

# City of Modesto

*Adopted Annual Budget*



...living in  
the present



Fiscal Year 2006-07



...planning for the future



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## CITY MANAGER'S BUDGET MESSAGE

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June 30, 2006

Mayor and City Council  
City of Modesto  
1010 Tenth Street  
Modesto, California 95354

**SUBJECT:** Adopted Operating Budget for Fiscal Year 2006-07

Honorable Mayor and City Council:

It is my pleasure to provide a copy of the City's FY 2006-07 Operating Budget and Interim Capital Improvement Program, adopted by the City Council on June 6, 2006. After several years of belt tightening and budget reductions, the FY 2006-07 budget brings optimism with the inclusion of full-year funding for 25 new public safety positions and the restoration of funding for tree programs and street maintenance.

### **Budget Overview**

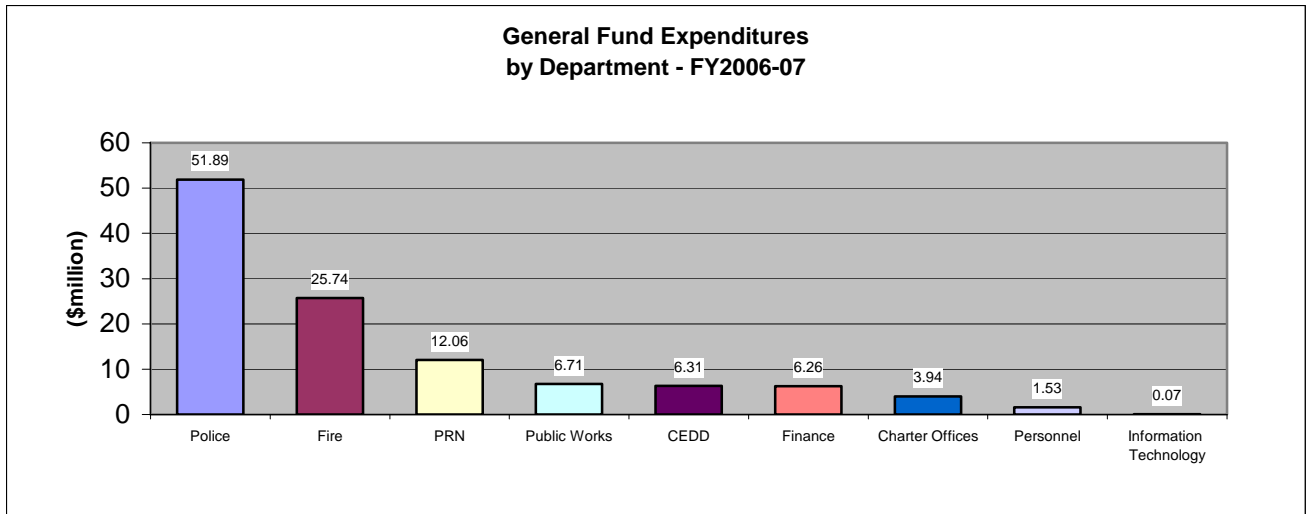
#### **The Big Picture – All Funds**

The FY 2006-07 operating budget anticipates spending \$319,863,010, which is \$10,471,129 less than the projected revenues of \$330,334,139. This includes all transfers between funds and the recently adopted MOU employee benefit increases.

#### **The General Fund**

The General Fund is the primary operating fund of the City. The primary revenue sources in this fund include property tax, sales tax and certain general-purpose revenues allocated by the State. Police and fire services account for almost three-fourths of General Fund expenditures while programs like parks, recreation, urban forestry, sidewalk maintenance, economic development and general government make up the balance.

In order to be prepared for unforeseen financial emergencies, Council policy requires that an 8% General Fund reserve be maintained. Growth in property tax revenues and departmental savings from FY 2005-06 resulted in a reserve balance above the 8% level. In part, the balance above reserve is targeted to address funding deficits in street and road maintenance projects; curb, gutter, and sidewalk repairs; park infrastructure; rockwell rejuvenation; storm drain leaf collection efforts; improvements to the police training site; and other on-going public safety expenses. This strategy allows the City to effectively commit \$6 million in discretionary funding without incurring ongoing expenditures that will burden the General Fund in future years. Including the one-time reserve expenditures, the General Fund expenditures for FY 2006-07 total \$114,513,758 million with revenues of \$117,424,967 million (this does not include transfers).



The adopted budget for the City's General Fund includes no budget or service level reductions although deficiencies remain in areas such as park maintenance and forestry, which have endured many years of budget cuts.

In the Storm Drain Fund, five percent (5%) across-the-board budget reductions coupled with a General Fund transfer were required to balance the fund. These fund-balancing strategies were discussed during the Finance Committee's budget workshops the week of May 15, 2006.

### **Structural Changes**

The adopted budget implements several structural changes related to Finance Committee recommendations and Council decisions:

- Addressing funding deficits in the Storm Drain Fund, the City will utilize \$675,704 in discretionary revenue from the General Fund to support the Storm Drain Fund while exploring long-term options for assuring the sustainability of this fund. Of this amount, \$319,000 supports the City's leaf collection services and \$272,000 enhances rockwell rejuvenation efforts.
- The Pruned Refuse Collection Program moves from the Sewer Fund to the General Fund. This is for FY 2006-07 only since Council previously directed a study of funding alternatives.
- The Community Forestry Program moves from the Special Gas Tax Fund to the General Fund. This, coupled with other realignments, assures the City's compliance with Proposition 42 Maintenance of Effort (MOU) requirements and the City's continued eligibility for Proposition 42 funding.
- Audit contract costs formerly in the Finance Department's operating budget have moved to the City Clerk & Auditor.
- Implementation of the full-year funding of the contractual park maintenance services provided by Grover Landscaping.

### **State Impacts**

Local budgets are always affected by State budget moves and FY 2006-07 is no different. Governor Schwarzenegger's adopted FY 2006-07 State Budget includes many positives for California cities. Key issues of interest are:

- **Elimination of ERAF III.** The annual contributions from local government to the State, which were part of the Proposition 1A budget package, have come to an end. For Modesto, this was \$2.1 million annually of "ongoing funds" that can now be programmed to meet community needs.
- **Resumption of Mandate Reimbursements.** The Governor's proposed budget includes funds for repayment of deferred mandate claims. The Office of the State Controller has begun to make payments starting with the oldest outstanding claims, which go back over five years. The City currently has over \$2.7 million in outstanding claims. During the last six months the City has received about \$725,000 in back payments.
- **Full funding for Proposition 42.** Passed in 2002, this sales tax on gasoline purchases funded local transportation and road projects. Because of State budget woes, revenue from this source has been diverted to the State in two of the last three fiscal years. Funding was restored in FY 2005-06 when the City received \$867,712. Full-year funding is also recommended in the Governor's 2006-07 budget. However, restoration of this funding also requires the City spend \$1,687,175 to fulfill the Maintenance of Effort (MOE) requirement.
- **Booking Fees.** Legislation enacted in 1990 authorized counties to charge local agencies a fee for booking individuals into the county jail. In 1999, this action was amended providing reimbursement to the local agencies for the cost of booking fees (but capped at 1997-98 levels). This reimbursement continued until FY 2005-06 when funding for the reimbursements was deleted from the State budget and counties were directed to collect only one-half of their current fee. State reimbursement with a one year delay, has been reinstated for FY 2006-07.

### **Conclusion**

The adopted budget for FY 2006-07 is a conservative and fiscally responsible financial plan for the City of Modesto providing quality services to City residents while planning for the future. I look forward to working with the Council, the community, and City staff throughout the year as we continue providing municipal services that make Modesto a community where residents and businesses alike are proud to call home.

Respectfully Submitted,

George W. Britton  
City Manager

## Overview of City Funds

The following provides brief descriptions of the City's principal funds, grouped by functional area.

### General Fund

The General Fund (0100) is the primary operating fund of the City. Its principal revenue sources include property tax, sales tax, utility taxes, business licenses & franchise taxes, and certain general purpose revenues allocated by the State. Police and fire services account for the bulk of expenditures in the General Fund, with the balance going to a variety of programs including parks, recreation, urban forestry, sidewalk maintenance, planning & economic development, and general government.

### Transportation Funds

Special Gas Tax Fund (Special Revenue - 0700): This fund accounts for the City's street maintenance & operations costs. Its revenue sources include the City's share of the State gas tax and a share of the local garbage collection franchise tax. It also receives transfers from the General Fund (for urban forestry and sidewalk maintenance), the Local Transportation Fund and the LTF Non-Motorized fund.

Local Transportation Fund (Special Revenue - 0510): This fund accounts for the City's share of a ¼% sales tax imposed by the State and distributed to cities and counties for transportation purposes. (By law, transit services have priority over street maintenance in claiming this revenue; the LTF revenue received by the City for transit purposes is accounted for in the Bus Fund, below.) Most of the revenue received in this fund is transferred to the Gas Tax fund for expenditure on street maintenance.

LTF Non-Motorized (Special Revenue - 0520): This fund accounts for a portion of the Local Transportation Fund revenue that is earmarked by law for expenditure on pedestrian, bicycle, and other non-motorized transportation purposes.

Bus Fund (Enterprise – 6510): This fund accounts for the operation of the City's transit system, including fixed-route buses, dial-a-ride, and the Modesto Amtrak station. Principal revenue sources in this fund include a portion of the State's ¼% sales tax for transportation (see Local Transportation Fund, above), transit-related grants, and rider fees.

Airport Fund (Enterprise – 6310): This fund accounts for the operation of the Modesto Airport. Primary revenue sources for this fund include hangar rental fees and taxes levied on the owners of aircraft housed in Modesto. The Airport fund also receives FAA grants for capital improvements.

### Internal Service Funds

Fleet Fund (Internal Service – 7200 & 7210): This fund accounts for the acquisition, maintenance and operation of most of the City's vehicles and heavy equipment. (Exceptions include buses, which are accounted for in the Bus Fund; and fire equipment, which is accounted for in the General Fund.) The Fleet Fund is financed by monthly "rental" charges applied to the operating budgets of departments, which use vehicles and equipment. These charges pay for the maintenance and operations of equipment as well as its eventual replacement. The portion of the rent charged for future replacement is accumulated in a distinct sub-fund (7210) of the Fleet Fund.

Information Technology (Internal Service – 7130 & 7131): This fund accounts for the City's acquisition, maintenance and replacement of information systems and telecommunications. Fund 7130 is financed by monthly charges applied to the operating budgets of City departments based on a formula encompassing various factors (such as the number of PC's in a department and special applications supported for the department). Fund 7131 was created to assist in future replacements of complex software infrastructure, such as the City's financial system.

Building Services (Internal Service – 7800): This fund accounts for the maintenance and operation of the City's buildings and facilities, with the exception of Tenth Street Plaza and facilities accounted for in Enterprise or Internal Service funds. The fund is financed by monthly charges applied to the operating budgets of City departments.

Central Services (Internal Service – 7100, 7110, 7120): This fund accounts for a number of internal central services, including mailroom, copying & printing, and internal inventory purchases. This fund is financed by monthly charges applied to operating budgets of City departments.

Insurance Funds (Internal Service – 7310-7390): These funds account for the City's self-insurance reserves (workers compensation and general liability) and for the purchase of third-party insurance (property insurance, excess liability coverage for workers compensation and general liability, employee health, vision, dental and disability coverage), as well as insurance administration costs. Employee benefit insurance is financed as a pass-through from operating budgets. Other insurance types are financed by monthly charges applied to operating budgets of City departments.

Employee Benefit Fund (Internal Service – 7510 & 7520): This fund accounts for accrued vacation liability City-wide, as well as the cost of post-retirement employee health benefits. It is financed by monthly charges applied to operating budgets of City departments.

## **Utilities**

Water Fund (Enterprise – 6100 thru 6181): This fund accounts for the City's water utility. All expenses relating to the provision of water services are charged to this fund, which is financed with customer utility rate payments. This fund also accounts for debt issued on behalf of the water utility and for the repayment of such debt.

Wastewater Fund (Enterprise – 6210 thru 6270): This fund accounts for the City's sewer utility. All expenses relating to the provision of sewer services are charged to this fund, which is financed with customer utility rate payments. This fund also accounts for debt issued on behalf of the sewer utility and for the repayment of such debt.

Storm Drain Fund (Enterprise – 6280): This fund accounts for the City's storm water drainage utility and is financed primarily with storm water drainage fees.

## **Debt Service Funds (9440, 9450)**

Debt service funds account for principal and interest payments on certificates of participation (COP's) and bonds issued by the City other than those accounted for in Enterprise and Internal Service funds. The primary revenue sources for these funds are transfers from the General Fund and the Modesto Redevelopment Agency (RDA).

## Other Funds

Capital Improvement Support (Special Revenue - 0300): This fund was established to account for all operations governed by a Federal Indirect Cost Allocation Plan agreement. It is financed almost exclusively by labor charges to capital improvement program (CIP) projects.

Solid Waste Fund (Special Revenue – 0310): This fund accounts for the cost of administering the City's service agreements with private solid waste hauling firms (who provide residential garbage hauling and disposal) as well as the costs of recycling programs. The primary revenue sources for this fund include income from the waste energy JPA, State funding for recycling, recycling program fees. The fund also receives inter-fund service credit revenue based on staff time charged to other City programs.

Education & Government Communication (Special Revenue – 0320): This fund accounts for the costs of providing educational and government – related cable television programming. It is financed with transfers from the General Fund and payments from other Access Modesto agencies.

Elections (Special Revenue – 0350): This fund has been established to accumulate resources to pay the costs of municipal elections. Generally, municipal elections are held only every other year. Each year, the City transfers half of the estimated cost of running the next election from the General Fund to the Elections fund. This arrangement ensures that the General Fund cost of elections is relatively stable from year to year. This fund is new this year (fiscal 2004-5).

Operating Grants – Block (Special Revenue – 0400): This fund was established to account for non-capital grants received by the City (other than grants received by Enterprise and Internal Service funds). This fund receives revenues from block grant-style programs, in which the City receives a fixed amount of funding “up front.” The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the State's Special Law Enforcement Service Fund program.

Operating Grants – Reimbursed (Special Revenue – 0410): This fund was established to account for non-capital grants received by the City on a reimbursement basis. In these programs, the City incurs the “up front” cost of delivering services, then requests reimbursement for those costs from the granting agency. The types of expenditures incurred in this fund depend on the specific grants being received in any given year. Currently, the largest grant received in this fund is from the Federal COPS grant program.

Traffic Safety Fund (Special Revenue – 0600): This fund accounts for revenues received from traffic safety fines and forfeits. Money from this fund is transferred to the General Fund to pay for police operations and equipment.

Downtown Improvement District (Special Revenue – 0900): This fund accounts for the activities of the business improvement district which covers the core downtown area of Modesto. Revenues are derived from an additional mill tax (a gross receipts tax) imposed on businesses within the area. Expenditures include various promotional programs intended to boost business activity in the area served.

CDBG – Direct (Special Revenue – 1130): This fund accounts for Federal Community Development Block Grant (CDBG) revenues received by the City. Expenditures include a variety of housing-related programs primarily targeted at low-income areas.

Housing Loan Program (Special Revenue – 1150): This is a revolving fund, which provides housing loans to low-income individuals. Original funding to establish the fund was received from the Federal Department of Housing and Urban Development (HUD). Current revenues in the fund reflect loan repayments, which are accumulated to make new loans.

HOME Program (Special Revenue – 1170): This fund accounts for revenues received from HUD under the Home Investment Partnerships program.

Emergency Shelter Program (Special Revenue – 1180): This fund accounts for emergency shelter grant revenue received from HUD.

CFF Administration (Capital Projects – 1390): This fund accounts for administrative costs associated with the Capital Facilities Fee (CFF) program. The fund is financed with CFF revenues.

Park Fund (Capital Projects – 1400): This fund was established to accumulate funds for capital improvements in the City's parks. Its principal revenue sources include transfers from the General Fund and development fees. The fund also receives transfers from the Parks CFF fund (see Non-Operating Funds, below) and the Gas Tax fund, in repayment for an inter-fund loan. The proceeds are in turn transferred to the General Fund in payment for a corresponding inter-fund loan.

CFD Administration (Capital Projects – 2900): This fund accounts for administrative costs associated with the Community Facilities Districts (CFD) program. The fund is financed with CFD revenues and inter-fund service credits.

Parking Fund (Enterprise – 6000): This fund accounts for the City's off-street parking facilities, including the downtown parking garage. Parking fees for validated lots and other off-street parking are the primary revenues in this fund. Operation, maintenance, and development of the parking facilities constitute the primary expenditures.

Compost Operations Fund (Enterprise - 6290): Fund revenues come from tip fees charged at the facility for processing various types of compostable materials and from compost product sales. This Fund is completely self-sustaining and revenues in excess of expenditures are being used to build up a Capital Reserve to protect the compost enterprise against market fluctuations, as well as to provide for capital improvements to facility infrastructure.

Golf Fund (Enterprise – 6600): This fund accounts for the maintenance, operation, and improvement of the three City-owned golf courses. Revenues in this fund are derived primarily from greens fees. Beginning this year (2004-5), the fund receives no transfer from the General Fund. Expenditures include golf course maintenance and debt service on COP's issued to finance the development of the Creekside golf course.

Centre Plaza Fund (Enterprise – 6700): This fund accounts for the operation of the Modesto Centre Plaza convention and community center. The primary revenue sources for this fund include transfers from the General Fund, room rental fees and commissions.

## **Non-Operating Funds**

These funds account for non-operating activities, such as CIP projects and long-term planning projects.

Strategic Planning Fund (Special Revenue – 0800): This fund was established to accumulate resources for major long-term planning projects, such as updates to the General Plan. In past years, the fund's principal revenue sources have been transfers from the General Fund and from the Village I CFF Fund. Both of these revenues have been eliminated in the current year's budget, so expenditures from this fund are financed with accumulated fund balance only. The remaining budgets in this fund are for "multi-year projects," which are adopted separately from the City's annual operating budget.

CFF Funds (Capital Projects – 1310 thru 1430): These funds account for the accumulation and expenditure of Capital Facilities Fees, which are charged to new development in the City to offset the impact of growth on community infrastructure. Each fund accounts for fees collected for a specific type of capital facility. Expenditures from these funds are governed by the City's Capital Facilities Fee plan. Expenditure budgets for these funds are adopted as part of the City's CIP.

CFD Funds (Capital Projects – 2600 thru 2800): These funds account for the accumulation and expenditure of Community Facilities District capital and maintenance levies. Expenditures from these funds include CIP project costs and debt service on bonds issued to finance earlier capital projects. CFD funds are organized by district. Budgets for the CFD funds are adopted as part of the City's CIP.

## **Agency Funds**

Agency funds represent the finances of outside agencies for which the City of Modesto acts as fiscal agent. The City performs day-to-day accounting and treasury functions for these entities, but they are governed by independent boards and are not City departments. Budgets for agency funds are adopted by their respective governing boards and are outside the City's operating budget process. Notable agency funds include the following:

- Tenth Street Plaza JPA (8500)
- Stanislaus Drug Enforcement Agency (8850)
- Tuolumne River Regional Park (8900)
- Modesto Redevelopment Agency (9000 – 9090)

# LOOKING AHEAD: A BRIGHTER OUTLOOK



## A Citizen's Guide to the Adopted Budget FISCAL YEAR 2006-07

**A**s part of our continued effort to involve residents in the process of governing our community, we are pleased to present the City of Modesto's "Citizen's Guide to the Adopted Budget".

### Recent Trends Reversed

When faced with growing costs that outpaced moderate revenue increases, the Council applied sound fiscal policies to the Budget for Fiscal Year (FY) 2005-2006 by reducing expenditures in all departments. These included reductions in the number of police officer positions, the spring/summer park recreation programs, and tree planting and maintenance. The combined budget cuts to the General Fund totaled \$3.56 million, decreasing the FY 2005-06 operating budget to \$293.5 million.

However, because of a strong growth in property tax and the Council's leadership, the City closed the structural deficit in General Fund spending while also providing for high priority needs. After recent years of mounting budget cuts, the City was able to expand services in key areas adding 25 public safety positions since June 2005, restoring funding for tree programs and funding additional street maintenance.

### The Big Picture – All Funds

The FY 2006-07 operating budget totals \$313,257,874 in expenditures from all funding sources against projected revenues of \$325,591,722 (these figures include transfers between funds).

### The General Fund

The General Fund is the primary operating fund of the City. In order to be prepared for unforeseen financial emergencies Council policy requires that an 8% General Fund reserve be maintained. Growth in property tax revenues and departmental savings from FY 2005-06 caused the City reserve to exceed the 8% re-

serve minimum. During the budget process the policy decision was made to expend reserve funds above the 8% level on one-time expenditures.

As a result, \$6 million in General Fund reserves will be spent on street and road maintenance projects; curb, gutter, and sidewalk repairs; park infrastructure; rockwell rejuvenation; storm drain leaf collection efforts; improvements on the police training site, and certain on-going public safety expenses. This strategy allows the City to effectively use resources without incurring on-going expenditures that will burden the General Fund in future years.

Including the reserve expenditures, the General Fund expenditures for FY 2006-07 total \$125.8 million with revenues of \$119.8 million. The revenue for this fund includes property tax, sales tax, and certain general-purpose revenues allocated by the State. Police and fire services account for almost three-fourths of the expenditures for this fund. Programs like parks, recreation, urban forestry, sidewalk maintenance, economic development, and general government make up the balance. The FY 2006-07 Budget allows the City to allocate \$12 million more to these programs than in FY 2005-06.

### State Fiscal Impacts

Between 1991 and 2005, the State of California diverted about \$39 million of local revenue from the City of Modesto to deal with the State's budget woes. Included in that amount is the \$4.2 million the City paid between FY 2004-2006 for costs associated with Proposition 1A. However, now that the annual payments have come to an end, an additional \$2.1 million can be programmed to meet community needs.

The Governor's proposed budget includes \$98.1 million for repayment of deferred mandate claims, and

CONTINUED ON PAGE 2



# LOOKING AHEAD: A BRIGHTER OUTLOOK

the State Controller anticipates making full payment on the FY 2004-05 claims and about 22% of each FY 2005-06 claim. The City currently has about \$2.7 million in outstanding claims against the State.

In two of the last three years, the State has diverted revenues from the sales tax on gasoline (Proposition 42). In FY 2005-06, however, the City received nearly \$868,000 in Proposition 42 funding and the Governor recommends full funding for FY 2006-07. Due to the Maintenance of Effort (MOE) requirement though, the City must spend almost \$1.7 million on transportation related upkeep to receive their Proposition 42 allocation.

## **Budget Changes and Other Issues**

The operating budget for FY 2006-07 includes several structural changes related to previous Council decisions. Some of these changes include moving the Pruned Refuse Collection Program and the Community Forestry Program to the General Fund from the Sewer Fund and the Special Gas Tax Fund, respectively. Also, the City will monitor the first full-year funding of contractual park maintenance services provided by Grover Landscaping.

To subsidize recurring deficits to the Storm Drain Fund, the City will transfer \$319,000 from the General Fund while looking to pursue other ways this fund can become more sustainable.

Legislation enacted in 1990 authorized counties to charge local agencies a fee for booking individuals into the county jail. In 1999, the State amended this action to reimburse local agencies, yet in FY 2005-06 these reimbursements were deleted from the State budget and counties were directed to only collect one-half of their current fee. Stanislaus County's booking fee is currently \$88.26 per arrest, and in line with State budget action, the City pays just one-half of the cost, or \$44.13. If the status quo remains, the City's

budgeted \$400,000 for booking fee payments is likely sufficient; however, if, as intended, the County adopts an increased fee, this amount will be inadequate. In that event, budget adjustments may be necessary.

## **Conclusion**

The operating budget for FY 2006-07 continues to support the Mayor and Council's policy of maintaining a long-term sustainable budget. This budget ends several years of unplanned deficit spending and reverses a trend of budget cuts that occurred during those years. There are no budget or service level reductions in General Fund programs; however, reductions can be seen in the Storm Drain Fund to balance that fund. Though the total revenues have significantly increased, the budget is responsible and supplements financial reserves for the future.

This budget addresses many of the services and programs that make a community a home: beautiful parks, well-maintained recreational facilities and cultural activities. It continues to provide and expand funding for police and fire services to help protect the safety of the public.

We wish to thank you, residents of Modesto, for your involvement and feedback during the development of this budget. We also extend an open invitation to all citizens to continue to participate in the government process by attending City Council meetings so that your voice can be heard concerning the issues that face your community.

## **Accessing the Budget**

Online versions of the City of Modesto's operating budget for FY2006-07 can be found at:

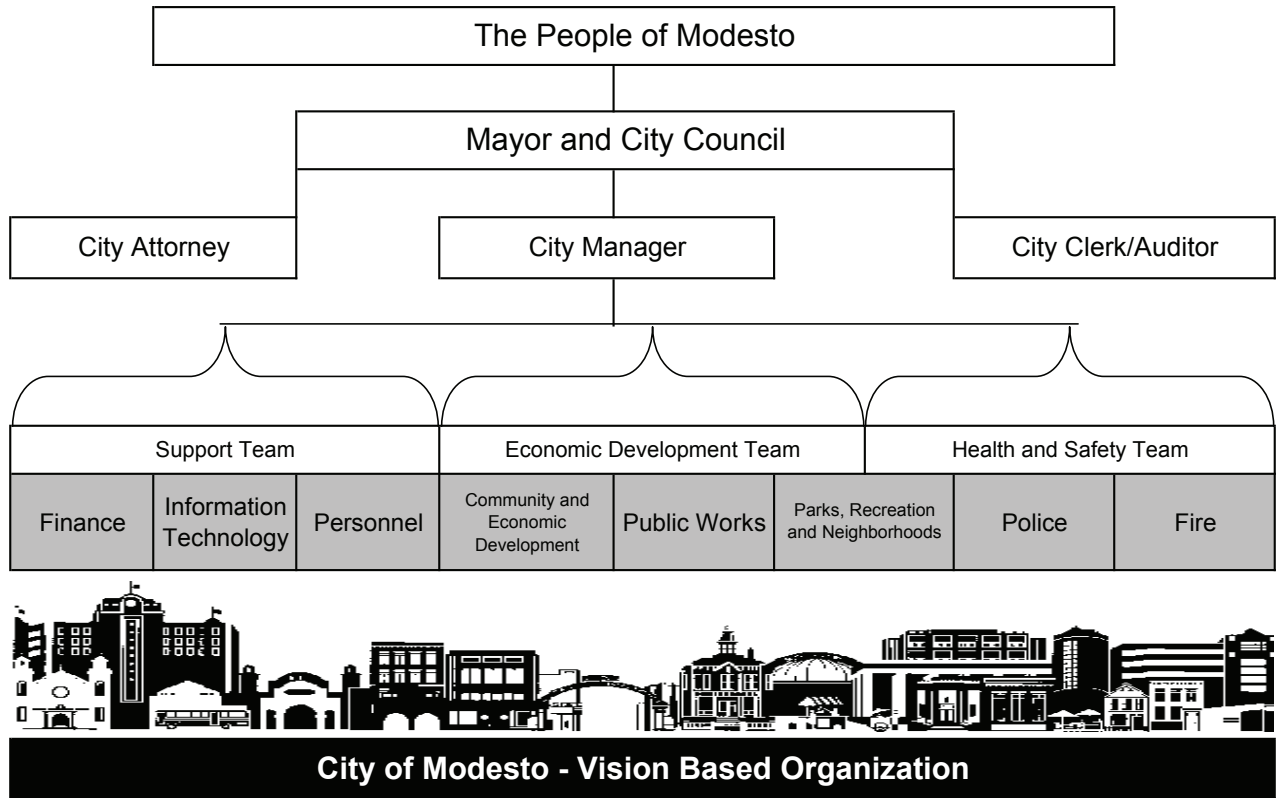
[www.modestogov.com/fin](http://www.modestogov.com/fin).

For more information about the City budget, please contact the City's Finance Department at: (209) 577-5369.



**Our Vision of Modesto:**

*A healthy, safe, attractive, economically vibrant, socially and culturally diverse city with a strong sense of identity and pride - a community engaged in the practice of citizenship with governance based on the principle of stewardship.*



**City News...**

- The Virginia Corridor Rotary Centennial Junction is a 4.2-mile Class I trail system along the old Union Pacific Tidewater Southern railroad corridor. This project's total funding is \$3.76 million from various sources including the City, the five Modesto Rotary Clubs, and federal grants.
- During FY 2006-07 Sylvan Avenue from McHenry Avenue to Coffee Road will be reconstructed - \$3.8 million will be spent on this effort.
- The Tuolumne River Regional Park Gateway is a 90 acre parcel that will provide recreational opportunities, an amphimeadow, and public access to the river. The first phase of construction is estimated at \$7.5 million with full project costs at nearly \$22 million.
- Freedom Park and Sanders Park are two 7-acre

neighborhood parks in construction in northeast Modesto. The funding for these projects is more than \$4.6 million.

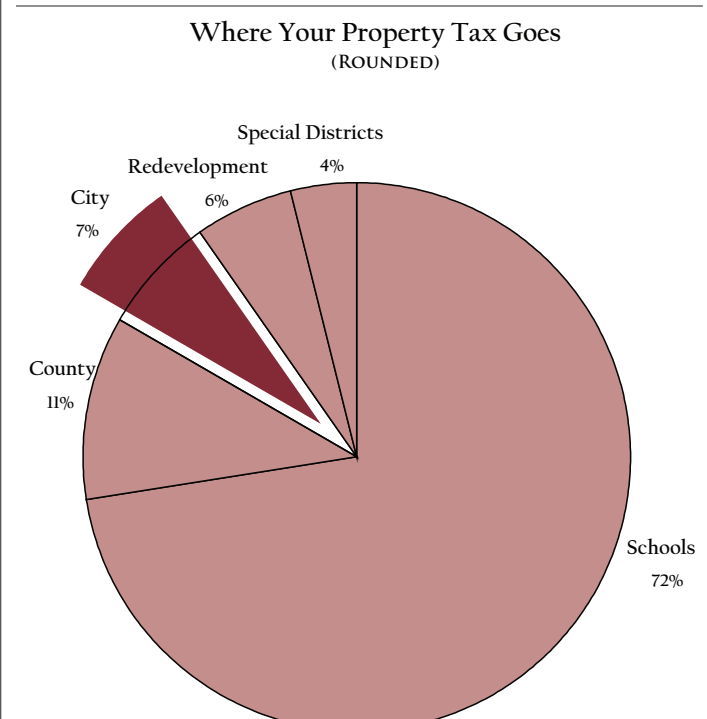
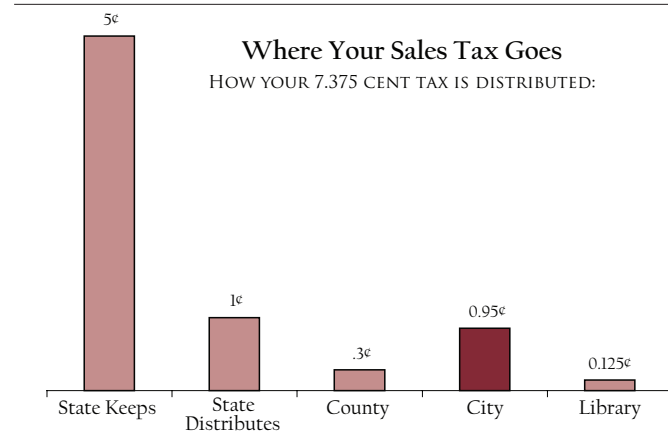
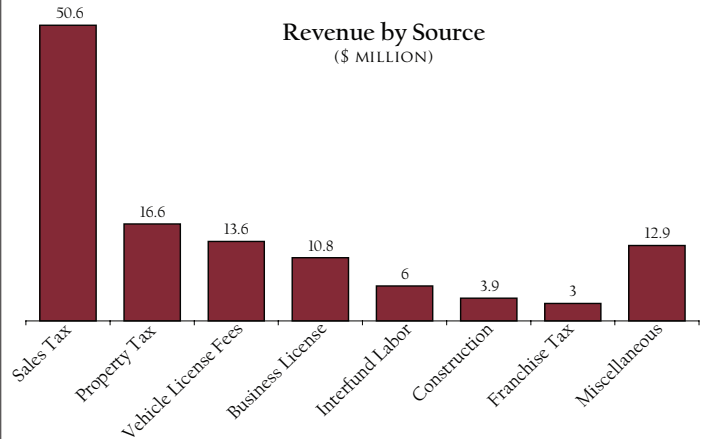
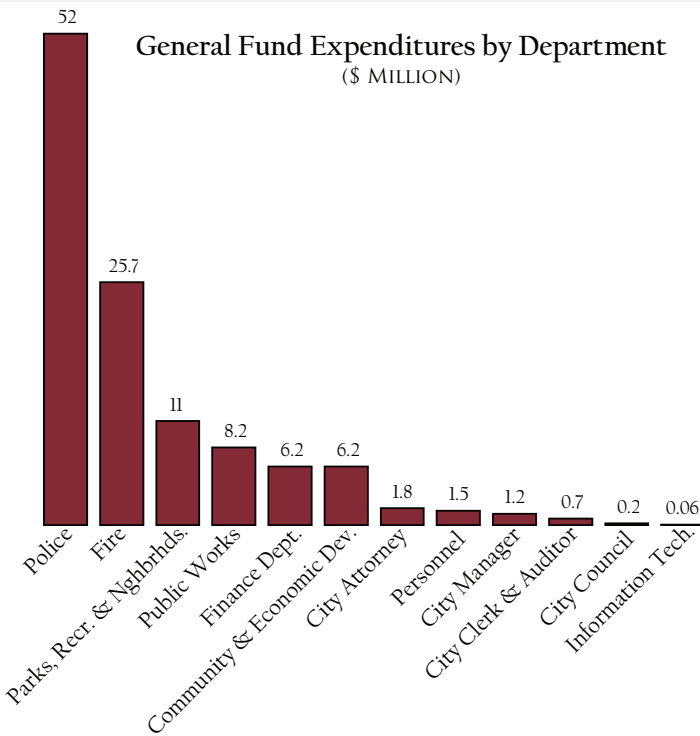
- The City has added 12 new fire fighter positions to the Fire Department. This translates into a \$1.25 million expenditure.
- Five new police officer positions have been added to the Police Department at a cost of \$441,000.
- The City started construction on a \$5.4 million Neighborhood Center at Marshall Park which includes a fire station and a joint Police and Parks, Recreation, & Neighborhoods Departments office facility. It is the first of its kind in Modesto and emphasizes the desire of the City of Modesto City Council and staff to provide neighborhood-based services.

# BUDGET AT A GLANCE

## City of Modesto 2006-07 Operating Budget

Fund (s)	Revenues	Expenditures	Difference
General Fund	\$ 119,811,989	\$ 125,822,071	\$ (\$6,010,082)*
Gas Tax Fund	\$ 9,079,845	\$ 8,887,213	\$ 192,632
Utilities	\$ 83,621,908	\$ 60,660,777	\$ 22,961,131
Internal Services	\$ 77,875,633	\$ 76,375,832	\$ 1,499,801
Debt Services	\$ 4,230,666	\$ 3,678,228	\$ 552,438
Other	\$ 30,971,681	\$ 37,833,753	\$ (6,862,072)
<b>Total (with transfers)</b>	<b>\$ 313,257,874</b>	<b>\$ 325,591,722</b>	<b>\$ 12,333,848</b>

\*\$6 million from reserves was approved to help fund one-time capital expenditures for street and road maintenance projects; curb, gutter and sidewalk repairs; park infrastructure; rockwell rejuvenation; storm drain leaf collection efforts; improvements to the police training site and certain on-going expenses for public safety.



**POLICIES & ISSUES SUMMARY**

<b><u>Employee Personal Computer Acquisition Program Funding</u></b>	
Does the Council wish to continue support/re-establish the employee personal computer acquisition program?	Recommend continuation of employee PC acquisition program using revolving fund allocation.
<b><u>Storm Drain Fund Subsidy</u></b>	
Should the General Fund subsidize the Storm Drain Fund?	Committee concurs with staff short-term and long-term recommendations resulting in a \$319,000 transfer from the General Fund in FY 2006-07.
<b><u>Building Maintenance Fund Deficit</u></b>	
Does the Council wish to provide one-time funding to offset the existing deficit in the building maintenance fund and require the fund to begin fully recovering its costs in the future?	Concur with staff recommendation for year-end reconciliation of costs compared to allocations made through internal service fund charges.
<b><u>Allocation of Revenue from Sale of Non-Conforming Open Space</u></b>	
How should revenue from the sale of non-conforming open spaces be allocated?	Concur with staff recommendation regarding formula for allocating revenues from the sale of non-conforming open spaces.
<b><u>GASB 45 and Funding for Retiree Health Obligations</u></b>	
How should the City address the challenge of long-term funding for retiree health?	Committee concurs with current funding strategy and recommends continued work to identify changes to financial statement disclosures, pre-funding of liability, actuarial cost methods, and amortization periods with periodic reports to Council as needed.
<b><u>Recruitment and Retention of Hourly Employees</u></b>	
Should the City consider an hourly wage increase for part-time employees throughout the organization?	Concur with staff recommendations #1 and #3. With regards to item #2, the Committee recommends consideration of across-the-board increases during the annual budget process.

**Issue: Employee Personal Computer Acquisition Program Funding**

**Does the Council wish to continue support/re-establish the employee personal computer acquisition program?**

**Background:**

In February of 2003, the City of Modesto re-instituted the employee PC Acquisition program. This program allowed permanent City of Modesto employees in good standing, the ability to finance personal computer purchases through the City Finance Department. It was in effect, an interest-free loan with monthly payments made through payroll.

Generally, employee computer purchase programs enhance the effectiveness and productivity of staff, by enabling them to enhance their computer skills while at home. The computers purchased through the program were similar to those used by the City. The computer remained the property of the City of Modesto until it was fully reimbursed by the employee through payroll deduction. Repayments from employees using the \$100,000 revolving pool allowed the selection of 2-3 employees each month.

In the 03/04 program, a brochure was developed that described the details of the program. Interested employees were required to submit an application form that was available at each Department, City Manager's Office and via the internal web site.

Applications were then reviewed and evaluated by the PC User Group Committee. Their evaluations were based on the information provided in the application and by the employee's supervisor. The most significant evaluation criterion was "benefit to the City," specifically how the requested technology equipment would improve their job performance and productivity.

The committee then ranked candidates to be funded. As funding became available, employees were selected to participate in the program. They received a "PC Specification Sheet" and a contract that was submitted to the Finance Department. Following completion and approval of these forms, a check was issued in the name of the employee, and payroll deduction began. Employees were responsible to make payments for a maximum of three years.

**Fiscal Impact:**

Because computer prices are significantly lower than 3 years ago, the program could be provided with less funding. This request will appropriate \$50,000 from the revolving fund, allowing approximately 50 computers to be purchased. All money appropriated will be repaid to the fund through payroll deduction of participating employees. There is no cost to the General Fund.

**Finance Committee Action:**

Recommend continuation of employee PC acquisition program using revolving fund allocation.

**Issue: Storm Drain Fund Subsidy**

**Should the General Fund subsidize the Storm Drain Fund?**

The Storm Drain Fund is presently unable to carry the full cost of the services and programs assigned to it. Operating expenses in the Fund have generally exceeded revenues for the past several years. In order to continue to meet the requirements of the City's NPDES Permit, staff has virtually eliminated all CIP funding and drawn down reserves in the fund to continue to support operations. Even with these efforts, the operational needs for the 06-07 Fiscal Year will exceed revenues plus reserves.

**STORM DRAIN FUND (6280): All Programs included**

	<b>Actual</b>	<b>Adopted</b>	<b>MidYr Est</b>	<b>Proposed</b>
	<b>04-05</b>	<b>05-06</b>	<b>05-06</b>	<b>06-07</b>
Operating Revenue	5,162	5,097	5,196	5,270
Operating Expenses	6,021	5,738	6,394	5,834
<b>Operating Income/(Loss)</b>	<b>(859)</b>	<b>(641)</b>	<b>(1,076)</b>	<b>(564)</b>
Non-Operating Revenue/(Expense)	(177)	20	20	8
<b>Net Income/(Loss) before Transfers</b>	<b>(1,036)</b>	<b>(621)</b>	<b>(1,056)</b>	<b>(556)</b>

The Storm Drain Fund includes the following programs and proposed budgets for 06/07:

- Stormwater Collections (\$3.3 Million)
- Street Sweeping (\$1.4 Million)
- Storm Water Monitoring and Administration (626,000)
- Leaf Collection (\$319,000)
- Engineering Support (\$24,000)
- Billing & Collection (\$234,000)
- General (support provided by other funds, C&ED, Attorney, etc.) (\$51,000)

**Background:**

Staff examined the programs in the Storm Drain Fund to determine the feasibility of eliminating them, reducing service levels or finding alternative funding sources. A discussion of the most feasible options follows.

Leaf Collection

One program examined is the Leaf Collection program, which resides in the Forestry Division. The proposed budget for FY 06-07 is \$319,262. Working together, the Pruned Refuse, Leaf Collection and Street Sweeping programs are responsible for keeping City streets, gutters and storm drains clean and clear of debris year-round. The Leaf Collection program picks up an average of 13,840 tons of leaves annually. Equipment and labor from the Pruned Refuse and Street Sweeping programs are used by the Leaf Collection program to perform its tasks.

The Leaf Collection program is currently a Best Management Practice (BMP) under the City's National Pollutant Discharge Elimination System (NPDES) permit. It also meets the

requirements set forth in the Storm Water Pollution Plan (SWPP), and is included in the contractual obligations of the CalTrans Highway Maintenance agreement.

Prior to creation of the Storm Drain Fund, the Pruned Refuse, Leaf Collection and Street Sweeping programs resided in the General Fund. In January 2006 City Council approved moving the Pruned Refuse program from the Sewer Fund back to the General Fund on a temporary basis (not to exceed two (2) years) until a permanent funding source could be found for the program.

With the Storm Drain Fund unable to continue full support of its programs, several options are being considered to keep the Fund solvent, including: 1) discontinuing the Leaf Collection program, 2) continuing the Leaf Collection program and severely reducing all program budgets within the Storm Drain Fund, and 3) moving the Leaf Collection program out of the Storm Drain Fund and into the General Fund.

*Option 1: Discontinue the Leaf Collection Program.*

While this option would reduce the City's spending obligation by \$319,262 (for FY 06-07), thus shoring up the Storm Drain Fund by a like amount, eliminating the Leaf Collection program will also result in multiple negative impacts, as follows:

- 1) A violation of the City's current NPDES permit BMP (under green waste disposal), and SWPP requirements.
- 2) A breach of the Caltrans Highway Maintenance Contract.
- 3) Street flooding and property damage.
- 4) Street, gutter and storm drain damage due to standing water.
- 5) Traffic safety hazards.
- 6) Pedestrian safety hazards.
- 7) Public outcry due to discontinuation of a long-standing service, along with complaints regarding the unkempt and unsafe conditions of the City's streets.
- 8) Shifting of the liability from Leaf Collection to Stormwater Collections, wherein the catchbasins and rockwells will require additional, more frequent cleaning.

*Option 2: Continue the Leaf Collection program without change.*

Leaving this program in the Storm Drain Fund for FY 06-07 will cause considerable hardship on the Fund and result in extensive budget cutbacks in all programs within the Fund. If across-the-board cuts are made to all programs in the fund, the percentage reduction is 10.3%. Most programs, including Leaf Collections, cannot be sustained at current service levels with a reduction of this magnitude. Every program in the Fund would either be severely curtailed, so as to be rendered ineffective, or discontinued.

*Option 3: Move the Leaf Collection Program into the General Fund.*

This option keeps the program intact and houses it in the same fund as the Pruned Refuse program. These two programs work closely together, sharing equipment and labor. This option includes identifying a new, shared funding source for both programs. Impacts of this option include:

- 1) Reduction in across-the-board budget cuts to the 5.2% level. Program impacts will be provided once evaluations have been performed.
- 2) Continuation of the Leaf Collection program in compliance with the City's NPDES permit BMPs, SWPP requirements and Caltrans contract obligations.

- 3) Time to pursue a new funding source shareable by both the Leaf Collection and the Pruned Refuse programs without interrupting or reducing services in the meantime.

### Street Sweeping

The Street Sweeping Program is considered a BMP under the terms of the City's NPDES permit. The City currently owns 7 street sweepers, with one as a hold back sweeper. Residential areas are swept two times per month, except during leaf collection season, when the sweepers follow the leaf collection vehicles. Commercial and industrial areas are swept once per week. Downtown areas are swept daily, at night. Traffic islands, bridges and overpasses are swept more frequently, ranging from once per week to once per month, dependent upon staffing. State highways (108 and 132) are swept once per week as part of an agreement with Caltrans. Street sweeping was considered for privatization in Fiscal Year 97-98. Based upon responses obtained during the RFQ/RFP process, Council determined it was more cost-effective to retain the services in-house.

#### *Option 1: Reduce Street Sweeping Schedule.*

Reducing street sweeping frequency does not represent a savings to the Fund unless schedules are reduced to the point that one sweeper and one motorsweeper operator can be eliminated. The current staffing level and number of sweepers is the minimum number required to provide present service levels and meet NPDES permit requirements.

#### *Option 2: Seek Supplemental Funding Sources for Street Sweeping.*

Caltrans currently pays the City \$18,000 annually for weekly sweeping of state highways 108 and 132 (within the City limits). This contract is due for renewal. Staff believes renegotiating the contract could result in increased revenues to the fund in the amount of \$18,000 additional dollars annually. While this is not sufficient to "save" the fund, it is additional revenue that can be pursued.

In addition, the Downtown area currently receives a higher service level than any other area of the City. There is the potential to seek DID funding to offset some of the costs for this higher service level. Staff estimates an additional \$20,000 in funding may be realized from this option.

Finally, staff could potentially bring revenues to the Fund by selling street sweeping services to adjoining agencies and/or the County. This option would not be possible without adding overtime funding or additional staff. Staff estimates there may be \$40,000 of additional revenues (netted for expenses) potentially available from this funding source.

### Fleet Replacement Fund

At present, the Fleet Replacement dollars set aside for vehicles and equipment owned by the Storm Drain Fund totals \$1.3 Million. Of this amount, \$70,000 is planned for expenditure on vehicle/equipment replacement for Fiscal Year 06/07.

#### *Option: Use Fleet Replacement Funds to "Rescue" the Fund for 06/07.*

One option is to use Fleet Replacement Funds to offset some or all of the shortfall in the Storm Drain Fund for Fiscal Year 06/07. Staff has considered this option and does not recommend it for the following reasons:

- Short-term fix with long-term consequences
- Maintenance costs increase when vehicles are kept beyond their recommended life cycles

- Equipment and vehicles owned by the Fund are costly (Street sweepers, Vaccon trucks) to replace and the Fund is already “behind” on what should be held in the Replacement Account
- Once the replacement fund is raided, catch up is even more difficult

As the programs contained within the Storm Drain have grown to meet the needs of the community, the underlying fee structure has not changed to ensure that the increasing costs to provide these programs are fully recovered.

*Options: Direct staff to seek a fee increase to fully recover the costs to operate these programs.* The fee structure can be amended but would not be subject to a majority protest vote like the water or sewer fees. This means that a majority of the customers would have to vote for the increase in order for it to take effect – which means a lengthy ballot and education process to assure success.

### Billing and Collection

Billing and Collection comprises four percent (4%) of the Fund’s annual operating budget expenditures. These charges are assessed to the Fund by the Finance Department for preparation, mail out and collection of storm drain bills. The Finance Department also handles customer service calls related to Storm Drain bills. Collectively, the Customer Service Division charges the Water, Sewer and Wastewater Funds \$1.5 Million in direct costs for Billing and Collections on an annual basis.

### *Option: Outsource Billing and Collections*

Another option for potential savings in the Storm Drain Fund is outsourcing billing and collections for the Storm Drain Fund, as well as the other Utility Funds. The privatization process is time-intensive to conduct and it is unknown whether substantial savings would be realized by pursuing this option. A review of the outsourcing options was conducted in the past and concerns were raised then about an outside vendor’s ability to provide the same caliber of service and maintain a “one-stop shop.” Further, even if the billing and collections were outsourced, the city would need to maintain its cashiering function to ensure that our walk-in customers have a fixed location to make their payments and bring forth their concerns about the utility services they receive.

### **Recommendations:**

Due to the mandates set forth in the SWPP, along with the NPDES permit BMPs and Caltrans Highway Maintenance requirements, staff recommends the following:

#### Immediate

- Initiate across-the-board budget reductions of 5.2% for all programs in the Storm Drain Fund.
- Temporarily remove Leaf Collection from the Storm Drain Fund to the General Fund under the same conditions as the Pruned Refuse program. This recommendation includes placing both programs in the same permanent fund when this fund is identified.

The combination of the above two recommendations is sufficient to keep the Fund viable for both 06/07 and 07/08, assuming only a 2% increase in operational costs for 07/08.

Intermediate

- Explore revenue enhancements and savings associated with contracting services to other agencies and outsourcing as longer-term projects to enhance revenues/reduce expenditures.

Long-term

- Pursue rate increase in the Storm Drain Fund, with an automatic inflator to adjust for changes in operational needs.

**Finance Committee Action:**

Committee concurs with staff short-term and long-term recommendations resulting in a \$319,000 transfer from the General Fund in FY 2006-07.

**Issue: Building Maintenance Fund Deficit**

**Does the Council wish to provide one-time funding to offset the existing deficit in the building maintenance fund and require the fund to begin fully recovering its costs in the future?**

**Background:**

The 2001-2002 fiscal year audited financial statements show that the Building Maintenance Fund ended that year with a deficit unreserved fund balance of <\$188,000> with expenditures exceeded revenues by approximately \$330,000. Since that time no action has been taken to correct this condition and the deficit stood at <\$186,000.00> at June 30, 2005. Additionally, the proforma for the 2005-2006 fiscal year shows this deficit will grow by approximately \$132,000 by June 30, 2006 to a total of \$318,000.00. The deficit has continued to grow due to increased expense levels that were not matched by revenues collected from the funds served by the program. Since the 2002-2003 fiscal year, the annual increases in the expenditure base have been as follows:

2003-2004	6%
2004-2005	10%

Most of the increases shown are related to growth in salaries and benefits and utility costs. While program management is working to establish a new rate structure to ensure the fund is fully recovering its costs in the future, the current situation must be addressed.

At this time, staff is requesting the Council's concurrence to make a one-time charge to all participating funds to bring the Building Maintenance Fund back to solvency. Starting with FY 2006-07 fiscal year, staff is recommending an adjustment to the costs allocated to the departments served by the Building Maintenance Internal Service Fund so that it achieves full recovery of the costs incurred in each year. This adjustment will be accomplished through a year-end reconciliation of the program's costs compared to the allocations that were made to the departments that it serves as shown in the adopted budget.

**Fiscal Impact:**

The fiscal impact of the proposed one-time charge will be shared by all funds receiving services from the building maintenance program based on their current share of costs. A table showing the estimated impact on each fund is attached.

Additional impacts in the future should be minimal and will represent the final distribution of costs based on the year-end reconciliation described above.

**Finance Committee Action:**

Concur with staff recommendation for year-end reconciliation of costs compared to allocations made through internal service fund charges.

**Issue: Allocation of Revenue from Sale of Non-Conforming Open Space**

**How should revenue from the sale of non-conforming open spaces be allocated?**

**Background:**

On February 25, 2003, the City Council by Resolution No. 2003-95 accepted the Parks, Recreation and Neighborhoods Department's first Fund Development Report. The concepts presented were the Department's first formal attempt to recognize the need for the department to be proactive in securing future funding for parks, programs, and facilities.

On May 24, 2004, the City Council by Resolution No. 2004-285 directed staff to develop a plan to sell or lease non-conforming City-owned open space. In November 2004, staff approved the agreement between the Stanislaus Community Foundation and the City to act as our fiscal agent for monies received for the City's parks, programs and facilities.

At the Council Meeting of May 10, 2005, by resolution, the Council declared the city owned property known as 17<sup>th</sup> and G Streets Park as surplus property and authorized staff to proceed with an appraisal and contract for real estate services for the sale of this property. On May 24 2005, the Council adopted a resolution authorizing a portion of the city owned property, formally known as the John Muir School, to be declared surplus and authorized staff to proceed with a parcel split, appraisal and contract for real estate services for the sale of the property. As additional sites are identified, the City Council will be asked to declare them as surplus, and to authorize staff to proceed with the steps necessary and appropriate for sale.

Staff is working on the sale of the two above-mentioned city-owned open spaces. Funds will be acquired from the sale of these properties. To refine this section of the Fund development program, staff is proposing to evaluate the best way to allocate the revenue from the sale of these and possibly other properties. Working with the Stanislaus Community Foundation, staff is proposing a long-term allocation to maintain and operate our existing parks and facilities.

After several years of fiscal reductions in the Parks Infrastructure Replacement Account (Parks Fund 1400) there is limited funding available and much need to rebuild, replace and generally maintain the parks and facilities owned by the City.

**Recommendation:**

Staff proposes the proceeds from the sale of the non-conforming open spaces be allocated in this manner:

- \$50,000 will be used for fund development activities such as collateral material needed for capital campaign promotional items.
- Seventy-five percent (75%) of the balance received from each sale to be placed in the Parks Infrastructure Replacement Account (Fund 1400), in order to have funds set aside to rebuild and replace infrastructure that is no longer sturdy or structurally sound.
- The remaining 25% of the balance received will go to the Stanislaus Community Foundation to be placed into the City of Modesto's designated Parks Fund for the City's programs, facilities and open spaces, subject to the ability of the Finance Director to arrange suitable investments and oversight of this deposit. The funds will continue to earn interest through the Foundation until they are needed.

**Reasons for Recommendation:**

In the Fund Development Program Report that Council approved on May 7, 2004, one of the seven components of the program was to direct staff to develop a plan to sell or lease non-conforming open space. The action would provide a benefit to the City by: " 1) eliminating park sites that are problems to maintain and police; 2) reducing maintenance costs; 3) providing revenue to PR&N...". The current staff recommendation brings into focus a specific direction and approach in which to place the revenues received by these parcel sales in order to benefit the City's parks, recreation programs and its neighborhoods.

**Policy Alternatives:**

1. Funds could be allocated in another manner.
2. Funding could be placed solely in the Parks Infrastructure Replacement Account or conversely, solely in the Stanislaus Community Foundation account.

**Fiscal Impacts:**

There is no foreseen expenditure with this recommendation. If staff's recommendation is approved, the first \$300,000 in revenue from each sale would be placed in Fund 1400 for infrastructure repair and replacement, an additional \$25,000 to \$50,000 would be recognized in the Parks, Recreation and Neighborhoods Department's General Fund Operating accounts for fund development, and the balance would be deposited with the Stanislaus Community Foundation into an interest bearing account until such time as it is needed.

**Finance Committee Action:**

Concur with staff recommendation regarding formula for allocating revenues from the sale of non-conforming open spaces.

**Issue: GASB 45 and Funding for Retiree Health Obligations**

**How should the City address the challenge of long-term funding for retiree health?**

**Background:**

The City of Modesto currently provides a generous retiree health benefit to most employees who retire from City service. Since 1990, most employee bargaining agreements and Council adopted policies have enabled employees to convert their accumulated sick leave, upon retirement, to retiree health coverage with substantial part of the premium paid by the City. The long-term liability arising out of these types of retiree health benefits is now being formally recognized by the Government Accounting Standards Board (GASB), with their recently finalized GASB 45 statement, dealing with post-employment benefits.

The City's program for sick leave conversion to retiree health benefits is structured on a formula. In general, the number of months that the City contributes toward retiree premiums is a function of each employee's unused sick leave hours at retirement. The dollar cost to the City for each of those months is a function of each retiree's level of coverage (single, 2-party, family) and the then current City contribution toward health premiums for active employees. As the City's contribution toward active employees increases year by year, the retirees receive parallel increases in the City's contribution for the duration of the retiree's sick leave conversion period.

It should be noted that the formula is in no way tied to the employee's pay rate. Rather, the benefit is strictly a function of unused sick leave hours, the level of retiree coverage and the City's contribution to active employee health coverage. Generally, an employee retiring with no sick leave balance will not be part of the sick leave conversion program, (although there is a provision for converting limited vacation hours for employees with little or no sick leave balances). A retiree with maximum allowable sick leave balance at retirement will be eligible for an escalating City-paid health contribution for approximately 20 years, following retirement.

The final guidelines recently issued for GASB 45 will require government agencies to make disclosures starting with the 2007-2008 fiscal year that include the costs for providing retiree health care obligations to current and future retirees, the annual cost to fund both the current and long-term portions of the liability and the amortization period and interest assumptions used for determining the cost to pay the long-term portion of the liability. While GASB 45 does not require the City to actually fund the long-term liability, the adequacy of the City's plan to address the long-term liability will be reviewed by our bond underwriters at the time we propose issuing any new debt beginning with the 2007-2008 fiscal year. It is important to note that all of the City's programs that pay full-time employee salaries share in the cost of these retiree health benefits and the long-term liability that exists.

At issue is how the City of Modesto will comply with the GASB 45 guidelines and, most importantly, how the City will address the challenge of long-term funding for retiree health. While the City is not required to make financial statement disclosures regarding the long-term

liability for retiree health obligations until the 2007-2008 fiscal year, administration had previously directed that the Comprehensive Annual Financial Report (CAFR) should include disclosures on this liability. As a result, the CAFR has included this amount for the past several years.

The City's implementation of GASB 45 will include actuarial determinations of the long-term costs (amortized for a period of up to 30 years) with an actuarial valuation needed every two years, policy determination of whether to pre-fund this obligation and consideration of alternatives to minimize the obligation in the future.

The City undertook a professional actuarial valuation in FY04-05. Based on the study's recommendation, the City budgeted at the \$3.5 million level for FY05-06. For FY06-07, retiree health will be budgeted at \$3.6 million. A new actuarial valuation will be needed prior to FY07-08, which is the official implementation date for the City's GASB 45 compliance.

### **Recommendations:**

Staff is working with the City's auditors and financial advisors to evaluate any changes that are needed to the City's existing financial statement disclosures and the options that are available to us with respect to pre-funding the liability (as opposed to pay-as-you-go), actuarial cost methods, and amortization periods. In addition, staff anticipates working with employee associations through the meet and confer process to negotiate alternatives to the current retiree health program. Alternatives could include programs that cap or limit the City's long-term liability such as individual retiree health savings accounts operating under a defined contribution model, as opposed to the current model that is similar to the defined benefit model. Alternative program designs could also address the growing needs of retirees for more portability in their retiree health coverage.

### **Finance Committee Action:**

Committee concurs with current funding strategy and recommends continued work to identify changes to financial statement disclosures, pre-funding of liability, actuarial cost methods, and amortization periods with periodic reports to Council as needed.

**Issue: Recruitment and Retention of Hourly Employees**

**Should the City consider an hourly wage increase for part-time employees throughout the organization?**

**Background:**

Hourly, part-time employees work in various areas of the City such as Public Works, Community and Economic Development, Police, Fire, Finance, Personnel, Parks, Recreation and Neighborhoods. The largest number is found in the following categories: Police – Civilian, Unskilled Laborer, Recreation (including Sports Officials, Cashiers, class instructors), Service and Maintenance Aides, Garage Attendants, and Administrative. These employees do not receive benefits and are limited to working 1,000 hours per year. With few exceptions, hourly positions have not received a wage increase since July 2002. (Because of the need to prepare for spring and summer recreation programs, the Council took action on hourly recreation employees prior to the FY 2006-07 budget adoption.) This presents recruitment and retention challenges to maintain qualified staffing in these critical support positions.

Until sometime in the early 1990s, hourly wages were increased to match the across-the-board (ATB) increases given to the Modesto City Employees' Association (MCEA). As the City's budget tightened, the practice of extending these ATB's to hourly employees was eliminated. As a result, the last increase for this group of hourly employees was on July 30, 2002.

The City faces increased recruitment, retention and turnover challenges of qualified employees in certain of these job classes. Consequently, the wage scale has become out of line and increased our difficulty in recruiting qualified applicants and retaining good employees. By offering competitive wages, the City looks more attractive to those applicants who might otherwise look for job opportunities in the fast food industry, coffee houses, convenience stores or sandwich shops. This increase would create a win-win for the job seeker, since the City can also offer work/job assignments in various areas of the organization requiring a different set of skills from the typical hourly job and potential future opportunities for the applicant.

A wage increase of 7.5% to part-time employees (excluding those recently given an increase by Council Action) would aid in both recruitment and retention efforts and keep the City in line with other organizations/industry. The majority of hourly positions fall into the following job classes:

<b>Class</b>	<b>Current Hrly Rate</b>	<b>Proposed Hrly Rate</b>
Bus Observer	\$6.75	\$7.26
Park Aide	\$6.75	\$7.26
Police Assistant	\$8.0237	\$8.63
Service Worker I	\$8.4299	\$9.06
Lead Service Worker	\$9.3050	\$10.00
Service & Maintenance Aide	\$10.2709	\$11.04
Sound & Light Technician	\$11.3372	\$12.19
Events Attendant	\$12.5141	\$13.45
Adm. Services Worker	\$6.75-\$40.00	\$7.26-\$43.00

Other employees are hired part-time work in job classes that are also filled by regular, benefited employees, (i.e., Police Clerk, Administrative Office Assistant, Account Clerk, Administrative Analyst). Part-time employees hired to cover or fill positions in these classes are hired at the appropriate range based on their experience, background, skills, etc., however they are paid on a separate Salary Schedule. Therefore, these employees are not affected by regular salary adjustments since they are not represented by any bargaining unit nor covered by a labor agreement. They are included in staff's recommendation for a 7.5% salary increase.

There is no recommendation to increase the Police job classes for Reserve Officers and Background Investigators; since those salaries are already pegged to Police Officer Trainee and Police Detective, respectively, and increase each time there is an increase in ATB's in the Modesto Police Officers' Association (MPOA) MOU.

The Governor has proposed an increase in the State minimum wage. His proposal is currently for a \$.50 increase on September 1, 2006, and another \$.50 increase on July 1, 2007. If adopted, his proposal would bring the State minimum wage to \$7.25 and \$7.75, respectively. A 7.5% increase would keep the City within the proposed State minimum wage through June 30, 2007.

Estimated costs for the 7.5% increase to hourly part-time employees (including a match to the MCEA ATB in February 2007):

- \$109,800 from the General Fund
- \$72,500 from Other Funds

**Recommendation:**

1. The Finance Committee recommended a 7.5% increase for the majority of recreation-related job classes for part-time on March 27, 2006. The same increase to the above-referenced part-time positions would be consistent for these job classes. Staff recommends that the City Council approve a 7.5% adjustment to the current salary schedule for part-time positions as shown on the table on page 1 and the attachment to this Policy Paper, effective August 8, 2006.
2. It is also recommended that, effective August 8, 2006, hourly employees subsequently receive the same across the board increases as MCEA-represented employees. These increases will go into effect within 60 calendar days following the increase for MCEA-represented employees, at the direction of the City Manager.
3. That Departments be "held harmless" for the costs associated with this Fiscal Year's increases, on a one-time basis. During this current budget cycle, Departments have been "held harmless" for other across-the-board salary increases resulting from labor agreements or Council implementation.

**Finance Committee Action:**

Concur with staff recommendations #1 and #3. With regards to item #2, the Committee recommends consideration of across-the-board increases during the annual budget process.

## Operating Inter-Fund Transfers IN - Detail

Transfer In (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>To 0100 General Fund from:</b>							
0100	0600	Traffic Safety Fund	607.098	584.000	800.000	842.000	Traffic Safety (7000)
0100	0600	Traffic Safety Fund			330.000		Traffic Safety (7000) Reserves
0100	0700	Special Gas Tax Fund				643.443	Cycle Pruning (4712)
0100	0700	Special Gas Tax Fund			0.200		Insurance Certificate Prog. (4302)
0100	0800	Econ Dev and Strategic Plan Fund			300.000		Transfer Fund Balance
0100	1300	Special Fund For Capital Outlay		50.579	50.579	50.579	General Transfer (7000)
0100	1310	Capital Facility Fees - Police	200.000	204.000	208.000	212.000	Tenth Street Place Project (7000)
0100	1320	Capital Facility Fees - Fire	237.565		100.000	100.000	Loan Repayment (7001) <b>M174L</b>
0100	1380	Capital Facility Fees - City Hall Expansion	130.500	133.110	137.000	141.000	Tenth Street Place Project (7000)
0100	1400	Parks Fund	200.000		200.000	200.000	Monterosso Property (7001) <b>Q239L</b>
0100	1400	Parks Fund	150.000				Park Maintenance
0100	2690	Village One #2 CFD					Loan Repayment (7001)
0100	6100	Water Operations	40.870	41.687	61.685	65.000	Tenth Street Place Project (7000)
0100	6100	Water Operations			0.400		Insurance Certificate Prog. (4302)
0100	6100	Water Fund Zone 1	54.973		33.300		Rate Study (55%) 1205
0100	6100	Water Fund Zone 1	100.000	144.350			Water 218 Election 1205
0100	6150	Water Fund Zone 2	11.590	11.822			Tenth Street Place Project (7000)
0100	6160	Water Fund Zone 3	8.540	8.711			Tenth Street Place Project (7000)
0100	6210	Wastewater Fund	61.000	62.220	62.782	65.000	Tenth Street Place Project (7000)
0100	6210	Wastewater Fund			108.750		Water & Wastewater Study (1205)
0100	6210	Wastewater Fund			0.400		Insurance Certificate Prog. (4302)
0100	6210	Wastewater Fund	44.977				Rate Study (45%) 1205
0100	6210	Wastewater Fund		59.850			Wastewater 218 Election 1205
0100	6280	Storm Drain Fund			0.120		Insurance Certificate Prog. (4302)
0100	6310	Airport Operations Fund			0.084		Insurance Certificate Prog. (4302)
0100	6310	Airport Operations Fund	42.538				Loan Repayment Pd FY03/04
0100	6510	Bus Services Fixed Route Fund	18.000	18.360	18.505	18.000	Tenth Street Place Project (7000)
0100	6540	Fixed Bus Max Operations			0.120		Insurance Certificate Prog. (4302)
0100	7510	Employee Benefits Fund	431.590				PERS Contribution
<b>Total</b>			<b>2,339.241</b>	<b>1,318.689</b>	<b>2,411.925</b>	<b>2,337.022</b>	
<b>To 0300 Capital Improvement Fund</b>							
0300	0100	General Fund			151.245	151.245	Engineering Design (4112)
0300	0100	General Fund	219.004	58.210	53.674	53.674	Engineering Construction (4212)
<b>Total</b>			<b>219.004</b>	<b>58.210</b>	<b>204.919</b>	<b>204.919</b>	
<b>To 0310 Solid Waste Special Revenue Fund from:</b>							
0310	0100	General Fund	5.000				Grant Money rec'd in GF fro 4402
<b>Total</b>			<b>5.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 0320 Education &amp; Government Comm from:</b>							
0320	0100	General Fund	24.747				Savings from FY03
0320	0100	General Fund		26.800			City Media production to E&G (0703)
0320	0100	General Fund	128.000	128.000	132.965	133.000	City portion of the operating budget (0703)
<b>Total</b>			<b>152.747</b>	<b>154.800</b>	<b>132.965</b>	<b>133.000</b>	
<b>To 0350 Elections Fundfrom:</b>							
0350	0100	General Fund		250.000	550.000		Elections (0504)
<b>Total</b>			<b>0.000</b>	<b>250.000</b>	<b>550.000</b>	<b>0.000</b>	
<b>To 0400 Operation Grants Block Grants Fund from:</b>							
0400	0100	General Fund	4.500				Design of 15 Parks (3138)
0400	0100	General Fund	11.300				Park Build Contract I (3139)
0400	0100	General Fund	11.800				Park Build Contract I (3140)
0400	0100	General Fund	7.400				Park Build Contract I (3141)
<b>Total</b>			<b>35.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 0410 Operating Grants Fund from:</b>							
0410	0100	General Fund	59.505				Modesto Safe Traffic Ops (2966)
0410	0100	General Fund	76.889				Assist to FF (1854)
0410	0100	General Fund		5.162	64.107	150.000	Survive the Night (2967)
0410	0100	General Fund		26.597	61.800		COPs in Schools (2993)
0410	0100	General Fund		353.341	271.672	450.000	COPs Universal Hiring Grant (2985)
0410	0100	General Fund	4.302				Juvenile Impact Program (2986)
0410	0100	General Fund		48.550	67.748	150.000	Cops in Schools (2989)
0410	0100	General Fund	16.971				Trees for Tots Match Grant (4805)
<b>Total</b>			<b>157.667</b>	<b>433.651</b>	<b>465.327</b>	<b>750.000</b>	
<b>To 0420 Police Outside Agreements</b>							
0420	0100	General Fund			100.000		Beat Health (2007)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>100.000</b>	<b>0.000</b>	

## Operating Inter-Fund Transfers IN - Detail

Transfer In (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>To 0700 Gas Tax Fund from:</b>							
0700	0100	General Fund	457.025				General Transfer (7000)
0700	0100	General Fund	60.000				Bluegum for Fire Improvemt (4613)
0700	0100	General Fund	2,394.637	1,797.976	980.533		Community Forestry (4712)
0700	0100	General Fund	329.885	49.327	746.831	887.175	Street Maintenance (4612)
0700	0100	General Fund	457.025				Traffic Operations (4622)
0700	0100	General Fund	79.000				LED Replacemnet Program (1630)
0700	0100	General Fund	916.478	912.733	375.000	610.600	Curbs Gutters, and Sidewalks (4724)
0700	0100	General Fund		90.314	125.455	125.000	Traffic Engineering (1601)
0700	0100	General Fund			615.344	800.000	Slurry Seals (4380)
0700	0510	LTF Streets and Roads		110.000			Electrical Utility Costs (1605)
0700	0510	LTF Streets and Roads	1,176.574	1,592.560	1,424.647		Street Maintenance (4612)
0700	0510	LTF Streets and Roads		25.000			Restriping Various Locations (1621)
0700	0510	LTF Streets and Roads		50.000			Low Cost Traffic Improvements (1622)
0700	0510	LTF Streets and Roads	216.963				Electrical Division (1612)
0700	0510	LTF Streets and Roads		20.000			Upgrade High Voltage Circuits (1624)
0700	0510	LTF Streets and Roads		696.197	693.064		Traffic Operations (4622)
0700	0510	LTF Streets and Roads	120.000				Curbs Gutters, and Sidewalks (4725)
0700	0510	LTF Streets and Roads	2,300.130		167.353		Slurry Seals (4380)
0700	0520	LTF Non-Motorized		160.000			Curbs Gutters, and Sidewalks (4724)
0700	7330	Insurance Liability Fund	200.000				Curbs Gutters, and Sidewalks (4725)
<b>Total</b>			<b>8,707.717</b>	<b>5,504.107</b>	<b>5,128.227</b>	<b>2,422.775</b>	
<b>To 0800 Economic Development &amp; Strategic Planning Fund from:</b>							
0800	0100	General Fund	50.000				General Plan-related Development (7000)
<b>Total</b>			<b>50.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 1300 Special Fund for Capital Outlays Fund from:</b>							
1300	0100	General Fund				120.000	Police Training Site (M168)
1300	0100	General Fund				1,800.000	Road Maintenance Projects
1300	1320	Fire CFF Fund		50.579	50.579	50.579	Loan Repayment (7001) <b>M174L</b>
<b>Total</b>			<b>0.000</b>	<b>50.579</b>	<b>50.579</b>	<b>1,970.579</b>	
<b>To 1320 Fire Capital Facility Fees Fund from:</b>							
1320	1300	Spec Fund for Capital Outlay			560.000		Ladder Truck (1899)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>560.000</b>	<b>0.000</b>	
<b>To 1400 Parks Fund from:</b>							
1400	0100	General Fund	352.222				Discretionary Parks Transfer
1400	0100	General Fund	54.000				School Infrastructure Maintenance
1400	0100	General Fund				149.000	Parks School Infrastructure (now project P733)
1400	0100	General Fund		136.533	136.533	0.000	General Transfer (7000)
1400	0700	Gas Tax Fund		80.000	80.000	80.000	General Transfer (7000)
1400	1350	Parks Capital Facilities Fees	51.000				Park Partners Op (3124)
1400	1430	Air Quality Capital Facility Fund		120.000	120.000	120.000	General Transfer (7000)
<b>Total</b>			<b>457.222</b>	<b>336.533</b>	<b>336.533</b>	<b>349.000</b>	
<b>To 2300 Capital Grants Fund from:</b>							
2300	1350	Parks CFF	200.000				Recreational Pool Upgrades (7000)
<b>Total</b>			<b>200.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 2600 Village One CFD fund from:</b>							
2600	0800	Economic Development Fund	10.000				Village One CFD (7000)
<b>Total</b>			<b>10.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 2660 CFD Enterprise Park Fund from:</b>							
2660	4000	CFD Debt Service Enterprise Business Pk	255.990				
<b>Total</b>			<b>255.990</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6100 Water Zone 1 Fund from:</b>							
6100	0100	General Fund	264.000			264.000	Prop 218 rebate become MY W445
6100	6150	Water Fund Zone 2 Consolidation		168.060			Water Quality Compliance Consolidation (5018)
6100	6150	Water Fund Zone 2 Consolidation			4.206		Collapsing 3 zones to 1
6100	6160	Water Fund Zone 3 Consolidation		148.697			Water Quality Compliance Consolidation (5018)
6100	6160	Water Fund Zone 3	148.000				Loan Repayment (7001)
<b>Total</b>			<b>412.000</b>	<b>316.757</b>	<b>4.206</b>	<b>264.000</b>	
<b>To 6120 Water CIP COP Fund from:</b>							
6120	6100	Water Fund Zone 1	1,040.404	1,265.988	1,796.658	1,800.120	Debt Service Payment (7000)
6120	6150	Water Fund Zone 2	742.380	279.527			Loan Repayment (7001)
<b>Total</b>			<b>1,782.784</b>	<b>1,545.515</b>	<b>1,796.658</b>	<b>1,800.120</b>	

## Operating Inter-Fund Transfers IN - Detail

Transfer In (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>To 6160 Del Este Non-MID</b>							
6160	6100	Water Fund Zone 1			23.663		Collapsing 3 zones into 1
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>23.663</b>	<b>0.000</b>	
<b>To 6210 Wastewater Fund from:</b>							
6210	0100	General Fund			600.000		Pruned Refuse Collection (5220)
6210	0100	General Fund			8.400		Capital Improvement Svcs (5201)
6210	0100	General Fund	114.000			114.000	Prop 218 rebate became MY B618
6210	6230	1997 Sewer Revenue Bonds			75.806		WW Bond Financing - move bet. Subfunds
6210	6270	Refunding Revenue Bonds			1.430		WW Bond Financing - move bet. Subfunds
<b>Total</b>			<b>114.000</b>	<b>0.000</b>	<b>685.636</b>	<b>114.000</b>	
<b>To 6220 1993 Sewer COP Fund from:</b>							
6220	6210	Wastewater Fund	729.411	583.562			Debt Service Payment (7000)
<b>Total</b>			<b>729.411</b>	<b>583.562</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6230 1997 Sewer Revenue Bonds from:</b>							
6230	6210	Wastewater Fund	1,100.977	711.751			Debt Service Payment (7000)
<b>Total</b>			<b>1,100.977</b>	<b>711.751</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6270 Refunding Revenue Bonds from:</b>							
6270	6210	Wastewater Fund	979.347	705.931			Debt Service Payment (7000)
<b>Total</b>			<b>979.347</b>	<b>705.931</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6280 Storm Drainage Fund from:</b>							
6280	0100	General Fund			115.000		Storm Water Collection (5312)
6280	0100	General Fund				272.219	Rockwell Rejuvenation (5312)
6280	0100	General Fund				17.485	Weed Abatement
6280	0100	General Fund				70.000	Master Plan (Q231)
6280	0100	General Fund			175.000	319.000	Storm Drain Deficit-Leaf Collection (5315)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>290.000</b>	<b>678.704</b>	
<b>To 6290 Composting Fund from:</b>							
6290	6210	Wastewater Fund		150.000	289.776		Composting (5222)
6290	7210	Fleet Replacement Fund		99.119			Composting (5222)
<b>Total</b>				<b>249.119</b>	<b>289.776</b>	<b>0.000</b>	
<b>To 6310 Airport Operations Fund from:</b>							
6310	6330	County Aircraft Revenue Fund	236.888				Closure of fund 6330
<b>Total</b>			<b>236.888</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6510 Bus Service Fixed Route Fund from:</b>							
6510	1420	Fixed Bus Max Operations	33.500				Bus Stop Improvements 1677
<b>Total</b>			<b>33.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6540 Bus Fixed Route Max Operation Fund From:</b>							
6540	0700	Gas Tx Fund	10.081				Alternative Transportation (1676)
6540	7510	Employee Benefits Management Fund	1.700				Transportation Transit (1672)
<b>Total</b>			<b>11.781</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 6550 Bus Fixed Route Alternative Trans Fund From:</b>							
6550	0100	General Fund				1.500	Taxi Cab Inspections (1676)
6550	0700	Gas Tx Fund		6.882	6.882		Alternative Transportation (1676)
<b>Total</b>				<b>6.882</b>	<b>6.882</b>	<b>1.500</b>	
<b>To 6600 Golf Fund from:</b>							
6600	0100	General Fund	70.000		112.000	100.000	Loan Advance/Subsidy (Operations)
<b>Total</b>			<b>70.000</b>	<b>0.000</b>	<b>112.000</b>	<b>100.000</b>	
<b>To 6700 Centre Plaza Event Services Fund from:</b>							
6700	0100	General Fund	669.806	686.551	704.000	724.826	Operating Subsidy (7000)
<b>Total</b>			<b>669.806</b>	<b>686.551</b>	<b>704.000</b>	<b>724.826</b>	
<b>To 6710 Centre Plaza FF&amp;E Fund from:</b>							
6710	6700	Centre Plaza Event Services Fund	83.599		73.000	147.285	FF&E
<b>Total</b>			<b>83.599</b>	<b>0.000</b>	<b>73.000</b>	<b>147.285</b>	

## Operating Inter-Fund Transfers IN - Detail

Transfer In (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>To 7130 Information Technology Fund from:</b>							
7130	0100	General Fund	60.000				Supplemental Request: Land Use System
7130	0100	General Fund			132.000		IT allocation shortage (7000)
7130	0100	General Fund	90.000				Supplemental Request: Business Process Review
7130	0100	General Fund			48.000		Network Services (0743)
7130	0100	General Fund			174.650		Technology Replacement (0744)
<b>Total</b>			<b>150.000</b>	<b>0.000</b>	<b>354.650</b>	<b>0.000</b>	
<b>To 7131 Technology Investment Fund</b>							
7131	0100	General Fund			1,000.000		Technology Investment Fund
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>1,000.000</b>	<b>0.000</b>	
<b>To 7200 Fleet Fund from</b>							
7200	7210	Fleet Replacement Fund		11.843			Fleet Operations shortage EOY
7200	7210	Fleet Replacement Fund		160.726			Fleet Operations shortage EOY
7200	0100	General Fund			1.500		Taxi Cab Inspections (5813)
7200	0100	General Fund			212.000	212.000	Fleet Fund Repayment (7000)
<b>Total</b>				<b>172.569</b>	<b>213.500</b>	<b>212.000</b>	
<b>To 7210 Fleet Replacement Fund from</b>							
7210	0100	General Fund			30.000		Vehicle Replacement
7210	6210	Wastewater	67.901				Vehicle Replacement
<b>Total</b>			<b>67.901</b>	<b>0.000</b>	<b>30.000</b>	<b>0.000</b>	
<b>To 7320 Workers Comp Fund from:</b>							
7320	0100	General Fund			893.602	896.417	General Fund Orgs WC (7000)
7320	6100	Water Operations Fund			28.994	33.580	Water Operations WC (7000)
7320	6210	Wastewater Fund			31.072	39.574	Wastewater Operations WC (7000)
7320	6280	Storm Drain Fund		1.102		9.241	Storm Drain Operations WC (7000)
7320	6280	Storm Drain Fund			18.473		Storm Drain Operations WC (7000)
7320	6310	Airport Operations Fund			0.391	0.925	Airport Operations WC (7000)
7320	6550	Bus Fixed Route Alternative Trans			6.167	2.365	Bus Fixed Rt- Alt Transport WC (7000)
7320	7200	Fleet Fund		0.300		9.053	Fleet Operations WC (7000)
7320	7200	Fleet Fund			11.039		Fleet Operations WC (7000)
7320	7800	Building Svc Fund			10.261	8.844	Building Services WC (7000)
7320	7330	Insurance Liability Fund	2,916.782				Insurance Liability Fund
7320	7340	Property Insurance Fund				420.000	Property Insurance Fund (7000)
<b>Total</b>			<b>2,916.782</b>	<b>1.402</b>	<b>999.999</b>	<b>1,419.999</b>	
<b>To 8910 TRRP (CIP) Fund from:</b>							
8910	8900	TRRP (Operations)	66.000				Land Use
<b>Total</b>			<b>66.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 9020 RDA COP Debt Service Fund from:</b>							
9020	0100	General Fund	407.000	315.500			RDA Centre Plaza Debt Service TOT (7000)
9020	9070	RDA 10th St. Project			1,399.212		RDA COP Debt Service
<b>Total</b>			<b>407.000</b>	<b>315.500</b>	<b>1,399.212</b>	<b>0.000</b>	
<b>To 9050 RDA Administration Fund from:</b>							
9050	0100	General Fund	82.000	163.500			Sales Tax (7000)
9050	0100	General Fund	2.000				Transient Occupancy Tax
<b>Total</b>			<b>84.000</b>	<b>163.500</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 9080 RDA Master Plan Fund from:</b>							
9080	0100	General Fund	425.000				CIP
<b>Total</b>			<b>425.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>To 9440 Public Financing Authority COP Fund from:</b>							
9440	0100	General Fund	297.193	295.707	316.872	317.072	Thurman Field Debt Service (7000)
<b>Total</b>			<b>297.193</b>	<b>295.707</b>	<b>316.872</b>	<b>317.072</b>	
<b>To 9450 Public Financing Authority 1998 Bond Fund from:</b>							
9450	0100	General Fund	2,179.200	2,188.279	1,395.202	2,192.904	Tenth Street Place Debt Service (7000)
9450	2100	Public Financing Authority			800.000	800.000	Tenth Street Place Debt Service
9450	9020	RDA COP Debt Service Fund	852.575	879.992	893.152	920.690	Debt Service Payment (7000)
<b>Total</b>			<b>3,031.775</b>	<b>3,068.271</b>	<b>3,088.354</b>	<b>3,913.594</b>	
<b>Grand Total</b>			<b>26,259.332</b>	<b>16,929.585</b>	<b>21,328.883</b>	<b>17,860.395</b>	

## Operating Inter-Fund Transfers OUT - Detail

Transfer Out (\$ in Thousands)	Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>From 0100 General Fund to:</b>					
0300 0100 Capital Improvement Support Fund	160.944		151.245	151.245	Engineering Design (4112)
0300 0100 Capital Improvement Support Fund	58.060	58.210	53.674	53.674	Engineering Construction (4212)
0310 0100 Solid Waste Special Revenue Fund	5.000				Grant money rec'd in GF need for 4402
0320 0100 Education & Government Communication	24.747				Savings from FY03
0320 0100 Education & Government Communication	128.000	128.000	132.965	133.000	City portion of the operating budget
0320 0100 Education & Government Communication		26.800			City Media production to E&G (0703)
0350 0100 Elections		250.000	550.000		Elections (0504)
0400 0100 Operational Grants Reimbursed	4.500				Design of 15 Parks (3138)
0400 0100 Operational Grants Reimbursed	11.300				Park Build Contract I (3139)
0400 0100 Operational Grants Reimbursed	11.800				Park Build Contract I (3140)
0400 0100 Operational Grants Reimbursed	7.400				Park Build Contract I (3141)
0410 0100 Operational Grants Reimbursed		5.162	64.107	150.000	Survive the Night (2967) Grant Ending
0410 0100 Operational Grants Reimbursed		26.597	61.800		COPs in Schools (2993)
0410 0100 Operational Grants Reimbursed	59.505				Modesto Safe Traffic Ops (2966)
0410 0100 Operational Grants Reimbursed	76.889				Assist to FF (1854)
0410 0100 Operational Grants Reimbursed		353.341	271.672	450.000	COPs Universal Hiring Grant (2985) Grant ending
0410 0100 Operational Grants Reimbursed	4.302				Juvenile Impact Program (2986)
0410 0100 Operational Grants Reimbursed		48.550	67.748	150.000	Cops in Schools (2989) Grant Ending
0410 0100 Operational Grants Reimbursed	16.971				Trees for Tots Grant (4805)
0420 0100 Police Outside Agreements			100.000		Beat Health (2007)
0700 0100 Special Gas Tax Fund		90.314	125.455	125.000	Traffic Engineering (1601)
0700 0100 Special Gas Tax Fund		110.000			Electrical Utility Costs (1605)
0700 0100 Special Gas Tax Fund	79.000				LED Replacement Program (1630)
0700 0100 Special Gas Tax Fund	2,394.637	1,797.976	980.533		Community Forestry (4712)
0700 0100 Special Gas Tax Fund	457.025				Traffic Operations (4622)
0700 0100 Special Gas Tax Fund	329.885	49.327	746.831	887.175	Street Maintenance (4612)
0700 0100 Special Gas Tax Fund	60.000				Bluegum for Fire Improvemt (4613)
0700 0100 Special Gas Tax Fund	916.478	912.733	375.000	610.600	Curbs, Gutters and Sidewalks (4724)
0700 0100 Special Gas Tax Fund	457.025				General Transfer (7000)
0700 0100 Special Gas Tax Fund			615.344	800.000	Annual Slurry Seal (4380)
0800 0100 Econ Develop & Strategic Planning	50.000				General Plan-related Development
1300 0100 Special Fund for Capital Outlays Fund				120.000	Police Training Site (M168)
1300 0100 Special Fund for Capital Outlays Fund				1,800.000	Road Maintenance Projects (H683)
1320 0100 Capital Facility Fees - Fire Fund			560.000		Ladder Truck
1400 0100 Parks Fund				149.000	Parks School Infrastructure (now project P733)
1400 0100 Parks Fund		136.533	136.533		General Transfer (7000)
1400 0100 Parks Fund	54.000				School Infrastructure Maintenance
1400 0100 Parks Fund	352.222				Discretionary Parks Transfer
6100 0100 Water Zone 1 Fund	264.000			264.000	Prop 218 rebate become MY W445
6210 0100 Wastewater Fund	114.000			114.000	Prop 218 rebate become MY B618
6210 0100 Wastewater Fund			8.400		Capital Improvement Services (5201)
6210 0100 Wastewater Fund			600.000		Pruned Refuse Collection (5220)
6280 0100 Storm Drainage Fund			115.000		Storm Water Collection (5312)
6280 0100 Storm Drainage Fund				70.000	Master Plan (Q231)
6280 0100 Storm Drainage Fund			175.000	319.000	Storm Drain Deficit-Leaf Collection (5315)
6280 0100 Storm Drainage Fund				272.219	Annual Rockwell Rejuvenation (5314)
6280 0100 Storm Drainage Fund				17.485	Weed Abatement at Detention Basins (5312)
6550 0100 Bus Fixed Route-Alt Transport				1.500	Taxi Cab Inspections (1676)
6600 0100 Golf Fund	70.000		112.000	100.000	Loan Advance/Subsidy (Operations)
6700 0100 Centre Plaza Event Services Fund	669.806	686.551	704.000	724.826	Operating Subsidy (7000)
7130 0100 Information Technology	60.000				Supplemental Request: Land Use System
7130 0100 Information Technology	90.000				Supplemental Request: Business Process Review
7130 0100 Information Technology			48.000		Network Services (0743)
7130 0100 Information Technology			174.650		Technology Replacement (0744)
7130 0100 Information Technology			132.000		IT allocation shortage (7000)
7131 0100 Technology Investment Fund			1,000.000		Technology Investment Fund
7200 0100 Fleet Fund			1.500		Taxi Cab Inspections (5813)
7200 0100 Fleet Fund			212.000	212.000	Fleet Fund Repayment (7000)
7210 0100 Fleet Replacement Fund			30.000		Tractor for MPD
7320 0100 Workers Compensation Fund			893.602	896.417	General Fund Orgs WC (7000)
9020 0100 RDA COP Debt Service Fund	407.000	315.500			RDA Centre Plaza Debt Service TOT (7000)
9050 0100 RDA Administration Fund	84.000	163.500			Sales Tax (7000)
9080 0100 RDA Master Plan Fund	425.000				CIP
9440 0100 Public Financing Authority COP Fund	297.193	295.707	316.872	317.072	Thurman Field Debt Service (7000)
9450 0100 Public Financing Authority 1998 Bond Fund	2,179.200	2,188.279	1,395.202	2,192.904	Tenth Street Place Debt Service (7000)
<b>Total</b>	<b>10,379.889</b>	<b>7,643.080</b>	<b>10,911.133</b>	<b>11,081.117</b>	
<b>From 0510 Local Transportation Fund (LTF) to:</b>					
0700 0510 Special Gas Tax Fund		20.000			Upgrade High Voltage (1624)
0700 0510 Special Gas Tax Fund		25.000			Restriping Various Locations (1621)
0700 0510 Special Gas Tax Fund	216.963				Electrical Division (1612)
0700 0510 Special Gas Tax Fund		50.000			Low Cost Traffic Imprv (1622)
0700 0510 Special Gas Tax Fund	120.000				Curbs, Gutters and Sidewalks (4725)
0700 0510 Special Gas Tax Fund	2,300.130		167.353		Slurry Seal (4380)
0700 0510 Special Gas Tax Fund		696.197	693.064		Traffic Operations (4622)
0700 0510 Special Gas Tax Fund	1,176.574	1,592.560	1,424.647		Street Maintenance (4612)
<b>Total</b>	<b>3,813.667</b>	<b>2,383.757</b>	<b>2,285.064</b>	<b>0.000</b>	

## Operating Inter-Fund Transfers OUT - Detail

Transfer Out (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>From 0520 Local Transportation - Non Motorized Fund to:</b>							
0700	0520	Gas Tax Fund		160.000			Curbs Gutters and Sidewalks (4724)
<b>Total</b>			<b>0.000</b>	<b>160.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 0600 Traffic Safety Fund to:</b>							
0100	0600	General Fund	607.098	584.000	800.000	842.000	Traffic Safety (7000)
0100	0600	General Fund			330.000		Traffic Safety (7000) Reserves
<b>Total</b>			<b>607.098</b>	<b>584.000</b>	<b>1,130.000</b>	<b>842.000</b>	
<b>From 0700 Special Gas Tax Fund to:</b>							
0100	0700	General Fund			0.200		Insurance Certificate Prog. (4302)
0100	0700	General Fund				643.443	Cycle Pruning (4712)
1400	0700	Parks Fund		80.000	80.000	80.000	General Transfer (7000)
6540	0700	Bus Fixed Route Max Operations	10.081				Alternative Transportatin (1676)
6550	0700	Bus Fixed Route Max Operations		6.882	6.882		
<b>Total</b>			<b>10.081</b>	<b>86.882</b>	<b>87.082</b>	<b>723.443</b>	
<b>From 0800 Economic Development Strategic Plan Fund to:</b>							
0100	0800	General Fund			300.000		Transfer Fund Balance
2600	0800	Village One CFD	10.000				Village One CFD
<b>Total</b>			<b>10.000</b>	<b>0.000</b>	<b>300.000</b>	<b>0.000</b>	
<b>From 1300 Special Fund For Capital Outlay Fund to:</b>							
1300	0100	General Fund		50.579	50.579	50.579	General Transfer (7000)
9450	0100	Public Financing Authority 1998 Bond Fund			800.000		Tenth Street Place Debt Service (7000)
<b>Total</b>			<b>0.000</b>	<b>50.579</b>	<b>850.579</b>	<b>50.579</b>	
<b>From 1310 Capital Facility Fees -Police Fund to:</b>							
0100	1310	General Fund	200.000	204.000	208.000	212.000	Tenth Street Place Project (7000)
<b>Total</b>			<b>200.000</b>	<b>204.000</b>	<b>208.000</b>	<b>212.000</b>	
<b>From 1320 Capital Facility Fees - Fire Fund to:</b>							
1300	1320	Special Fund for Capital Outlays Fund		50.579	50.579	50.579	Loan Repayment (7001) <b>M174L</b>
0100	1320	General Fund	237.565		100.000	100.000	Loan Repayment (7001) <b>M174L</b>
<b>Total</b>			<b>237.565</b>	<b>50.579</b>	<b>150.579</b>	<b>150.579</b>	
<b>From 1350 Capital Facility Fees -Parks Fund to:</b>							
1400	1350	Parks Fund	51.000				Park Partners Op Org 3124
2300	1350	Capital Grants Fund	200.000				Recreational Pool Upgrades
<b>Total</b>			<b>251.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 1380 Capital Facility Fees-City Hall Expansion Fund to:</b>							
0100	1380	General Fund	130.500	133.110	137.000	141.000	Tenth Street Place Project (7000)
<b>Total</b>			<b>130.500</b>	<b>133.110</b>	<b>137.000</b>	<b>141.000</b>	
<b>From 1400 Park Fund to:</b>							
0100	1400	General Fund	150.000				Park Maintenance
0100	1400	General Fund	200.000		200.000	200.000	Monterosso Property Loan (7001) <b>Q239L</b>
<b>Total</b>			<b>350.000</b>	<b>0.000</b>	<b>200.000</b>	<b>200.000</b>	
<b>From 1420 Capital Facilities Fees - Public Transportation</b>							
6510	1420	Bus Fund	33.500				
<b>Total</b>			<b>33.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 1430 Capital Facilities Fees - Air Quality Fund to:</b>							
1400	1430	Parks Fund		120.000	120.000	120.000	General Transfer
<b>Total</b>			<b>0.000</b>	<b>120.000</b>	<b>120.000</b>	<b>120.000</b>	
<b>From 2100 Public Financing Authority to:</b>							
9450	2100	Public Financing Bond 1998				800.000	Tenth Street Place Debt Service
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>800.000</b>	
<b>From 4000 CFD Debt Service Enterprise Pk to:</b>							
2660	4000	Enterprise CFD Park Fund	255.990				
<b>Total</b>			<b>255.990</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 6100 Water Operations Fund to:</b>							
0100	6100	General Fund	40.870	41.687	61.685	65.000	Tenth Street Place Project (7000)
0100	6100	General Fund	54.973	144.350	33.300		Rate Study (55%) 1205
0100	6100	General Fund	100.000				Water 218 Vote 1205
0100	6100	General Fund			0.400		Insurance Certificate Prog. (4302)
6120	6100	Water CIP COP Fund	1,040.404	1,265.988	1,796.658	1,800.120	Debt Service Payment (7000)
6160	6100	Del-Este Non-MID Service Areas			23.663		Collapsing 3 zones into 1
7320	6100	Workers Comp Fund			28.994	33.580	Water Operations WC (7000)
<b>Total</b>			<b>1,236.247</b>	<b>1,452.025</b>	<b>1,944.700</b>	<b>1,898.700</b>	

## Operating Inter-Fund Transfers OUT - Detail

Transfer Out (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>From 6150 Water Zone 2 Fund to:</b>							
0100	6150	General Fund	11.590	11.822			Tenth Street Place Project (7000)
6100	6150	Water Operations		168.060			Water Quality Compliance Consolidation (5018)
6100	6150	Water Operations			4.206		Collapsing 3 zones into 1
6120	6150	Water CIP COP Fund	742.380	279.527			Loan Repayment (7001)
<b>Total</b>			<b>753.970</b>	<b>459.409</b>	<b>4.206</b>	<b>0.000</b>	
<b>From 6160 Water Zone 3 Fund to:</b>							
0100	6160	General Fund	8.540	8.711			Tenth Street Place Project (7000)
6100	6160	Water Operations		148.697			Water Quality Compliance Consolidation (5018)
6100	6160	Water Zone 1 Fund	148.000				Loan Repayment
<b>Total</b>			<b>156.540</b>	<b>157.408</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 6210 Wastewater Fund to:</b>							
0100	6210	General Fund	61.000	62.220	62.782	65.000	Tenth Street Place Project
0100	6210	General Fund	44.977	59.850			Rate Study (45%) 1205
0100	6210	General Fund			108.750		Water & Wastewater Study (1205)
0100	6210	General Fund			0.400		Insurance Certificate Prog.(4302)
6220	6210	1993 Sewer COP Fund	729.411	583.562			Debt Service Payment (7000)
6230	6210	1997 Sewer Revenue Bonds	1,100.977	711.751			Debt Service Payment (7000)
6270	6210	Refunding Revenue Bonds	979.347	705.931			Debt Service Payment (7000)
6290	6210	Composting		150.000	289.776		Composting (5222)
7210	6210	Fleet Equip Replacement Fund	67.901				Vehicle Replacement
7320	6210	Workers Comp Fund			31.072	39.574	Wastewater Operations WC (7000)
<b>Total</b>			<b>2,983.613</b>	<b>2,273.314</b>	<b>492.780</b>	<b>104.574</b>	
<b>From 6230 Wast 1997 Sewer Revenue Bonds</b>							
6210	6230	Wastewater Fund			75.806		WW Bond Financing - move bet. Subfunds
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>75.806</b>	<b>0.000</b>	
<b>From 6270 Refunding Revenue Bonds</b>							
6210	6270	Sewer Operations Fund			1.430		WW Bond Financing - move subfunds
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>1.430</b>	<b>0.000</b>	
<b>From 6280 Storm Drainage Fund To:</b>							
7010	6280	General Fund			0.120		Insurance Certificate Prog. (4302)
7320	6280	Workers Comp Fund		1.102	18.473	9.241	Storm Drain Operations WC (7000)
<b>Total</b>			<b>0.000</b>	<b>1.102</b>	<b>18.593</b>	<b>9.241</b>	
<b>From 6310 Airport Operations Fund to:</b>							
0100	6310	General Fund	42.538				Loan Repayment
0100	6310	General Fund			0.084		Insurance Certificate Prog. (4302)
7320	6310	Workers Comp Fund			0.391	0.925	Airport Operations WC (7000)
<b>Total</b>			<b>42.538</b>	<b>0.000</b>	<b>0.475</b>	<b>0.925</b>	
<b>From 6330 County Aircraft Revenue to</b>							
6310	6330	Airport Operations	236.888				Closure of fund 6330
<b>Total</b>			<b>236.888</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 6510 Bus Services Fixed Route Fund to:</b>							
0100	6510	General Fund	18.000	18.360	18.505	18.000	Tenth Street Place Project (7000)
<b>Total</b>			<b>18.000</b>	<b>18.360</b>	<b>18.505</b>	<b>18.000</b>	
<b>From 6540 Fixed Bus Max Operations to:</b>							
6540	0100	General Fund			0.120		Insurance Certificate Prog. (4302)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>0.120</b>	<b>0.000</b>	
<b>From 6550 Bus Fixed Route Alternative Trans Fund To:</b>							
7320	6550	Workers Compensation Fund			6.167	2.365	Bus Fixed Rt- Alt Transport WC (7000)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>6.167</b>	<b>2.365</b>	
<b>From 6700 Centre Plaza Event Services Fund to:</b>							
6710	6700	Centre Plaza FF&E Fund	83.599		73.000	147.285	FF&E
<b>Total</b>			<b>83.599</b>	<b>0.000</b>	<b>73.000</b>	<b>147.285</b>	
<b>From 7200 Fleet Operations Fund to:</b>							
7320	7200	Workers Compensation Fund		0.300	11.039	9.053	Fleet Operations WC (7000)
<b>Total</b>			<b>0.000</b>	<b>0.300</b>	<b>11.039</b>	<b>9.053</b>	
<b>From 7210 Fleet Equipment Replacement Fund</b>							
6290	7210	Composting		99.119			Composting (5222)
7200	7210	Fleet Fund		11.843			Fleet Operations (5813)
7200	7210	Fleet Fund		160.726			Fleet Operations (5813)
<b>Total</b>			<b>0.000</b>	<b>271.688</b>	<b>0.000</b>	<b>0.000</b>	

## Operating Inter-Fund Transfers OUT - Detail

Transfer Out (\$ in Thousands)			Actual 03-04	Actual 04-05	Estimate 05-06	Adopted 06-07	Purpose
<b>From 7330 Insurance Liability Fund to:</b>							
0700	7330	Gax Tax Fund	200.000				Sidewalk Repair 4725
7320	7330	Workers Comp Fund	2,916.782				Workers Comp
<b>Total</b>			<b>3,116.782</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 7340 Property Insurance Fund to:</b>							
7320	7340	Workers Comp Fund				420.000	Workers Comp
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>420.000</b>	
<b>From 7510 Employee Benefits Management Fund to:</b>							
0100	7510	General Fund	431.590				PERS Contribution
6540	7510	Fixed Bus Max Operations	1.700				Transportation Transit (1672)
<b>Total</b>			<b>433.290</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 7800 Building Services Fund</b>							
7320	7800	Workers Comp Fund			10.261	8.844	Building Services WC (7000)
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>10.261</b>	<b>8.844</b>	
<b>From 8900 TRRP (Operations) Fund to:</b>							
8910	8900	TRRP (CIP) Fund	66.000				Land Use
<b>Total</b>			<b>66.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	
<b>From 9020 RDA COP Debt Service Fund to:</b>							
9060	9020	Housing Set Aside					
9450	9020	Public Financing Authority 1998 Bond Fund	852.575	879.992	893.152	920.690	Debt Service Payment
<b>Total</b>			<b>852.575</b>	<b>879.992</b>	<b>893.152</b>	<b>920.690</b>	
<b>From 9070 RDA Tenth St. Project</b>							
9020	9070	RDA COP Debt Svc			1,399.212		Debt Service Fund
<b>Total</b>			<b>0.000</b>	<b>0.000</b>	<b>1,399.212</b>	<b>0.000</b>	
<b>Grand Total</b>			<b>26,259.332</b>	<b>16,929.585</b>	<b>21,328.883</b>	<b>17,860.395</b>	

**SCHEDULE OF DEBT SERVICE REQUIREMENTS  
FISCAL YEAR 2006-2007**

<b>Resident Fund (1)</b>	<b>Debt Issue</b>	<b>Amount (2)</b>	<b>Funding Source (3)</b>	<b>Years Remaining (4)</b>
<b>CITY OF MODESTO</b>				
0100	Thurman Field Parking Lights - MID Lease/Purchase	10,063	General Fund	1
0700	State of California - LED Lighting Loan Payable	41,553	Gas Tax	1
1130	HUD Section 108 Note Payable	372,401	CDBG	19
1350	Mary Grogan Park Lease/Purchase	453,741	Parks CFF	1
6100	Water Fund Ref. Certificates of Participation - 1997	1,800,120	Water	17
6100	Dept. of Water Resources Loan (Del Este)	264,654	Water	10
6210	Wastewater Refunding Revenue Bonds - 2005 A&B	3,448,563	Sewer	17
6290	John Deere Wheel Loaders Lease/Purchase	80,972	Compost Ops	4
6600	Creekside Golf Course Construction	510,535	Golf	18
7200	Police Fleet Shop Property Purchase Loan Payable	36,128	Fleet Mgmt.	6
		<b><u>\$7,018,730</u></b>		
<b>SPECIAL ASSESSMENTS</b>				
5500	ID 28 - Wastewater	66,660	ID 28	2
5600	ID 29 - Sisk Road Widening	95,268	ID 29	4
5800	PFD 6 - Street Widening	30,148	PFD 6	3
		<b><u>\$192,076</u></b>		
<b>REDEVELOPMENT AGENCY OF THE CITY OF MODESTO</b>				
9020	Modesto Centre Plaza Construction	\$1,956,865	RDA & General	18
		<b><u>\$1,956,865</u></b>		
<b>MODESTO PUBLIC FINANCING AUTHORITY</b>				
9440	Thurman Field Construction	\$317,072	General	10
9450	Tenth St Place/Police Building - General Fund Share	2,192,904	General	28
9450	Tenth St Place - Redevelopment Agency Share	920,690	RDA	28
		<b><u>\$3,430,666</u></b>		

Note: Debt service requirements are based on debt service schedules provided in bond and lease documents.

(1) "Resident fund" is the fund in which the debt service expenses to be paid to trustees or lessors are budgeted.

(2) "Amount" consists of total cash required to pay debt service related costs during the fiscal year, including trustee administration fees. Actual principal and interest expenses may be higher or lower, due to accruals in enterprise and internal service funds, and capitalized interest held by trustee in the case of Tenth Street Place bonds.

(3) "Funding source" is the fund or funds which provide cash to the "resident fund" for debt service payments. If the funding source is different from the resident fund, an interfund transfer is normally budgeted to move the cash.

(4) "Years remaining" are as of June 30, 2006

**FY2006-07 - ADOPTED (with MOU Increases)**  
**Operating Revenues/Expenditures - By Fund With Transfers**

<b>FUND</b>	<b>FUND NAME</b>	<b>Revenue</b>	<b>Transfers In</b>	<b>Total Revenue</b>	<b>Expenditures</b>	<b>Transfers Out</b>	<b>Total Expenditure</b>	<b>Net</b>
0100	GENERAL FUND	117,424,967	2,337,022	<b>119,761,989</b>	114,513,758	11,081,117	<b>125,594,875</b>	<b>(5,832,886)</b>
0300	CAPITAL IMPROVEMENT SUPPORT	2,822,460	204,919	<b>3,027,379</b>	3,139,313		<b>3,139,313</b>	<b>(111,934)</b>
0310	SOLID WASTE	628,267		<b>628,267</b>	718,502		<b>718,502</b>	<b>(90,235)</b>
0320	EDUCATION & GOVT COMMUNICATION	132,965	133,000	<b>265,965</b>	255,524		<b>255,524</b>	<b>10,441</b>
0350	ELECTIONS	0		<b>0</b>	2,700		<b>2,700</b>	<b>(2,700)</b>
0400	OPERATING GRANTS - BLOCK	0		<b>0</b>	0		<b>0</b>	<b>0</b>
0410	OPERATING GRANTS - REIMBURSED	250,064	750,000	<b>1,000,064</b>	1,276,900		<b>1,276,900</b>	<b>(276,836)</b>
0510	LOCAL TRANSPORTATION	2,500,000		<b>2,500,000</b>	22,726		<b>22,726</b>	<b>2,477,274</b>
0520	LOCAL TRANSPORTATION NON-MOTORIZED	120,000		<b>120,000</b>	0		<b>0</b>	<b>120,000</b>
0600	TRAFFIC SAFETY	1,040,000		<b>1,040,000</b>	450,000	842,000	<b>1,292,000</b>	<b>(252,000)</b>
0700	STREETS, TRAFFIC & FORESTRY	4,857,070	2,422,775	<b>7,279,845</b>	8,234,060	723,443	<b>8,957,503</b>	<b>(1,677,658)</b>
0800	ECONOMIC DEVELOPMENT/STRATEGIC PLAN	0		<b>0</b>	489,462		<b>489,462</b>	<b>(489,462)</b>
0900	DOWNTOWN IMPROVEMENT DISTRICT	222,430		<b>222,430</b>	222,430		<b>222,430</b>	<b>0</b>
1130	CDBG - DIRECT PROGRAM	2,750,655		<b>2,750,655</b>	2,759,576		<b>2,759,576</b>	<b>(8,921)</b>
1150	HOUSING LOAN PROGRAM	293,250		<b>293,250</b>	293,250		<b>293,250</b>	<b>0</b>
1152	PUBLIC SERVICE	56,750		<b>56,750</b>	56,750		<b>56,750</b>	<b>0</b>
1170	HOME PROGRAM	1,465,556		<b>1,465,556</b>	1,465,600		<b>1,465,600</b>	<b>(44)</b>
1180	EMERGENCY SHELTER PROGRAM	104,098		<b>104,098</b>	104,098		<b>104,098</b>	<b>0</b>
1300	SPECIAL FUND FOR CAPITAL OUTLAY	0	1,970,579	<b>1,970,579</b>	0	50,579	<b>50,579</b>	<b>1,920,000</b>
1310	POLICE DEPT CAPITAL FACILITY FEE	0		<b>0</b>	0	212,000	<b>212,000</b>	<b>(212,000)</b>
1320	FIRE DEPT CAPITAL FACILITY FEE	0		<b>0</b>	0	150,579	<b>150,579</b>	<b>(150,579)</b>
1350	PARKS CAPITAL FACILITY FEE	0		<b>0</b>	453,741		<b>453,741</b>	<b>(453,741)</b>
1380	CITY HALL EXP CAPITAL FACILITY FEE	0		<b>0</b>	0	141,000	<b>141,000</b>	<b>(141,000)</b>
1390	ADMIN CAPITAL FACILITY FEE	200,000		<b>200,000</b>	201,900		<b>201,900</b>	<b>(1,900)</b>
1400	PARK FUND	0	349,000	<b>349,000</b>	0	200,000	<b>200,000</b>	<b>149,000</b>
1430	AIR QUALITY FUND CAPITAL FACILITY FEE	0		<b>0</b>	0	120,000	<b>120,000</b>	<b>(120,000)</b>
2100	PUBLIC FINANCING AUTHORITY	0		<b>0</b>	0	800,000	<b>800,000</b>	<b>(800,000)</b>
2600	CFD - VILLAGE ONE	260,000		<b>260,000</b>	260,000		<b>260,000</b>	<b>0</b>
2640	CFD - FAIRVIEW VILLAGE	123,000		<b>123,000</b>	123,000		<b>123,000</b>	<b>0</b>
2642	FAIRVIEW VILLAGE CFD-DEBT SERVICE	0		<b>0</b>	296,936		<b>296,936</b>	<b>(296,936)</b>
2650	CFD - NORTH BEYER	9,650		<b>9,650</b>	9,650		<b>9,650</b>	<b>0</b>
2660	CFD - ENTERPRISE PARK 1998	16,000		<b>16,000</b>	16,000		<b>16,000</b>	<b>0</b>
2670	CFD - CARVER/BANGS	168,100		<b>168,100</b>	168,100		<b>168,100</b>	<b>0</b>
2680	CFD - PELANDALE/SNYDER	24,996		<b>24,996</b>	24,996		<b>24,996</b>	<b>0</b>
2690	CFD - VILLAGE 1 #2	373,000		<b>373,000</b>	373,000		<b>373,000</b>	<b>0</b>
2692	CFD - VILLAGE 1 #2 - DEBT SERVICE	0		<b>0</b>	832,429		<b>832,429</b>	<b>(832,429)</b>
2750	CFD - NORTHPOINT VILLAGE	32,650		<b>32,650</b>	32,650		<b>32,650</b>	<b>0</b>
2800	CFD - COFFEE/CLARATINA	126,000		<b>126,000</b>	126,000		<b>126,000</b>	<b>0</b>
2900	CFD - INFRASTRUCTURE FINANCING PRGM A	252,854		<b>252,854</b>	376,399		<b>376,399</b>	<b>(123,545)</b>
6000	PARKING FUND	1,225,689		<b>1,225,689</b>	1,161,381		<b>1,161,381</b>	<b>64,308</b>
6100	WATER OPERATIONS	48,860,274	264,000	<b>49,124,274</b>	31,358,987	1,898,700	<b>33,257,687</b>	<b>15,866,587</b>
6101	WATER DEVELOPMENT FEES	3,177,000		<b>3,177,000</b>	0		<b>0</b>	<b>3,177,000</b>
6120	WATER CIP COP	0	1,800,120	<b>1,800,120</b>	1,800,120		<b>1,800,120</b>	<b>0</b>
6210	WASTEWATER OPERATIONS	23,504,340	114,000	<b>23,618,340</b>	21,478,385	104,574	<b>21,582,959</b>	<b>2,035,381</b>
6211	WASTEWATER DEVELOPMENT FEES	584,631		<b>584,631</b>	0		<b>0</b>	<b>584,631</b>
6280	STORM DRAINAGE	5,278,839	678,704	<b>5,957,543</b>	6,177,554	9,241	<b>6,186,795</b>	<b>(229,252)</b>
6290	COMPOST OPERATIONS	1,284,650		<b>1,284,650</b>	1,276,003		<b>1,276,003</b>	<b>8,647</b>
6310	AIRPORT OPERATIONS	737,800		<b>737,800</b>	871,276	925	<b>872,201</b>	<b>(134,401)</b>
6320	SPECIAL AVIATION	113,500		<b>113,500</b>	0		<b>0</b>	<b>113,500</b>

**FY2006-07 - ADOPTED (with MOU Increases)**  
**Operating Revenues/Expenditures - By Fund With Transfers**

<b>FUND</b>	<b>FUND NAME</b>	<b>Revenue</b>	<b>Transfers In</b>	<b>Total Revenue</b>	<b>Expenditures</b>	<b>Transfers Out</b>	<b>Total Expenditure</b>	<b>Net</b>
6510	BUS SERVICE - FIXED ROUTE	0		0	0	18,000	18,000	(18,000)
6520	BUS SERVICE - DIAL-A-RIDE	2,224,759		2,224,759	2,224,759		2,224,759	0
6530	TRANSPORTATION CENTER	578,350		578,350	578,350		578,350	0
6540	BUS SERVICE - FIXED ROUTE MAX OPERATIO	4,828,311		4,828,311	9,449,758		9,449,758	(4,621,447)
6550	BUS SERVICE - ALTERNATIVE TRANSPORTAT	53,118	1,500	54,618	61,497	2,365	63,862	(9,244)
6600	GOLF FUND	2,371,521	100,000	2,471,521	2,371,521		2,371,521	100,000
6700	CENTRE PLAZA	1,000,129	724,826	1,724,955	1,664,248	147,285	1,811,533	(86,578)
6710	CENTRE PLAZA FF&E	0	147,285	147,285	74,970		74,970	72,315
7100	CENTRAL SERVICES - COPIER	26,000		26,000	26,000		26,000	0
7110	INVENTORY PURCHASES	2,879,875		2,879,875	2,884,300		2,884,300	(4,425)
7120	CENTRAL SERVICES - MAIL	282,927		282,927	287,173		287,173	(4,246)
7130	INFORMATION & TECHNOLOGY	4,429,189		4,429,189	4,510,170		4,510,170	(80,981)
7200	FLEET MANAGEMENT	4,564,301	212,000	4,776,301	5,133,183	9,053	5,142,236	(365,935)
7210	FLEET EQUIPMENT REPLACEMENT	3,795,000		3,795,000	2,405,100		2,405,100	1,389,900
7310	INSURANCE- ADMINISTRATION	979,606		979,606	997,873		997,873	(18,267)
7320	INSURANCE - WORKERS COMPENSATION	3,679,986	1,419,999	5,099,985	3,679,986		3,679,986	1,419,999
7330	INSURANCE - LIABILITY	2,640,884		2,640,884	2,640,884		2,640,884	0
7340	INSURANCE - PROPERTY INSURANCE	410,609		410,609	410,609	420,000	830,609	(420,000)
7350	INSURANCE - DENTAL	1,334,463		1,334,463	1,334,463		1,334,463	0
7360	INSURNACE - HEALTH	10,444,768		10,444,768	10,444,768		10,444,768	0
7370	INSURANCE - DISABILITY	398,795		398,795	398,795		398,795	0
7380	OTHER EMPLOYEE INSURANCE	420,970		420,970	420,970		420,970	0
7390	INSURANCE - VISION	330,656		330,656	330,656		330,656	0
7510	EMPLOYEE BENEFITS MANAGEMENT	37,470,649		37,470,649	37,470,649		37,470,649	0
7520	EMPLOYEE BENEFITS ADMINISTRATION	302,037		302,037	410,043		410,043	(108,006)
7800	BUILDING SERVICES	1,852,919		1,852,919	2,239,862	8,844	2,248,706	(395,787)
8500	JPA BUILDING SERVICES	1,500,717		1,500,717	1,471,140		1,471,140	29,577
8850	STANISLAUS DRUG ENFORCEMENT AGCY	2,229,669		2,229,669	2,428,796		2,428,796	(199,127)
8900	TUOLUMNE RIVER REGIONAL PARK	347,031		347,031	550,708		550,708	(203,677)
8910	TRRP SPECIAL REVENUE FUND-CIP	75,000		75,000	0		0	75,000
9020	RDA COP DEBT SERVICE FUND	0		0	0	920,690	920,690	(920,690)
9440	PUBLIC FINANCING AUTHORITY COPS	0	317,072	317,072	317,072		317,072	0
9450	PUBLIC FINANCING AUTHORITY 98 BONDS	0	3,913,594	3,913,594	3,361,156		3,361,156	552,438
	<b>TOTALS</b>	<b>312,473,744</b>	<b>17,860,395</b>	<b>330,334,139</b>	<b>302,002,615</b>	<b>17,860,395</b>	<b>319,863,010</b>	<b>10,471,129</b>

## Operating Expenditure Summary by Department (All Funds)

DEPARTMENT	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Adopted Budget FY06-07
CITY COUNCIL	190,145	193,119	213,253	220,240
CITY MANAGER	2,344,876	3,458,967	3,794,548	3,919,325
PERSONNEL	52,819,739	55,986,768	60,506,039	60,073,471
CITY ATTORNEY	1,661,217	2,294,385	2,795,626	1,804,258
CITY CLERK	1,154,773	688,065	1,700,022	993,479
INFORMATION TECHNOLOGY	2,503,494	2,804,308	2,985,000	4,832,194
FINANCE	8,614,877	8,795,004	9,328,247	9,248,473
COMMUNITY & ECONOMIC DEVELOPMENT	5,883,959	6,272,197	6,717,876	7,025,658
FIRE	21,436,232	23,245,789	25,385,136	25,735,655
POLICE	42,782,704	48,373,492	54,035,105	56,043,727
PARKS, RECREATION & NEIGHBORHOODS	13,359,842	23,751,078	28,855,613	28,718,396
ENGINEERING & TRANSPORTATION	29,161,680	0	0	0
OPERATIONS & MAINTENANCE	66,897,332	0	0	0
PUBLIC WORKS	0	84,870,628	100,317,433	94,460,828
DEBT SERVICE	5,663,731	6,197,880	8,513,353	8,926,911
<b>TOTAL EXPENDITURES</b>	<b>254,474,601</b>	<b>266,931,680</b>	<b>305,147,251</b>	<b>302,002,615</b>

## Operating Expenditure Summary by Fund

FUND	FUND NAME	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Adopted Budget FY06-07
0100	GENERAL FUND	90,376,771	99,489,897	106,785,748	114,513,758
0300	CAPITAL IMPROVEMENT SUPPORT	2,278,304	2,454,763	2,913,511	3,139,313
0310	SOLID WASTE FUND	553,637	599,413	767,573	718,502
0320	EDUCATION & GOVT COMMUNICATION	248,358	271,634	279,290	255,524
0330	DEVELOPERS FUND	0	67,862	356,122	0
0350	ELECTIONS	0	3,351	902,700	2,700
0400-0410	OPERATING GRANTS	2,365,942	1,759,796	2,615,741	1,276,900
0510-0520	LOCAL TRANSPORTATION	249,267	400,000	20,413	22,726
0600	TRAFFIC SAFETY FUND	97,013	101,685	502,738	450,000
0700	SPECIAL GAS TAX	13,164,135	10,893,272	13,378,096	8,234,060
0800	ECONOMIC DEVELOPMENT/STRATEGIC	1,218,284	1,090,684	668,110	489,462
0900	DOWNTOWN IMPROVEMENT DISTRICT	196,506	184,124	200,760	222,430
1130-1180	COMMUNITY DEVELOPMENT BLOCK GRANT	2,710,535	3,403,926	5,941,701	4,679,274
1300	SPEC FUND FOR CAPITAL OUTLAY	9,819	0	0	0
1320	FIRE CAPITAL FACILITY FEES	0	0	702,686	0
1350	PARKS CAPITAL FACILITY FEE	469,574	459,019	458,984	453,741
1390	ADMIN CAPITAL FACILITY FEE FUND	160,896	88,016	242,550	201,900
1400	PARK FUND	28,953	111,243	6,251	0
1430	AIR QUALITY CAPITAL FACILITY FEE	48,051	27,305	0	0
2600-2900	COMMUNITY FACILITIES DISTRICTS	614,498	2,193,787	2,514,803	2,639,160
5400-5800	IMPROVEMENT DISTRICTS	202,300	188,272	130,445	0
6000	PARKING	881,125	782,836	978,582	1,161,381
6100-6161	WATER	30,017,642	29,587,173	33,242,934	33,159,107
6210-6270	WASTEWATER OPERATIONS	19,802,419	17,924,687	22,147,076	21,478,385
6280	STORM DRAINAGE	5,289,433	5,725,980	6,342,578	6,177,554
6290	COMPOST OPERATIONS	0	1,422,318	1,008,000	1,276,003
6310-6330	AIRPORT OPERATION	736,516	784,043	879,625	871,276
6510-6540	BUS SERVICE	9,229,484	10,031,249	11,843,581	12,314,364
6600	GOLF	2,084,320	2,040,629	2,319,557	2,371,521
6700-6710	CENTRE PLAZA	1,502,078	1,605,284	1,926,323	1,739,218
7100-7110	CENTRAL SERVICES FUND	3,116,164	2,853,239	2,977,610	2,910,300
7120	CENTRAL SERVICES - MAIL	229,653	218,017	280,265	287,173
7130	INFORMATION & TECHNOLOGY	2,193,787	2,514,803	2,639,160	4,510,170
7200-7250	FLEET MANAGEMENT	5,714,754	5,719,831	10,250,984	7,538,283
7310-7390	INSURANCE- ADMINISTRATION	19,484,820	15,199,344	19,352,805	20,659,004
7510	EMPLOYEE BENEFITS MANAGEMENT	32,143,752	39,526,512	39,650,657	37,880,692
7800	BUILDING SERVICES	1,659,377	1,778,192	1,967,875	2,239,862
8500	JPA BUILDING SERVICES	1,378,204	1,344,500	1,370,610	1,471,140
8850	STANISLAUS DRUG ENFORCEMENT AGENCY	0	0	2,393,266	2,428,796
8900-8910	TUOLUMNE RIVER REGIONAL PARK	403,856	451,255	532,753	550,708
9440-9450	PUBLIC FINANCING AUTHORITY	3,614,374	3,633,739	3,654,788	3,678,228
	<b>TOTAL EXPENDITURE:</b>	<b>254,474,601</b>	<b>266,931,680</b>	<b>305,147,251</b>	<b>302,002,615</b>

## Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Adopted Budget FY06-07
CITY COUNCIL	0100	General Fund	190,145	193,119	213,253	220,240
		<b>TOTAL</b>	<b>190,145</b>	<b>193,119</b>	<b>213,253</b>	<b>220,240</b>
CITY MANAGER	0100	General Fund	1,569,482	1,177,164	1,166,991	1,215,985
	1390	Admin Capital Facility Fee Fund	160,896	88,016	242,550	201,900
	2600-2900	Community Facilities Districts	614,498	2,193,787	2,385,007	2,501,440
		<b>TOTAL</b>	<b>2,344,876</b>	<b>3,458,967</b>	<b>3,794,548</b>	<b>3,919,325</b>
PERSONNEL	0100	General Fund	1,191,167	1,260,912	1,502,577	1,533,775
	7310-7390	Insurance	19,484,820	15,199,344	19,352,805	20,659,004
	7510-7520	Employee Benefits Mgmt	32,143,752	39,526,512	39,650,657	37,880,692
		<b>TOTAL</b>	<b>52,819,739</b>	<b>55,986,768</b>	<b>60,506,039</b>	<b>60,073,471</b>
CITY ATTORNEY	0100	General Fund	1,661,217	2,294,385	2,795,626	1,804,258
		<b>TOTAL</b>	<b>1,661,217</b>	<b>2,294,385</b>	<b>2,795,626</b>	<b>1,804,258</b>
CITY CLERK	0100	General Fund	925,120	466,697	517,057	703,606
	0350	Elections	0	3,351	902,700	2,700
	7120	Central Services - Mail	229,653	218,017	280,265	287,173
		<b>TOTAL</b>	<b>1,154,773</b>	<b>688,065</b>	<b>1,700,022</b>	<b>993,479</b>
INFORMATION	0100	General Fund	61,349	17,871	66,550	66,500
TECHNOLOGY	0320	Education & Govt Communication	248,358	271,634	279,290	255,524
	7130	Information & Technology	2,193,787	2,514,803	2,639,160	4,510,170
		<b>TOTAL</b>	<b>2,503,494</b>	<b>2,804,308</b>	<b>2,985,000</b>	<b>4,832,194</b>
FINANCE	0100	General Fund	5,498,713	5,941,765	6,287,637	6,261,297
	0300	Capital Improvement Support	0	0	63,000	76,876
	7100-7110	Central Services/Inventory	3,116,164	2,853,239	2,977,610	2,910,300
		<b>TOTAL</b>	<b>8,614,877</b>	<b>8,795,004</b>	<b>9,328,247</b>	<b>9,248,473</b>
COMMUNITY & ECONOMIC DEVELOPMENT	0100	General Fund	4,469,169	4,997,389	5,849,006	6,313,766
	0800	Economic Development/Strategic Plan	1,218,284	1,090,684	668,110	489,462
	0900	Downtown Improvement District	196,506	184,124	200,760	222,430
		<b>TOTAL</b>	<b>5,883,959</b>	<b>6,272,197</b>	<b>6,717,876</b>	<b>7,025,658</b>
FIRE	0100	General Fund	21,154,313	22,977,440	24,682,193	25,735,655
	0400-0410	Operating Grants Reimbursed	281,919	268,349	257	0
	1320	Fire Capital Facility Fees	0	0	702,686	0
		<b>TOTAL</b>	<b>21,436,232</b>	<b>23,245,789</b>	<b>25,385,136</b>	<b>25,735,655</b>
POLICE	0100	General Fund	40,973,969	46,968,508	49,074,977	51,888,031
	0400-0410	Operating Grants	1,711,722	1,303,299	2,064,124	1,276,900
	0600	Traffic Safety	97,013	101,685	502,738	450,000
	8850	Stanislaus Drug Enforcement Agency	0	0	2,393,266	2,428,796
		<b>TOTAL</b>	<b>42,782,704</b>	<b>48,373,492</b>	<b>54,035,105</b>	<b>56,043,727</b>

## Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Adopted Budget FY06-07
PARKS, RECREATION	0100	General Fund	6,010,110	10,983,232	12,046,807	12,057,046
& NEIGHBORHOODS	0310	Solid Waste Fund	0	599,413	767,573	718,502
	0400-0410	Operating Grants	92,546	164,244	538,597	0
	1130-1180	Community Develop Block Grant	2,710,535	3,403,926	5,941,701	4,679,274
	1300	Special Fund for Capital Outlay	9,819	0	0	0
	1350	Parks Capital Facility Fee	469,574	459,019	458,984	453,741
	1400	Park Fund	28,953	111,243	6,251	0
	1430	Air Quality Capital Facility Fee	48,051	27,305	0	0
	6000	Parking Fund	0	782,836	978,582	1,161,381
	6290	Compost Operations	0	0	0	1,276,003
	6600	Golf Fund	2,084,320	2,040,629	2,319,557	2,371,521
	6700-6710	Centre Plaza	1,502,078	1,605,284	1,926,323	1,739,218
	7800	Building Services	0	1,778,192	1,967,875	2,239,862
	8500	JPA - Tenth Street Place	0	1,344,500	1,370,610	1,471,140
	8900-8910	Tuolumne River Regional Park	403,856	451,255	532,753	550,708
		<b>TOTAL</b>	<b>13,359,842</b>	<b>23,751,078</b>	<b>28,855,613</b>	<b>28,718,396</b>
ENGINEERING &	0100	General Fund	1,170,683			
TRANSPORTATION	0300	Capital Improvement Support	2,278,304	E&T moved	E&T moved	E&T moved
	0310	Solid Waste Fund	553,637	to Public Works	to Public Works	to Public Works
	0330	Developers Fund	0			
	0400-0410	Operating Grants	253,630			
	0510	Local Transportation	249,267			
	0700	Special Gas Tax	5,479,847			
	0800	Economic Development/Strategic Plan	0			
	6100-6160	Water	5,991,290			
	6210	Wastewater	4,722,063			
	6280	Storm Drainage	245,937			
	6310	Airport Operations	736,516			
	6510-6550	Bus Service	7,480,506			
		<b>TOTAL</b>	<b>29,161,680</b>	<b>0</b>	<b>0</b>	<b>0</b>
OPERATIONS	0100	General Fund	5,501,334			
& MAINTENANCE	0410	Operating Grants	26,125	O&M moved	O&M moved	O&M moved
	0700	Special Gas Tax	7,684,288	to Public Works	to Public Works	to Public Works
	6000	Parking	881,125			
	6100-6160	Water	22,805,099			
	6210	Wastewater	14,454,552			
	6280	Storm Drainage	5,043,496			
	6290	Compost Operations	0			

## Operating Expenditure Summary by Department and Fund

DEPARTMENT	FUND #	FUND NAME	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Adopted Budget FY06-07
	6510-6540	Bus Service	1,748,978			
	7200-7210	Fleet Mgmt/Replace	5,714,754			
	7800	Building Services	1,659,377			
	8500	JPA Building Services	1,378,204			
		<b>TOTAL</b>	<b>66,897,332</b>	<b>0</b>	<b>0</b>	<b>0</b>
PUBLIC WORKS	0100	General Fund		2,211,415	2,583,074	6,713,599
	0300	Capital Improvement Support	E&T and O&M	2,454,763	2,850,511	3,062,437
	0330	Developers Fund	became the	67,862	356,122	0
	0400-0410	Operating Grants	Public Works	23,904	12,763	0
	0510	Local Transportation	Dept in FY04-05	400,000	20,413	22,726
	0700	Streets, Traffic & Forestry		10,893,272	13,378,096	8,234,060
	2900	Infrastructure Financing Program		0	129,796	137,720
	6100	Water Operations		28,396,860	31,446,276	31,358,987
	6210	Wastewater		16,739,131	19,215,614	18,029,822
	6280	Storm Drainage		5,725,980	6,342,578	6,177,554
	6290	Compost Operations		1,422,318	1,008,000	0
	6310	Airport Operations		784,043	879,625	871,276
	6510-6550	Bus Services		10,031,249	11,843,581	12,314,364
	7200-7210	Fleet Mgmt/Replacement		5,719,831	10,250,984	7,538,283
		<b>TOTAL</b>		<b>84,870,628</b>	<b>100,317,433</b>	<b>94,460,828</b>
Improvement Districts	5200	Improvement District #24	542	0	0	0
and Debt Service	5300	Improvement District #25	636	0	0	0
	5400	Improvement District #27	2567	0	0	0
	5500	Improvement District #28	68930	63153	0	0
	5600	Improvement District #29	98317	95075	99380	0
	5800	Public Facilities #6	31308	30044	31065	0
	6120	Water CIP COP	1,221,253	1,190,313	1,796,658	1,800,120
	6210	2005 Wastewater Revenue Bond	0	339,247	2,931,462	3,448,563
	6220	1993 Sewer COP	291,447	93,021	0	0
	6230	1997 Sewer Revenue Bonds	40,039	621,480	0	0
	6270	Refunding Revenue Bonds	294,318	131,808	0	0
	9440	Public Financing Authority COP	316,494	315,859	316,872	317,072
	9450	Public Financing Authority 98 Bonds	3,297,880	3,317,880	3,337,916	3,361,156
		<b>TOTAL</b>	<b>5,663,731</b>	<b>6,197,880</b>	<b>8,513,353</b>	<b>8,926,911</b>
<b>TOTAL EXPENDITURES (without transfers)</b>			<b>254,474,601</b>	<b>266,931,680</b>	<b>305,147,251</b>	<b>302,002,615</b>

**FY2006-07**  
**Operating Revenues - By Fund**

<b>FUND</b>	<b>FUND NAME</b>	<b>Budget FY06-07</b>
0100	GENERAL FUND	117,474,967
0300	CAPITAL IMPROVEMENT SUPPORT	2,822,460
0310	SOLID WASTE	628,267
0320	EDUCATION & GOVT COMMUNICATION	132,965
0410	OPERATING GRANTS - REIMBURSED	250,064
0510	LOCAL TRANSPORTATION	2,500,000
0520	LOCAL TRANSPORTATION NON-MOTORIZED	120,000
0600	TRAFFIC SAFETY	1,040,000
0700	STREETS, TRAFFIC & FORESTRY	4,857,070
0900	DOWNTOWN IMPROVEMENT DISTRICT	222,430
1130	CDBG - DIRECT PROGRAM	2,750,655
1150	HOUSING LOAN PROGRAM	293,250
1152	PUBLIC SERVICE	56,750
1170	HOME PROGRAM	1,465,556
1180	EMERGENCY SHELTER PROGRAM	104,098
1390	ADMIN CAPITAL FACILITY FEE	200,000
2600	CFD - VILLAGE ONE	260,000
2640	CFD - FAIRVIEW VILLAGE	123,000
2650	CFD - NORTH BEYER	9,650
2660	CFD - ENTERPRISE PARK 1998	16,000
2670	CFD - CARVER/BANGS	168,100
2680	CFD - PELANDALE/SNYDER	24,996
2690	CFD - VILLAGE 1 #2	373,000
2750	CFD - NORTHPOINT VILLAGE	32,650
2800	CFD - COFFEE/CLARATINA	126,000
2900	CFD - INFRASTRUCTURE FINANCING PRGM ADMIN	252,854
6000	PARKING FUND	1,225,689
6100	WATER OPERATIONS	48,760,274
6101	WATER DEVELOPMENT FEES	3,177,000
6210	WASTEWATER OPERATIONS	22,964,340
6211	WASTEWATER DEVELOPMENT FEES	584,631
6280	STORM DRAINAGE	5,278,839
6290	COMPOST OPERATIONS	1,284,650
6310	AIRPORT OPERATIONS	737,800
6320	SPECIAL AVIATION	113,500
6520	BUS SERVICE - DIAL-A-RIDE	2,224,759
6530	TRANSPORTATION CENTER	578,350
6540	BUS SERVICE - FIXED ROUTE MAX OPERATIONS	4,828,311

**FY2006-07**  
**Operating Revenues - By Fund**

<b>FUND</b>	<b>FUND NAME</b>	<b>Budget FY06-07</b>
6550	BUS SERVICE - ALTERNATIVE TRANSPORTATION	53,118
6600	GOLF FUND	2,371,521
6700	CENTRE PLAZA	1,000,129
7100	CENTRAL SERVICES - COPIER	26,000
7110	INVENTORY PURCHASES	2,879,875
7120	CENTRAL SERVICES - MAIL	282,927
7130	INFORMATION & TECHNOLOGY	4,429,189
7200	FLEET MANAGEMENT	4,564,301
7210	FLEET EQUIPMENT REPLACEMENT	3,795,000
7310	INSURANCE- ADMINISTRATION	979,606
7320	INSURANCE - WORKERS COMPENSATION	3,679,986
7330	INSURANCE - LIABILITY	2,640,884
7340	INSURANCE - PROPERTY INSURANCE	410,609
7350	INSURANCE - DENTAL	1,334,463
7360	INSURNACE - HEALTH	10,444,768
7370	INSURANCE - DISABILITY	398,795
7380	OTHER EMPLOYEE INSURANCE	420,970
7390	INSURANCE - VISION	330,656
7510	EMPLOYEE BENEFITS MANAGEMENT	37,470,649
7520	EMPLOYEE BENEFITS ADMINISTRATION	302,037
7800	BUILDING SERVICES	1,852,919
8500	JPA BUILDING SERVICES	1,500,717
8850	STANISLAUS DRUG ENFORCEMENT AGCY	2,229,669
8900	TUOLUMNE RIVER REGIONAL PARK	347,031
8910	TRRP SPECIAL REVENUE FUND-CIP	75,000
<b>TOTAL REVENUE (without Transfers)</b>		<b><u><u>311,883,744</u></u></b>

## Revenue Summary By Fund (without Transfers)

FUND	FUND NAME	Actual FY03-04	Actual FY04-05	Current Modified Budget FY05-06	Proposed Budget FY06-07
0100	GENERAL FUND	97,225,989	102,969,005	106,375,395	117,474,967
0300-0320	OTHER SPECIAL REVENUE FUNDS	2,957,642	3,820,047	3,867,240	3,583,692
0330	DEVELOPERS FUND	0	384,887	34,402	0
0350	ELECTIONS	0	0	900,000	0
0400-0410	OPERATING GRANTS	1,928,788	2,666,794	2,474,092	250,064
0510-0520	LOCAL TRANSPORTATION FUND	2,700,000	2,373,948	2,816,657	2,620,000
0600	TRAFFIC SAFETY FUND	425,000	765,000	825,000	1,040,000
0700	SPECIAL GAS TAX FUND	6,587,228	6,299,431	12,406,561	4,857,070
0800	ECONOMIC DEVELOPMENT/STRATEGIC	333,000	1,493,636	0	0
0900	DOWNTOWN IMPROVEMENT DISTRICT	173,000	192,000	210,500	222,430
1130-1190	COMMUNITY DEVELOPMENT BLOCK GR	7,582,336	7,397,584	5,370,701	4,670,309
1300	SPEC FUND FOR CAPITAL OUTLAY	373,000	0	50,579	0
1310-1380;141	CAPITAL FACILITIES FEES	8,421,000	13,350,567	560,000	0
1390	ADMIN CAPITAL FACILITY FEE	0	0	200,000	200,000
1400	PARK FUND	301,000	147,309	336,533	0
2300	CAPITAL GRANTS	3,397,000	0	0	0
2600-2900	COMMUNITY FACILITIES DISTRICTS	9,200,276	5,636,377	5,389,971	1,386,250
4000	CFD DEBT SERVICE - ENTERPRISE BP	0	0	0	0
5600-5800	IMPROVEMENT DISTRICTS	192,076	185,312	130,445	0
6000	PARKING FUND	742,500	876,876	978,580	1,225,689
6100-6161	WATER FUND	34,059,929	30,739,324	46,325,857	51,937,274
6210-6270	WASTEWATER OPERATIONS FUND	26,012,138	27,911,339	25,707,391	23,548,971
6280	STORM DRAINAGE FUND	5,093,816	5,134,863	5,406,996	5,278,839
6290	COMPOST OPERATIONS	0	419,340	1,479,881	1,284,650
6310-6330	AIRPORT OPERATING FUND	2,039,360	764,000	812,450	851,300
6510-6550	BUS SERVICE FUND	10,329,412	11,077,062	12,365,795	7,684,538
6600	GOLF FUND	2,236,330	2,340,308	2,417,557	2,371,521
6700-6710	CENTRE PLAZA	928,817	938,474	1,717,332	1,000,129
7100-7110	CENTRAL SERVICES FUND	2,845,383	2,995,861	2,969,205	2,905,875
7120	CENTRAL SERVICES - MAIL	238,173	250,356	255,540	282,927
7130-7131	INFORMATION & TECHNOLOGY	3,634,160	3,989,285	5,605,575	4,429,189
7200-7250	FLEET MANAGEMENT FUND	7,731,199	7,389,986	7,498,253	8,359,301
7310-7390	INSURANCE- ADMINISTRATION	17,738,396	17,683,389	20,952,752	20,640,737
7510-7520	EMPL BENEFITS MANAGEMENT FUND	22,902,354	32,353,890	39,535,764	37,772,686
7800	P/R BUILDING SERVICES	1,688,630	1,993,316	1,847,918	1,852,919
8500	JPA - TENTH STREET PLACE	1,504,052	1,410,102	1,385,095	1,500,717
8850	STANISLAUS DRUG ENFORCEMENT AG	0	0	2,393,266	2,229,669
8900-8910	TUOLUMNE RIVER REGIONAL PARK	481,007	476,841	419,031	422,031
9440-9450	PUBLIC FINANCING AUTHORITY	0	262,496	3,405,226	0
<b>TOTAL REVENUE (without Transfers)</b>		<b>282,002,991</b>	<b>296,689,005</b>	<b>325,427,540</b>	<b>311,883,744</b>

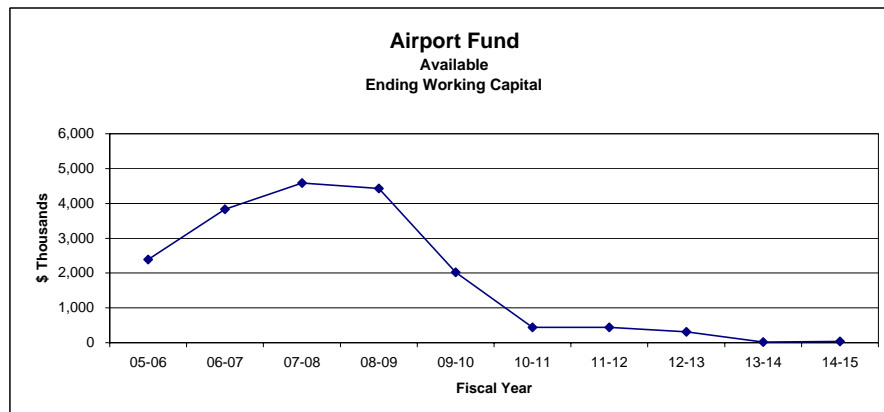
FY 2006-2007 Budget

# Airport Fund (6310)

(in Thousands)

As of June 30, 2006

	Actual 04-05	Estimate 05-06	Proposed 06-07	07-08	08-09	09-10	Projected				
							10-11	11-12	12-13	13-14	14-15
<b>Sources</b>											
Revenue	925	4,059	2,962	2,210	2,225	1,884	2,083	1,156	3,299	2,167	940
Other Sources	0	0	114	175	72	4	62	13	125	65	0
Capital Contributions	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue &amp; Other Sources</b>	<b>925</b>	<b>4,059</b>	<b>3,076</b>	<b>2,385</b>	<b>2,297</b>	<b>1,888</b>	<b>2,146</b>	<b>1,168</b>	<b>3,424</b>	<b>2,232</b>	<b>940</b>
<b>Uses</b>											
Operating Expenditures	784	891	858	884	910	938	966	995	1,025	1,055	1,087
Other Uses	0	0	114	175	72	4	62	13	125	65	0
<b>Total Expenditure &amp; Other Uses</b>	<b>784</b>	<b>891</b>	<b>972</b>	<b>1,059</b>	<b>982</b>	<b>942</b>	<b>1,028</b>	<b>1,007</b>	<b>1,150</b>	<b>1,120</b>	<b>1,087</b>
<b>Other</b>											
<b>NonOperating Rev(Exp)</b>	<b>181</b>	<b>125</b>	<b>185</b>	<b>159</b>	<b>160</b>	<b>160</b>	<b>167</b>	<b>167</b>	<b>168</b>	<b>168</b>	<b>169</b>
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	322	3,293	2,289	1,485	1,475	1,107	1,285	329	2,442	1,280	22
<b>Capital Improvement Program</b>	<b>34</b>	<b>2,149</b>	<b>860</b>	<b>730</b>	<b>1,630</b>	<b>3,510</b>	<b>2,870</b>	<b>325</b>	<b>2,575</b>	<b>1,575</b>	<b>0</b>
<b>Operating Encumbrances</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Working Capital</b>											
Beginning Working Capital	990	1,243	2,399	3,829	4,583	4,428	2,025	440	443	310	16
Balance Sheet Adj (Includes Depreciation)	0	0	0	0	0	0	0	0	0	0	0
<b>Ending Working Capital</b>	<b>1,243</b>	<b>2,387</b>	<b>3,829</b>	<b>4,583</b>	<b>4,428</b>	<b>2,025</b>	<b>440</b>	<b>443</b>	<b>310</b>	<b>16</b>	<b>38</b>
Adjustment Change in Fair Value	0	0	0	0	0	0	0	0	0	0	0
<b>Available Working Capital</b>	<b>1,243</b>	<b>2,387</b>	<b>3,829</b>	<b>4,583</b>	<b>4,428</b>	<b>2,025</b>	<b>440</b>	<b>443</b>	<b>310</b>	<b>16</b>	<b>38</b>



# FY 2006-2007 Budget

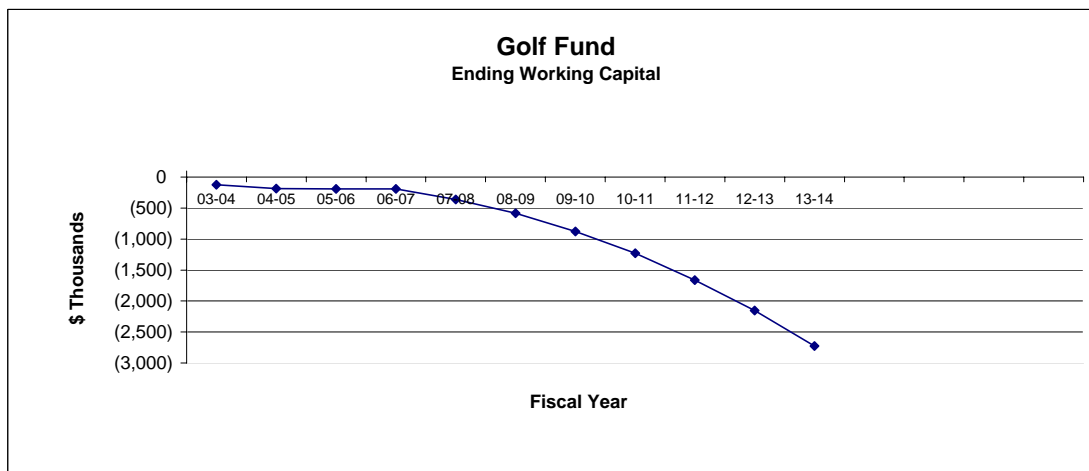
## Golf Fund

### Ten-Year Proforma

(in Thousands)

As of June 30, 2006

	Actual 03-04	Adopted 04-05	Estimate 04-05	05-06	06-07	07-08	Projected					
							08-09	09-10	10-11	11-12	12-13	13-14
<b>Sources</b>												
Revenue	2,160	2,157	2,117	2,145	2,305	2,302	2,329	2,330	2,353	2,353	2,376	2,376
Other Sources (General Fund Subsidy)	70	0	0	112	100	0	0	0	0	0	0	0
<b>Total Revenue &amp; Other Sources</b>	<b>2,230</b>	<b>2,157</b>	<b>2,117</b>	<b>2,257</b>	<b>2,405</b>	<b>2,302</b>	<b>2,329</b>	<b>2,330</b>	<b>2,353</b>	<b>2,353</b>	<b>2,376</b>	<b>2,376</b>
<b>Uses</b>												
Operating Expenditures	2,401	2,240	2,226	2,307	2,372	2,444	2,517	2,593	2,671	2,751	2,833	2,918
Other Uses	0	0	6	0	0	0	0	0	0	0	0	0
<b>Total Expenditure &amp; Other Uses</b>	<b>2,401</b>	<b>2,240</b>	<b>2,232</b>	<b>2,307</b>	<b>2,372</b>	<b>2,444</b>	<b>2,517</b>	<b>2,593</b>	<b>2,671</b>	<b>2,751</b>	<b>2,833</b>	<b>2,918</b>
<b>Other</b>												
NonOperating Rev/ Exp	5	36	54	59	67	67	67	67	67	67	67	67
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	(166)	(47)	(61)	9	100	(75)	(121)	(195)	(251)	(331)	(391)	(475)
<b>Capital Improvement Program</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>Operating Encumbrances</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Working Capital</b>												
Beginning Working Capital	499	479	479	419	416	416	242	21	(275)	(625)	(1,056)	(1,547)
Balance Sheet adjustments Includes Depreciation	146	0	0	0	0	0	0	0	0	0	0	0
<b>Ending Working Capital</b>	<b>479</b>	<b>432</b>	<b>419</b>	<b>416</b>	<b>416</b>	<b>242</b>	<b>21</b>	<b>(275)</b>	<b>(625)</b>	<b>(1,056)</b>	<b>(1,547)</b>	<b>(2,122)</b>
Less Change Fair Value	0	0	0	0	0	0	0	0	0	0	0	0
<b>Adjusted Ending Working Capital</b>	<b>479</b>	<b>432</b>	<b>419</b>	<b>416</b>	<b>416</b>	<b>242</b>	<b>21</b>	<b>-275</b>	<b>-625</b>	<b>-1,056</b>	<b>-1,547</b>	<b>-2,122</b>
Less Reserve: Cash Fiscal Agents	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)	(604)
<b>Available Ending Working Capital</b>	<b>(124)</b>	<b>(172)</b>	<b>(185)</b>	<b>(188)</b>	<b>(188)</b>	<b>(362)</b>	<b>(583)</b>	<b>(878)</b>	<b>(1,229)</b>	<b>(1,660)</b>	<b>(2,151)</b>	<b>(2,725)</b>



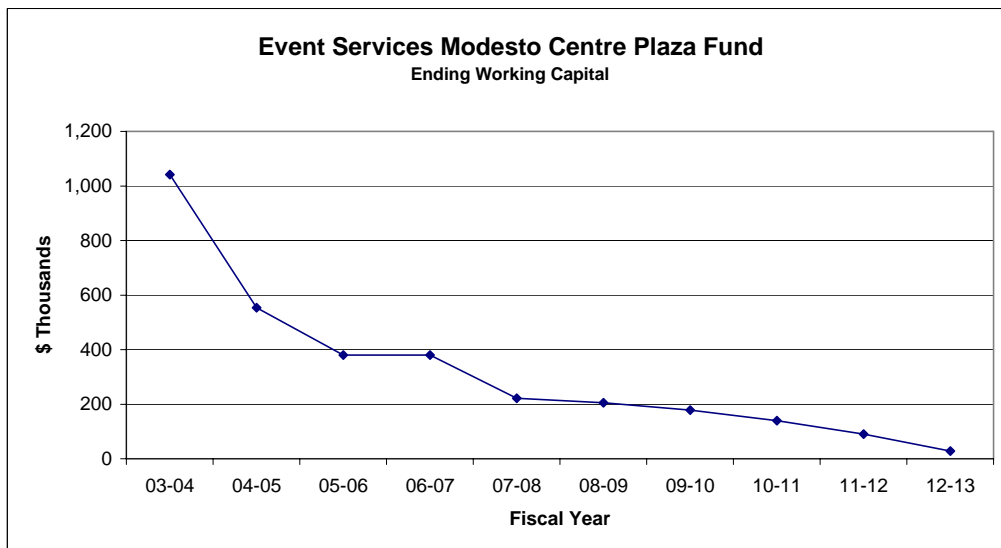
## FY 2006-2007 Budget

### Event Services Modesto Centre Plaza Fund

#### Ten-Year Proforma

(in Thousands)  
As of June 30, 2006

	Adopted 03-04	04-05	05-06	06-07	07-08	Projected 08-09	09-10	10-11	11-12	12-13
<b>Sources</b>										
Revenue	920	945	966	993	1,012	1,033	1,053	1,074	1,096	1,117
Other Sources	1,100	945	777	872	824	848	872	898	924	951
<b>Total Revenue &amp; Other Sources</b>	<b>2,020</b>	<b>1,890</b>	<b>1,743</b>	<b>1,865</b>	<b>1,836</b>	<b>1,880</b>	<b>1,925</b>	<b>1,972</b>	<b>2,019</b>	<b>2,068</b>
<b>Uses</b>										
Operating Expenditures	1,501	1,606	1,853	1,726	1,777	1,830	1,884	1,939	1,997	2,056
Other Uses	234	142	73	147	77	78	80	81	83	85
<b>Total Expenditure &amp; Other Uses</b>	<b>1,735</b>	<b>1,748</b>	<b>1,926</b>	<b>1,873</b>	<b>1,854</b>	<b>1,908</b>	<b>1,964</b>	<b>2,021</b>	<b>2,080</b>	<b>2,141</b>
<b>NonOperating Revenue/Exp</b>	<b>2</b>	<b>9</b>	<b>9</b>	<b>8</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	287	151	(174)	(0)	(8)	(17)	(27)	(38)	(49)	(62)
<b>Capital Improvement Program</b>	<b>199</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Encumbrances</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Working Capital</b>										
Beginning Working Capital	762	808	554	380	380	222	205	178	140	91
Balance Sheet Adj includes Depreciation	61	0	0	0	0	0	0	0	0	0
<b>Ending Working Capital</b>	<b>1,035</b>	<b>554</b>	<b>380</b>	<b>380</b>	<b>222</b>	<b>205</b>	<b>178</b>	<b>140</b>	<b>91</b>	<b>29</b>
Adjustment Fair Value	7	0	0	0	0	0	0	0	0	0
<b>Available Ending Working Capital</b>	<b>1,042</b>	<b>554</b>	<b>380</b>	<b>380</b>	<b>222</b>	<b>205</b>	<b>178</b>	<b>140</b>	<b>91</b>	<b>29</b>



## FY 2006-2007 Budget

### Insurance Fund (7310-7390)

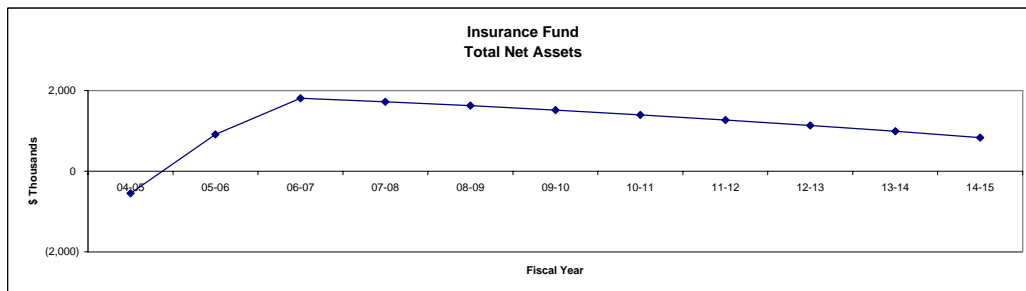
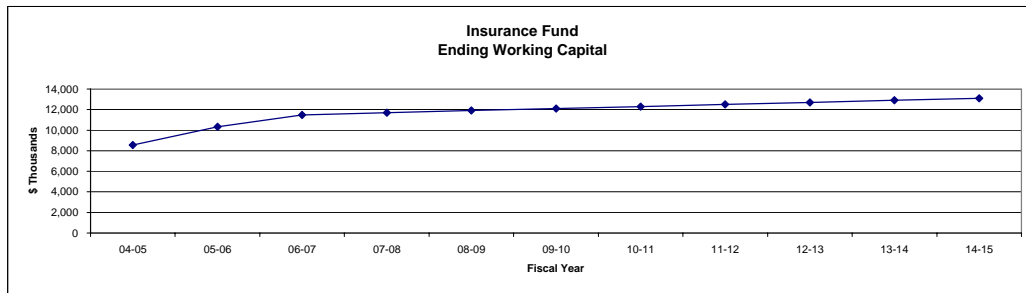
#### Ten-Year Proforma

(in Thousands)

As of June 30, 2006

	Actual 04-05	Budget 05-06	Proposed 06-07	07-08	08-09	09-10	Projected 10-11	11-12	12-13	13-14	14-15
<b>Sources</b>											
Revenue	18,370	19,874	20,590	21,064	21,550	22,047	22,556	23,077	23,611	24,159	24,719
Other Sources	0	1,600	1,600	0	0	0	0	0	0	0	0
<b>Total Revenue &amp; Other Sources</b>	<b>18,370</b>	<b>21,474</b>	<b>22,190</b>	<b>21,064</b>	<b>21,550</b>	<b>22,047</b>	<b>22,556</b>	<b>23,077</b>	<b>23,611</b>	<b>24,159</b>	<b>24,719</b>
<b>Uses</b>											
Operating Expenditures	12,919	19,351	20,639	21,115	21,603	22,102	22,613	23,136	23,672	24,221	24,783
Other Uses	3,117	600	600	0	0	0	0	0	0	0	0
<b>Total Expenditure &amp; Other Uses</b>	<b>16,036</b>	<b>19,951</b>	<b>21,239</b>	<b>21,115</b>	<b>21,603</b>	<b>22,102</b>	<b>22,613</b>	<b>23,136</b>	<b>23,672</b>	<b>24,221</b>	<b>24,783</b>
<b>Other</b>											
Non Operating Rev/Exp	-2	255	224	255	256	256	257	257	262	263	264
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	<b>2,332</b>	<b>1,778</b>	<b>1,175</b>	<b>204</b>	<b>203</b>	<b>201</b>	<b>200</b>	<b>198</b>	<b>201</b>	<b>200</b>	<b>200</b>
<b>Working Capital</b>											
Beginning Working Capital	6,209	8,541	10,319	11,495	11,698	11,901	12,102	12,302	12,500	12,701	12,902
<b>Ending Working Capital</b>	<b>8,541</b>	<b>10,319</b>	<b>11,495</b>	<b>11,698</b>	<b>11,901</b>	<b>12,102</b>	<b>12,302</b>	<b>12,500</b>	<b>12,701</b>	<b>12,902</b>	<b>13,101</b>

minus Long Term Liabilities	(9,130)	(9,404)	(9,686)	(9,976)	(10,276)	(10,584)	(10,902)	(11,229)	(11,565)	(11,912)	(12,270)
plus Non-Current Assets	38										
<b>= Total Net Assets</b>	<b>(551)</b>	<b>915</b>	<b>1,809</b>	<b>1,722</b>	<b>1,625</b>	<b>1,518</b>	<b>1,401</b>	<b>1,272</b>	<b>1,136</b>	<b>989</b>	<b>832</b>



## FY 2006-2007 Budget

### Employee Benefits Fund (7510-7520)

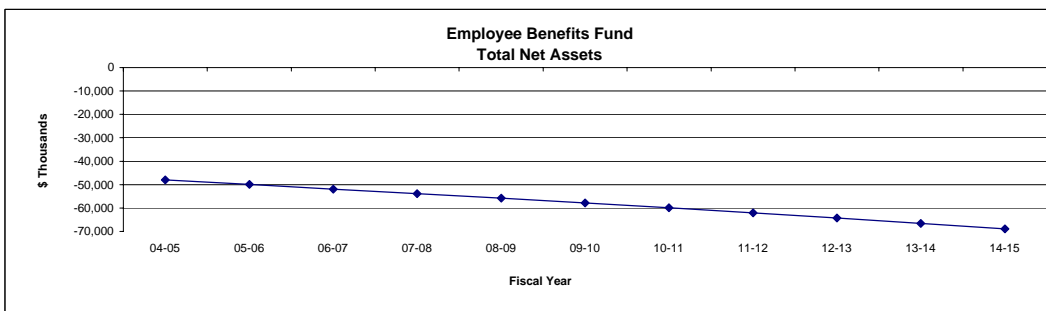
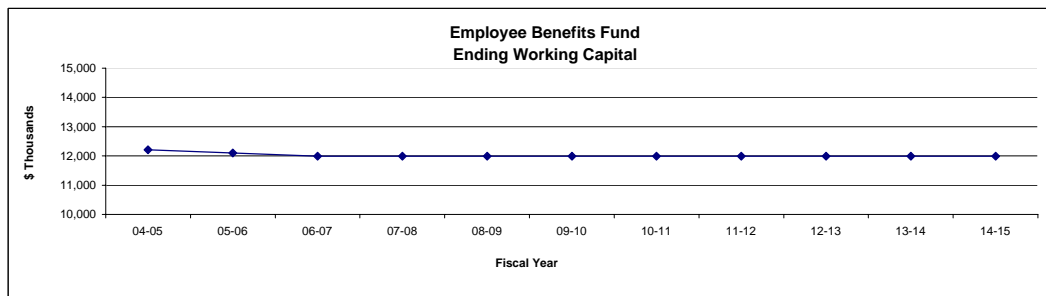
#### Ten-Year Proforma

(in Thousands)

As of June 30, 2006

	Actual 04-05	Budget 05-06	Proposed 06-07	07-08	08-09	09-10	Projected				
							10-11	11-12	12-13	13-14	14-15
<b>Sources</b>											
Revenue	35,469	39,536	37,773	39,017	40,187	41,393	42,635	43,914	45,231	46,588	47,986
Other Sources	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue &amp; Other Sources</b>	<b>35,469</b>	<b>39,536</b>	<b>37,773</b>	<b>39,017</b>	<b>40,187</b>	<b>41,393</b>	<b>42,635</b>	<b>43,914</b>	<b>45,231</b>	<b>46,588</b>	<b>47,986</b>
<b>Uses</b>											
Operating Expenditures	33,950	39,648	37,880	39,017	40,187	41,393	42,635	43,914	45,231	46,588	47,986
Other Uses	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenditure &amp; Other Uses</b>	<b>33,950</b>	<b>39,648</b>	<b>37,880</b>	<b>39,017</b>	<b>40,187</b>	<b>41,393</b>	<b>42,635</b>	<b>43,914</b>	<b>45,231</b>	<b>46,588</b>	<b>47,986</b>
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	1,519	(112)	(108)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
<b>Working Capital</b>											
Beginning Working Capital	10,688	12,208	12,095	11,988	11,988	11,988	11,988	11,988	11,988	11,988	11,988
<b>Ending Working Capital</b>	<b>12,207</b>	<b>12,095</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>

minus Long Term Liabilities	<b>(60,222)</b>	<b>(62,028)</b>	<b>(63,889)</b>	<b>(65,806)</b>	<b>(67,780)</b>	<b>(69,814)</b>	<b>(71,908)</b>	<b>(74,065)</b>	<b>(76,287)</b>	<b>(78,576)</b>	<b>(80,933)</b>
plus Non-Current Assets	10										
<b>= Total Net Assets</b>	<b>(48,004)</b>	<b>(49,933)</b>	<b>(51,901)</b>	<b>(53,818)</b>	<b>(55,792)</b>	<b>(57,826)</b>	<b>(59,920)</b>	<b>(62,077)</b>	<b>(64,299)</b>	<b>(66,588)</b>	<b>(68,945)</b>



## FY 2006-2007 Budget

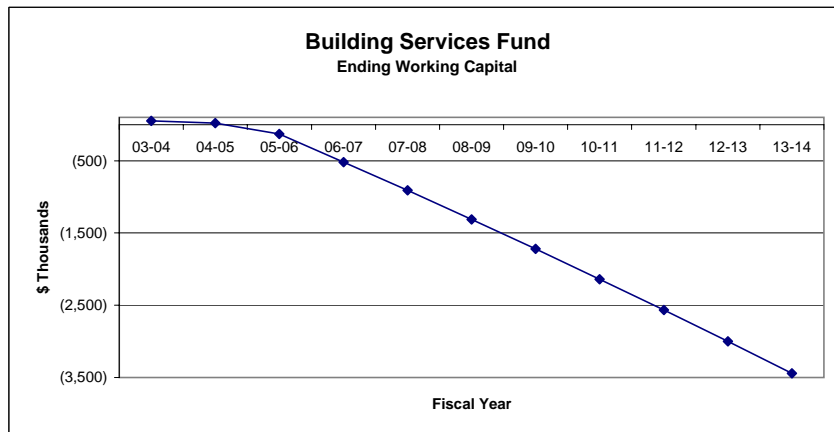
### Building Services Fund

#### Ten-Year Proforma

(in Thousands)

As of June 30, 2006

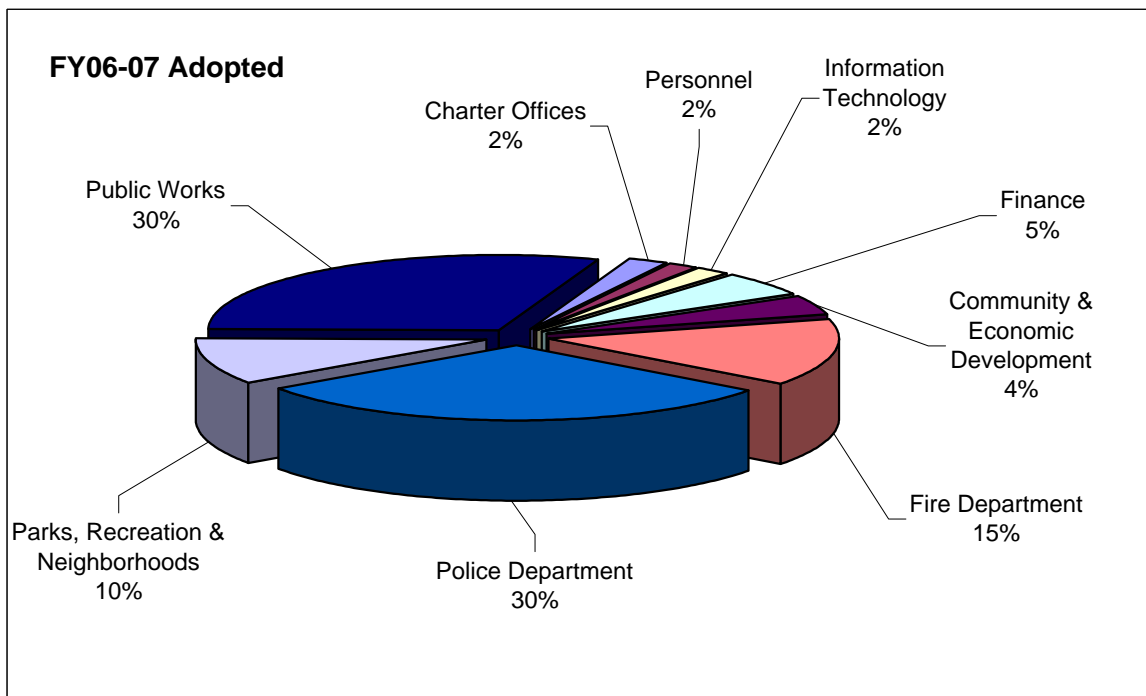
	Actual 03-04	Actual 04-05	05-06	06-07	07-08	08-09	Projected 09-10	10-11	11-12	12-13	13-14
<b>Sources</b>											
Revenue	1,679	1,764	1,816	1,820	1,857	1,894	1,932	1,970	2,010	2,050	2,091
Other Sources	9	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue &amp; Other Sources</b>	<b>1,688</b>	<b>1,764</b>	<b>1,816</b>	<b>1,820</b>	<b>1,857</b>	<b>1,894</b>	<b>1,932</b>	<b>1,970</b>	<b>2,010</b>	<b>2,050</b>	<b>2,091</b>
<b>Uses</b>											
Operating Expenditures	1,690	1,797	1,968	2,206	2,250	2,295	2,341	2,388	2,436	2,484	2,534
Other Uses	0	0	0	0	0	0	0	0	0	0	0
<b>Total Expenditure &amp; Other Uses</b>	<b>1,690</b>	<b>1,797</b>	<b>1,968</b>	<b>2,206</b>	<b>2,250</b>	<b>2,295</b>	<b>2,341</b>	<b>2,388</b>	<b>2,436</b>	<b>2,484</b>	<b>2,534</b>
<b>Other</b>											
Non Operating Rev/Exp	0	0	0	0	0	0	0	0	0	0	0
Excess (deficiency) of Revenue & Other Sources over (under) Expenditures & Other Uses	(3)	(33)	(152)	(386)	(393)	(401)	(409)	(417)	(426)	(434)	(443)
Capital Improvement Program	0	0	0	0	0	0	0	0	0	0	0
Operating Encumbrances	0	0	0	0	0	0	0	0	0	0	0
<b>Working Capital</b>											
Beginning Working Capital	56	53	20	(132)	(518)	(911)	(1,313)	(1,722)	(2,139)	(2,565)	(3,000)
Balance Sheet Adj includes Depreciation	0	0	0	0	0	0	0	0	0	0	0
<b>Ending Working Capital</b>	<b>53</b>	<b>20</b>	<b>(132)</b>	<b>(518)</b>	<b>(911)</b>	<b>(1,313)</b>	<b>(1,722)</b>	<b>(2,139)</b>	<b>(2,565)</b>	<b>(3,000)</b>	<b>(3,443)</b>
Less Change Fair Value	0	0	0	0	0	0	0	0	0	0	0
<b>Available Ending Working Capital</b>	<b>53</b>	<b>20</b>	<b>(132)</b>	<b>(518)</b>	<b>(911)</b>	<b>(1,313)</b>	<b>(1,722)</b>	<b>(2,139)</b>	<b>(2,565)</b>	<b>(3,000)</b>	<b>(3,443)</b>



## City of Modesto Position Allocation by Department

Department	FY03-04 Actual	FY04-05 Actual	FY05-06 Adopted	FY06-07 Adopted
City Manager	13.10	11.10	9.10	9.10
Personnel	22.125	22.125	20.750	21.000
City Attorney	17	16	14	14
City Clerk & Auditor	7	7	7	7
Information Technology	27	25	25	26
Finance	65.00	64.00	62.75	65.00
Community & Economic Development	56	53	51	55
Fire Department	175	184	175	189
Police Department	370	379	372	389.75
Parks, Recreation & Neighborhoods	60.75	144	141	137
Public Works	470.00	387.50	377.50	385.50
<b>Total</b>	<b>1282.975</b>	<b>1292.725</b>	<b>1255.100</b>	<b>1297.900</b>

Note: This table does not include the City Council.



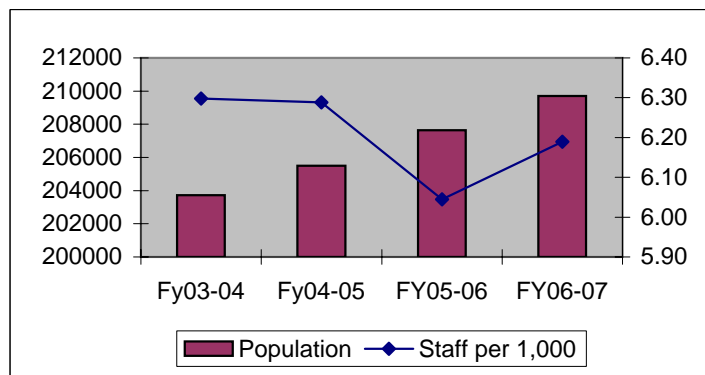
## City of Modesto Position Allocation by Fund

Fund	FY03-04 Actual	FY04-05 Actual	FY05-06 Adopted	FY06-07 Adopted
General Fund (0100)	797.625	812.625	787.00	843.50
Kaiser Improvements (0300)	0	1	1	1
Capital Improvement Support Services (0300)	28	28	28	28
Special Gas Tax (0700)	91	91	80.50	58.00
Water (6100)	76	76	76	78
Wastewater (6210)	108	106	107	99
Storm Drainage (6280)	22	22	22	22
Compost Operations (6290)	0	0	0	6
P/R Building Services (7800)	26	22	22	22
Information & Technology (7130)	27	25	25	26
Fleet Management Fund (7200)	23	23	23	23
Bus Services (6510)	15	16	16	17
SDEA (8850)	0	0	0	6
Operation Grants Block Grants (0400)	9	0	0	0
Operation Grants Reimbursed (0410)	16	21	19	20
CDBG Direct Program (1130)	10	10	10	10
Home Program (1170)	1	1	1	1
Parking (6000)	2	2	2	2
Airport Operation (6310)	6	6	6	6
Community Center Operations (6700)	9.25	9.5	9.50	9.50
Inventory Purchases (7110)	4	4	4	4
Central Services - Mail (7120)	2	2	2	2
Community Facilities District-Admin (2900)	3.10	3.1	3.10	3.10
Insurance - Administration (7310)	6	6	6	6
Employment Benefits Management (7510)	1	1	1	1
JPA Building Services (8500)	0	4	4	4
<b>Total</b>	<b>1282.975</b>	<b>1292.225</b>	<b>1255.100</b>	<b>1297.900</b>

Note: This table does not include the City Council.

General Fund	797.625	812.625	787.00	843.50
Other Funds	485.35	479.60	468.10	454.40
<b>Total</b>	<b>1282.975</b>	<b>1292.225</b>	<b>1255.10</b>	<b>1297.90</b>

City Population	203,718	205,500	207,634	209,710
# of FTE per City Populations (per 1,000)	6.30	6.29	6.04	6.19



## **Employee Compensation Packages**

During FY 2005-06, two of the City's five bargaining units were operating under new multi-year labor contracts. These agreements are with the Modesto Police Officers Association and the Modesto Police Management Association and are for four-year terms. A third bargaining unit, represented by the Modesto Fire Fighters Association, was operating under a two-year extension to their previous contract.

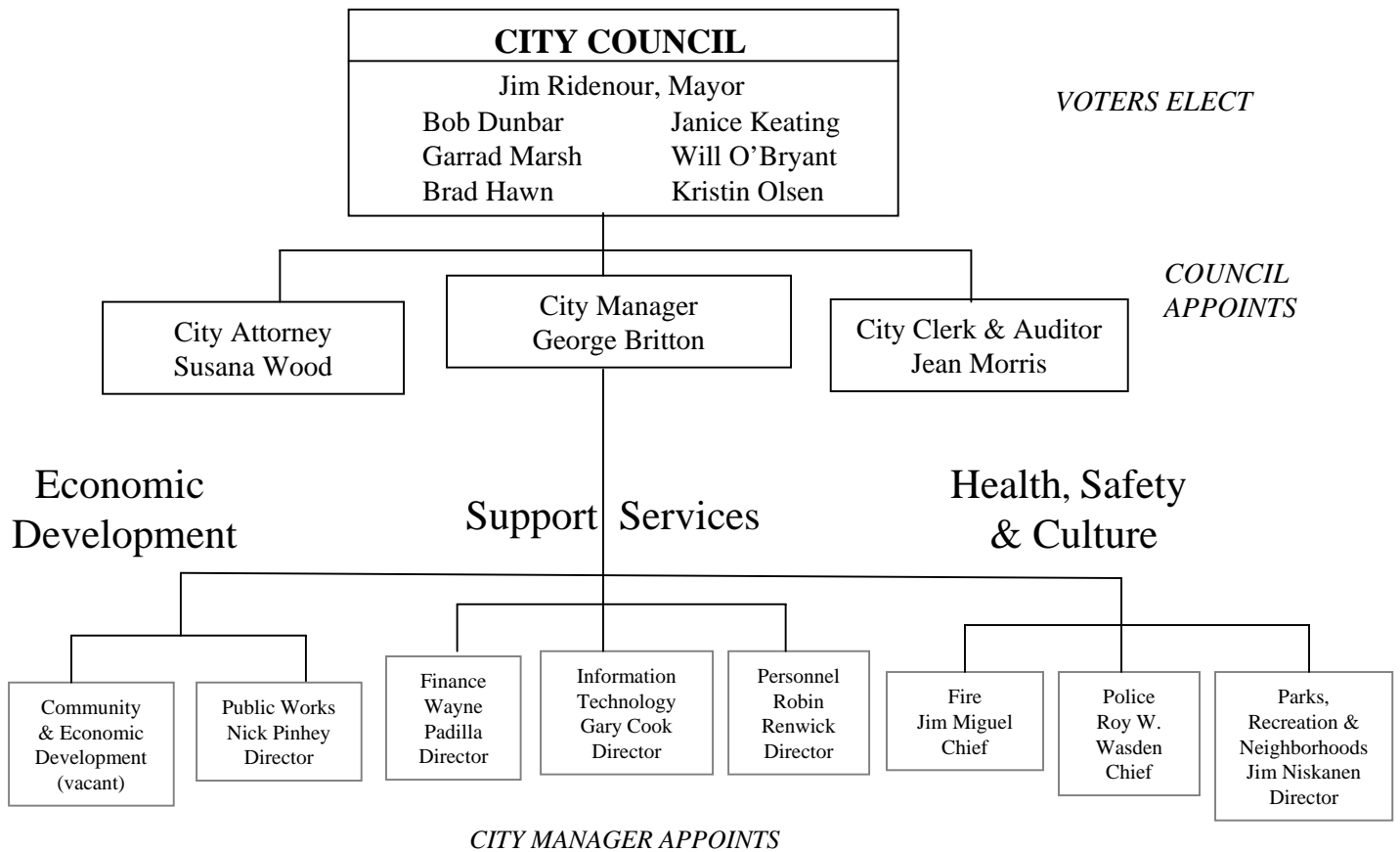
The City was not successful in reaching negotiated agreements with the two remaining bargain units, represented by the Modesto City Employees Association and the Modesto Confidential and Management Association. Negotiations with both of these groups went to impasse, with the City Council implementing the City's last, best and final offers early in FY 2005-06. The City has since reached agreements with these bargaining groups for FY 2006-07.

Across-the-board salary increases for all five units for FY 2005-06 and FY 2006-07 range from 2½% - 3½% for each fiscal year.

Issues related to employee health coverage continue to be key economic issues. Employees' out-of-pocket premium costs for family HMO health coverage in FY 2005-06 have ranged from \$157/month to \$443/month, depending on plan and bargaining unit. Employee out-of-pocket costs for FY 2006-07 could continue to be in the \$230/month to \$450/month range for some bargaining units.

Directly tied to the City's contributions to active employees' health coverage are the costs associated with retiree health coverage. Based on conversion of accumulated sick leave at retirement, most employees can convert sick leave to City-paid health contributions into retirement. The significant unfunded liability associated with this retiree health benefit is being re-examined, as is the potential to negotiate cost effective alternatives to the current program.

# CITY OF MODESTO



## Citizens Advisory Boards, Commissions and Committees

Airport Advisory Committee  
 Board of Building Appeals  
 Board of Zoning Adjustments  
 Citizen Housing & Community Development  
 Citizens Advisory Committee on Recycling  
 Citizens Redevelopment Advisory Committee  
 Community Qualities Forum  
 Culture Commission  
 Disabled Access Appeals Board  
 Downtown Improvement District Advisory Board

Equal Opportunity/Disability Commission  
 Golf Courses Committee  
 Housing Rehabilitation Loan Committee  
 Human Relations Commission  
 Landmark Preservation Commission  
 Local Cable Programming Committee  
 Planning Commission  
 Tuolumne River Regional Park Citizens Advisory Committee  
 Youth Commission

# City Council Department

City of Modesto

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	190,145	193,119	213,253	220,240	6,987	3.3%
<b>Total Expenditures</b>	<b>190,145</b>	<b>193,119</b>	<b>213,253</b>	<b>220,240</b>	<b>6,987</b>	<b>3.3%</b>

## City Council Department

City of Modesto

### Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	72,286	70,169	73,909	94,075	20,166	27.3%
Internal Service Charges Total	31,323	32,460	33,107	37,021	3,914	11.8%
Professional & Contractual Svc Total	42,279	46,580	58,984	38,408	(20,576)	(34.9%)
Materials & Supplies Total	5,030	3,123	7,050	7,036	(14)	(0.2%)
Other Total	39,227	40,787	40,203	43,700	3,497	8.7%
<b>Net Expenditures</b>	<b>190,145</b>	<b>193,119</b>	<b>213,253</b>	<b>220,240</b>	<b>6,987</b>	<b>3.3%</b>

# City Manager Department

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	1,317,470	1,104,673	1,119,812	1,215,985	96,173	8.6%
<b>Total Expenditures</b>	<b>1,317,470</b>	<b>1,104,673</b>	<b>1,119,812</b>	<b>1,215,985</b>	<b>96,173</b>	<b>8.6%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	18,597	22,795	0	0	0	0.0%
<b>Total Revenues</b>	<b>18,597</b>	<b>22,795</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

## City Manager Department

City of Modesto

### Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	966,565	802,163	779,812	828,177	48,365	6.2%
Internal Service Charges Total	88,091	87,633	82,828	81,407	(1,421)	(1.7%)
Professional & Contractual Svc Total	239,435	207,881	237,337	286,566	49,229	20.7%
Materials & Supplies Total	12,462	5,197	15,970	15,970	0	0.0%
Other Total	6,913	1,800	3,865	3,865	0	0.0%
Capital Non-CIP Total	4,004	0	0	0	0	0.0%
<b>Net Expenditures</b>	<b>1,317,470</b>	<b>1,104,673</b>	<b>1,119,812</b>	<b>1,215,985</b>	<b>96,173</b>	<b>8.6%</b>

# City Manager Dept-Community Facilities Districts

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	<b>Actual 2003-2004</b>	<b>Actual 2004-2005</b>	<b>Budget 2005-2006</b>	<b>Adopted 2006-2007</b>	<b>\$ Change From Budget</b>	<b>% Change</b>
General Fund (0100)	0	0	0	0	0	0.0%
Admin Capital Facility Fee Fund (1390)	160,896	88,016	241,900	201,900	(40,000)	(16.5%)
CFD - Village 1 #2 (2690)	26,703	210,993	190,700	373,000	182,300	95.6%
Village One (2600)	617,314	1,155,881	580,436	260,000	(320,436)	(55.2%)
Fairview Village (2640)	135,655	23,744	120,650	123,000	2,350	1.9%
North Beyer (2650)	10,924	8,609	34,450	9,650	(24,800)	(72.0%)
Enterprise Park 1998 (2660)	15,478	15,737	19,500	16,000	(3,500)	(17.9%)
Carver/Bangs (2670)	(523,874)	89,989	128,750	168,100	39,350	30.6%
Pelandale/Snyder (2680)	24,768	319,168	74,310	24,996	(49,314)	(66.4%)
NorthPointe Village (2750)	15,881	15,990	83,350	32,650	(50,700)	(60.8%)
Coffee-Claratina (2800)	34,656	63,132	167,450	126,000	(41,450)	(24.8%)
Infrastructure Fin Prgm Admin (2900)	256,992	290,544	402,171	238,679	(163,492)	(40.7%)
CFD Village 1 #2 - Debt Service (2692)	0	0	0	832,429	832,429	0.0%
CFD Fairview Village-Debt Service (264)	0	0	0	296,936	296,936	0.0%
<b>Total Expenditures</b>	<b>775,394</b>	<b>2,281,803</b>	<b>2,043,667</b>	<b>2,703,340</b>	<b>659,673</b>	<b>32.3%</b>

## City Manager Dept-Community Facilities Districts

City of Modesto

### Category Summary

<b>Expenditures by Category (\$)</b>	<b>Actual 2003-2004</b>	<b>Actual 2004-2005</b>	<b>Budget 2005-2006</b>	<b>Adopted 2006-2007</b>	<b>\$ Change From Budget</b>	<b>%Change</b>
Employee Services Total	231,295	268,392	308,311	184,910	(123,401)	(40.0%)
Internal Service Charges Total	0	8,677	6,861	1,054,132	1,047,271	5264.1%
Professional & Contractual Svc Total	1,412,497	1,811,791	1,637,475	1,418,812	(218,663)	(13.4%)
Materials & Supplies Total	3,114	5,449	8,710	6,690	(2,020)	(23.2%)
Other Total	706	247	2,000	13,800	11,800	590.0%
Capital Non-CIP Total	(872,217)	187,247	80,310	24,996	(55,314)	(68.9%)
<b>Net Expenditures</b>	<b>775,394</b>	<b>2,281,803</b>	<b>2,043,667</b>	<b>2,703,340</b>	<b>659,673</b>	<b>32.3%</b>

# City Attorney Department

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	1,661,217	2,294,385	1,806,534	1,804,258	(2,276)	(0.1%)
<b>Total Expenditures</b>	<b>1,661,217</b>	<b>2,294,385</b>	<b>1,806,534</b>	<b>1,804,258</b>	<b>(2,276)</b>	<b>(0.1%)</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	763,710	838,990	779,906	797,564	17,658	2.3%
<b>Total Revenues</b>	<b>763,710</b>	<b>838,990</b>	<b>779,906</b>	<b>797,564</b>	<b>17,658</b>	<b>2.3%</b>

# City Attorney Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	1,374,524	1,482,663	1,547,919	1,443,567	(104,352)	(6.7%)
Internal Service Charges Total	123,625	137,958	133,623	97,188	(36,435)	(27.3%)
Professional & Contractual Svc Total	228,111	732,953	209,290	250,347	41,057	19.6%
Materials & Supplies Total	65,535	70,860	66,834	70,334	3,500	5.2%
Other Total	6,033	6,562	6,036	6,036	0	0.0%
Intrafund Service Credits	(136,611)	(136,611)	(157,168)	(63,214)	93,954	(59.8%)
<b>Net Expenditures</b>	<b>1,661,217</b>	<b>2,294,385</b>	<b>1,806,534</b>	<b>1,804,258</b>	<b>(2,276)</b>	<b>(0.1%)</b>

# City Clerk Auditor Department

City of Modesto

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	402,269	466,697	508,834	703,606	194,772	38.3%
Elections (0350)	0	3,351	902,700	2,700	(900,000)	(99.7%)
Central Services - Mail (7120)	229,653	218,017	255,540	287,173	31,633	12.4%
<b>Total Expenditures</b>	<b>631,922</b>	<b>688,065</b>	<b>1,667,074</b>	<b>993,479</b>	<b>(673,595)</b>	<b>(40.4%)</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	37,072	25,712	22,500	22,500	0	0.0%
<b>Total Revenues</b>	<b>37,072</b>	<b>25,712</b>	<b>22,500</b>	<b>22,500</b>	<b>0</b>	<b>0.0%</b>

# City Clerk Auditor Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	403,759	446,225	473,766	534,870	61,104	12.9%
Internal Service Charges Total	27,483	32,148	29,632	36,611	6,979	23.6%
Professional & Contractual Svc Total	195,817	202,844	1,150,364	412,223	(738,141)	(64.2%)
Materials & Supplies Total	3,687	5,935	11,660	8,123	(3,537)	(30.3%)
Other Total	1,176	912	1,652	1,652	0	0.0%
<b>Net Expenditures</b>	<b>631,922</b>	<b>688,065</b>	<b>1,667,074</b>	<b>993,479</b>	<b>(673,595)</b>	<b>(40.4%)</b>

# Personnel Department

City of Modesto

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	1,191,163	1,260,912	1,424,308	1,533,775	109,467	7.7%
Insurance - Administration (7310)	420,951	901,357	929,790	997,873	68,083	7.3%
Insurance - Workers Comp (7320)	5,546,111	2,811,125	3,594,557	3,679,986	85,429	2.4%
Insurance - Liability Insurance (7330)	3,303,236	(121,485)	2,869,922	2,640,884	(229,038)	(8.0%)
Insurance - Property Insurance (7340)	40,068	254,292	452,684	410,609	(42,075)	(9.3%)
Insurance - Dental Insurance (7350)	1,230,221	1,255,614	1,024,698	1,334,463	309,765	30.2%
Insurance - Health (7360)	7,791,920	8,945,501	9,326,577	10,444,768	1,118,191	12.0%
Insurance - Disability (7370)	395,330	347,212	398,467	398,795	328	0.1%
Other Employee Insurance (7380)	433,786	465,156	472,542	420,970	(51,572)	(10.9%)
Insurance - Vision (7390)	323,198	340,572	283,568	330,656	47,088	16.6%
Employee Benefits Mgmt (7510)	32,143,752	39,526,512	39,259,800	37,470,649	(1,789,151)	(4.6%)
Employee Benefits Admin (7520)	0	0	332,524	410,043	77,519	23.3%
<b>Total Expenditures</b>	<b>52,819,735</b>	<b>55,986,767</b>	<b>60,369,437</b>	<b>60,073,471</b>	<b>(295,966)</b>	<b>(0.5%)</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	49,425	103,741	86,954	64,810	(22,144)	(25.5%)
<b>Total Revenues</b>	<b>49,425</b>	<b>103,741</b>	<b>86,954</b>	<b>64,810</b>	<b>(22,144)</b>	<b>(25.5%)</b>

# Personnel Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	33,358,398	40,794,312	40,954,914	39,366,905	(1,588,009)	(3.9%)
Internal Service Charges Total	130,810	132,661	124,345	156,025	31,680	25.5%
Professional & Contractual Svc Total	1,123,384	1,626,464	1,747,561	1,818,565	71,004	4.1%
Materials & Supplies Total	45,005	43,134	60,370	62,274	1,904	3.2%
Other Total	18,160,840	13,390,196	17,482,247	18,669,702	1,187,455	6.8%
Capital Non-CIP Total	1,297	0	0	0	0	0.0%
<b>Net Expenditures</b>	<b>52,819,735</b>	<b>55,986,767</b>	<b>60,369,437</b>	<b>60,073,471</b>	<b>(295,966)</b>	<b>(0.5%)</b>

# Information Technology

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	285,614	87,871	66,550	66,500	(50)	(0.1%)
Education-Govt Communication (0320)	248,358	271,634	275,930	255,524	(20,406)	(7.4%)
Information Technology (7130)	3,366,645	3,906,234	4,079,422	4,510,170	430,748	10.6%
<b>Total Expenditures</b>	<b>3,900,617</b>	<b>4,265,740</b>	<b>4,421,902</b>	<b>4,832,194</b>	<b>410,292</b>	<b>9.3%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	230,350	37,838	0	0	0	0.0%
<b>Total Revenues</b>	<b>230,350</b>	<b>37,838</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

# Information Technology

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	1,558,826	1,608,348	2,283,755	2,555,602	271,847	11.9%
Internal Service Charges Total	66,992	67,964	72,375	66,240	(6,135)	(8.5%)
Professional & Contractual Svc Total	1,746,942	1,779,065	1,248,715	1,447,116	198,401	15.9%
Materials & Supplies Total	47,298	63,231	47,341	56,378	9,037	19.1%
Other Total	690	75	700	700	0	0.0%
Capital Non-CIP Total	479,870	747,057	769,016	706,158	(62,858)	(8.2%)
<b>Net Expenditures</b>	<b>3,900,617</b>	<b>4,265,740</b>	<b>4,421,902</b>	<b>4,832,194</b>	<b>410,292</b>	<b>9.3%</b>

# Finance Department

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	5,498,713	5,941,765	5,860,772	6,261,297	400,525	6.8%
Capital Improvement Support (0300)	0	0	0	76,876	76,876	0.0%
Central Services (7100)	34,332	22,006	21,546	26,000	4,454	20.7%
Inventory Purchases (7110)	3,081,832	2,831,233	2,878,396	2,884,300	5,904	0.2%
<b>Total Expenditures</b>	<b>8,614,877</b>	<b>8,795,004</b>	<b>8,760,714</b>	<b>9,248,473</b>	<b>487,759</b>	<b>5.6%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	2,592,400	2,710,197	2,949,771	2,828,435	(121,336)	(4.1%)
<b>Total Revenues</b>	<b>2,592,400</b>	<b>2,710,197</b>	<b>2,949,771</b>	<b>2,828,435</b>	<b>(121,336)</b>	<b>(4.1%)</b>

## Finance Department

*City of Modesto*

### Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	3,512,162	3,820,334	4,302,323	4,760,402	458,079	10.6%
Internal Service Charges Total	580,097	601,396	582,238	739,734	157,496	27.1%
Professional & Contractual Svc Total	1,266,801	1,466,659	1,170,538	1,320,307	149,769	12.8%
Materials & Supplies Total	111,417	110,052	148,346	134,748	(13,598)	(9.2%)
Other Total	3,017,550	2,790,392	2,557,269	2,556,876	(393)	(0.0%)
Capital Non-CIP Total	126,850	7,501	0	0	0	0.0%
Intrafund Service Credits	0	(1,330)	0	(263,594)	(263,594)	0.0%
<b>Net Expenditures</b>	<b>8,614,877</b>	<b>8,795,004</b>	<b>8,760,714</b>	<b>9,248,473</b>	<b>487,759</b>	<b>5.6%</b>

# Community Economic Development Department

City of Modesto

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	4,469,169	4,997,389	5,525,049	6,313,766	788,717	14.3%
Econ Dev/Strategic Plan (0800)	184,610	630,001	2,287	489,462	487,175	1301.9%
Downtown Improvement Dist (0900)	196,506	184,124	195,760	222,430	26,670	13.6%
<b>Total Expenditures</b>	<b>4,850,284</b>	<b>5,811,515</b>	<b>5,723,096</b>	<b>7,025,658</b>	<b>1,302,562</b>	<b>22.8%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	3,080,387	3,687,175	3,892,549	4,468,909	576,360	14.8%
<b>Total Revenues</b>	<b>3,080,387</b>	<b>3,687,175</b>	<b>3,892,549</b>	<b>4,468,909</b>	<b>576,360</b>	<b>14.8%</b>

# Community Economic Development Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	3,428,236	3,888,368	4,354,850	4,956,469	601,619	13.8%
Internal Service Charges Total	356,070	383,185	354,823	461,286	106,463	30.0%
Professional & Contractual Svc Total	793,299	1,260,107	693,996	1,368,906	674,910	97.2%
Materials & Supplies Total	76,034	73,365	86,660	110,892	24,232	28.0%
Other Total	189,685	191,417	232,767	228,363	(4,404)	(1.9%)
Capital Non-CIP Total	9,167	16,043	0	0	0	0.0%
Intrafund Service Credits	(2,206)	(970)	0	(100,258)	(100,258)	0.0%
<b>Net Expenditures</b>	<b>4,850,284</b>	<b>5,811,515</b>	<b>5,723,096</b>	<b>7,025,658</b>	<b>1,302,562</b>	<b>22.8%</b>

# Fire Department

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	21,154,313	22,977,440	23,960,376	25,735,655	1,775,279	7.4%
Operating Grants Block Grants (0400)	8,737	5,067	0	0	0	0.0%
Operating Grants Reimbursed (0410)	273,181	263,282	0	0	0	0.0%
<b>Total Expenditures</b>	<b>21,436,231</b>	<b>23,245,789</b>	<b>23,960,376</b>	<b>25,735,655</b>	<b>1,775,279</b>	<b>7.4%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	746,884	701,056	711,614	768,324	56,710	8.0%
<b>Total Revenues</b>	<b>746,884</b>	<b>701,056</b>	<b>711,614</b>	<b>768,324</b>	<b>56,710</b>	<b>8.0%</b>

## Fire Department

City of Modesto

### Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	17,691,237	20,077,622	20,895,191	22,321,140	1,425,949	6.8%
Internal Service Charges Total	322,415	379,162	250,217	411,153	160,936	64.3%
Professional & Contractual Svc Total	1,635,997	1,686,034	2,372,968	2,502,962	129,994	5.5%
Materials & Supplies Total	812,064	637,394	438,671	496,771	58,100	13.2%
Other Total	2,535	1,594	3,329	3,629	300	9.0%
Capital Non-CIP Total	971,984	463,983	0	0	0	0.0%
<b>Net Expenditures</b>	<b>21,436,231</b>	<b>23,245,789</b>	<b>23,960,376</b>	<b>25,735,655</b>	<b>1,775,279</b>	<b>7.4%</b>

# Police Department

City of Modesto

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	40,919,835	46,924,885	48,510,855	51,888,031	3,377,176	7.0%
Operating Grants Block Grants (0400)	970,863	133,209	362,467	0	(362,467)	100.0%
Operating Grants Reimbursed (0410)	620,669	1,124,932	1,212,620	1,276,900	64,280	5.3%
Traffic Safety Fund (0600)	97,013	101,685	0	450,000	450,000	0.0%
Stanislaus Drug Enforce Agency (8850)	0	0	0	2,428,796	2,428,796	0.0%
<b>Total Expenditures</b>	<b>42,608,379</b>	<b>48,284,712</b>	<b>50,085,942</b>	<b>56,043,727</b>	<b>5,957,785</b>	<b>11.9%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	4,064,116	4,639,027	3,500,723	4,057,340	556,617	15.9%
<b>Total Revenues</b>	<b>4,064,116</b>	<b>4,639,027</b>	<b>3,500,723</b>	<b>4,057,340</b>	<b>556,617</b>	<b>15.9%</b>

# Police Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change
Employee Services Total	31,519,308	37,154,463	39,622,824	42,318,942	2,696,118	6.8%
Internal Service Charges Total	2,018,803	1,995,485	2,193,874	2,191,524	(2,350)	(0.1%)
Professional & Contractual Svc Total	7,941,903	8,309,719	7,674,462	10,636,602	2,962,140	38.6%
Materials & Supplies Total	624,379	594,790	562,257	673,204	110,947	19.7%
Other Total	45,206	51,420	62,025	189,655	127,630	205.8%
Capital Non-CIP Total	540,686	239,155	50,000	35,000	(15,000)	(30.0%)
Intrafund Service Credits	(81,905)	(60,321)	(79,500)	(1,200)	78,300	(98.5%)
<b>Net Expenditures</b>	<b>42,608,379</b>	<b>48,284,712</b>	<b>50,085,942</b>	<b>56,043,727</b>	<b>5,957,785</b>	<b>11.9%</b>

# Public Works Department

City of Mode

## Fund Summary

<b>Expenditures by Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	1,223,820	2,209,709	2,357,877	6,713,599	4,355,722	184.7%
Capital Improvement Support (0300)	2,278,304	2,454,763	2,842,011	3,062,437	220,426	7.8%
Local Transportation Fund (0510)	249,267	400,000	20,413	22,726	2,313	11.3%
Streets, Traffic & Forestry (0700)	10,769,183	10,544,635	9,725,836	8,234,060	(1,491,776)	(15.3%)
Infrastructure Fin Prgm Admin (2900)	0	0	0	137,720	137,720	0.0%
Water Operations (6100)	20,275,142	23,225,861	29,944,834	31,358,987	1,414,153	4.7%
Wastewater Fund (6210)	17,228,272	15,953,799	18,120,029	18,029,822	(90,207)	(0.5%)
Storm Drainage Fund (6280)	5,289,433	5,725,980	5,738,053	6,177,554	439,501	7.7%
Airport Operating Fund (6310)	736,516	784,043	795,695	871,276	75,581	9.5%
Bus Service - DAR (6520)	1,830,113	1,842,266	2,233,868	2,224,759	(9,109)	(0.4%)
Transportation Center (6530)	338,905	403,941	388,733	578,350	189,617	48.8%
Bus Fixed Route MAX Operations (6540)	6,768,047	7,652,564	8,615,165	9,449,758	834,593	9.7%
Bus Fixed Route-Alt Transport (6550)	32,595	33,938	60,000	61,497	1,497	2.5%
Fleet Management Fund (7200)	3,834,329	4,385,769	4,466,149	5,133,183	667,034	14.9%
Fleet Equipment Replacement (7210)	1,880,426	1,334,062	3,569,100	2,405,100	(1,164,000)	(32.6%)
<b>Total Expenditures</b>	<b>72,734,351</b>	<b>76,951,330</b>	<b>88,877,762</b>	<b>94,460,828</b>	<b>5,583,066</b>	<b>6.3%</b>

<b>Revenues General Fund (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	% Change
General Fund (0100)	594,588	1,183,872	1,064,149	1,641,633	577,484	54.3%
<b>Total Revenues</b>	<b>594,588</b>	<b>1,183,872</b>	<b>1,064,149</b>	<b>1,641,633</b>	<b>577,484</b>	<b>54.3%</b>

# Public Works Department

City of Modesto

## Category Summary

<b>Expenditures by Category (\$)</b>	Actual 2003-2004	Actual 2004-2005	Budget 2005-2006	Adopted 2006-2007	\$ Change From Budget	%Change From Budget
Employee Services Total	22,450,306	24,986,097	27,569,419	30,139,378	2,569,959	9.3%
Internal Service Charges Total	12,807,870	16,104,737	18,064,709	18,903,195	838,486	4.6%
Professional & Contractual Svc Total	30,347,794	28,326,607	33,612,176	35,329,944	1,717,768	5.1%
Materials & Supplies Total	6,694,795	6,604,495	6,245,516	7,234,207	988,691	15.8%
Other Total	234,365	568,535	314,168	300,472	(13,696)	(4.4%)
Capital Non-CIP Total	2,544,112	2,231,718	3,622,500	2,717,350	(905,150)	(25.0%)
Intrafund Service Credits	(2,593,744)	(1,870,859)	(550,725)	(163,718)	387,007	(70.3%)
CIP Total	248,852	0	0	0	0	0.0%
<b>Net Expenditures</b>	<b>72,734,351</b>	<b>76,951,330</b>	<b>88,877,762</b>	<b>94,460,828</b>	<b>5,583,066</b>	<b>6.3%</b>

# Capital Improvement Program Definition, Policies and Process

## Definition of a Capital Project

1. Cost should be \$100,000 or more for the life of the project
2. Most will take more than a single year to complete
3. Project revenues and expenditures should be clearly identified and balanced (e.g., revenue should equal project expenditures)
4. Projects should have an identifiable schedule that includes a beginning, intervening milestones, and an end
5. Maintenance costs to increase the life of the City's infrastructure, replacement costs for infrastructure and reserves for future projects are not defined as a CIP, but are included in the CIP budget document. Examples of these include:
  - Pavement maintenance
  - Water Downstream Improvements
  - Fleet Maintenance Facility

## Primary-Secondary Projects – defined below and approved Oct. 12, 2004

The CIP frequently contains several projects that are similar in nature. For example, Public Works often proposes projects to replace or upgrade traffic signals at several different intersections throughout the City. Each intersection is formally a separate project, and funding may not be moved from one traffic signal project to another traffic signal project without Council action.

On October 12, 2004, the City Council approved grouping similar projects together in a "primary-secondary" relationship. Following the traffic signal example, "Traffic Signals" is the "primary" project, with individual "secondary" projects dedicated to each specific intersection where a project will be performed. The primary project description includes a description of each of the secondary projects related to it.

The primary project serves as the budgetary control device within the CIP. As approved, the City Manager has the authority to move CIP funding from one secondary project to another secondary project, as long as the overall primary project budget does not change. This approach allows for greater flexibility and efficiency when programming multiple CIPs of the same type.

## Process

Existing projects are reviewed annually. This review compares user status and financial information to identify project progress and completion. This will be integrated into the budget proforma review process.

The Finance Department will work with the CIP project managers to develop CIP revenue forecasts for the budget year. This analysis will be compiled and distributed by the Finance Department to the appropriate project managers.

# Capital Improvement Program Definition, Policies and Process

Projects to be closed will be identified by the project managers and submitted by the appropriate Department Director to the City Manager for closure. The City Manager has the final authority to close the projects. (CIP Closure Form).

The City Manager and Deputy City Manager and Department Heads review and prioritize all existing CIP's to assure consistency with the City's General Plan and the City's vision statement.

Section 65401 of the Government Code and Section 10-1.102 of the Modesto Municipal Code, requires the Planning Commission review all capital improvement projects to determine if they conform with the City's adopted *Modesto Urban Area General Plan*.

The City Council will review new projects and approve re-appropriation of funds for existing projects as part of the annual budget cycle.

## Capital Improvement Program – Policies

**CIP Projects.** Large construction projects, equipment purchases, infrastructure maintenance, replacement costs and future reserves will be included in the Capital Improvement Program.

**CIP Purpose.** The purpose of the CIP is to systematically plan, schedule, manage, monitor and finance capital projects to ensure cost-effectiveness as well as conformance with established policies. The CIP is a ten-year plan organized into the same functional groupings used for the operating programs. The CIP reflects a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure; and capital facility projects that significantly expand or add to the City's existing fixed assets.

**Project Manager.** Every CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, and periodically report project status. The project manager ensures that projects comply with Community Facility District (CFD) and Capital Facility Fees (CFF) regulations.

**Projects may be appropriated for anticipated revenues but cannot be spent until revenues documents have been received.** Each proposed CIP project will include the approximate location, size, completion date (est.) and estimate of costs and source of funding such as General Fund, Capital Facility Fees, Federal or State Grant, etc.

**CIP Appropriation.** The City's annual CIP appropriation for study, design, acquisition and/or construction is based on the projects designated by the Council through adoption of the Budget. **Adoption of the CIP appropriation does not automatically authorize funding for a specific project phase.** Project engineering and preliminary engineering will be appropriated at the time of Council action.

# Capital Improvement Program Definition, Policies and Process

Authorization for construction generally occurs only after:

- The costs for the phases have been fully developed
- A grant is awarded and a copy of award is received in Finance
- A contract is granted after a competitive bid process
- A request for proposal (RFP) is approved by Council.

Actions involving any Federal or State funded CIP are restrained by the conditions of the grant.

Accordingly, if contract costs at the time of bid award are less than the budgeted amount, the unobligated balance will either be re-appropriated to project contingency or returned to fund balance. This action should be clearly explained in the fiscal impact section of a Council document and include any estimate for City engineering costs and required contingency to complete the project.

If project costs at the time of bid award are greater than budget amounts, four options are typically available:

1. Eliminate the project.
2. Defer the project for consideration to the next Budget cycle.
3. Re-scope or change the phasing of the project to meet the existing budget.
4. Appropriate additional resources as necessary from fund balance or other revenue sources.

For new CIP projects outside of the adoption process, resources need to be identified:

- Is there sufficient fund balance or monitored cash flow?
- Has an invoicing procedure been established?
- If sufficient funds are not available then lower priority projects may need to be eliminated and the budget for that project returned to fund balance and then re-appropriated to the higher priority project.

**Project Status.** Project milestones will be listed as objectives in the program narratives to facilitate project tracking

## **CIP Project Reporting and Update Process**

- Cost Estimates/Actuals by Phase
- Schedule (Time Line)
- Accounting Procedures/Revenue Tracking/Grant Invoicing /Project Closeout Procedures
- Timely Status Update Reporting (Note: Cost overruns and funding needs to be determined early. Updated costs and postponed timelines flag potential funding issues.)

# Capital Improvement Program Financial Overview

## Overview:

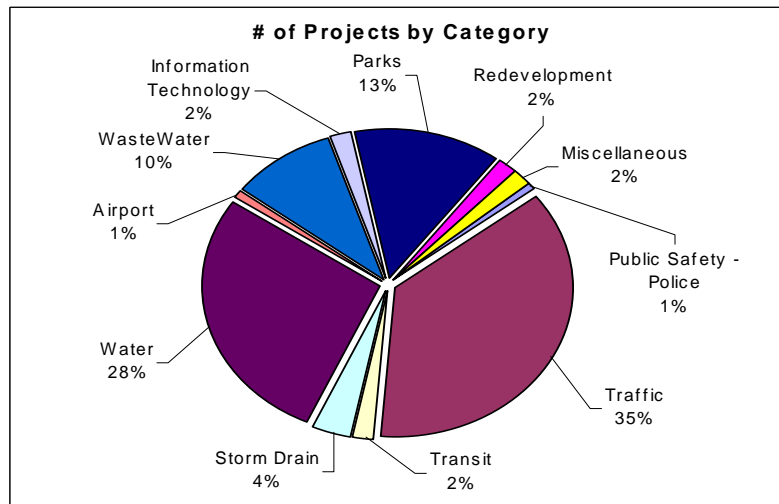
Staff reviewed all active projects and their status. The CIP includes 248 active projects for FY 2007. Of the active projects, 216 are ongoing projects (authorized in previous years), 17 are new projects during the “interim” budget and 32 projects were created in FY2006 after the comprehensive review in October 2005. This is the third year of introducing the primary/secondary projects (defined in the policy section). Of the 265 new and active projects 9 are primary and 83 are secondary projects.

Budget for FY 2007 Projects (\$000's)						
	# of Projects	Funding Approved	Increase/Decrease of Additional Funding	Total Funding Approved	Life to Date Expended (as of 4/5/2006)	Total Available Funding for FY 2007 <sup>(1)</sup>
Existing/Active Projects	248	212,841	11,029	223,870	(90,711)	133,159
New Projects Requested	17		12,908	12,908		12,908
<b>Total Active/New Projects for FY2007</b>	<b>265</b>	<b>212,841</b>	<b>23,937</b>	<b>236,778</b>	<b>(90,711)</b>	<b>146,067</b>

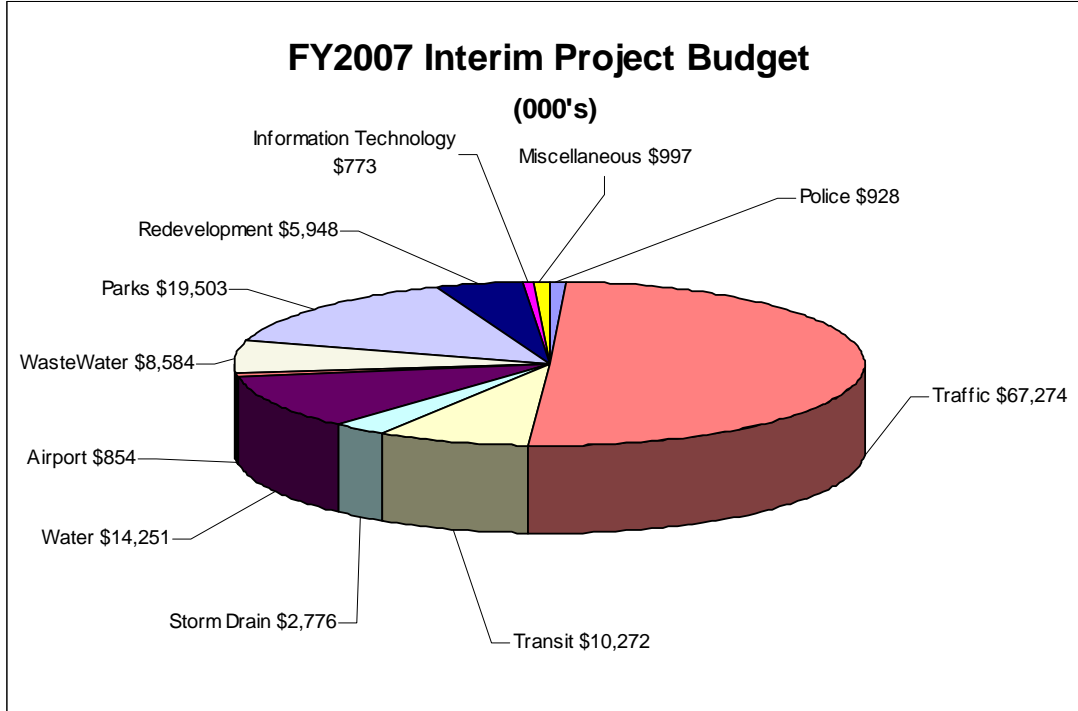
(1) This is a "snapshot" in time and subject to change

Total budget from inception thru FY 2007 for all CIP projects is \$236.8 million dollars. This includes additional funding of \$11.0 million and new project funding of \$12.9 million. Staff is recommending for Council approval, the FY 2006 “**remaining**” budget of \$146.1 million. Please note the remaining budget for existing/active projects (\$122.1 million) is an estimate or “snapshot” in time. This amount was calculated prior to the close of the fiscal year 2006 and subject to change.

**Included in the Capital Improvement Program document, under specific project categories, is a list of capital projects** The charts below represent existing/active projects and the percentage of number of projects and the budget for each category. The “top 3” categories for each chart are: Traffic Circulation, Water and Parks System.



# Capital Improvement Program Financial Overview



## Primary Funding Sources for the Top “3” Categories

**Traffic Circulation:** Gas Tax, Local Transportation Funds, Federal & State Grants, Capital Facilities Fees and Community Facilities Districts

**Water:** Rate Base, Connection Fees, Bonds supported by rate base and connection fees

**Parks Systems:** Parks Capital Facility Fees, Gas Tax, Local Transportation Funds, Federal & State Grants & Funding Development Strategy sources

## Accomplishments and On-Going Activities for the CIP process

- Projects restructure--Water, Wastewater implemented Primary/Secondary projects. Traffic division is in the beginning phase of the project restructure. These departments had many “like” projects, which were consolidated into Primary projects as a budgetary control device within the CIP. This offers flexibility to reprogram funds between “like” projects, while preserving Council’s budgetary oversight and control. (See Policy Section)
- Revenue review –This process verified award letters from the grantor and identified project-specific revenues for projects when applicable and quantified the capital -funding gap.

# **Capital Improvement Program Financial Overview**

- Expenditure control- Established line item control for projects for early detection of potential overruns and better monitoring of budgets. These controls have been put in place for the Public Works Department.
- Closed projects- Procedures were put in place to close projects through out the year in a timely manner.

We invite comments from the Council and the community regarding any continued improvement to the Capital Improvement Program.

Respectfully,

Capital Improvement Program Team

# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Primary/Secondary Project Category		Project #	Project Manager
		Program Category			
202	1230 12TH STREET RETROFIT	PARKS		2300-310-A012	Hannon
178	2005 ANNUAL SEWER REHAB	WASTEWATER		6210-430-B627	Phillips
100	36" REINFORCE CONCRETE PIPE ALONG KODIAK DR	STORM DRAIN		2691-020-X521	Dion
101	48" REINFORCE CONCRETE PIPE-KODIAK	STORM DRAIN		2691-020-X522	Dion
3	5 TRAFFIC SIG MOD-STATE (102)	TRAFFIC		2300-160-N068	Murphy
68	6 LNS DALE TO MCHENRY-SECONDARY	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H461	Dumas
4	7TH ST BRIDGE PRELIM DESIGN (012)	TRAFFIC		0700-430-C926	Phillips
5	9TH STREET BRIDGE REPLACEMENT (054)	TRAFFIC		2300-430-M203	Phillips
6	9TH STREET PEDESTRIAN ENHANCEMENT	TRAFFIC		0510-430-K389	Phillips
102	9TH STREET STORM DRAINAGE	STORM DRAIN		6280-430-N686	Phillips
93	AIRPORT EXPANSION & RESURFACING	AIRPORT		6320-440-M275	Musca
94	AIRPORT TERM. PARKING LOT EXPANSION	AIRPORT		6320-440-A008	Musca
194	<b>ANNUAL LIFT STATION REHAB 5225</b>	WASTEWTR - PRIMARY/SEC	ANNUAL LIFT STATION REHAB 5225	6210-480-B575	Souza
199	<b>ANNUAL REPAIR&amp;REPL SEC SITE 5227</b>	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SEC SITE 5227	6210-480-B577	Denlinger
195	<b>ANNUAL REPAIR&amp;REPL SITE 5226</b>	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SITE 5226	6210-480-B576	Denlinger
7	ARTERIAL ROUNDABOUTS(119)	TRAFFIC		1410-160-E635	Murphy
95	AUTOMATED VEHICLE LOCATION SYSTEM	TRANSIT		6510-165-A044	Cavanah
8	BACKUP BATTERY SYSTEMS-TRAFFIC	TRAFFIC		1300-160-M282	Keys
69	BANGS/PRESCOTT ST IMPROVEMENT	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H421	Dumas
85	BRIGGS/MCHENRY LEFT TURN SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-CFF	1410-160-E669	Barnes
203	BRIGGSMORE/99 BEAUTIFICATION	PARKS		2300-310-A080	Critchfield
9	BRIGGSMORE:OAKDALE TO CLAUS	TRAFFIC		1410-430-H719	Phillips
235	CAD-COMPUTER AIDED DISPATCH	INFORMATION TECHNOLOGY		7130-070-M483	Beckler
11	CALIFORNIA AVE IMPROVEMENT (131)	TRAFFIC		2370-160-E701	Barnes
163	CALIFORNIA W283 BLENDING LINE-SECOND	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W730	Damas
179	CANNERY SEGREGATION - LAND ACQUISITION	WASTEWATER		6210-480-M244	Musca
10	CARPENTER RD BRIDGE SEISMIC(064)	TRAFFIC		1410-430-H465	Phillips
180	CELESTE/ROSE/SCENIC SEWER IMPROVEMENTS	WASTEWATER		6210-430-A049	Phillips
12	CFF-STREETS PELANDALE-HIGHWAY 99	TRAFFIC		1410-480-M278	Phillips
115	CITY DOWNSTREAM IMPROVEMENT TIER 1	WATER - PRIMARY/SEC	DOWNSTREAM IMPROVEMENTS	6180-430-W363	Phillips
13	CLARANTINA MCHENRY-COFFEE 4 LANE	TRAFFIC		1410-430-H455	Phillips
74	CLARANTINA PLAN LINE - SECONDARY	TRAFFIC - PRIMARY/SEC	PLAN LINES - PRIMARY	1410-430-H716	Phillips
14	CLARATINA - COFFEE TO OAKDALE	TRAFFIC		1410-430-Q210	Phillips
15	CLARATINA-OAKDALE TO ROSELLE	TRAFFIC		1410-430-H470	Phillips
103	CLAUS PARK STREET IMPROVEMENT	STORM DRAIN		2691-020-X531	Dion
16	CLAUS RD. PLAN LINE	TRAFFIC		1410-440-M283	Phillips
76	CLAUS SYLV/FLOYD/LINCOLN OAK-CARP/SEC	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES -CFF	1410-160-E674	Barnes
181	COLLECTION SYSTEM REHAB (5224)	WASTEWATER		6210-480-B574	Souza

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# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Program Category	Primary/Secondary Project Category	Project #	Project Manager
17	COMMUNITY GATEWAYS (114)	TRAFFIC		2300-430-N489	Phillips
204	CONANT/RUMBLE SIDEWALK IMPROVE	PARKS		2300-310-Q240	Hannon
240	CORPORATION YARD LAND ACQUISITION	MISCELLANEOUS		1300-430-K859	Cavanah
241	COUNTER RECONSTRUCTION	MISCELLANEOUS		1300-120-Q237	Detmar
205	CREEKWOOD PARK SHADE STRUCTURE	PARKS		1350-310-A081	Critchfield
182	DAF DISSOLVED AIR FLOTATION	WASTEWATER		6210-430-A215	Phillips
70	DALE/PELANDALE ST IMPROVEMENT	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H422	Dumas
89	DETECTOR LOOPS SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-GAS TAX	2370-160-E667	Barnes
18	DEVELOPER REIMBURSE IMPROVEMENT/ROW	TRAFFIC		1410-430-H476	Gedney
19	DEVELOPER REIMBURSE IMPROVEMENT/ROW	TRAFFIC		1430-430-H403	Gedney
114	DOWNSTREAM IMPROVEMENTS PROJECTS	WATER - PRIMARY/SEC	DOWNSTREAM IMPROVEMENTS	6180-430-W361	Phillips
113	<b>DOWNSTREAM IMPROVEMENTS-PRIMARY</b>	WATER - PRIMARY/SEC	DOWNSTREAM IMPROVEMENTS	6180-430-W425	Phillips
244	DOWNTOWN AFFORDABLE HOUSING LAND ACQUISITION	REDEVELOPMENT		9060-140-Q244	Boston
20	ENCINA TRAFFIC CALMING (113)	TRAFFIC		2300-160-A153	Murphy
183	ENGINEERING SYSTEM ANALYSIS	WASTEWATER		6210-430-A209	Bond
184	EQUIPMENT FOR WWC BLDG	WASTEWATER		6210-480-J590	Denlinger
21	EXPAND ADVANCE TRAF MGMT SYS COLLEGE AVE(106)	TRAFFIC		2300-160-N064	Murphy
62	<b>EXPAND ADVANCE TRAF MGMT SYSTEM</b>	TRAFFIC - PRIMARY/SEC	EXPAND ADVANCE TRAF MGMT SYSTEM	1410-430-E298	Barnes
118	EXTEND WATER MAINS-GALLO PAC 2ND	WATER - PRIMARY/SEC	EXTEND WATER MAINS	6180-480-W611	Lagarbo
119	EXTEND WATER MAINS-NEW DEV 2ND	WATER - PRIMARY/SEC	EXTEND WATER MAINS	6180-480-W610	Lagarbo
117	<b>EXTEND WATER MAINS-PRIMARY</b>	WATER - PRIMARY/SEC	EXTEND WATER MAINS	6180-480-W426	Lagarbo
22	FAIRVIEW VILLAGE BIKE TRAIL	TRAFFIC		2641-020-X728	Dion
23	FAIRVIEW VILLAGE H2O SYSTEM	TRAFFIC		2641-020-X725	Dion
104	FAIRVIEW VILLAGE STORM DRAIN	STORM DRAIN		2641-020-X727	Dion
185	FAIRVIEW VILLAGE WASTE H2O SYS	WASTEWATER		2641-020-X726	Dion
24	FED (HES) GRANT STREET LIGHTS 128	TRAFFIC		2300-160-Q005	Phillips
63	<b>FED FUNDED PAVEMENT MTC-PRIMARY</b>	TRAFFIC - PRIMARY/SEC	FED FUNDED PAVEMENT MTC	2370-430-H475	Phillips
64	FED PAVEMENT MAINTENANCE 9TH, H, I SECONDARY	TRAFFIC - PRIMARY/SEC	FED FUNDED PAVEMENT MTC	2370-430-H404	Phillips
236	FINANCIAL SOFTWARE UPGRADE	INFORMATION TECHNOLOGY		7130-070-M480	Beckler
196	FIXED FILM REACTOR PUMPS - SECONDARY	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SITE 5226	6210-480-B587	Denlinger
242	FLEET MAINTENANCE FACILITY	MISCELLANEOUS		7200-480-H028	Turner
26	FLOYD AVE BETWEEN ROSELLE & FINE	TRAFFIC		2691-020-X512	Dion
25	FLOYD AVE-OAKDALE TO ROSELLE	TRAFFIC		2600-020-A107	Dion
206	FREEDOM NEIGHBORHOOD PARK	PARKS		1350-310-Q233	Critchfield
27	FREEDOM NEIGHBORHOOD PARK IMPROVEMENT	TRAFFIC		2691-020-X511	Dion
134	FREEDOM PARK W62-SECONDARY	WATER - PRIMARY/SEC	INSTALL NEW WELLS	6180-480-W442	Phillips
96	FY04-05 BUS PURCHASES(3)	TRANSIT		6510-165-J401	Cavanah
27A	FY06-07 ROAD MTC PROJECTS	TRAFFIC		1300-480-H683	Brusca

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# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Primary/Secondary Project Category			Project Manager
		Program Category		Project #	
139	GALAS WATER CAPACITY STUDY 2ND	WATER - PRIMARY/SEC	WATER SYSTEM ANALYSIS	6180-430-W708	Bond
245	GALLO ARTS CENTER ST. IMPROVEMENT.	REDEVELOPMENT		9080-140-Q260	Boston
207	GEO A ROGERS PARK P3(ORWRIGHT)	PARKS		1400-310-P504	Critchfield
208	GOLF CAPITAL IMPROVEMENTS	PARKS		6600-330-P391	Critchfield
197	GRIT CLASSIFIER	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SITE 5226	6210-480-B337	Denlinger
120	<b>GROUNDWATER MANAGEMENT-PRIMARY</b>	WATER - PRIMARY/SEC	GROUNDWATER MANAGEMENT	6180-430-W440	Bond
123	<b>H2O SYS SECURITY ENHANCE-PRIMARY</b>	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W435	Lagarbo
158	HICKMAN RESIDENTIAL METERS 2ND	WATER - PRIMARY/SEC	WATER METERS	6180-480-W703	Richter
149	HICKMAN SYS IMPROVE SEC (W428)	WATER - PRIMARY/SEC	STRENGTH/REPLACE H2O SYS	6180-480-W449	Lagarbo
209	HILLSIDE DR IMPROVEMENT KERR/S SANTA CR	PARKS		2300-310-A013	Hannon
97	HYBRID ELECTRIC BUS	TRANSIT		6510-165-N591	Cavanah
237	INET - FIBER NETWORK	INFORMATION TECHNOLOGY		7130-070-M481	Beckler
210	INFRASTRUCTURE PRESERVATION	PARKS		1400-310-M185	Critchfield
133	<b>INSTALL NEW WELLS-PRIMARY</b>	WATER - PRIMARY/SEC	INSTALL NEW WELLS	6180-480-W441	Phillips
105	INSTALL STORMDRAIN BASIN LANDSCAPE	STORM DRAIN		2750-020-X510	Dion
211	IRRIGATION SYSTEM @ MELLIS PARK	PARKS		2330-320-P434	Hannon
246	KANSAS AVE BP CONCEPT MASTER PLAN	REDEVELOPMENT		9080-140-Q246	Boston
247	KANSAS AVE. BUS/PARK PROP. OPT	REDEVELOPMENT		9080-140-Q243	Boston
28	KANSAS EMERALD TO CARPENTER 05/06	TRAFFIC		0510-430-H467	Phillips
29	KANSAS/NEEDHAM OVERHEAD PRO(GS6082	TRAFFIC		0700-430-F265	Phillips
243	KIERNAN BUS PARK STORM DR STUDY	MISCELLANEOUS		0800-140-L092	Boston
212	KING KENNEDY KITCHEN &AUDITORIUM	PARKS		2330-310-P500	Critchfield
186	LA LOMA SEWER LIFT STATION	WASTEWATER		6210-430-B609	Phillips
174	LASSEN WATERLINE INSTALL-SECOND	WATER - PRIMARY/SEC	S. MODESTO INTERIM WTR IMPRVMT	6181-480-W353	Lagarbo
150	LEO AVE SYS IMPROVEMENT (SEC) W428	WATER - PRIMARY/SEC	STRENGTH/REPLACE H2O SYS	6180-480-W464	Lagarbo
30	LIGHTED CROSSWALK (116)	TRAFFIC		2370-160-E690	Barnes
90	LIGHTED CROSSWALKS-SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-GAS TAX	2370-160-E662	Barnes
229	<b>LIGHTING PLAYGROUNDS &amp; SHADE S</b>	PARKS - PRIMARY/SEC	LIGHTING PLAYGROUNDS & SHADE	1350-310-P331	Critchfield
31	LOWER UPRR CROSSINGS(0801)	TRAFFIC		2300-160-A265	Hom
213	MADDUX YOUTH CENTER IMPROVEMENT	PARKS		2300-310-M182	Critchfield
32	MAINTAIN ADVANCE TRAF MGMT SYS CCTV SYSTEM	TRAFFIC		0700-160-E453	Barnes
214	MARK TWAIN PICNIC AREA	PARKS		2300-310-N112	Critchfield
215	MARY E GROGAN COMMUNITY PARK	PARKS		1350-310-P501	Critchfield
135	MCKINNEY COLONY W64-SECONDARY	WATER - PRIMARY/SEC	INSTALL NEW WELLS	6180-480-W443	Phillips
33	MERLE ROAD IMPROVEMENT	TRAFFIC		2691-020-Q315	Dion
238	MICROSOFT EXCH. PLATFORM MIGRATION	INFORMATION TECHNOLOGY		7130-070-M494	Beckler

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# CAPITAL PROJECTS INDEX

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		Program Category		Project #	
136	MILDRED PERKINS W63-SECONDARY	WATER - PRIMARY/SEC	INSTALL NEW WELLS	6180-480-W729	Phillips
140	MODESTO H2O SYSTEM ANALYSIS-SECONDARY	WATER - PRIMARY/SEC	WATER SYSTEM ANALYSIS	6180-430-W608	Bond
159	MODESTO RESIDENTIAL H2O METERS (SEC) W416	WATER - PRIMARY/SEC	WATER METERS	6180-480-W381	Richter
151	MODESTO SYSTEM IMPROVEMENT-SECONDARY	WATER - PRIMARY/SEC	STRENGTH/REPLACE H2O SYS	6180-480-W615	Lagarbo
216	MONTEROSSO TRAILHEAD (069)	PARKS		2330-310-P502	Critchfield
116	MRWTP PHASE2 EXP DISTRIB IMPROVEMENT	WATER - PRIMARY/SEC	DOWNSTREAM IMPROVEMENTS	6180-430-A202	Phillips
66	<b>NEIGH TRAFFIC CALMING-PRIMARY</b>	TRAFFIC - PRIMARY/SEC	NEIGH TRAFFIC CALMING	1410-160-E738	Barnes
217	NEIGHBORHOOD CENTER MARSHALL PARK	PARKS		1300-310-M163	Critchfield
98	NEW BUS MAINTENANCE FACILITY	TRANSIT		6510-165-B911	Cavanah
218	NEW PARKLAND ACQUISITION	PARKS		1350-310-P503	Critchfield
2	NORTHEAST POLICE STATION	PUBLIC SAFETY - POLICE		1310-190-G485	Harden
67	<b>NW MODESTO STREET IMPROVEMENT</b>	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H420	Phillips
34	OAKDALE & ROAD G INTERSECTION	TRAFFIC		2691-020-X527	Dion
35	OFFICE TRAFFIC SAFETY LIGHTED CROSSWALKS VAR	TRAFFIC		2300-160-A221	Hom
86	ORANGEBURG/MCHENRY RIGHT TURN SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-CFF	1410-160-E668	Barnes
141	OUTLYING H2O SYSTEM ANALYSIS-SECONDARY	WATER - PRIMARY/SEC	WATER SYSTEM ANALYSIS	6180-430-W609	Bond
152	OUTLYING SYSTEM IMPROVEMENT-SECONDARY	WATER - PRIMARY/SEC	STRENGTH/REPLACE H2O SYS	6180-480-W616	Lagarbo
220	PARK PARTNERS	PARKS		1400-310-P734	Critchfield
221	PARK SYSTEM IMPROVEMENTS	PARKS		1400-310-P493	Critchfield
36	PAVEMENT CONDITION SURVEY	TRAFFIC		0700-430-H485	Phillips
37	PEDESTRIAN COUNTDOWN INDICATOR	TRAFFIC		0700-160-E451	Barnes
38	PEDESTRIAN OVERCROSSING	TRAFFIC		2691-020-Q310	Dion
79	PEDESTRIAN/BICYCLIST SAFETY ENHANCEMENTS	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-E736	Barnes
39	PELANDALE - REIMBURSE FOR ROW	TRAFFIC		1410-430-Q207	Phillips
40	PELANDALE CCTV/FIBER OPTICS118	TRAFFIC		1410-160-E689	Murphy
41	PELANDALE INTERCHANGE	TRAFFIC		1410-160-E740	Vohra
42	PELANDALE INTERSECTION IMPROVE	TRAFFIC		1410-430-N496	Phillips
43	PELANDALE MCHENRY PROJECT STUDY	TRAFFIC		1410-430-A159	Phillips
71	PELANDALE SISK TO 99 IMPROVE	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H424	Dumas
230	PHASE 1 LIGHTING PLAYGROUND SHADE	PARKS - PRIMARY/SEC	LIGHTING PLAYGROUNDS & SHADE	1350-310-P380	Critchfield
73	<b>PLAN LINES - PRIMARY</b>	TRAFFIC - PRIMARY/SEC	PLAN LINES - PRIMARY	1410-430-H468	Phillips
219	PLAY EQUIPMENT UPGRADES	PARKS		2300-310-N442	Critchfield
1	POLICE TACTICAL TRAINING CENTER	PUBLIC SAFETY - POLICE		1300-190-M168	Savelli
72	PRESCOTT/PELANDALE ST IMPROVEMENT	TRAFFIC - PRIMARY/SEC	NW MODESTO STREET IMPROVEMENT	1410-430-H423	Dumas

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# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Program Category	Primary/Secondary Project Category	Project #	Project Manager
99	PURCHASE 1 COMMUTER BUS	TRANSIT		6510-165-A047	Cavanah
142	<b>PURCHASE/INSTALL GENERATOR</b>	WATER - PRIMARY/SEC	PURCHASE/INSTAL L GENERATOR	6180-480-W433	Lagarbo
200	R&R STORAGE POND1 LIFT STATION PUMP1 -SEC	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SEC SITE 5227	6210-480-B589	Denlinger
201	R&R TAIL WATER M ST. SECONDARY	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SEC SITE 5227	6210-480-B588	Denlinger
91	RAT CARP/STATE & SISK SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-GAS TAX	2370-160-B663	Barnes
248	RDA PUBLIC IMPROVEMENTS	REDEVELOPMENT		9080-140-K732	Boston
44	REIMBURSE DEV FOR IMPROVEMENTS	TRAFFIC		1410-430-B592	Phillips
222	REMOVE WATER TOWER 17TH AND G	PARKS		2330-320-P432	Hannon
144	REPLACE PUMPS-MODESTO-SECONDARY	WATER - PRIMARY/SEC	REPLACEMENT PUMPS	6180-480-W622	Lagarbo
145	REPLACE PUMPS-OUTLYING-SECOND ARY	WATER - PRIMARY/SEC	REPLACEMENT PUMPS	6180-480-W623	Lagarbo
143	<b>REPLACEMENT PUMPS-PRIMARY</b>	WATER - PRIMARY/SEC	REPLACEMENT PUMPS	6180-480-W455	Lagarbo
187	ROSE/CELESTE SEWER LIFT ST	WASTEWATER		6210-430-B490	Phillips
77	ROSELLE HILLGELEN KODIAK SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES -CFF	1410-160-B678	Barnes
45	ROSELLE&FLOYD INTERSECTION CTRL,RD WIDE	TRAFFIC		2691-020-A114	Dion
80	ROUNDAABOUT COL/BOWEN,KODIAK/TEM,MERLE SEC	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-B645	Barnes
81	ROUNDAABOUT KODIAK/LINCOLN OAK SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-B640	Barnes
46	RSTP COFFEE:SYLVAN-MABLE (108)	TRAFFIC		0700-430-Q002	Phillips
146	S MODESTO PUMP STATION (SECONDARY)	WATER - PRIMARY/SEC	REPLACEMENT PUMPS	6180-480-W376	Lagarbo
173	<b>S. MODESTO INTERIM WTR IMPROVEMENT</b>	WATER - PRIMARY/SEC	S. MODESTO INTERIM WTR IMPRVMNT	6181-480-W336	Lagarbo
147	SALIDA RESIDENTIAL METERS 2ND	WATER - PRIMARY/SEC	REPLACEMENT PUMPS	6180-480-W704	Richter
223	SANDERS NEIGHBORHOOD PARK	PARKS		1350-310-P402	Critchfield
188	SCENIC SEWER LIFT STATION	WASTEWATER		6210-430-B491	Phillips
47	SCENIC/LAKEWOOD LIGHT XWLK(111)	TRAFFIC		2300-160-A009	Hom
224	SCHOOL FACILITIES INFRASTRUCTURE	PARKS		1400-310-P733	Critchfield
164	SECONDARY-WELL 236 BLEND LINE	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W742	Phillips
124	SECURITY (VULNERABLE ASSESSMT) CODONI SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W605	Damas
125	SECURITY (VULNERABLE ASSESSMT) TANK 5 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W603	Damas
126	SECURITY (VULNERABLE ASSESSMT) TANK 6 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W604	Damas

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# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Primary/Secondary Project Category		Project #	Project Manager
		Program Category			
127	SECURITY (VULNERABLE ASSESSMT) TANK 7 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W719	Damas
128	SECURITY (VULNERABLE ASSESSMT) WELL 14 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W723	Damas
129	SECURITY (VULNERABLE ASSESSMT) WELL 2 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W721	Damas
130	SECURITY (VULNERABLE ASSESSMT) WELL 25 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W724	Damas
131	SECURITY (VULNERABLE ASSESSMT) WELL 7 SITE 2ND	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W722	Damas
189	SHACKLEFORD CROSSING	WASTEWATER		6210-430-N143	Phillips
48	SHARON/MAID MARIANNE RDBT(112)	TRAFFIC		2300-160-A010	Hom
56	SIGNAL MODIFY 12TH/LA LOMA(117)	TRAFFIC		2370-160-E632	Sandeep
49	SNYDER AVE (PRESCOTT & CARVER)	TRAFFIC		2680-020-A102	Dion
50	SR132 PHASE I CITY CONTRIBUTION.	TRAFFIC		1410-430-M188	Ulm
51	SS SYLVAN BETWEEN ROSELLE/MILLBROOK	TRAFFIC		2691-020-X507	Dion
225	STOCKARD COFFEE SHADE STRUCTURE	PARKS		1350-310-P406	Critchfield
107	STORM DRAIN MASTER PLAN	STORM DRAIN		6280-440-Q231	Bond
108	STORM DRAINAGE SYSTEM ANALYSIS	STORM DRAIN		6280-430-A213	Bond
106	STORMDRAIN BASINS PUMP ST	STORM DRAIN		2680-020-Q318	Dion
52	STREET LIGHTING & HIGH CIRCUIT	TRAFFIC		2370-160-E328	Keys
148	<b>STRENGTH/REPLACE H2O SYS-PRIMARY</b>	WATER - PRIMARY/SEC	STRENGTH/REPLACE H2O SYS	6180-480-W428	Lagarbo
121	STRGBA-GWMP SECONDARY	WATER - PRIMARY/SEC	GROUNDWATER MANAGEMENT	6180-430-W620	Bond
226	SUTTON COMMUNITY PARK	PARKS		1350-310-M178	Critchfield
55	SYLVAM-S SIDE SYMPHONY PARK	TRAFFIC		2691-020-Q311	Dion
65	SYLVAN/MCHENRY/COFFEE(SEC) (123)	TRAFFIC - PRIMARY/SEC	FED FUNDED PAVEMENT MTC	2370-430-H580	Phillips
53	SYLVAN/ROSELLE INTERSECTION	TRAFFIC		2691-020-Q312	Dion
54	SYLVAN-SO. BET. OAKDALE/WOOD S	TRAFFIC		2691-020-Q317	Dion
156	TANK 3 INTERIOR COATING-SECONDARY	WATER - PRIMARY/SEC	TANK IMPROVEMENTS	6180-480-W427	Lagarbo
175	TANK 6 IMPROVEMENTS-SECONDARY	WATER - PRIMARY/SEC	S. MODESTO INTERIM WTR IMPRVMT	6181-480-W339	Lagarbo
176	TANK 7 IMPROVEMENTS-SECONDARY	WATER - PRIMARY/SEC	S. MODESTO INTERIM WTR IMPRVMT	6181-480-W342	Lagarbo
177	TANK 8 IMPROVEMENTS-SECONDARY	WATER - PRIMARY/SEC	S. MODESTO INTERIM WTR IMPRVMT	6181-480-W352	Lagarbo
155	<b>TANK IMPROVEMENTS-PRIMARY</b>	WATER - PRIMARY/SEC	TANK IMPROVEMENTS	6180-480-W438	Lagarbo
122	TGBA-GWMP SECONDARY	WATER - PRIMARY/SEC	GROUNDWATER MANAGEMENT	6180-430-W621	Bond
75	<b>TRAFFIC CONTROL DEVICES -CFF</b>	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES -CFF	1410-160-E286	Barnes
78	<b>TRAFFIC CONTROL DEVICES - Gas Tax</b>	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-E602	Barnes

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# CAPITAL PROJECTS INDEX

ID # (1)	Projects in Alphabetical Order (2)	Program Category	Primary/Secondary Project Category	Project #	Project Manager
84	<b>TRAFFIC CONTROL UPGRADES-CFF</b>	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-CFF	1410-160-E097	Barnes
88	<b>TRAFFIC CONTROL UPGRADES-GAS TAX</b>	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-GAS TAX	2370-160-E330	Barnes
57	TRAFFIC COORDINATION DOWNTOWN (100)	TRAFFIC		2300-160-N062	Murphy
58	TRAFFIC OPS CORPORATION YARD RELOCATION	TRAFFIC		0700-480-L116	Milano
82	TRAFFIC SIGNAL NEW SISK/VINTAGE FAIRE	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-E672	Barnes
83	TRAFFIC SIGNAL NEW J/16TH SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL DEVICES - GAS TAX	2370-160-E646	Barnes
227	TRRP, GATEWAY PROJECT	PARKS		8910-310-N441	Critchfield
59	TULLY, MT. VERNON, COLDWELL	TRAFFIC		1410-160-E695	Murphy
60	TULLY/WOODROW	TRAFFIC		2370-160-E697	Barnes
109	TURLOCK IRRIG DIST(TID) SURFACE H2O SUPPLY PROJ	WATER		6180-430-W414	Bond
87	UPGRADE SIGNALS BRIGGS/CAR SEC	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-CFF	1410-160-E677	Barnes
92	UPGRADE T/S 12/J&LALOMA/BUR SECONDARY	TRAFFIC - PRIMARY/SEC	TRAFFIC CONTROL UPGRADES-GAS TAX	2370-160-E664	Barnes
110	URBAN WATER MANAGEMENT	WATER		6180-430-W410	Bond
228	USTACH PARK CONSTRUCTION	PARKS		2691-020-X518	Dion
190	UTILITY CUTS REPAVEMENT	WASTEWATER		6210-480-B618	Brusca
111	UTILITY CUTS STREETS (W569)	WATER		6180-480-W445	Brusca
191	VILLAGE ONE-EXTEND SUBTRUNKS	WASTEWATER		6210-480-Q235	Phillips
231	<b>VIRGINIA CORRIDOR PHASE I CONS</b>	PARKS - PRIMARY/SEC	VIRGINIA CORRIDOR	2300-310-A087	Critchfield
232	VIRGINIA CORRIDOR PHASE II	PARKS - PRIMARY/SEC	VIRGINIA CORRIDOR	2300-310-P712	Critchfield
233	VIRGINIA CORRIDOR PHASE III	PARKS - PRIMARY/SEC	VIRGINIA CORRIDOR	2300-310-P713	Critchfield
234	VIRGINIA CORRIDOR_SAFE SCHOOLS (101)	PARKS - PRIMARY/SEC	VIRGINIA CORRIDOR	0520-160-N045	Phillips
192	WASTEWATER MASTER PLAN UPDATE	WASTEWATER		6210-430-A208	Bond
112	WATER MASTER PLAN	WATER		6180-430-W439	Bond
157	<b>WATER METERS PRIMARY</b>	WATER - PRIMARY/SEC	WATER METERS	6180-480-W416	Richter
161	<b>WATER QUALITY STUDY (PRIMARY)</b>	WATER - PRIMARY/SEC	WATER QUALITY STUDY	6180-430-W415	Bond
132	WATER SECURITY SYSTEM-SECONDARY	WATER - PRIMARY/SEC	H2O SYS SECURITY ENHANCE	6180-480-W607	Lagarbo
138	<b>WATER SYSTEM ANALYSIS-PRIMARY</b>	WATER - PRIMARY/SEC	WATER SYSTEM ANALYSIS	6180-430-W436	Bond
154	WATER SYSTEM SAFETY 2ND	WATER - PRIMARY/SEC	STRENGTH/REPLA CE H2O SYS	6180-480-W706	Lagarbo
160	WATERFORD RESIDENTIAL METERS2ND	WATER - PRIMARY/SEC	WATER METERS	6180-480-W702	Richter
153	WATERFORD SYSTEM IMPROVEMENT-SECONDARY	WATER - PRIMARY/SEC	STRENGTH/REPLA CE H2O SYS	6180-480-W614	Lagarbo

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		Program Category		Project #	
137	WATERFORD WELL TESTING-SECOND	WATER - PRIMARY/SEC	INSTALL NEW WELLS	6180-480-W624	Phillips
165	WELL 226 ARSENIC PILOT-SECONDARY	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W601	Damas
166	WELL 53 BLENDING LINE 2ND	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W593	Phillips
167	WELL CONTAMINANT STUDY 2ND	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W717	Phillips
168	WELLHEAD TREATMENT W21 PCE-SECONDARY	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W368	Phillips
169	WELLHEAD TREATMENT W66 GALAS 2ND	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W720	Damas
170	WELLHEAD TREATMENT W8 PCE-SECONDARY	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W370	Phillips
171	WELLHEAD TREATMENT WELL#3 2ND	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W714	Phillips
162	<b>WELLHEAD TREATMENT-PRIMARY</b>	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W430	Phillips
172	WHITMORE/W55 BLENDING LINE	WATER - PRIMARY/SEC	WELLHEAD TREATMENT	6180-430-W705	Damas
239	WIRELESS NETWORK	INFORMATION TECHNOLOGY		7130-070-M482	Beckler
61	WOODLAND INTERSECTION IMPROVEMENTS 9&CARVER	TRAFFIC		1410-160-A154	Barnes
198	WQC LAB REMODEL- SECONDARY	WASTEWTR - PRIMARY/SEC	ANNUAL REPAIR&REPL SITE 5226	6210-480-B584	Denlinger
193	WW RATE ANALYSIS ENG REPORT	WASTEWATER		6210-430-B721	Bond

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Capital Improvement Program (Interim)  
FY2006-2007

ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>PUBLIC SAFETY -POLICE</b>								
1	1300-190-M168	POLICE TACTICAL TRAINING CENTER  <i>The Police Tactical Training Center currently is in the middle of two large projects. First, the Duplex from Sylvan Road was moved to the site and set on a foundation. Finishing work, hooking up utilities and repairing the structure that was cut in half for the move, is being scheduled right now. The second, the "Range Building" that will house the target controls and serve as storage (including vaults) and observation area went to bid and the award of bid will be going to council May 2nd.</i>	1,771,430	1,442,608	328,822			Savelli
2	1310-190-G485	NORTHEAST POLICE STATION  <i>Talks have begun with developers in the area to secure a location for a joint facility with Fire and possibly PRN.</i>	600,000	0	600,000			Harden
<b>TRAFFIC</b>								
3	2300-160-N068	5 TRAFFIC SIG MOD-STATE (102) <i>Project under construction</i>	400,000	336,258	63,742			Murphy
4	0700-430-C926	7TH ST BRIDGE PRELIM DESIGN (012) <i>Current design</i>	49,150	38,847	10,303			Phillips
5	2300-430-M203	9TH STREET BRIDGE REPLACEMENT (054)	28,686,645	23,361,489	5,325,156			Phillips
6	0510-430-K389	9TH STREET PEDESTRIAN ENHANCEMENT <i>Under design</i>	167,916	1,053	166,863			Phillips
7	1410-160-E635	ARTERIAL ROUNDABOUTS(119) <i>Design for Sylvan/Roselle complete. Design for Sylvan/Litt to be complete next year. Sylvan/Roselle to bid this year.</i>	1,000,000	23,762	976,238			Murphy
8	1300-160-M282	BACKUP BATTERY SYSTEMS-TRAFFIC	200,000	133,825	66,175			Keys
9	1410-430-H719	BRIGGSMORE:OAKDALE TO CLAUS	3,279,535	2,922,711	356,824			Phillips
10	1410-430-H465	CARPENTER RD BRIDGE SEISMIC(064)	34,000	4,081	29,919			Phillips
11	2370-160-E701	CALIFORNIA AVE IMPROVEMENT (131) <i>Project 90% complete.</i>	185,000	10,238	174,762			Barnes
12	1410-480-M278	CFF-STREETS PELANDALE-HIGHWAY 99 <i>Project reopened</i>	1,700,000	370,422	1,329,578			Phillips
13	1410-430-H455	CLARANTINA MCHENRY-COFFEE 4 LANE	350,000	1,689	348,311			Phillips
14	1410-430-Q210	CLARATINA - COFFEE TO OAKDALE	3,148,985	17,852	3,131,133			Phillips
15	1410-430-H470	CLARATINA-OAKDALE TO ROSELLE	1,350,000	72,887	1,277,113			Phillips
16	1410-440-M283	CLAUS RD. PLAN LINE	100,000	24,478	75,522			Phillips
17	2300-430-N489	COMMUNITY GATEWAYS (114)	502,474	457,798	44,676			Phillips
18	1410-430-H476	DEVELOPER REIMBURSE IMPROVEMENT/ROW <i>Under construction</i>	1,354,583	161,039	1,193,544	1,500,000	1410	Gedney

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ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>TRAFFIC- Continued</b>								
19	1430-430-H403	DEVELOPER REIMBURSE IMPROVEMENT/ROW <i>Newly created 1/10/06 - Ongoing</i>	132,823	0	132,823			Gedney
20	2300-160-A153	ENCINA TRAFFIC CALMING (113) <i>Construction complete CAO to prepare final paperwork.</i>	403,035	395,426	7,609			Murphy
21	2300-160-N064	EXPAND ADVANCE TRAF MGMT SYS COLLEGE AVE(106) <i>Council awarded project in March 2006.</i>	100,000	12,942	87,058			Murphy
22	2641-020-X728	FAIRVIEW VILLAGE BIKE TRAIL <i>Portion of project is being constructed by developer per reimbursement agreement</i>	500,000	0	500,000			Dion
23	2641-020-X725	FAIRVIEW VILLAGE H2O SYSTEM <i>Portion of project is being constructed by developer per reimbursement agreement</i>	1,621,100	862,587	758,513			Dion
24	2300-160-Q005	FED (HES) GRANT STREET LIGHTS 128	178,000	80,477	97,523			Phillips
25	2600-020-A107	FLOYD AVE-OAKDALE TO ROSELLE <i>Project currently under construction</i>	5,463,100	4,159,016	1,304,084			Dion
26	2691-020-X512	FLOYD AVE BETWEEN ROSELLE & FINE <i>Survey complete, design to begin soon</i>	5,000,000	7,180	4,992,820			Dion
27	2691-020-X511	FREEDOM NEIGHBORHOOD PARK IMPROVEMENT <i>Project currently under construction</i>	1,040,100	0	1,040,100			Dion
27A	1300-480-H683	FY06-07 ROAD MTC PROJECTS <i>New Project as of Jul/1/06</i>				1,800,000	0100 GF	Brusca
28	0510-430-H467	KANSAS EMERALD TO CARPENTER 05/06 <i>Current design</i>	968,039	17,761	950,278			Phillips
29	0700-430-F265	KANSAS/NEEDHAM OVERHEAD PRO(GS6082) <i>Construction complete-groundwater monitoring is ongoing</i>	12,769,085	12,526,586	242,499			Phillips
30	2370-160-E690	LIGHTED CROSSWALK (116) <i>Design 50% complete.</i>	250,000	4,256	245,744			Barnes
31	2300-160-A265	LOWER UPRR CROSSINGS(0801)	1,704,881	1,621,375	83,506			Hom
32	0700-160-E453	MAINTAIN ADVANCE TRAF MGMT SYS CCTV SYSTEM <i>Ongoing project as needed</i>	60,000	12,144	47,856			Barnes
33	2691-020-Q315	MERLE ROAD IMPROVEMENT <i>Design not yet started</i>	228,746	0	228,746			Dion
34	2691-020-X527	OAKDALE & ROAD G INTERSECTION <i>Being installed by developer per reimbursement agreement</i>	50,470	50,470	0	739,800	2691	Dion
35	2300-160-A221	OFFICE TRAFFIC SAFETY LIGHTED CROSSWALKS VAR	120,000	96,411	23,589			Hom
36	0700-430-H485	PAVEMENT CONDITION SURVEY <i>Under design</i>	230,000	6,706	223,294			Phillips
37	0700-160-E451	PEDESTRIAN COUNTDOWN INDICATOR <i>Installation of indicators in progress</i>	45,000	22,281	22,719			Barnes
38	2691-020-Q310	PEDESTRIAN OVERCROSSING <i>95% plans and specs complete</i>	1,436,578	193,469	1,243,109	1,315,098	2691	Dion
39	1410-430-Q207	PELANDALE - REIMBURSE FOR ROW	110,000	0	110,000			Phillips
40	1410-160-E689	PELANDALE CCTV/FIBER OPTICS118 <i>Design 65% complete.</i>	425,000	29,517	395,483			Murphy
41	1410-160-E740	PELANDALE INTERCHANGE	1,329,000	2,313	1,326,687			Vohra
42	1410-430-N496	PELANDALE INTERSECTION IMPROVE	3,872,334	3,648,426	223,908			Phillips

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<b>TRAFFIC- Continued</b>								
43	1410-430-A159	PELANDALE MCHENRY PROJECT STUDY	300,000	53,442	246,558			Phillips
44	1410-430-H592	REIMBURSE DEV FOR IMPROVEMENTS  <i>Awaiting developer requests for reimbursement.</i>	30,000	0	30,000			Phillips
45	2691-020-A114	ROSELLE&FLOYD INTERSECTION CTRL,RD WIDE <i>Design is nearly complete, ROW negotiations are continuing</i>	3,233,620	81,495	3,152,125	1,324,070	2691	Dion
46	0700-430-Q002	RSTP COFFEE:SYLVAN-MABLE (108) <i>Construction punch-list</i>	1,640,021	1,348,615	291,406			Phillips
47	2300-160-A009	SCENIC/LAKEWOOD LIGHT XLWK(111)	30,000	24,858	5,143			Hom
48	2300-160-A010	SHARON/MAID MARIANNE RDBT(112)	240,000	201,011	38,989			Hom
49	2680-020-A102	SNYDER AVE (PRESCOTT & CARVER) <i>Design nearly complete, insufficient funding for construction per budget adjustment approved by Council on 3/7/06.</i>	46,000	42,223	3,777	(456,000)	2680	Dion
50	1410-430-M188	SR132 PHASE I CITY CONTRIBUTION.	1,025,000	0	1,025,000			Ulm
51	2691-020-X507	SS SYLVAN BETWEEN ROSELLE/MILLBROOK <i>Project currently under construction</i>	1,640,200	2,904	1,637,296			Dion
52	2370-160-E328	STREET LIGHTING & HIGH CIRCUIT <i>Ongoing project</i>	106,314	0	106,314			Keys
53	2691-020-Q312	SYLVAN/ROSELLE INTERSECTION <i>95% plans and specs complete</i>	2,268,666	66,297	2,202,369	1,640,511	2691	Dion
54	2691-020-Q317	SYLVAN-SO. BET. OAKDALE/WOOD S <i>Developer installed improvement, reimbursement pending</i>	46,461	0	46,461			Dion
55	2691-020-Q311	SYLVAM-S SIDE SYMPHONY PARK <i>Project currently under construction</i>	819,475	482,160	337,315			Dion
56	2370-160-E632	SIGNAL MODIFY 12TH/LA LOMA(117) <i>Design 95% complete</i>	320,000	12,242	307,758			Sandeep
57	2300-160-N062	TRAFFIC COORDINATION DOWNTOWN (100) <i>Final Report to be completed.</i>	256,458	181,376	75,082			Murphy
58	0700-480-L116	TRAFFIC OPS CORPORATION YARD RELOCATION <i>On hold pending identifying additional funding to complete project</i>	543,771	406,197	137,574			Milano
59	1410-160-E695	TULLY, MT. VERNON, COLDWELL <i>Equipment on order.</i>	50,000	13,591	36,409			Murphy
60	2370-160-E697	TULLY/WOODROW <i>Project under construction by City Forces.</i>	120,000	0	120,000			Barnes
61	1410-160-A154	WOODLAND INTERSECTION IMPROVEMENTS 9&CARVER1 <i>Project split ot forward with Carpenter intersection as 9th is delayed by R/R permit.</i>	860,000	43,456	816,544			Barnes

Capital Improvement Program (Interim)  
FY2006-2007

ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>TRAFFIC - PRIMARY/SECONDARY PROJECTS</b>								
62	1410-430-E298	<b>EXPAND ADVANCE TRAF MGMT SYSTEM</b> <i>Primary project account.</i>	624,409	0	624,409			Barnes
63	2370-430-H475	<b>FED FUNDED PAVEMENT MTC-PRIMARY</b> <i>Primary Project</i>	196,562	0	196,562			Phillips
64	2370-430-H404	FED PAVEMENT MAINTENANCE 9TH, H, I SECONDARY <i>Newly created 2/7/06</i>	322,607	0	322,607			Phillips
65	2370-430-H580	SYLVAN/MCHENRY/COFFEE(SEC) (123)	396,271	139,224	257,047			Phillips
66	1410-160-E738	<b>NEIGH TRAFFIC CALMING-PRIMARY</b> <i>Primary project - secondary projects have not been programmed.</i>	25,000	0	25,000			Barnes
67	1410-430-H420	<b>NW MODESTO STREET IMPROVEMENT</b> <i>Primary Project</i>	0	0	0			Phillips
68	1410-430-H461	6 LNS DALE TO MCHENRY-SECONDARY <i>65% Design submittal under review</i>	9,409,056	703,973	8,705,083			Dumas
69	1410-430-H421	BANGS/PRESCOTT ST IMPROVEMENT <i>Project design underway - anticipated completion 6/06.</i>	475,000	2,537	472,463			Dumas
70	1410-430-H422	DALE/PELANDALE ST IMPROVEMENT <i>Final design complete-project out to bid as part of Kaiser remote offsite roadwork.</i>	440,000	44,368	395,632			Dumas
71	1410-430-H424	PELANDALE SISK TO 99 IMPROVE <i>95% Design submittal under review</i>	1,285,377	211,345	1,074,032	369,000	County	Dumas
72	1410-430-H423	PRESCOTT/PELANDALE ST IMPROVEMENT <i>Design in progress.</i>	85,000	2,844	82,156			Dumas
73	1410-430-H468	<b>PLAN LINES - PRIMARY</b> <i>Primary Project</i>	100,000	0	100,000			Phillips
74	1410-430-H716	CLARANTINA PLAN LINE - SECONDARY	25,000	16,221	8,779			Phillips
75	1410-160-E286	<b>TRAFFIC CONTROL DEVICES -CFF</b> <i>Primary Project- Secondary projects to be added as needed.</i>	1,322,309	0	1,322,309			Barnes
76	1410-160-E674	CLAUS SYLV/FLOYD/LINCOLN OAK-CARP/SEC <i>Newly created 2/28/06</i>	960,000	0	960,000			Barnes
77	1410-160-E678	ROSELLE HILLGELEN KODIAK SECONDARY <i>Newly created 2/28/06</i>	452,017	0	452,017			Barnes

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<b>TRAFFIC - PRIMARY/SECONDARY PROJECTS-Continued</b>								
78	2370-160-E602	<b>TRAFFIC CONTROL DEVICES - Gas Tax</b> <i>Primary Project Account - Secondaries to be added as needed</i>	395,541	0	395,541			Barnes
79	2370-160-E736	PEDESTRIAN/BICYCLIST SAFETY ENHANCEMENTS <i>Office of Traffic Safety Grant-design 40% complete.</i>	150,000	0	150,000			Barnes
80	2370-160-E645	ROUNDBOUT COL/BOWEN,KODIAK/TEM,MERLE SEC <i>Newly created 2/28/06</i>	617,401	0	617,401			Barnes
81	2370-160-E640	ROUNDBOUT KODIAK/LINCOLN OAK SECONDARY <i>Newly created 2/28/06</i>	222,983	0	222,983			Barnes
82	2370-160-E672	TRAFFIC SIGNAL NEW SISK/VINTAGE FAIRE <i>Newly created 2/28/06</i>	240,000	0	240,000			Barnes
83	2370-160-E646	TRAFFIC SIGNAL NEW J/16TH SECONDARY <i>Newly created 2/28/06</i>	35,000	0	35,000			Barnes
84	1410-160-E097	<b>TRAFFIC CONTROL UPGRADES-CFF</b> <i>Primary Project- Secondary projects to be added.as needed.</i>	1,759,406	0	1,759,406			Barnes
85	1410-160-E669	BRIGGS/MCHENRY LEFT TURN SECONDARY <i>Newly created 2/28/06</i>	250,000	0	250,000			Barnes
86	1410-160-E668	ORANGEBURG/MCHENRY RIGHT TURN SECONDARY <i>Newly created 2/28/06</i>	250,000	0	250,000			Barnes
87	1410-160-E677	UPGRADE SIGNALS BRIGGS/CAR SEC <i>Newly created 2/28/06</i>	158,177	0	158,177			Barnes
88	2370-160-E330	<b>TRAFFIC CONTROL UPGRADES-GAS TAX</b> <i>Primary Project Account - Secondaries to be established.</i>	382,020	0	382,020			Barnes
89	2370-160-E667	DETECTOR LOOPS SECONDARY <i>Newly created 2/28/06</i>	280,000	0	280,000			Barnes
90	2370-160-E662	LIGHTED CROSSWALKS-SECONDARY <i>Newly created 2/28/06</i>	212,380	0	212,380			Barnes
91	2370-160-E663	RAT CARP/STATE & SISK SECONDARY <i>Newly created 2/28/06</i>	1,100,000	0	1,100,000			Barnes
92	2370-160-E664	UPGRADE T/S 12/J&LALOMA/BUR SECONDARY <i>Newly created 2/28/06</i>	316,823	0	316,823			Barnes
<b>AIRPORT</b>								
93	6320-440-M275	AIRPORT EXPANSION & RESURFACING	1,522,500	1,388,783	133,717			Musca
94	6320-440-A008	AIRPORT TERM. PARKING LOT EXPANSION	744,444	24,098	720,346			Musca
<b>TRANSIT</b>								
95	6510-165-A044	AUTOMATED VEHICLE LOCATION SYSTEM	822,887	21,304	801,583			Cavanah
96	6510-165-J401	FY04-05 BUS PURCHASES(3) <i>Anticipate awarding a contract for 2 buses Fall 06.</i>	943,810	0	943,810			Cavanah
97	6510-165-N591	HYBRID ELECTRIC BUS <i>Bus is on order &amp; expected to be delivered Dec 06.</i>	660,000	240	659,760			Cavanah
98	6510-165-B911	NEW BUS MAINTENANCE FACILITY <i>Project currently on hold pending solution to design problem.</i>	10,413,735	2,997,022	7,416,713			Cavanah
99	6510-165-A047	PURCHASE 1 COMMUTER BUS	450,000	0	450,000			Cavanah

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<b>STORM DRAIN</b>								
100	2691-020-X521	36" REINFORCE CONCRETE PIPE ALONG KODIAK DR <i>Being installed by developer per reimbursement agreement</i>	187,100	0	187,100			Dion
101	2691-020-X522	48" REINFORCE CONCRETE PIPE-KODIAK <i>Being installed by developer per reimbursement agreement</i>	363,000	0	363,000			Dion
102	6280-430-N686	9TH STREET STORM DRAINAGE  <i>Current design-waiting for construction funding</i>	520,000	516,793	3,207			Phillips
103	2691-020-X531	CLAUS PARK STREET IMPROVEMENT <i>Storm drainage lines installed by School District per reimbursement agreement, remainder to be constructed by City</i>	415,100	0	415,100	38,500	2691	Dion
104	2641-020-X727	FAIRVIEW VILLAGE STORM DRAIN <i>Portion of project is being constructed by developer per reimbursement agreement</i>	1,340,000	664,992	675,008			Dion
105	2750-020-X510	INSTALL STORMDRAIN BASIN LANDSCAPE <i>Project cannot begin until ultimate basin is constructed.</i>	63,000	0	63,000			Dion
106	2680-020-Q318	STORMDRAIN BASINS PUMP ST <i>Construction to begin April 2006</i>	2,134,425	249,653	1,884,772			Dion
107	6280-440-Q231	STORM DRAIN MASTER PLAN <i>Ongoing</i>	525,000	515,095	9,905			Bond
108	6280-430-A213	STORM DRAINAGE SYSTEM ANALYSIS	125,000	88,318	36,682	100,000	6210	Bond

**WATER**

109	6180-430-W414	TURLOCK IRRIG DIST(TID) SURFACE H2O SUPPLY PROJ <i>In progress</i>	60,000	0	60,000	350,000	6180	Bond
110	6180-430-W410	URBAN WATER MANAGEMENT	158,320	125,611	32,709	25,000	6180	Bond
111	6180-480-W445	UTILITY CUTS STREETS (W569) <i>Utility cut repairs made on request by City Streets crews. Project is ongoing until funding runs out.</i>	264,000	256,572	7,428	264,000	General Fund	Brusca
112	6180-430-W439	WATER MASTER PLAN <i>Project is in progress.</i>	300,000	0	300,000			Bond

**WATER - PRIMARY/SECONDARY PROJECTS**

113	6180-430-W425	<b>DOWNSTREAM IMPROVEMENTS-PRIMARY</b>  <i>See Secondaries: Anything funded here for 06-07 will be reimbursed by the bond when funded</i>	0	0	0			Phillips
114	6180-430-W361	DOWNSTREAM IMPROVEMENTS PROJECTS <i>Newly created 11/16/05--Additional funding needed prior to 10/06 for installation of PRV's. Funding will be reimbursed by Bond funding when received.</i>	150,000	0	150,000	1,250,000	bond required	Phillips
115	6180-430-W363	CITY DOWNSTREAM IMPROVEMENT TIER 1 <i>Newly created 11/16/05--ROW purchase in progress</i>	1,250,000	0	1,250,000			Phillips
116	6180-430-A202	MRWTP PHASE2 EXP DISTRIB IMPROVEMENT <i>Project in progress.</i>	2,563,535	2,542,195	21,340			Phillips

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ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>WATER - PRIMARY/SECONDARY PROJECTS</b>								
117	6180-480-W426	<b>EXTEND WATER MAINS-PRIMARY</b> <i>Primary Project -see Secondaries</i>	132,061	0	132,061	125,000	6180	Lagarbo
118	6180-480-W611	EXTEND WATER MAINS-GALLO PAC 2ND <i>Project complete.</i>	60,000	16,859	43,141			Lagarbo
119	6180-480-W610	EXTEND WATER MAINS-NEW DEV 2ND	187,699	167,213	20,486			Lagarbo
<b>GROUNDWATER MANAGEMENT-PRIMARY</b>								
120	6180-430-W440	<b>GROUNDWATER MANAGEMENT-PRIMARY</b> <i>Primary Project -see Secondaries</i>	0	0	0	50,000	6180	Bond
121	6180-430-W620	STRGBA-GWMP SECONDARY	89,302	42,345	46,958			Bond
122	6180-430-W621	TGBA-GWMP SECONDARY	5,000	2,112	2,888			Bond
<b>H2O SYS SECURITY ENHANCE-PRIMARY</b>								
123	6180-480-W435	<b>H2O SYS SECURITY ENHANCE-PRIMARY</b> <i>Primary Project -see Secondaries</i>	65,000	0	65,000	25,000	6180	Lagarbo
124	6180-480-W605	SECURITY (VULNERABLE ASSESSMT) CODONI SITE 2ND <i>Project in progress. Anticipate completion in Sept. 2006.</i>	26,750	15,009	11,741			Damas
125	6180-480-W603	SECURITY (VULNERABLE ASSESSMT) TANK 5 SITE 2ND <i>Project in progress. Anticipate completion Aug. 2006.</i>	13,500	2,176	11,324			Damas
126	6180-480-W604	SECURITY (VULNERABLE ASSESSMT) TANK 6 SITE 2ND <i>Project in progress. Anticipate completion in July 2006.</i>	11,693	9,098	2,595			Damas
127	6180-480-W719	SECURITY (VULNERABLE ASSESSMT) TANK 7 SITE 2ND <i>Project in progress. Anticipate completion in Aug. 2006.</i>	13,500	531	12,969			Damas
128	6180-480-W723	SECURITY (VULNERABLE ASSESSMT) WELL 14 SITE 2ND <i>Project in progress. Anticipate completion in Sept. 2006.</i>	13,500	206	13,294			Damas
129	6180-480-W721	SECURITY (VULNERABLE ASSESSMT) WELL 2 SITE 2ND <i>Project in progress. Anticipate completion in Sept. 2006.</i>	13,500	1,344	12,156			Damas
130	6180-480-W724	SECURITY (VULNERABLE ASSESSMT) WELL 25 SITE 2ND <i>Project in progress. Anticipate completion in Sept. 2006.</i>	13,500	909	12,591			Damas
131	6180-480-W722	SECURITY (VULNERABLE ASSESSMT) WELL 7 SITE 2ND <i>Project in progress. Anticipate completion in Sept. 2006.</i>	13,500	0	13,500			Damas
132	6180-480-W607	WATER SECURITY SYSTEM-SECONDARY <i>Project in progress. Anticipate completion in July 2006.</i>	163,340	155,354	7,986			Lagarbo
<b>INSTALL NEW WELLS-PRIMARY</b>								
133	6180-480-W441	<b>INSTALL NEW WELLS-PRIMARY</b> <i>Primary Project -see Secondaries</i>	1,473,102	0	1,473,102			Phillips
134	6180-480-W442	FREEDOM PARK W62-SECONDARY <i>Project in progress.</i>	1,073,801	964,717	109,084			Phillips
135	6180-480-W443	MCKINNEY COLONY W64-SECONDARY <i>Well construction complete. Pump station RFP in progress.</i>	1,490,900	208,901	1,281,999			Phillips
136	6180-480-W729	MILDRED PERKINS W63-SECONDARY <i>Design complete. Well RFP in progress.</i>	181,901	32,088	149,813			Phillips
137	6180-480-W624	WATERFORD WELL TESTING-SECOND <i>Project in progress.</i>	120,000	1,423	118,577			Phillips

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<b>WATER - PRIMARY/SECONDARY PROJECTS-Continued</b>								
138	6180-430-W436	<b>WATER SYSTEM ANALYSIS-PRIMARY</b> <i>Primary Project -see Secondaries</i>	29,025	0	29,025	100,000	6180	Bond
139	6180-430-W708	GALAS WATER CAPACITY STUDY 2ND <i>Project is in progress.</i>	82,975	82,475	500			Bond
140	6180-430-W608	MODESTO H2O SYSTEM ANALYSIS-SECONDARY <i>Project is ongoing.</i>	55,000	51,974	3,026			Bond
141	6180-430-W609	OUTLYING H2O SYSTEM ANALYSIS-SECONDARY <i>Project is ongoing.</i>	33,000	347	32,653			Bond
142	6180-480-W433	<b>PURCHASE/INSTALL GENERATOR</b> <i>Primary Project - Cost per unit = \$150,000.</i>	71,593	0	71,593	80,000	6180	Lagarbo
143	6180-480-W455	<b>REPLACEMENT PUMPS-PRIMARY</b> <i>Primary Project -see Secondaries - Maintenance Work</i>	0	0	0	40,000	6180	Lagarbo
144	6180-480-W622	REPLACE PUMPS-MODESTO-SECONDARY <i>Ongoing project.</i>	209,129	80,742	128,387			Lagarbo
145	6180-480-W623	REPLACE PUMPS-OUTLYING-SECONDARY <i>Ongoing project.</i>	61,000	49,910	11,090			Lagarbo
146	6180-480-W376	S MODESTO PUMP STATION (SECONDARY) <i>Newly created 12/6/2005--Project in progress.</i>	338,580	104,213	234,367			Lagarbo
147	6180-480-W704	SALIDA RESIDENTIAL METERS 2ND <i>Project is 90% complete.</i>	213,000	141,511	71,489			Richter
148	6180-480-W428	<b>STRENGTH/REPLACE H2O SYS-PRIMARY</b> <i>Primary Project -see Secondaries</i>	184,939	0	184,939	250,000	6180	Lagarbo
149	6180-480-W449	HICKMAN SYS IMPROVE SEC (W428) <i>Newly created 12/6/2005</i>	54,510	10,471	44,039			Lagarbo
150	6180-480-W464	LEO AVE SYS IMPROVEMENT (SEC) W428 <i>Newly created 3/3/2006</i>	5,000	0	5,000			Lagarbo
151	6180-480-W615	MODESTO SYSTEM IMPROVEMENT-SECONDARY <i>Project in progress.</i>	342,766	294,128	48,638			Lagarbo
152	6180-480-W616	OUTLYING SYSTEM IMPROVEMENT-SECONDARY <i>Project in progress. Hickman 90% complete.</i>	218,347	214,106	4,241			Lagarbo
153	6180-480-W614	WATERFORD SYSTEM IMPROVEMENT-SECONDARY <i>Funded. Project in progress. Anticipated completion May 2006.</i>	268,971	6,412	262,559			Lagarbo
154	6180-480-W706	WATER SYSTEM SAFETY 2ND	20,000	19,893	107			Lagarbo
155	6180-480-W438	<b>TANK IMPROVEMENTS-PRIMARY</b> <i>Primary Project -see Secondaries</i>	2,500	0	2,500	50,000	6180	Lagarbo
156	6180-480-W427	TANK 3 INTERIOR COATING-SECONDARY <i>Project in progress. Inspection of tank complete. Anticipated completion Aug. 2006.</i>	47,500	0	47,500			Lagarbo
157	6180-480-W416	<b>WATER METERS PRIMARY</b> <i>Primary Project -see Secondaries</i>	1,028,893	0	1,028,893			Richter
158	6180-480-W703	HICKMAN RESIDENTIAL METERS 2ND <i>Project to commence in May 2006.</i>	47,500	0	47,500			Richter
159	6180-480-W381	MODESTO RESIDENTIAL H2O METERS (SEC) W416 <i>Newly created 3/16/06</i>	250,000	0	250,000			Richter
160	6180-480-W702	WATERFORD RESIDENTIAL METERS2ND	209,000	0	209,000			Richter

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<b>WATER - PRIMARY/SECONDARY PROJECTS-Continued</b>								
161	6180-430-W415	<b>WATER QUALITY STUDY (PRIMARY)</b> <i>Deferred in 05-06/re-instate 06-07?</i>	0	0	0			Bond
162	6180-430-W430	<b>WELLHEAD TREATMENT-PRIMARY</b> <i>Primary Project -see Secondaries</i>	294,879	0	294,879	1,600,000	6180	Phillips
163	6180-430-W730	CALIFORNIA W283 BLENDING LINE-SECOND <i>Project in progress.</i>	54,000	5,000	49,000			Damas
164	6180-430-W742	SECONDARY-WELL 236 BLEND LINE <i>Project in progress.</i>	37,000	8,167	28,833			Phillips
165	6180-430-W601	WELL 226 ARSENIC PILOT-SECONDARY <i>Project complete. Awaiting final invoices from contractor(s).</i>	8,560	4,000	4,560			Damas
166	6180-430-W593	WELL 53 BLENDING LINE 2ND <i>Project in progress</i>	28,000	0	28,000			Phillips
167	6180-430-W717	WELL CONTAMINANT STUDY 2ND <i>Project is ongoing.</i>	60,000	55,514	4,486			Phillips
168	6180-430-W368	WELLHEAD TREATMENT W21 PCE-SECONDARY <i>Newly created 10/25/05--GAC installed; Block Wall under construction. Current funding available will cover costs.</i>	1,237,901	518,036	719,865			Phillips
169	6180-430-W720	WELLHEAD TREATMENT W66 GALAS 2ND <i>Project in progress.</i>	22,000	20,132	1,868			Damas
170	6180-430-W370	WELLHEAD TREATMENT W8 PCE-SECONDARY <i>Newly created 11/3/2005--Well complete; Fence, Pad, Paint in progress. Anticipate completion in July 2006.</i>	164,972	138,235	26,737			Phillips
171	6180-430-W714	WELLHEAD TREATMENT WELL#3 2ND <i>Project underway. Anticipate completion by July 2006.</i>	121,000	74,770	46,230			Phillips
172	6180-430-W705	WHITMORE/W55 BLENDING LINE <i>Project in progress.</i>	270,000	204,140	65,860			Damas
173	6181-480-W336	<b>S. MODESTO INTERIM WTR IMPROVEMENT</b> <i>Newly created 11/8/2005--Primary Project -see Secondaries</i>	0	0	0			Lagarbo
174	6181-480-W353	LASSEN WATERLINE INSTALL-SECOND <i>Newly created 11/18/2005--Construction complete.</i>	344,590	146,822	197,768			Lagarbo
175	6181-480-W339	TANK 6 IMPROVEMENTS-SECONDARY <i>Newly created 11/17/2005--Construction underway. Approximately 30% complete. Anticipate completion in June 2006.</i>	407,550	212,404	195,146			Lagarbo
176	6181-480-W342	TANK 7 IMPROVEMENTS-SECONDARY <i>Newly created 11/18/2005--Construction underway. Approx. 30% complete. Anticipate completion in June 2006.</i>	344,850	199,519	145,331			Lagarbo
177	6181-480-W352	TANK 8 IMPROVEMENTS-SECONDARY <i>Newly created 11/18/2005--Construction underway, Approximately 10% complete. Anticipate completion in June 2006.</i>	395,010	241,726	153,284			Lagarbo

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<b>WASTEWATER</b>								
178	6210-430-B627	2005 ANNUAL SEWER REHAB <i>Currently out to bid-construction this summer 2006</i>	854,320	42,624	811,696			Phillips
179	6210-480-M244	CANNERY SEGREGATION - LAND ACQUISITION	1,739,000	57,443	1,681,557			Musca
180	6210-430-A049	CELESTE/ROSE/SCENIC SEWER IMPROVEMENTS	4,780,000	4,371,793	408,207			Phillips
181	6210-480-B574	COLLECTION SYSTEM REHAB (5224) <i>Primary Project</i>	727,520	0	727,520			Souza
182	6210-430-A215	DAF DISSOLVED AIR FLOTATION <i>Design near 100% complete-awaiting construction funds</i>	613,174	579,624	33,550			Phillips
183	6210-430-A209	ENGINEERING SYSTEM ANALYSIS	146,386	22,883	123,503	100,000	6210	Bond
184	6210-480-J590	EQUIPMENT FOR WWV BLDG	83,859	83,674	185			Denlinger
185	2641-020-X726	FAIRVIEW VILLAGE WASTE H2O SYS <i>Portion of project is being constructed by developer per reimbursement agreement</i>	383,000	45,682	337,318			Dion
186	6210-430-B609	LA LOMA SEWER LIFT STATION <i>Current design project</i>	270,176	161,894	108,282			Phillips
187	6210-430-B490	ROSE/CELESTE SEWER LIFT ST <i>Under construction</i>	2,320,563	553,702	1,766,861			Phillips
188	6210-430-B491	SCENIC SEWER LIFT STATION <i>Current design project</i>	912,290	49,682	862,608			Phillips
189	6210-430-N143	SHACKLEFORD CROSSING <i>Current design - investigating realignment of existing pipe.</i>	155,000	50,304	104,696			Phillips
190	6210-480-B618	UTILITY CUTS REPAVEMENT	228,000	802	227,198			Brusca
191	6210-480-Q235	VILLAGE ONE-EXTEND SUBTRUNKS <i>Current design at Floyd/Roselle</i>	360,000	159,508	200,492			Phillips
192	6210-430-A208	WASTEWATER MASTER PLAN UPDATE	2,146,813	2,129,799	17,014	100,000	6210	Bond
193	6210-430-B721	WW RATE ANALYSIS ENG REPORT	127,048	127,048	0	50,000	6210	Bond

**WASTEWATER - PRIMARY/SECONDARY PROJECTS**

194	6210-480-B575	<b>ANNUAL LIFT STATION REHAB 5225</b> <i>Primary - will have secondaries B437 Jefferson Lift Station &amp; B446 Coffee Clarantina Lift Station each for \$55427</i>	110,854	0	110,854			Souza
195	6210-480-B576	<b>ANNUAL REPAIR&amp;REPL SITE 5226</b> <i>Primary Project</i>	108,196	0	108,196			Denlinger
196	6210-480-B587	FIXED FILM REACTOR PUMPS - SECONDARY <i>In process</i>	23,019	18,019	5,000			Denlinger
197	6210-480-B337	GRIT CLASSIFIER <i>Newly created 11/16/2005</i>	36,486	34,697	1,789			Denlinger
198	6210-480-B584	WQC LAB REMODEL- SECONDARY <i>To Council 5/2/06 for bids to go out</i>	500,000	17,250	482,750			Denlinger
199	6210-480-B577	<b>ANNUAL REPAIR&amp;REPL SEC SITE 5227</b> <i>Primary Project</i>	0	0	0			Denlinger
200	6210-480-B589	R&R STORAGE POND1 LIFT STATION PUMP1 -SEC <i>Purchase Orders issued</i>	135,908	0	135,908			Denlinger
201	6210-480-B588	R&R TAIL WATER M ST. SECONDARY <i>In process</i>	80,000	1,535	78,465			Denlinger

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<b>PARKS</b>								
202	2300-310-A012	1230 12TH STREET RETROFIT <i>Ongoing</i>	557,250	102,785	454,465			Hannon
203	2300-310-A080	BRIGGSMORE/99 BEAUTIFICATION <i>ongoing - Cal Trans review underway</i>	1,375,000	158,582	1,216,418			Critchfield
204	2300-310-Q240	CONANT/RUMBLE SIDEWALK IMPROVE <i>Ongoing</i>	350,000	263,151	86,849			Hannon
205	1350-310-A081	CREEKWOOD PARK SHADE STRUCTURE <i>Ongoing - construction scheduled for summer 2006</i>	75,000	7,773	67,227			Critchfield
206	1350-310-Q233	FREEDOM NEIGHBORHOOD PARK <i>Construction underway - completion slated for Spring 2007</i>	2,559,701	2,171,256	388,445			Critchfield
207	1400-310-P504	GEO A ROGERS PARK P3(ORWRIGHT) <i>Money is being held for future Basketball Courts, Shade Structure and Skate Park</i>	74,000	92	73,908			Critchfield
208	6600-330-P391	GOLF CAPITAL IMPROVEMENTS <i>Newly created 11/22/05--Ongoing needs for Golf Improvements</i>	88,000	0	88,000			Critchfield
209	2300-310-A013	HILLSIDE DR IMPROVEMENT KERR/S SANTA CR <i>Ongoing</i>	55,000	32,694	22,306			Hannon
210	1400-310-M185	INFRASTRUCTURE PRESERVATION <i>Ongoing - Amounts to be adjusted net = 0</i>	1,123,000	1,093,789	29,211			Critchfield
211	2330-320-P434	IRRIGATION SYSTEM @ MELLIS PARK <i>Newly created 1/10/06 - Ongoing</i>	150,000	0	150,000			Hannon
212	2330-310-P500	KING KENNEDY KITCHEN & AUDITORIUM <i>Plans are in design</i>	350,000	53,509	296,491			Critchfield
213	2300-310-M182	MADDUX YOUTH CENTER IMPROVEMENT <i>Grand Opening June 16, 2006</i>	3,222,262	2,990,845	231,417			Critchfield
214	2300-310-N112	MARK TWAIN PICNIC AREA <i>Project completed - state has been invoiced</i>	55,000	37,676	17,324			Critchfield
215	1350-310-P501	MARY E GROGAN COMMUNITY PARK <i>Construction documentation slated to begin in FY 06-07</i>	588,000	5,006	582,994			Critchfield
216	2330-310-P502	MONTEROSSO TRAILHEAD (069) <i>Construction to begin Summer 2006</i>	527,000	90,045	436,955			Critchfield
217	1300-310-M163	NEIGHBORHOOD CENTER MARSHALL PARK <i>Bid Complete. Construction June 2006 to August 2007 Ground Breaking June 1, 2006</i>	5,408,917	313,567	5,095,350			Critchfield
218	1350-310-P503	NEW PARKLAND ACQUISITION <i>Ongoing</i>	1,865,485	0	1,865,485			Critchfield
219	2300-310-N442	PLAY EQUIPMENT UPGRADES <i>Ongoing - scheduled for completion summer 2006</i>	500,000	331,349	168,651			Critchfield
220	1400-310-P734	PARK PARTNERS <i>ongoing</i>	89,840	5,018	84,822			Critchfield
221	1400-310-P493	PARK SYSTEM IMPROVEMENTS <i>Newly created 3/21/06--Slated for park preservation activites</i>	340,000	0	340,000			Critchfield
222	2330-320-P432	REMOVE WATER TOWER 17TH AND G <i>Newly created 1/10/06 - Ongoing</i>	150,000	0	150,000			Hannon
223	1350-310-P402	SANDERS NEIGHBORHOOD PARK <i>Construction will begin in Fall 2006</i>	1,683,000	186,076	1,496,924			Critchfield
224	1400-310-P733	SCHOOL FACILITIES INFRASTRUCTURE <i>Ongoing</i>	463,511	103,368	360,143			Critchfield

Capital Improvement Program (Interim)  
FY2006-2007

ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>PARKS-Continued</b>								
225	1350-310-P406	STOCKARD COFFEE SHADE STRUCTURE <i>Newly Created 1/24/06 --Ongoing - construction scheduled for summer 2006</i>	55,350	2,050	53,300			Critchfield
226	1350-310-M178	SUTTON COMMUNITY PARK <i>Construction Documentation will begin in FY10-11</i>	542,000	112,526	429,474			Critchfield
227	8910-310-N441	TRRP, GATEWAY PROJECT <i>Ongoing</i>	1,551,750	522,912	1,028,838			Critchfield
228	2691-020-X518	USTACH PARK CONSTRUCTION <i>Project complete, reimbursement due to PRN</i>	225,000	0	225,000			Dion
<b>PARKS - PRIMARY/SECONDARY PROJECTS</b>								
229	1350-310-P331	<b>LIGHTING PLAYGROUNDS &amp; SHADE S</b> <i>Primary Project</i>	0	0	0			Critchfield
230	1350-310-P380	PHASE 1 LIGHTING PLAYGROUND SHADE <i>Construction will begin in Fall 2006. Includes lighting for Riverside, Creekwood, Robertson Road Parks and Martone Tot Lot</i>	290,896	1,388	289,508			Critchfield
231	2300-310-A087	<b>VIRGINIA CORRIDOR PHASE I CONS</b> <i>Primary Project</i>	600,881	239,485	361,396			Critchfield
232	2300-310-P712	VIRGINIA CORRIDOR PHASE II <i>Rotary Centennial Junction Grand Opening July 15, 2006</i>	742,826	254,556	488,270			Critchfield
233	2300-310-P713	VIRGINIA CORRIDOR PHASE III <i>Slated to begin July 2006</i>	3,254,091	335,286	2,918,805			Critchfield
234	0520-160-N045	VIRGINIA CORRIDOR, SAFE SCHOOLS (101) <i>Under construction</i>	490,000	485,407	4,593			Phillips
<b>INFORMATION TECHNOLOGY</b>								
235	7130-070-M483	CAD-COMPUTER AIDED DISPATCH  <i>Evaluations, site visits, and analysis of the top three vendors has been completed. City/County is currently finalizing vendor selection.</i>	0	0	0			Beckler
236	7130-070-M480	FINANCIAL SOFTWARE UPGRADE  <i>Currently seeking a contractor that will assist with preparation of detailed ERP systems requirements and RFP creation. Complete funding solutions are still being identified. Staff is also in the process of implementing interim improvements including business license and cashiering upgrade, as well as adding web-based utility bill capabilities.</i>	300,000	34,603	265,397			Beckler
237	7130-070-M481	INET - FIBER NETWORK  <i>Fiber construction is complete. All monies from participants has been received. Comcast has been paid. All sites (3 exceptions) have been connected to INET and are functional. Furthering partnerships with schools for wireless and video capabilities to broaden functionality.</i>	500,000	322,349	177,651			Beckler

Capital Improvement Program (Interim)  
FY2006-2007

ID #	Project #	Description/Status	Funding Approved	Inception to date Expenses & Encumb	Available as of 4/5/2006	Additional Funding Requested	Funding Source	Project Manager
<b>INFORMATION TECHNOLOGY-Continued</b>								
238	7130-070-M494	MICROSOFT EXCH. PLATFORM MIGRATION <i>Newly created 3/14/2006</i>	330,000	0	330,000			Beckler
239	7130-070-M482	WIRELESS NETWORK  <i>Staff has performed extensive evaluation of wireless technologies and seven separate vendors. Currently in final review stages of an additional vendor and their technology; extensive 90-day public safety testing. Currently seeking funding to begin this project.</i>	0	0	0			Beckler
<b>MISCELLANEOUS</b>								
240	1300-430-K859	CORPORATION YARD LAND ACQUISITION	17,137	7,995	9,142			Cavanah
241	1300-120-Q237	COUNTER RECONSTRUCTION <i>In Design Stage</i>	200,000	28,755	171,245			Detmar
242	7200-480-H028	FLEET MAINTENANCE FACILITY	1,006,124	239,208	766,916			Turner
243	0800-140-L092	KIERNAN BUS PARK STORM DR STUDY <i>Pending</i>	50,000	60	49,940			Boston
<b>REDEVELOPMENT</b>								
244	9060-140-Q244	DOWNTOWN AFFORDABLE HOUSING LAND ACQUISITION <i>Tower Park subject to acquisition before June 2005.</i>	4,470,190	62,396	4,407,794			Boston
245	9080-140-Q260	GALLO ARTS CENTER ST. IMPROVEMENT. <i>Might anticipate an additional request for funding.</i>	602,000	1,613	600,387			Boston
246	9080-140-Q246	KANSAS AVE BP CONCEPT MASTER PLAN <i>Ongoing</i>	605,000	449,689	155,311			Boston
247	9080-140-Q243	KANSAS AVE. BUS/PARK PROP. OPT <i>Ongoing</i>	100,000	50,000	50,000			Boston
248	9080-140-K732	RDA PUBLIC IMPROVEMENTS <i>Ongoing</i>	734,281	0	734,281			Boston

## City of Modesto - Financial Policies

1. Budget Adoption Level: The city wide, legally adopted level for the budget of any program is by department at the Fund level.
2. General Fund Reserve: The Council has established the unappropriated reserve's minimum level to be 8% of the current appropriations for operating expenditures and operating transfers-out.
3. Forecasting Model: For the General, Enterprise, Internal Service and Capital Project and other major funds the Finance Department will maintain either a 5 or 10-year financial forecasting model to assess the city's ability to respond to changes in anticipated revenue levels, capital improvement program needs and changes proposed in operating costs. (the use of a 5 or 10-year model will depend on the conditions that apply to each fund)
4. Enterprise Funds and other Non-General Fund Operations: These activities should be self-supporting and should maintain reserve levels that are adequate to protect against fluctuations in revenue and expenditure levels. Activities that deviate from this requirement shall be identified for the City Council annually at the time of budget adoption. Exempt from this requirement are those funds that account solely for grant funds.
5. Inter-fund Loans and Loans to Component Units: Loans between funds and loans to the RDA and other component units of the city should be considered in light of a multi-year business plan that demonstrates a reasonable ability to repay the loan. All inter-fund loans and loans to component units, either existing or proposed, shall be identified for the City Council at the time of budget adoption. Generally, inter-fund loans and loans to component units shall be established with a repayment deadline that reflects the earliest feasible opportunity for repayment of the loan. Interest rates charged on the loan shall be based on the actual rate of return earned by the city's investment portfolio during the 12-month period immediately preceding a payment date.
  - a. Note that the terms and conditions for existing loans between the City and the Redevelopment Agency are governed by one or more separate resolutions adopted at the time the loans were approved.
6. Interest Allocation: Interest shall be allocated quarterly to all funds based on their average monthly balances during each quarter.
7. Direct Charges between Funds: Costs charged between funds such as force-account labor and other direct costs shall be charged on the basis of actual cost and not on the budgeted amount, unless a separate contract exists between the managers of the two programs allowing the use of the budgeted amount as the basis for the charge.
8. Inter-fund Transfers: Unless direction is given at the time an inter-fund transfer is approved that the amount to be transferred between funds is not subject to adjustment based on a share of cost formula, all inter-fund transfers shall be based upon the sending fund's pro rata share of any project costs or other obligation that is the basis for the transfer. Therefore, a reconciliation of the share of costs allocable to the fund(s) from which resources are to be transferred shall be performed prior to the year-end closing of the city's financial records and shall become the basis for determining the actual amount of any resources to be transferred. It is the intent of this policy that any transfers designed to provide a subsidy to the operations of another fund shall not exceed the amount needed to provide sufficient resources to make revenues equal expenditures unless other direction is provided by the City Council.

All inter-fund transfers and their purpose shall be identified to the Council annually, at the time of the budget adoption.

9. Multi-year appropriations: Appropriations for certain grants and on-going Capital Improvement Program projects that were authorized in previous years and that are not fully expended shall be deemed valid until revoked. Appropriations related to certain developer-funded expenditures may also be treated as multi-year appropriations.
10. Fund Replacement Reserves: In order to provide future resources for the replacement or repair of depreciable assets, each fund shall establish a list of depreciable assets, including useful lives and replacement costs, that will determine the amount to be set-aside annually to allow the timely replacement or repair of these assets. Each program manager shall also establish a plan for funding the reserve and shall disclose the adequacy of the reserve level annually to the City Council as part of the annual budget adoption process.
11. Budget Adjustment Authority: The following budgetary adjustment actions are delegated to the parties shown below.
  - a. City Council
    - i. Appropriation of undesignated reserves
    - ii. Appropriation of new revenues
      1. Does not include Developer Payments
    - iii. Budgeting inter-fund transfers
      1. Does not include adjustments to budgeted transfers where the intent is to subsidize an enterprise operation as shown in item (x) under the City Manager's budget adjustment authority shown on page 3.
    - iv. Creation of inter-fund loans
    - v. Creation of, or increase in, any multi-year appropriation
    - vi. Addition of permanent staff positions
    - vii. Appropriation of payments for new indebtedness including operating leases
    - viii. All other budgetary actions not delegated to another official
  - b. City Manager
    - i. Transfer appropriations between departments within a fund
    - ii. Changing any capital equipment appropriation
    - iii. Changing appropriations for temporary agency labor
    - iv. Transfer appropriations to or from salary line items
    - v. Appropriate reserves for litigation on a case-by-case basis
    - vi. Revoke multi-year appropriations
    - vii. Transfer appropriations from a primary capital project to create or modify the budget of a related secondary capital project without increasing the total appropriations
    - viii. Transfer appropriations between two or more related secondary capital projects without increasing the total appropriations
    - ix. Close Capital Improvement Program projects
    - x. Adjustments to Inter-fund transfers intended to balance enterprise fund operations where the cumulative total of any adjustment does not increase the original City Council approved appropriation by more than \$50,000.00
    - xi. Appropriate Developer Payments not previously budgeted

1. Annexation Deposits
  2. Special District Formation Deposits
  3. Developer Deposits to be recognized as revenue
- c. Finance Director's Authority
- i. Appropriate unbudgeted grant interest
  - ii. Revise the allocation of Internal Service Fund charges between departments, provided that the total allocated amount does not increase (any such changes to the allocation shall not result in an increase or decrease to the total amount of discretionary appropriations provided to the affected department(s))
  - iii. Make technical budget corrections to implement the intent of Council-approved actions and resolutions
  - iv. Transfer appropriations between sub-funds of a single fund (except where this changes appropriation amounts for temporary agency labor and/or capital equipment purchases)
- d. Department Director's Authority
- i. Transfer appropriations between non-salary line items within a department, within a single fund (excludes appropriations related to capital equipment, capital improvement program projects and temporary agency labor)

### **Capital Projects**

Capital Improvement Program Budget: The 10-year Capital Improvement Program budget shall reflect the goals and policies established by the General Plan and adopted Specific Plans. Emphasis shall also be given to the need for identification of opportunities to mitigate inadequate and deteriorating infrastructure. Care shall be given to utilize available resources and grants in a manner that legitimately maximizes the city's capacity to complete the capital improvements described above.

#### **CIP Purpose**

The purpose of the Capital Improvement Program (CIP) Budget Process is to allow the city to systematically plan, schedule, manage, monitor and finance capital projects to ensure cost-effectiveness and conformity with established policies. The CIP is a ten-year plan organized into the same functional groupings used for the operating programs. The CIP reflects a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure and capital facility projects that significantly expand or add to the City's existing fixed assets.

#### **Requirements to Qualify for the CIP:**

1. Cost should be \$100,000 or more for the life of the project
2. May take more than a single year to complete
3. Project revenues and expenditures must be clearly identified and balanced
4. Projects must have an identifiable timeline that includes periodic milestones
5. Maintenance costs to increase the life of the City's infrastructure, replacement costs for infrastructure and the budgeting of amounts to be set-aside in a reserves to create future funding for a project not defined as a Capital Project, but are included in the Capital Improvement Project (CIP) budget document. Examples of these include:
  - Pavement maintenance
  - Water System Downstream Improvements

6. Certain purchases and installation of fixed assets may also be included in the CIP budget plan
7. Every capital project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, and periodically report project status to the City Council. The project manager ensures that projects comply with the requirements imposed by the guidelines controlling the various revenue sources that are used to finance capital project costs. The project manager shall also coordinate project accounting with the Finance Department.

#### Primary-Secondary Project Relationships

The CIP frequently contains several projects that are similar in nature. For example, Public Works proposes projects to replace or upgrade traffic signals at different intersections throughout the City. The construction at each intersection is considered a separate project.

The City Council previously approved grouping similar projects together in a "primary-secondary" relationship. Using the traffic signal example, "Traffic Signals" is the "primary" project, with individual "secondary" projects identified when either construction or construction design on each specific intersection will begin. Note that the primary project description must include a description of each of the secondary projects related to it.

To summarize, the primary project serves as the budgetary control device for both the primary and secondary components. The City Manager has the authority to move funding from one secondary project to another secondary project, as long as the overall project appropriation level does not change. This approach allows for greater flexibility and efficiency when programming multiple projects of the same type.

#### The Capital Improvement Program Budgeting Process - Generally

Section 65401 of the Government Code and Section 10-1.102 of the Modesto Municipal Code, requires the Planning Commission to review all new capital projects to determine if they conform with the City's adopted *Modesto Urban Area General Plan*.

Existing projects are reviewed annually by the Finance Department. This review uses financial information to identify project progress and completion timelines. This will be integrated into the budget proforma review process.

The Finance Department will work with the capital project managers to develop CIP revenue forecasts for the budget year. This analysis will be compiled and distributed by the Finance Department to the appropriate project managers.

The Senior Executive Team will review and prioritize all existing capital projects to assure consistency with the City's General Plan and the City's vision statement.

The City Council will review new projects and approve the re-appropriation of funds for existing projects as part of the annual Capital Improvement Project budget cycle.

Projects to be closed will be identified by the project managers and submitted by the appropriate Department Director through the Finance Director to the City Manager for closure. The City Manager has the final authority to close the projects using the CIP Closure Form. The reasons for closing a project may include:

- Project Completion
- Delays due to unanticipated costs or events
- Change in Council direction

### Capital Improvement Program (CIP)– Budgeting Policies

1. Project costs are appropriated only when the required revenues are available.
  - a. For projects financed with grant monies, the grant award must be accepted by the City Council. Note that a copy of the final grant award must be provided to the Finance Department.
  - b. For projects financed with debt, the financing must be completed before the project can be considered for the CIP, unless a reimbursement resolution has been adopted by the City Council.
2. Budget actions involving any Federal, State or grant funded CIP are restrained by the conditions of the funding award.
3. Project costs will be included in the CIP in phases, i.e. projects that are not bid-ready will reflect appropriations only through the design phase.
4. Appropriations needed for the construction phase are based on the bid awarded at the time the appropriation(s) for construction, contingency and construction management costs are requested.
5. If project costs at the time of bid award are greater than the funding available at that time, four options are typically available:
  - a. Eliminate the project.
  - b. Defer the project for consideration to the next budget cycle.
  - c. Re-scope or change the phasing of the project to meet the existing budget.
  - d. Request to close one or more other projects that are not time-sensitive, where doing so will not create a hardship. This will allow a new appropriation to be created from the funding restored in the fund balance.
6. Projects that are not included in the annual CIP adoption process may be added later in the year but must meet the policy requirements identified above and must be previously approved by the Planning Commission.

### **Capital Project Reporting and City Council Updates**

#### Project Status Reports

Project milestones will be listed as objectives in the CIP program narratives to facilitate project tracking. Status reports for all CIP appropriations shall be filed with the City Council every October and May. Recurring status reports shall include:

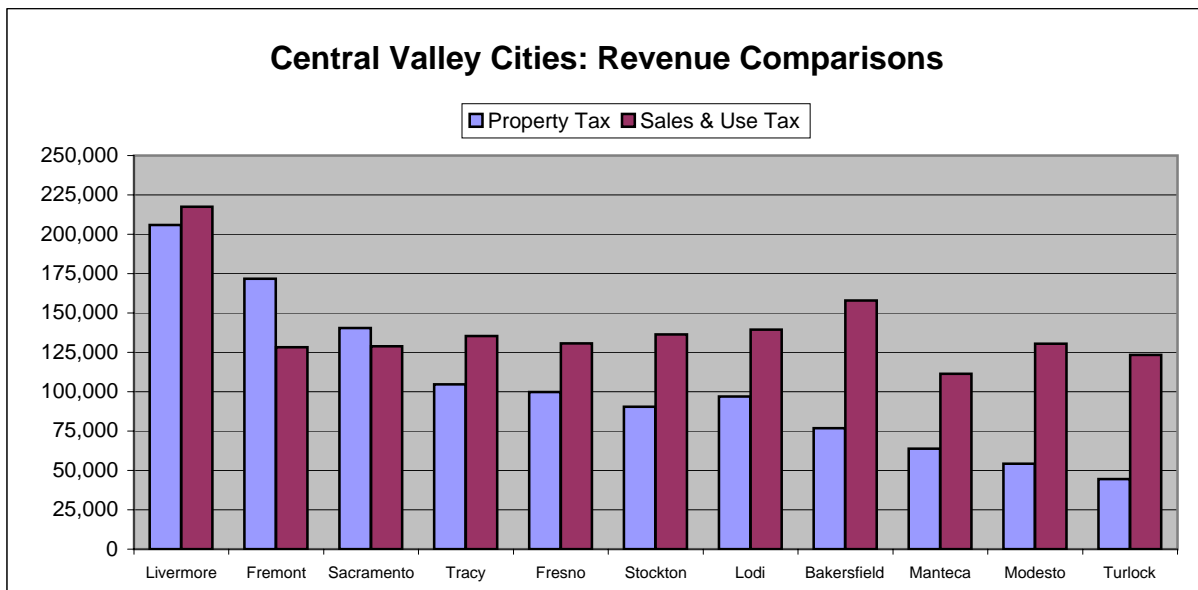
1. The name of the project manager
2. Actual costs incurred compared to the budget, by phase.
3. Original timeline compared to the current timeline with an explanation for variances that push the deadline more than 30 days beyond the original date
4. The amount of funding received, if any, from outside sources or via transfers
5. The status of any required compliance reporting.

## Central Valley Cities Local Sales Property Tax Comparison

Local sales and property taxes form major sources of revenue for city governments. It is difficult to compare some categories such as property taxes. Local property taxes are based on one percent of the County's assessed values times an allocation rate. The allocation rate for each city is different and may be materially different (.i.e. Modesto's rate is 3.6% and Stockton's is 5.8%). For local sales taxes, cities typically receive 1% of the County's sales rate. However, for Modesto's 7.375% County rate, instead of 1% only .95% is received locally. The other... 6.00% goes to the state, .30% goes to the County and .125% goes to the Library. (Note: After 7/1/04 the Triple Flip State Allocation kept the same base sales rate but changed the State's allocation from 6.00% to 6.25% and reduced the local portion by .25%. However, the local .25% is backfilled (by ERAF) to restore the same amount to local governments. Triple Flip is the State's mechanism to repay State Budget Deficit Reduction Bonds passed by Propositions 57 & 58.

<u>Population</u>	<u>City</u>	<u>Property Tax*</u> <u>FY2005-06</u>	<u>Sales &amp; Use*</u> <u>FY2005-06</u>	<u>County</u>	<u>County</u> <u>Sales Rate</u>
81,443	Livermore	205,960	217,453	Alameda	8.750%
209,100	Fremont	171,808	128,154	Alameda	8.750%
457,514	Sacramento	140,542	128,958	Sacramento	7.750%
80,461	Tracy	104,721	135,296	San Joaquin	7.750%
464,727	Fresno	99,838	130,700	Fresno	7.975%
269,100	Stockton	90,483	136,465	San Joaquin	7.750%
62,817	Lodi	96,876	139,373	San Joaquin	7.750%
311,824	Bakersfield	76,732	157,901	Kern	7.250%
63,703	Manteca	63,833	111,291	San Joaquin	7.750%
<b>208,107</b>	<b>Modesto</b>	<b>54,273</b>	<b>130,465</b>	<b>Stanislaus</b>	<b>7.375%</b>
67,876	Turlock	44,499	123,465	Stanislaus	7.375%

\* Per capita per 1,000 people



# Revenue Assumptions and Economic Indicators

A variety of factors come into play when deciding on revenue projections. Estimates of population growth, local and regional economic growth, inflation, historical revenue patterns, and factors specific to individual revenue sources are considered. The assumptions are tailored around each major category of revenue sources. Sales tax, business license tax, and other local sources are related to the local economy. Major revenue categories are estimated for FY 2007 at 5.1%. Overall revenue is estimated to increase by 4.0%.

## *Consumer Price Index*

The Consumer Price Index (CPI) is a measurement of the relative cost of goods and services purchased by the consumers. CPI is considered the measurement of inflation that affects both revenue and expenditures. For example, during periods of high inflation, the cost for personnel, goods and services increases, resulting in sales and property tax revenue increases. The national CPI has been relatively stable during the past six years. For the first half of 2006, the West Urban CPI grew by 4.1%<sup>1</sup>.

## *Taxable Sales*

Taxable sales are a measure of the total retail sales in Stanislaus County. This indicator has a direct connection with the City's retail sales tax revenue, since 1% of total sales tax collected is redistributed to the City from the State Board of Equalization, with County share of 5%. Taxable sales growth has ranged from 16% to -4% during the last couple of years. In 2007, projected GDP growth rate projects a sales tax growth rate of approximately 4.4%.

## *Building Permit Valuations*

One of the major components of growth in Stanislaus County is building activity. This is measured by the sum of all residential and non-residential permit activity and their associated construction valuation. In 2005, total building permit valuation in the City was approximately \$336,155,000. The projected valuation for fiscal year 2006 is \$360,000,000.

## *State Economics*

California's gross state product for 2005 was estimated at \$1,621,863 (in millions of dollars), up from \$1,519,202 in 2004 (a 6.8% growth rate). The growth rate was 5.5% in 2003 (U.S. Bureau of Economic Analysis). Modesto's Gross Metropolitan Product was estimated at \$16.9 billion in 2005 and \$16.1 billion in 2004 for a growth rate of 5.1%<sup>2</sup>.

## **Sales Tax**

Sales Tax is the City's largest and most important revenue source (26% of the General Fund). Sales tax revenue can be used for any general purpose. Nearly 73% of the General Fund discretionary money for the City of Modesto directly supports Public Safety.

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<sup>1</sup> Bureau of Labor Statistics

<sup>2</sup> University of Pacific, California & Metro Forecast (7/06)

# Revenue Assumptions and Economic Indicators

The Sales Tax rate in Stanislaus County is 7.375% on each dollar of taxable sales. The basic State sales tax rate is 7.25%. Of the 1% for the Modesto's City Share, 0.95% goes to the City of Modesto for discretionary purposes, and the County receives 0.05% by agreement. The estimate for FY 2004-2005 using a 5-year projection model was 6%. For FY 2005-2006, we estimated an optimistic sales tax growth at 4.4% and made target. The City's long-term sales tax growth assumption was estimated at 4.4% because the City of Modesto's economy has shown resiliency during the energy crisis and during the downturn of the nation's economy. In the last 12 months the City has seen its long-term growth forecast drop from 6% to 5%. The City's sales tax consultants now advise us for FY2006-07 it's an optimistic 5.0%, but most likely 4%.

## **Utility Users Tax**

Utility Users Tax is the General Fund's second largest revenue source and is a 6% tax rate with an annual cap of \$1,500 per connection. This revenue can be used for any general purpose. The revenue growth is based on the projection of real growth in the number of consumers, the average consumption per customer and the growth or decline in utility rates. PG&E and MID price increases made a significant contribution to the estimated UUT revenue growth. We project that the Utility Users tax will grow 7% in Fiscal Year 2007. The City's long-term assumption is for a 5% growth rate.

## **Motor Vehicle License Fees (VLF)**

Revenue from VLF, the General Fund's fourth largest revenue source, is collected as a percentage of a vehicle's market value. The fee is imposed by the State "in lieu" of local property taxes on the vehicle. These fees are apportioned to cities (18.75%) and counties (81.25%) on a statewide per capita basis. This revenue source is virtually independent of the Modesto local economy. In this case, growth in local auto sales would not produce increased VLF revenue. Two factors influence the City's share of VLF: the City's population growth (2.57%) relative to all other California cities, and the overall growth or decline in the number and value of motor vehicles on a statewide basis. Statewide growth continues to be healthy. The five-year growth average is 8.2%. The FY 2007 budget assumption set growth at a 5.0% increase, with a long-term assumption of 3% growth.

In FY2004-05, the intricacies of the Triple Flip affected the VLF. Three State budget revisions underestimated the City's VLF actual payment, which now requires the State to adjust for the overpayment. Triple Flip adjustments will continue affecting revenue estimates for sales taxes, Educational Revenue Augmentation Fund (ERAF), and VLF.

## **Business License Taxes**

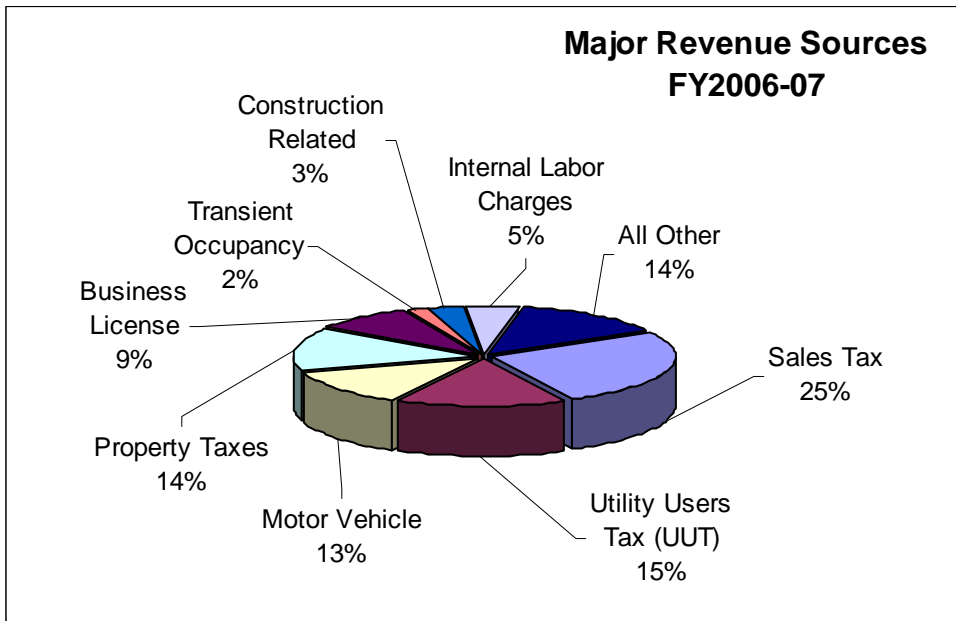
Business License Taxes have two components: annual registration and mil tax. The tax is imposed on entities conducting business within the City of Modesto. We are projecting a 3.0% growth in FY 2007. The long-term projection is a conservative 3%.

# Revenue Assumptions and Economic Indicators

## Property Tax

The Property Tax is levied on real property and personal property. The value of the property is based on a determination made by the County Assessor. The property tax rate is limited to 1% of assessed value plus any rates imposed to fund indebtedness approved by the voters. Recent growth trends show signs of increased activity in the housing market due to increased home construction activity within the City. This category includes current year secured and unsecured property taxes, supplemental roll, in-lieu property taxes, and property transfer tax. The City's FY 2007 estimate at 10% conforms to its 5-year historical average and is consistent with its County's one-year projection. The City's long-range assumption is a conservative 5-6% annual increase.

Major Resources	Budget FY2006-07	% of Total	FY2006-07 Assumptions	Long Range Assumptions
Sales Tax	\$30.5	26.0%	4.4%	4.4%
Utility Users Tax (UUT)	\$17.9	15.2%	7.0%	5.0%
Motor Vehicle	\$14.7	12.5%	5.0%	3.0%
Property Taxes	\$16.6	14.1%	10.0%	5.0%
Business License	\$10.4	8.9%	3.0%	3.0%
Transient Occupancy	\$2.2	1.9%	0.0%	1.5%
Construction Related	\$3.7	3.2%	3.0%	3.0%
Internal Labor Charges	\$5.4	4.6%	1.9%	3.0%
All Other	\$16.0	13.6%	2.0%	2.0%
<b>Total Revenue</b>	<b>\$117.4</b>	<b>100.0%</b>	<b>4.0%</b>	<b>3.3%</b>
Transfers	\$2.3	2.3%	-3.0%	
<b>All Sources Total</b>	<b>\$119.7</b>	<b>102.3%</b>	<b>4.0%</b>	



# Glossary of Budget Terms

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**ABATEMENT** - A complete or partial cancellation of a levy imposed by a government and usually applied to tax levies, special assessments and service charges.

**ACCOUNTING SYSTEM** - The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and the results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

**ALLOCATION** - To divide or share out for a specific purpose or to particular persons or departments.

**APPROPRIATION** - An authorization granted by a legislative body to make expenditures and incur obligations for a specific purpose. An appropriation is usually limited in amount and as to time when it may be expended. Operational appropriations usually expire at fiscal year end.

**ASSESSED VALUATION** - A value of real estate or other property by a government as a basis for levying taxes.

**ASSETS** - A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

**BOND** - A City may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

**BUDGET** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year.

**BUDGET HEARING** - A public meeting at which any citizen may appear and be heard regarding the increase, decrease or omission of any item in the proposed budget as presented in writing by the City Manager to the City Council.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of primary budget issues and policy changes found in the proposed budget.

**CAPITAL IMPROVEMENT** - A permanent addition to the City's assets, including the design, construction, or purchase of land, buildings, or facilities, or major renovations.

**CAPITAL IMPROVEMENT PROGRAM BUDGET** - A financial plan of proposed capital improvement projects with single and multiple-year capital expenditures. These include the construction of new streets, sewer lines, fire stations, development of a new park, or a significant study with long-term benefits to the Community. The Capital Program plan is a ten-year plan, which is updated annually. This program is often referred to as the "CIP".

**CAPITAL OUTLAY** - A budget category which includes all equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year. Non-CIP capital outlay is budgeted in the City's operating budget.

# Glossary of Budget Terms

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**CONTINGENCIES** - A budgetary provision representing that portion of the appropriations set aside to meet unforeseen expenditure requirements.

**CPI** - Consumer price index is a statistical measure of a weighted average of prices of a specified set of goods and services purchased by wage earners in urban areas.

**DEBT SERVICE** - Payment of the principal and interest on an obligation resulting from the issuance of bonds, notes, or other long-term debt..

**DEPARTMENT** - A major organizational unit of the City that has been assigned overall management responsibility for a group of related operations.

**DEPRECIATION** - Expiration in the service life of fixed assets, attributable to normal wear and tear. The portion of the cost of a fixed asset which is charged as an expense during a particular accounting period. In accounting for depreciation, the cost of a fixed asset, less any salvage value is prorated over the estimated service life of such an asset. Each period is charged a portion of this total cost. Through this process, the entire cost of the asset is ultimately charged off an expense.

**ENCUMBRANCE** - Obligations in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**ENTERPRISE FUND** - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds are established for services such as water and sewer, parking facilities, transit systems, airport, and golf courses.

**EXPENDITURE** - Actual cash disbursements for the cost of goods delivered or services rendered.

**FISCAL YEAR** - The time period designated by the City signifying the beginning and ending dates for recording financial transactions. The City of Modesto has specified July 1 to June 30 as its fiscal year.

**FIXED ASSETS** - Assets of a long-term character such as land, building, machinery, furniture, and other equipment with a value greater than \$1,000 and a useful life longer than one year.

**FORFEITURES** - The automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for any resulting damages or losses.

**FRANCHISE** - A special privilege granted by a government, permitting the continued use of public property, such as city streets and usually involving the elements of a monopoly or regulation.

**FUNCTION** - A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., general government; streets and highways; parks and recreation; public works and public safety).

**FUND BALANCE** - Also known as financial position, fund balance is the excess of assets over liabilities, and represents the cumulative effect of revenues and other financing sources over expenditure and other financing uses.

## Glossary of Budget Terms

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**FUND** - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**GENERAL FUND** - The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include the City Council, Police and Fire Departments, and others general services.

**GENERAL FUND DISCRETIONARY REVENUE** - The General Fund is the primary operating fund of the City. It accounts for normal, recurring activities traditionally associated with government. General Fund discretionary money is revenue not restricted to special purposes such as collected fees, interfund labor charges, service credits, and indirect cost recoveries and can be used to support general government activities.

**GENERAL OBLIGATION BOND** - Bonds used for various purposes and repaid by the regular revenue raising powers of the City. The City of Modesto has no outstanding general obligation bonds.

**GNP** - Gross National Product is the total market value of all final goods and services produced by the entire economy in a one-year period.

**GRANT** - Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility. An example is the Community Development Block Grant given by the Federal Government.

**INDIRECT COSTS** - Those elements of cost necessary in the production of a good or service that are not directly traceable to the product or service.

**INTERFUND TRANSFERS** - Amounts transferred from one fund to another.

**INTERNAL SERVICE FUND** - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis, for example; the Fleet Management Fund, which maintains the City's equipment pool; or the Central Services Fund, which provides office supplies and various materials for maintenance and construction.

**NET DISCRETIONARY SUPPORT** - Total operational costs after taking into account related fees and charges and other revenue. This represents the true general tax support for an operation.

**OPERATING BUDGET** - The portion of the budget pertaining to the daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel and fuel.

**ORDINANCE** - A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

# Glossary of Budget Terms

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**PERFORMANCE MEASURES** - A performance measure is a public oriented measure which, whether stated in terms of effectiveness or efficiency, quantitatively describes how well a service is being performed. The foundation of performance measures is understanding the relationship between program inputs, outputs, efficiency, effectiveness, and ultimately program outcomes.

**RECESSION** - A noticeable drop in the level of business activity.

**REIMBURSEMENT** - Repayments of amounts remitted on behalf of another party, or interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but properly applied to another fund.

**RESERVE** - An account used to earmark a portion of fund balance to indicate that it is not available for expenditure.

**RESOLUTION** - A special order of the City Council which has a lower legal standing than an ordinance.

**RETAINED EARNINGS** - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

**REVENUE** - Funds that the government receives as income. It includes such items as taxes, fees, permits, licenses, grants and interest.

**SPECIAL ASSESSMENT** - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**SPECIAL REVENUE FUND** - A fund in which revenue is collected and is restricted by the City, State or Federal Government as to how the city might spend its resources.

**SUBSIDY** - A grant by government to another government entity to assist in an enterprise deemed advantageous to the public.

**TAXES** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. The term does not include specific charges made against particular persons or property for permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, water service charges.

**TRUST AND AGENCY FUNDS** - Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City are investment trust, non-expendable trust and agency funds.

**USER CHARGES** - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**WORKING CAPITAL** – Also known as “financial position” in the private sector, working capital is the excess of current assets over current liabilities. For enterprise funds, this term is used interchangeably with “fund balance”, a comparable financial position concept in the governmental fund types.