - Employee Benefits - OPEB Expense
- 51601 - Sick Leave Conversion
- 51900 - Budget Only - Benefit Adjustment - Increase
- 51901 - Budget Only - Benefit Adjustment - New Position
- 51902 - Budget Only - Benefit Adjustment Part-time
- 51903 - Budget Only - Benefit Adjustment - Decrease
- 51991 - Service Credits - Intrafund
- 51320 - Emergency FMLA - COVID -19
- 51115 - Sick Pay - Emergency Leave COVID-19
- 51303 - Furlough Pay
- 51516 - PERS - Unfunded Accrued Liability Payback
- 51525 - Police Long Term Disability Payment
- 51304 - Furlough Leave Bank

Services

List of Expenditure Categories

Expense

- 53001 - Marketing Services
- 53002 - Drip Irrigation Rebate Program
- 53003 - High Efficiency Sprinkler Nozzles Rebate Program
- 53004 - Rain Barrels Rebate Program
- 53005 - Toilet Rebate Program Expenses
- 53006 - Washing Machine Rebate Program
- 53007 - Res Turf Rebate Program
- 53008 - Smart Irrigation Controllers Rebate Program
- 53011 - Com Turf Rebate Program
- 53015 - Public Safety Specialized Training
- 53020 - Conference Expenses
- 53025 - Training Expenses
- 53026 - Mileage Expenses
- 53030 - Business Expenses
- 53040 - Electricity Utility Expenses
- 53041 - Gas Utility Expenses
- 53042 - Sewer Utility Expenses
- 53043 - Water Utility Expenses
- 53044 - Storm Drain Utility Expenses
- 53045 - Garbage Utility Expenses
- 53047 - Phone Expenses
- 53048 - Cell Phone Utility Expenses
- 53049 - Cable/Internet Utility Services
- 53051 - Project Utility Expenses
- 53052 - General Utility Expenses
- 53060 - Weed Abatement
- 53070 - Rental of Real Property
- 53072 - Rental of Equipment
- 53073 - Rental of Photocopy Service Supply
- 53080 - Pest Control Services
- 53086 - Records Services - Outside
- 53100 - Repair and Maintenance Services
- 53101 - Repair - House Sewer Lines
- 53102 - Repair and Maintenance Services - Vehicles
- 53105 - Repair and Maintenance Services - Equipment
- 53110 - Repair and Maintenance Services - Vandalism
- 53150 - Repair and Maintenance Services - Real Property
- 53165 - Repair and Maintenance Services - Landscape
- 53166 - Repair and Maintenance Services - Copier
- 53167 - Repair Services - Bus Accidents
- 53170 - Laundry and Cleaning
- 53175 - Advertising
- 53176 - Promotion Expense
- 53177 - Newsletter Expense
- 53300 - Professional Services
- 53305 - CRF Fees

List of Expenditure Categories

Expense

- 53306 - Long-term Contract
- 53310 - Criminal Justice Mandatory Fees
- 53320 - Election Expenses
- 53325 - Emergency Dispatch Expenses
- 53330 - Delivery Expenses
- 53335 - Testing and Sampling Services
- 53336 - Testing and Sampling Services - DBCP
- 53337 - Testing and Sampling Services - PCE
- 53350 - Transportation Operating Contract Expenses
- 53432 - Outside Legal Services - Public Works
- 53433 - Outside Legal Services - Finance
- 53434 - Outside Legal Service - PRN
- 53435 - Outside Legal Services - CEDD
- 53437 - Outside Legal Services - Human Resources
- 53438 - Outside Legal Services - MPD
- 53450 - Legal Services
- 53455 - Contractor Reimbursed Services
- 53501 - Intergovernmental Services - State
- 53502 - Intergovernmental Services - County
- 53503 - Intergovernmental Services - Local
- 53504 - Intergovernmental Services - JPA
- 53505 - Intergovernmental Services - Other
- 53506 - Intergovernmental Services - Ceres
- 53507 - Intergovernmental Services - Stanislaus Probation
- 53508 - Intergovernmental Services - Sheriff's Office
- 53516 - Intergovernmental Purchases
- 53521 - Intergovernmental Services - Stanislaus County - In-kind
- 53522 - Intergovernmental Services - City of Turlock - In-kind
- 53523 - Intergovernmental Services - City of Ceres - In-kind
- 53600 - Temporary Employee Services
- 53010 - City Relocation Moving Expenses
- 53160 - Repair and Maintenance Services - Property Damage

Services and Other Charges

- 54001 - Budget Only - Discretionary Adjustment
- 54101 - Water Treatment and Delivery - O&M
- 54103 - Water Treatment and Delivery - Debt Service 1998
- 54104 - Water Treatment and Delivery - Debt Service 2007
- 54105 - Water Treatment and Delivery - Debt Service 2013
- 54107 - MID - Terminal Reservoir Bypass Agreement
- 54160 - Membership and Dues
- 54200 - Insurance Premiums
- 54201 - Insurance Premiums - Outside Services
- 54203 - Other Insurance
- 54205 - Retiree Medical Contribution Program
- 54210 - Claims Payments
- 54215 - Replacement Benefit Contribution Expense

List of Expenditure Categories

Expense

- 54250 - Settlements
- 54300 - Taxes and Assessments
- 54400 - Utility Tax Collections
- 54401 - Property Tax Collections
- 54410 - Cashier Shortages
- 54420 - Uncollectible Accounts Expenses
- 54425 - Senior/Disabled Discount Charges
- 54427 - Water Rate Assistance WRAP
- 54428 - Utility Billing Assistance Program
- 54450 - Golf Management Payroll
- 54500 - Services City Forces - Interfund
- 54501 - Services City Forces - Intrafund
- 54502 - Services City Forces Non-Labor
- 54550 - ISF - Fleet Operating and Maintenance
- 54551 - ISF - Fleet Replacement Expenses
- 54552 - ISF - Fleet Motor Pool Replacement Expense
- 54555 - Survey GPS Replacement Fee
- 54560 - ISF - Copier Charges - Inside
- 54601 - Dump Fees
- 54602 - Dump Fees - Pruned Refuse
- 54603 - Dump Fees - Forestry Brush
- 54606 - Title Report Fees
- 54702 - Project Area Revitalization
- 54703 - Temporary Relocations
- 54704 - Housing Demolition
- 54706 - Direct Grants
- 54720 - Direct Loans
- 54731 - Lead Based Paint - Testing
- 54900 - General and Administrative Services
- 54920 - Donations and Contributions
- 54991 - Cost Distribution Appr Unit C - Intrafund

Supplies

- 52001 - Miscellaneous Supplies
- 52010 - Office Supplies
- 52015 - Printing and Binding
- 52025 - Postage Expenses
- 52030 - Books and Periodicals
- 52035 - Fire Fighter Fitness
- 52036 - Fire Fighting Supplies
- 52037 - Public Education Expenses
- 52038 - Public Safety Equipment < \$5,000
- 52039 - Emergency Medical Services Equipment
- 52102 - Stores Services - Inside
- 52111 - Oracle Inventory - Cost of Goods Sold
- 52112 - Oracle Inventory - Deferred COGS
- 52117 - Cost of Goods Sold - Golf Merchandise

List of Expenditure Categories

Expense

- 52118 - Cost of Goods Sold - Golf Food and Beverage
- 52150 - Custodial and Cleaning Supplies
- 52151 - Janitorial Services
- 52160 - Personal Protection Equipment
- 52170 - PC Software and Supplies
- 52180 - Gardening Supplies
- 52190 - Chemical and Lab Supplies
- 52200 - Vocation and Recreation Supplies
- 52210 - Microfilm Supplies
- 52220 - Oil Lubricants Expense
- 52225 - Fuel Expense
- 52230 - Employee Service Awards and Appreciation
- 52240 - Food and Beverages
- 52300 - Tools and Field Supplies <\$5,000
- 52301 - Computer Equipment <\$5,000
- 52303 - Video Equipment < \$5,000
- 52304 - Communication Equipment <\$5,000
- 52305 - Office Equipment <\$5,000
- 52306 - Office Furniture <\$5,000
- 52307 - Appliances <\$5,000
- 52110 - Oracle Inventory - Receiving Invoice Price Var.
- 52105 - Oracle Inventory - Material
- 52109 - Oracle Inventory - Receiving Purchase Price Var.
- 52315 - Bus Stop Improvements <\$5,000

FINANCIAL STATUS COMPARISON

ANALYSIS OF BUDGETS FROM OTHER CENTRAL VALLEY CITIES
2021-22

	Modesto	Turlock	Visalia	Stockton
General Fund				
Revenues	\$ 153,205,193	\$ 47,900,939	\$ 73,925,400	\$ 223,450,326
Expenditures	\$ 153,205,193	\$ 49,321,788	\$ 73,925,400	\$ 242,001,593
All Operating Funds (includes General Fund)				
Revenues	\$ 511,262,812	\$ 180,547,227	\$ 234,048,420	\$ 805,656,874
Expenditures	\$ 477,962,304	\$ 229,604,343	\$ 234,048,420	\$ 991,770,073
Revenue per Capita				
Major Revenue Comparisons				
Property Tax ¹	\$ 39,224,039	\$ 15,147,880	\$ 25,992,300	\$ 65,207,495
Sales Tax ²	\$ 33,090,991	\$ 15,357,900	\$ 30,330,800	\$ 94,587,000
Transient Occupancy Tax	\$ 2,900,000	\$ 1,100,000	\$ 2,288,900	\$ 2,648,000
Utility Users Tax	\$ 20,510,000	\$ -	\$ -	\$ 34,342,000
Business License/Mill Tax ³	\$ 13,400,000	\$ 824,500	\$ 2,507,000	\$ 9,695,000
Cannabis Tax	\$ 5,200,000	\$ 1,571,000	\$ -	\$ -
TOTAL	\$ 114,325,030	\$ 34,001,280	\$ 61,119,000	\$ 206,479,495
Population	216,810	74,101	136,959	320,876
Personnel⁴				
Full-time Positions	1,189	316	659	1,736
Full-time Positions per 1,000 Ratio	5.48	4.26	4.81	5.41
Sworn Fire Positions	148	38	77	183
Sworn Fire Positions per 1,000	0.68	0.51	0.56	0.57
Sworn Police Positions	205	75	161	485
Sworn Police Positions per 1,000	0.95	1.01	1.18	1.51
Median Value of Owner-occupied housing Unit	\$ 283,800	\$ 310,100	\$ 236,800	\$ 273,400
Median monthly gross Rent	\$ 1,176	\$ 1,123	\$ 1,050	\$ 1,115
Mean Travel Time to Work (minutes)	28.30	25.90	21.20	31.10
In Civilian Labor Force	59.80%	61.90%	61.00%	59.50%
Median Household Income	\$ 59,287	\$ 59,681	\$ 62,263	\$ 54,614
Person in Poverty	15.20%	15.50%	16.20%	17.90%
High School Graduate or Higher	82.60%	81.60%	82.80%	76.70%
Bachelor's Degree or Higher	18.70%	25.10%	23.10%	18.30%

¹Property Tax figures include both Property Tax and the Vehicle License Fee Swap amounts.

²Sales Tax figures include Sales Tax revenues and any additional general use add-ons for cities listed.

³The City of Stockton collects business taxes from Cannabis business that are included in its amount for Business License/Mill Tax

⁴Personnel counts are reduced by positions that are frozen if information was available from cities.

STRATEGIC PLAN – YEAR 2 PROGRESS

Quality of Life


<i>Goal Description</i>	<i>Progress Update</i>
Develop and implement a public safety strategic plan	The Modesto Police Department convened an interdepartmental committee comprised of staff in various departments including Parks and Recreation, Public Works, Information Technology, and Community and Economic Development aimed at reducing crime and the fear of crime and has completed the public safety strategic plan.
Establish a quality of life task force to tackle chronic problem areas	In December 2019, by Resolution 2019-555, the City Council approved a Blight Abatement Strategy which includes the formation of an internal and external task force to tackle chronic problem areas. The City Council has approved the formation of the Blight Abatement Advisory Committee and has begun its work.
Create and implement a comprehensive tree health, maintenance and replacement program and education campaign	Staff has prepared a Forestry and Green Waste Action Plan that includes 4 steps: (1) Maintain a safe work environment, (2) Reduce staff absenteeism, (3) Collaborate and communicate, (4) Provide great customer service. This strategy has been developed and presented to Council.
Create an inventory of City owned vacant or underutilized properties and develop a real estate disposition plan	Staff has convened an internal working group to create an inventory of all city-owned property and is working with the various departments to begin thoroughly reviewing vacant and underutilized properties. Upon review and analysis, staff will be preparing a plan to bring this forward for Council consideration with a series of options for consideration.
Develop and implement homelessness action plan that reduces encampments in public spaces, and ensures the provision of supportive services	Staff has convened an internal working group with County staff to prepare a comprehensive homelessness action plan. Staff has also engaged private property owners such as Union Pacific and Modesto Irrigation District for improved collaboration to address homelessness.
Develop and implement a strategy to resolve illegal dumping and related nuisance abatement services	In December 2019, by Resolution 2019-555, the City Council approved a Blight Abatement Strategy that includes strategies to improve the frequency of illegal dumping abatement and nuisance mitigation measures.
Establish a plan to increase frequency of forestry and solid waste services in high-traffic areas	Staff has prepared a Forestry and Green Waste Action Plan that includes 4 steps: (1) Maintain a safe work environment, (2) Reduce staff absenteeism, (3) Collaborate and communicate, (4) Provide great customer service. This strategy has been enhanced and forwarded to Council for approval.
Establish and implement an annexation policy that aligns with the City's long-term financial sustainability principles	On August 11, 2020, the City Council authorized City staff to release a Request for Proposals (RFP) for a Comprehensive General Plan Update and return to Council with results of the RFP and an approach to fund the effort. The selected consultant was approved by the City Council in June 2021; staff expects the General Plan Update to take 3 years.

Economic Vitality

Goal Description	Progress Update
Update the General Plan consistent with the City's vision	The City Council adopted the latest General Plan Amendment in March 2019, an effort 8 years in the making. The City Council approved the consultant responsible for supporting staff with updating the General Plan in June 2021. Staff expects the General Plan Update to take 3 years.
Develop and implement a City of Modesto communication plan and branding campaign	Staff has completed the development of the communication plan and branding campaign and is working collaboratively with internal and external stakeholders to implement the plan.
Create a downtown economic development strategy	Currently, Economic Development staff is developing the Economic Development Strategy and plan to take before the City Council for consideration in 2021. From this document, we will develop a Downtown specific Economic Development Strategy, an incentive program, an Economic Development website, and marketing platform.

Governance and Service Delivery

Goal Description	Progress Update
Pursue new and alternative revenue sources	Efforts are being made by all City departments to continue to explore opportunities for grant funding sources. City departments are reviewing current user fees to address full cost recovery for these City programs.
Review and update the capital improvement plan and deferred maintenance needs	Staff is in the process of reviewing and updating the Capital Improvement Plan and is meeting weekly to analyze the deferred maintenance needs for all facilities in the organization. A formal update to the City Council will be provided in November 2020.
Develop and implement a broad community engagement plan to enhance public dialogue and trust	Staff is working diligently on the completion of the community engagement plan and it is expected to be completed by December 2020 with implementation to occur thereafter.
Formalize the City's performance management system	The City implemented a new evaluation system that lines up the staff competencies to the organizational strategic plan. Training was provided in July to all managers and supervisors. The performance evaluation system was launched August 1, 2020.
Implement the organizational workforce development and talent management plan.	This plan is a nine-component plan that includes professional development and succession planning. Professional development includes a Supervisory Academy and a Leadership Academy. These programs are ready to launch once in-person courses can commence. Succession planning includes identifying critical roles within the City, identifying talent needs and updating standard operating procedures. These items are in progress.
Explore "Smart Cities" initiatives and develop related policies to leverage technology to address key community needs and interests	Staff has convened an interdepartmental working group to evaluate best practices in other communities and prepare a Smart Cities Strategy focused on achieving efficiency, improving data culture, and improving the community well-being. Staff has completed the strategy, and the City Council approved the Strategy in early 2021.

 <p style="text-align: center;">CITY OF MODESTO COUNCIL AGENDA REPORT</p>	<p style="text-align: center;">DATE OF MEETING: June 30, 2020</p>
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Date: June 14, 2020

TO: Mayor and City Council

THROUGH: Joseph P. Lopez, City Manager

FROM: Stephan Christensen, Budget Manager

SUBJECT: Public Hearing to Consider and Approve the Final Proposed Fiscal Year 2020-21 Operating and Multi-Year Budget and Capital Improvement Program for the City of Modesto.

CONTACT: Stephan Christensen, Budget Manager, schristensen@modestogov.com, 209-577-5390

DESCRIPTION:

Hearing to consider and approve the Final Proposed Fiscal Year 2020-21 Operating and Multi-Year Budget and Capital Improvement Program for the City and related Resolutions. (Funding Source: All City Funds)

STRATEGIC PLAN ELEMENT:

This action supports the 2020-2025 City of Modesto Strategic Plan: Goal H. Achieve Financial Sustainability.

BACKGROUND:

The budget development process begins annually for the City, and its many departments, in October of each fiscal year. This budget cycle continues through February as departments develop their budgets and present them to the City Manager and the Mayor for initial review. After the budgets are presented, the City Manager, along with staff, develops a preliminary draft budget that is presented to the Finance Committee. The preliminary Draft Budget presented to Finance Committee included a General Fund budget that was not yet fully balanced and only included \$11 million of the now \$19.5 million needed to close the shortfall.

Due to the COVID-19 pandemic, City revenues have fallen severely in FY 2019-20 from what was originally budgeted. Businesses were closed down in late March due to the global crisis. This resulted in a steep decline of revenues related to Sales Tax, Transient Occupancy Tax, Business License Mill Tax and Construction revenues. This has impacted the total revenues projected for fiscal year-end 2019-20 which are now estimated to be \$9 million less than the current budget. This loss of revenue is unprecedented and significant.

While the loss of revenue is substantial, there is some relief that has recently been allocated to Stanislaus County in the form of Coronavirus Aid, Relief, and Economic Security (CARES) Act¹ funding. The County was allocated \$96 million from this relief funding and has since moved to allocate a portion of these funds to the local municipalities within the county. The City of Modesto's portion of these funds is approximately \$7.5 million. City staff is continuing to work on identifying eligible expenditures for use of the CARES Act funds. These funds will impact the General Fund in a way that could free up some funds to remain in the reserves at fiscal year-end.

In January 2020, the Council approved a contract with Management Partners to provide short-term support for the budget division due to vacancies as well as to conduct a long range forecast for the City. As part of the assessment, they identified ongoing structural issues within the City's budget. The primary reason identified for the structural imbalance is due to more full time equivalent (FTE) than the City's revenue sources can sustain. The COVID-19 crisis has allowed the City to re-examine its position allocation and find the best path to reduce the number of FTE without impacting current employees.

The City Manager's preliminary Draft Budget for FY 2020-21 was presented to the Finance Committee during the budget workshops that were held the week of May 18th, 2020. On May 18th and May 19th, the Finance Committee held public workshops on the preliminary Draft Budget totaling approximately \$149.6 million (inclusive of Transfers Out). The public received notice of these workshops through the City's website and other print media. The agendas for these meetings are attached to this report (Attachments 3 and 4).

DISCUSSION:

The final proposed budget for FY 2020-21 contains General Fund revenues of \$140.3M and a total expenditure budget of \$159.8M (inclusive of a 5% Variance rate of \$5.8M) prior to any reductions or concessions from the represented employee groups. As a result of the shortfall, the City had to reduce budgets by \$19.5M.

One of the reasons for the large amount of reductions required to balance the FY 2020-21 General Fund operating budget was because of the large revenue losses that are anticipated due to the impacts of the slowly opening economy. With expenditures continuing to rise, the City was faced with strategically creating a list of reductions that will have lasting savings impacts.

Below is an overview of the position eliminations/creations, revenue increases, ongoing/one-time reductions, and labor concessions that are included as part of this preliminary draft budget for the General Fund:

¹ U.S. Department of Treasury – “Through the Coronavirus Relief Fund, the CARES Act provides for payments to State, Local, and Tribal Governments navigating the impact of the COVID-19 outbreak”
<https://home.treasury.gov/policy-issues/cares/state-and-local-governments>

Category	Amount
Position Count	(66.0)
<i>Filled</i>	(15.0)
<i>Vacant</i>	(61.0)
<i>New</i>	10.0
Revenue Increases	\$0.51M
Ongoing Reductions	\$11.7M
One-time Reductions	\$4.5M
Labor Concessions	\$2.8M
Total Revenue Adjustment/Reductions/Concessions	\$19.5M

The reductions that were required for FY 2020-21 are impactful and also require concessions from a number of the City’s labor groups in order to balance the General Fund operating budget. Letter of Agreements have been made with Modesto Confidential & Management Association (MCMA), Modesto Police Officers Association (MPOA), and Modesto Police Non-Sworn Association (MPNSA) and are included in this item as Exhibits 5 through 7 for Council consideration and approval. A Letter of Agreement with Modesto City Fire Fighters Association (MCFFA) is being finalized and will come back to Council for approval.

Workforce reduction is a major component of the proposed operating budget for FY 2020-21. One method of workforce reduction included an Early Retirement Incentive Program. The program was implemented as a way to reduce lay-offs and offered a \$10,000 incentive to be paid out in either a cash lump sum or deposit into a Retirement Health Savings Account, should the employee retire by July 21. This program was designed to meet the budget reduction objectives by realizing annual ongoing savings through elimination of the positions held by the potential retiree. The below table summarizes the outcome of these savings.

Fund	Cost	Positions	Savings	Net Savings
General Fund	\$ 120,000	12	\$ 655,304	\$ 535,304
Non General Fund	\$ 30,000	3	\$ 118,385	\$ 88,385
Total	\$ 150,000	15	\$ 773,689	\$ 623,689

Early Retirement Incentive Participants are detailed in Attachment 10 Resolution Early Retirement Incentive Program) and Exhibit 4 (City of Modesto Retirement Incentive Program).

Proposed Budget Goals and Budget Principles

Attachment 5 provides the City’s Recommended Budget Principles. The Council’s consideration and adoption of the Final Proposed Budget inclusive of the Budget Principles is requested.

The Proposed Operating Budget

The Final Proposed Operating Budget for FY 2020-21 has been significantly impacted by the COVID-19 pandemic. Prior to the pandemic, the City was showing signs of continued revenue growth through an improving economy. Since the onset of the pandemic and the shelter-in-place orders, the City has seen sudden and powerful impacts to those once strengthening revenues. The revenues most impacted in the General Fund include Sales Tax, Business License/Mill Tax, Transient Occupancy Tax, and Construction Revenues. These revenues

account for approximately 34% of the total General Fund revenues. Revenues are expected to continue to decline beyond FY 2020-21 and are anticipated to grow slowly thereafter.

During FY 2017-18, the City Council approved adding \$2.6 million of FY 2016-17 carryover funds to the General Fund Emergency Reserves. This action increased the Emergency Reserve amount from \$15.8 million to approximately \$18.4 million and brought the reserve level to within \$600 thousand of the Government Finance Officers Association (GFOA) recommended general fund reserve level of two months of regular General Fund operating expenditures. With the onset of the pandemic, the City's General Fund Emergency Reserves will be needed to cover the costs of expenditures due to the substantial revenue losses that have been experienced during the last quarter of FY 2019-20. These revenue losses will trigger the use of General Fund reserves up to the estimated amount of \$9.3M. One item that could help curtail a large portion of this loss is through the CARES Act funds that the City is anticipating receiving from Stanislaus County. Once final year-end numbers are available, staff will return to Council to address the shortfall and strategy to utilize the CARES Act funding to minimize the impact.

Capital Improvement Program (CIP) Budget

The CIP includes 254 projects for FY 2020-21 of which 25 are classified as new projects increasing the overall CIP by \$18.9 million. Below is a table that shows the breakdown of the proposed amounts for the new 25 projects:

New or Future Projects Breakdown		
Fund Name	# of New Projects	FY 20-21 Budget
Special Fund for Capital Outlay-3120	2	\$ 2,596,616
Parks Fund-3130	1	\$ 40,000
Capital Grants - CIP Projects-3140	2	\$ 850,000
Capital Grants - Streets CIP Projects-3160	2	\$ 172,500
Capital Grants - HUD CIP Projects-3170	1	\$ 1,019,000
Measure L - Capital Projects-3300	7	\$ 5,502,750
Parking Fund-4000	1	\$ 92,371
Water Fund - CIP Projects-4180	5	\$ 7,280,600
Sewer Operations Fund-4210	3	\$ 1,270,000
JPA - TRRP Special Revenue Fund - CIP-6710	1	\$ 175,000
Grand Total	25	\$ 18,998,837

A joint meeting was held with the Finance Committee and Planning Commission on May 18th, 2020 to review the proposed CIP budget. The Planning Commission made a finding that all projects complied with the City's General Plan. The Finance Committee recommended that the proposed CIP budget be brought forward to Council for consideration and adoption with a 3-0 vote.

Included in this report is a copy of the minutes and resolution acknowledging confirmation that the CIP budget conforms to the Modesto Urban Area General Plan pursuant to Section 65401 of the Government Code (Attachments 1 and 2).

Policy

In addition to the operating budget and the CIP budget, one policy recommendation must be considered by Council as part of the preliminary draft budget. The policy recommendation included as part of the budget adoption is noted below:

- Approve the General Fund Emergency Reserve Level to be a minimum of \$10 million for the 2020-21 Fiscal Year.

This policy was updated with the anticipated decrease of General Fund Emergency Reserves should they be used to cover revenue shortfalls in FY 2019-20. The estimated use of reserves will drop the fund balance down to approximately \$10.6M which is why the recommendation for this policy would keep the minimum level to \$10M with the hopes that additional federal stimulus funds or potential expenditure savings will allow for the increase of the reserves at the end of Fiscal Year 2020-21.

Addressing Structural Imbalance

The City currently has 1,260 FTE in the FY 19/20 budget. Per the analysis of Management Partners, a main source of imbalance within the City’s budget is the number of FTE, and that on the current trajectory, the City would be unable to sustain the level of service without ongoing structural changes. Accordingly, staff conducted an analysis of essential positions and long-term vacancies that could be utilized to reduce the number of FTE. As part of the final proposed budget, there are multiple resolutions that are prepared by the Human Resources Department to implement the various Position Allocation actions that are reflected in the FY 2020-21 Final Proposed Operating Budget and the proposed addendums for each department.

Overall, there are 73 net position allocation changes. This includes the addition of 13 positions, the elimination of 67 positions, freezing 13 positions for Fiscal Year 2020-21, maintaining 11 vacancies, reallocation of 2 positions and the reclassification of 5 positions. The breakdown by fund of these position allocation changes can be seen below:

Fund	Maintain						Total
	Add	Eliminate	Freeze	Vacant	Reallocate	Reclass	
0100 - General Fund	10.00	(60.00)	(3.00)	(11.00)	(2.00)		(66.00)
1300 - Capital Improvement Support	2.00	(1.00)			1.00		2.00
1700 - Surface Transportation			(5.00)				(5.00)
4100 - Water Fund		(1.00)				1.00	-
4210 - Wastewater		(2.00)				3.00	1.00
4310 - Airport Fund			(1.00)				(1.00)
4892 - Greenwaste Fund			(2.00)				(2.00)
5110 - Central Stores					1.00		1.00
5230 - Information Technology	1.00	(3.00)					(2.00)
5310 - Insurance Admin Fund						1.00	1.00
5400 - Fleet Management			(1.00)				(1.00)
5800 - Building Services			(1.00)				(1.00)
Total	13.00	(67.00)	(13.00)	(11.00)	-	5.00	(73.00)

Of the 15 filled positions that will be eliminated, 3 have applied for the Early Retirement Incentive described in the following paragraph, 8 will be transferred to alternative allocations, and 4 are layoffs. Layoffs will be placed on a reinstatement list for future employment. The changes to position allocations are detailed in the Position Allocation and Classification Plan resolutions and the Class Range Tables and Job Classification Attachments (8 and 9; and 11 through 23).

Through the workforce reduction process and evaluation of current departmental needs, the Police Department budget for FY 2020-21 includes an elimination of 34 total positions (30 sworn) and the allocation of 10 new positions. The Police Department restructuring will allow for

efficiencies to be gained through using non-sworn positions, such as Community Service Officers (CSO), to handle police reports or cold calls through the implementation of a Telephone Reporting Unit. This will allow the Police Officer positions to spend more time on patrol as CSOs and Police Cadets will be redirected to handle calls not requiring officers to respond.

Management Partners recommended reducing between 115 to 130 FTE to have a sustainable budget. This budget proposal reduces that amount by more than half the recommended. Staff will continue to develop strategies to reduce the number of positions and have created a vacant position policy. This strategy will be utilized over the next several years to ensure a high level of service delivery in a cost-effective and sustainable manner.

The Proposed Budget for FY 2020-21 continues to hold vacant positions unfilled. Staff is also working on the creation of evaluation policy for newly vacant positions and whether or not they will be eliminated or filled, depending upon department needs.

Another area that will see impact is the Senate Bill 1 (SB 1) Maintenance of Effort (MOE) contribution from the General Fund. SB 1, also known as the Road Maintenance and Rehabilitation Act, provides local municipalities with street repair and maintenance funds. The MOE contribution equates to \$1.3M from the General Fund and was included as part of the reductions to the FY 2020-21 Proposed Budget. By eliminating the funding for the MOE, the City is potentially losing approximately \$3.6 million in SB 1 funds. This funding is not yet forfeited as the City continues to work with the California Transportation Commission and state officials in hopes that the MOE payments can be deferred and still have the City receive the funds. The City also plans to prioritize reinstating this MOE should additional federal or state pandemic relief funds be appropriated. A final decision on the City's inclusion for SB 1 funding does not need to be made until September 2020.

One non-General Fund area has seen impacts from the COVID-19 pandemic. This fund is the Surface Transportation Fund, in particular the Gas Tax Fund. Due to the economic shutdown and the shelter-in-place orders, travel around the country and in the state of California was heavily impacted. This led to less travelers on the road using their vehicles for work or personal travel. Less vehicle travel led to less fuel consumption. This has had a moderate effect on Gas Tax funds in California and subsequently, the City of Modesto. Gas Tax estimates have fallen 10% and will result in less revenue for programs funded by this revenue source. The Surface Transportation Funds have made expenditure adjustments to counter this lost revenue.

Two additional areas that will be closely monitored are the Centre Plaza Fund and the Golf Fund. These revenue sources in these two areas have been impacted since the economic shutdown in mid-March. Since the reopening of business, the Golf Fund has shown some improvements in their revenues as rounds of golf increased dramatically after the reopening of the golf courses. The Center Plaza rental revenue continues to be sparse as business travel and conventions will be slow to recover as gatherings continue to have size restrictions and many companies and organizations are limiting business travel. These two areas will continue to be monitored throughout Fiscal Year 2020-21 as the General Fund provides subsidies to each.

All other non-General Fund budgets, which include the Water, Wastewater, Transit and various Internal Service Funds continue to be solvent. These funds have been reviewed

by City staff to ensure that any adjustments to the programs funded by these non-General Funds continue at appropriate levels for the citizens of Modesto.

In the proposed budget there are also a small number of adjustments that have been approved for Non-General Fund departments. For a complete listing of these proposed adjustments, refer to Exhibit 1.

FISCAL IMPACT:

The FY 2020-21 General Fund operating expenditure budget is approximately \$140.3 million (including Transfers Out of \$5.87 million). Public safety remains the largest portion of the General Fund at \$110 million, which is 78% of the total General Fund operating expenditure budget. The Proposed Budget for FY 2020-21 includes General Fund reductions of \$19.5 million in proposed revenue and expenditure changes.

All other active funds of the City are shown to be solvent and include adjustments to expenditures to maintain reasonable reserve levels. Below is a chart that represents the final proposed budget for those various funds and their operating budgets:

Fund Name	Amount
General Fund	\$ 140,345,773
Wastewater	\$ 50,582,989
State Revolving Loan (Wastewater)	\$ 8,163,241
Water	\$ 64,596,252
Internal Service	\$ 64,413,598
Insurance	\$ 20,736,260
Surface Transportation	\$ 24,027,685
Transit	\$ 24,640,005
Storm Drain	\$ 7,413,249
Golf	\$ 3,657,035
Centre Plaza	\$ 1,643,790
Airport	\$ 1,096,320
Other Funds	\$ 36,175,074
TOTAL FUNDS	\$ 447,491,271

COMMITTEE RECOMMENDATION:

The Finance Committee, by a 3-0 vote on May 19th, 2020, recommended forwarding the FY 2020-21 preliminary Draft Budget to the City Council for consideration. The Proposed Budget being presented for deliberation includes adjustments to the General Fund and Non-General Fund as detailed in Exhibit 1.

One finishing piece of the Final Proposed Budget is the cleanup of items related to the Final Proposed Budget for Fiscal Year 2020-21. These items are technical in nature and are required as part of ensuring that departments have the appropriate spending authority based upon actions that were presented during the budget process at various phases. These addendum items can all be examined in Exhibit 3.

RECOMMENDED COUNCIL ACTION:

Staff Recommendations:

Resolution approving the adoption of the Fiscal Year 2020-21 Annual and Multi-Year Operating Budgets and the 2020-21 Capital Improvement Program for the City of Modesto and the related Inter-Fund Transfers.

Resolution approving the Budget Principles, Policy on General Fund Reserves for FY 2020-21, and the Operating Budget Policy as outlined in the Fiscal Year 2020-21 Final Proposed Budget. Resolution amending the Position Allocation for Fiscal Year 2020-21 as adopted in the Operating Budget.

Resolution amending the Classification Plan for the City of Modesto to create the classifications of Parking Enforcement Officer, Wastewater Division Manager and Water Quality Control Plant Superintendent – Chief Plant Operator; and to amend the classifications of Risk and Loss Control Coordinator to Risk Analyst I/II, and Water Systems Manager to Water Division Manager.

Resolution authorizing the City to approve an Early Retirement Incentive package to eligible employees; and authorizing the City Manager, or his designee, to sign implementation documents.

Resolution approving a Letter of Agreement amending the Memorandum of Understanding (MOU) between the City of Modesto and the Modesto Confidential and Management Association (MCMA) for the term of July 1, 2019 to June 30, 2023 to add furlough language; and authorizing the City Manager or designee to take the necessary administrative action to implement the agreement.

Resolution approving a Letter of Agreement amending the Memorandum of Understanding (MOU) between the City of Modesto and the Modesto Police and Fire Non Sworn Association (MPNSA) for the term of July 1, 2019 to June 30, 2023 to add furlough language; and authorizing the City Manager or designee to take the necessary administrative action to implement the agreement.

Resolution approving a Letter of Agreement amending the Memorandum of Understanding (MOU) between the City of Modesto and the Modesto Police Officers Association (MPOA) for the term of July 1, 2019 to June 30, 2023 to add furlough language; and authorizing the City Manager or designee to take the necessary administrative action to implement the agreement.

Resolution approving changes to benefit offerings for Unpresented Management and Confidential Employees, including Charter Officers and Executives, by implementing unpaid furloughs in Fiscal Year 2020-21 consistent with those in represented units and rescinding Resolution No. 2019-532 and authorizing the City Manager or designee to take the necessary administrative action to implement the changes.

Approved by:

Stephan Christensen, Budget Manager

Joseph P. Lopez, City Manager

Attachments:

1. CIP Finance Committee/Planning Commission Meeting Minutes
2. CIP Finance Committee/Planning Commission Resolution
3. FY 2020-21 Budget Workshop Hearing Minutes (May 18th, 2020)

4. FY 2020-21 Budget Workshop Hearing Minutes (May 19th, 2020)
5. FY 2020-21 Budget Principles
6. Resolution Approving FY 2020-21 Operating Budget, MY Budget, and CIP Budget
7. Resolution Approving Final Budget Modifications, Principles, Financial Policies
8. Resolution Amending Position Allocation
9. Resolution Amending Classification Plan
10. Resolution Early Retirement Incentive Program
11. Resolution Letter of Agreement MCMA
12. Resolution Letter of Agreement MPNSA
13. Resolution Letter of Agreement MPOA
14. 100 Series – General Class Range Table
15. 400 Series – Represented M&C Nonsworn Class Range Table
16. Job Classification – Maintenance Worker I-II
17. Job Classification – Parking Enforcement Officer
18. Job Classification – Parking Services Crewleader
19. Job Classification – Parking Services Supervisor
20. Job Classification – Risk Analyst I-II
21. Job Classification – Utilities Dispatch Supervisor
22. Job Classification – Wastewater Division Manager
23. Job Classification – Water Division Manager
24. Job Classification – Water Quality Control Superintendent – Chief Plant Operator
25. Resolution Letter of Agreement Unrepresented Employees

Exhibits:

1. FY 2020-21 Proposed Adjustments
2. City of Modesto Operating Budget Policy
3. FY 2020-21 Final Proposed Operating and Multi-Year Budget Addendum
4. Early Retirement Incentive Plan
5. Modesto Confidential & Management Association (MCMA) Letter of Agreement
6. Modesto Police Non-Sworn Association (MPNSA) Letter of Agreement
7. Modesto Police Officers Association (MPOA) Letter of Agreement

**MODESTO CITY COUNCIL
RESOLUTION NO. 2021 - 234**

RESOLUTION APPROVING THE ADOPTION OF THE FISCAL YEAR 2021-22 ANNUAL AND MULTI-YEAR OPERATING BUDGETS AND THE 2021-22 CAPITAL IMPROVEMENT PROGRAM FOR THE CITY OF MODESTO AND THE RELATED INTER-FUND TRANSFERS

WHEREAS, pursuant to the Charter of the City of Modesto, the City Manager presented the preliminary Draft Operating Budget and Capital Improvement Program for Fiscal Year 2021-22 to the Finance Committee at workshops held on April 19th, April 20th, April 21st, and April 22nd, 2021, and

WHEREAS, the Finance Committee reviewed the preliminary Draft Operating and Multi-Year Operating Budgets and the Capital Improvement Program in a series of televised public workshops on April 19th, April 20th, April 21st, and April 22nd, 2021, and at a joint Planning Commission/Finance Committee meeting held on May 17, 2021, and

WHEREAS, the Finance Committee recommended the City Manager's preliminary Draft Operating and Multi-Year Budgets to the full City Council for consideration, and

WHEREAS, the Finance Committee recommended the proposed Capital Improvement Program budget to the full City Council for consideration, and

WHEREAS, in accordance with the City Charter, a duly noticed public hearing was scheduled on June 22, 2021 during which the City Council considered the recommendations of the Finance Committee relating to the preliminary Draft Operating and Multi-year budgets and the Capital Improvement Program, and

WHEREAS, prior to any discussion of the CIP budgets and prior to the final adoption, the City Council by separate motion considered each CIP project that could be

the source of a potential conflict of interest to one or more members of the City Council without the participation of those members, and

WHEREAS, the adoption of the Final Proposed Budget for FY 2021-22 includes the proposed Operating Budget, Multi-Year operating budget, Capital Improvement Program budget, approved adjustments, approved addendums, transfers in and out, adoption of budget controls and financial policies, and

WHEREAS, the effective date of the adopted budget for FY 2021-22 shall be July 1, 2021, and

WHEREAS, copies of the Final Proposed Operating and Multi-year budgets and the Capital Improvement Program have been and are available for inspection by the public at the office of the City Clerk.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Modesto that it hereby approves the adoption of the Final Proposed Operating Budget, Multi-Year Budget, and Capital Improvement Program Budget for Fiscal Year 2021-22 inclusive of the Mayor's Final Budget Modifications, adjustments, and addendums to be in effect July 1, 2021.

The foregoing resolution was introduced at a special meeting of the Council of the City of Modesto held on the 22nd day of June, 2021, by Councilmember ____, who moved its adoption, which motion being duly seconded by Councilmember ____, was upon roll call carried and the resolution adopted by the following vote:

AYES:

NOES:

ABSENT:

ATTEST: _____
STEPHANIE LOPEZ, City Clerk

(SEAL)

APPROVED AS TO FORM:

BY: _____
JOSE M. SANCHEZ, City Attorney